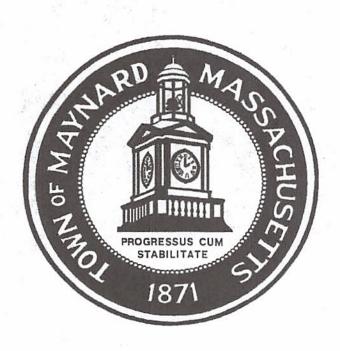
2012 ANNUAL TOWN REPORT



MAYNARD, MASSACHUSETTS

2012 ANNUAL TOWN REPORT



MAYNARD, MASSACHUSETTS

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2012 Annual Report of the Board of Selectmen

As is common in most municipalities, the past year has seen its fair share of successes as well as challenges. Overall, the Board of Selectmen is cautiously optimistic that we have seen the worst of the recent economic struggles and we remain well-positioned for the Town to move forward in a fiscally sound and responsible manner.

Successes

Despite the economic uncertainty of the past several years, Maynard continues to invest in itself without seeking a Proposition 2 ½ Override. This is largely possible from continued scrutiny of town costs and expenses, bonding within the operational budget and establishing a fair and equitable approach to tax collections. We are also beneficiaries of the creative and innovative thinking that our Town Administrator, Michael Sullivan, and his team display on a daily basis. Over the past year we have:

- Increased investment in infrastructure, sidewalks and made major improvements at Alumni Field Track, Green Meadow Elementary, Tobin Park and Town Hall.
- A new solid waste agreement which lowered costs and improved service.
- Completed the re-organization of offices to create Municipal Services. This was both a
 cost effective strategy and significantly improved service.
- Brought a new state of the art Waste Water Treatment Facility fully on line. This facility is using an innovative "Co-mag" process which is both cutting edge and economical.
- Redesigned a more effective way to use effluent water to perform required plant equipment cleanings.
- Begun to update street lighting with less expensive and more luminescent LED lights, a three year installation project.
- Redesigned and installed a new Green Sand Filter at Well #4 to improve water quality.
- We purchased the Maynard Country Club Golf Course and contracted its management, and formed a committee to study the potential future use of the property.
- A substantial increase in building permits: 413 in 2012, 107 more than the previous year.
- New Maynard High School continues to be on budget and on target to open Fall 2013.
- Continued to receive good news from the Maynard School system (school choice out dropping, choice in increasing, AV Tech numbers dropping, new no or low cost programs added to improve the academic offerings.)
- Welcomed Police Chief Mark Dubois, a fine addition to an outstanding police force.
- Begun new training initiatives developed by Fire Chief Anthony Stowers.
- Celebrated as Firefighter Sean Kiley was awarded the Massachusetts Norman Knight Award for Community Service.
- Awarded a \$20,000 grant to the Maynard Business Alliance.

Challenges

- Continued infrastructure and facility needs: fire station, recreation and senior center, roads, sidewalks, town hall, parks, fields and upgrades to wells and other water and sewer infrastructure.
- Increasing customer service and communication through technology.

 Developing solutions to the comprehensive issue of providing services in a fiscally sound and responsible manner in a time of rising costs and expenses.

Outlook

The Board continues to take great pride in the team of professionals we employ to conduct the day-to-day operations of the town of Maynard as well as the assistance they provide in moving the vision of the Board forward. In addition, I want to thank the many citizen volunteers who serve on elected and appointed boards and committees for your dedication to the town. As we move forward, the Board, in an effort to tackle the challenges our community faces, has adopted the following Goals and Initiatives outlined below.

2012-2013 Maynard Board of Selectmen Goals & Initiatives

- Maximize Economic Development Opportunities The Town of Maynard will enhance, create and expand business opportunities through development of economic development policies and strategies that strengthen the 'Downtown'; promote business opportunities town wide and consider impacts of our decisions on the business community
 - a) Town Administrator Goals:
 - Assess current business climate and determine steps to address areas of concern.
 - Develop programs to assist businesses with maintaining strength and expanding opportunities.
 - Evaluate state and federal programs to assist in meeting goal.
 - Ensure that policies have considered impacts on businesses prior to adoption.
- 2) Launch Long Term Planning Initiative Establish a 2 member subcommittee from the BOS to begin the process of Long Term planning. Scope of work: working with the Town Administrator to create a user-friendly, easy to work with document representing Maynard's Debt Schedule. Engage other boards and committees as necessary and return to the full BOS with progress updates and recommendation for a plan to move Maynard forward in a fiscally responsible and sustainable manner. Subcommittee: Mick Hurrey and Brendon Chetwynd
 - a) Town Administrator Goals:
 - Provide support, data and documentation and other relevant work products as needed by the Board of Selectmen to assist in their efforts in developing a long term planning process and plan.
 - Produce user-friendly debt retirement schedule to assist the Board of Selectmen in both near and long-term planning.
 - Increase department budget transparency.
 - Establish a cleaner budget review process.
 - Increase Finance Committee role in budget process.
 - Identify long term infrastructure needs and strategy to address needs in a costeffective and taxpayer-friendly process.
- 3) Continue to improve working relationship with School Administration
 - a) Town Administrator Goals:
 - Increase communication and transparency between the municipal and school departments.

- Identify and pursue ideas where sharing cost centers will help the overall budget and/or level of service. For example: Sharing legal and other services.
- Continue quarterly leadership meetings with School Superintendent and Chairs of the BOS and School Committee.
- 4) Improve communication with residents and local businesses
 - a) Town Administrator Goals:
 - Increase public knowledge regarding development, new policies, procedures and project progress updates through effective use of the Town Web Site and Blackboard Connect technology and other means deemed necessary.
- 5) Establish Board & Committee Liaisons Designate a BOS member as an informal liaison to each Board and Committee. Members would be responsible for maintaining contact with the Chair of each board, attend meetings (as necessary) and update the BOS of any issues, concerns, etc. The goal is to increase communications in both directions between the various Boards and Committees and the Board of Selectmen.

Annual Report of the Town Clerk 2012 Submitted by Town Clerk Michelle Sokolowski

To the Citizens of Maynard:

Herewith is my report for the year ending December 31, 2012. This report consists of the following:

General Information	Special Town Meeting, May 21, 2012
Town Officials	Special Town Meeting, June 5, 2012
Statistics	State Primary, September 6, 2012
Summary of Licenses and Fees	Special Town Meeting, October 16, 2012
Presidential Primary, March 6, 2012	State Election, November 6, 2012
Annual Town Election, May 1, 2012	Report of the Board of Registrars
Annual Town Meeting, May 21, 2012	Voting Precincts

My most sincere thanks to the Honorable Board of Selectmen, Town Administrator, Maynard Police Department, Department of Public Works and all department heads, town employees and officials who have cooperated and supported the Town Clerk's Office over the past year.

I would also like to extend a special thank you to all election and town meeting staff members for their hard work, dedication and support throughout the year.

Respectfully submitted,

Michelle L. Sokolowski

Town Clerk

GENERAL INFORMATION - 2012

IncorporatedApril 19, 1871
Type of GovernmentTown Meeting
CountyMiddlesex
Annual Town MeetingThird Monday in May
Annual Town Meeting
Land Area5.24 Square Miles
Location
Bordered by Stow on the west and southwest, Acton on the north, Concord on the northeast and
Sudbury on the east and southeast. Maynard is located approximately 25 miles northwest of
Boston, 24 miles from Worcester and 18 miles from Lowell.
Population 2002 (Town)
Population 2003 (Town)
Population 2004 (Town)
Population 2005 (Town)
Population 2006 (Town)
Population 2007 (Town)
Population 2008 (Town)
Population 2009 (Town)
Population 2010 (Town)
Population 2011 (Town)
Population 2012 (Town)
Tax Rate 2012
Commercial\$27.17
Tax Rate 2011
Commercial\$26.91
Tax Rate 2010
Commercial\$25.71
Tax Rate 2009
Commercial\$23.63
Tax Rate 2008
Commercial\$22.76

ELECTED TOWN OFFICIALS – 2012 (*Resigned **Deceased)

MAYNARD HOUSING AUTHORITY	TERM EXPIR	RES
George F. Hardy	2013	Section 1 Section
C. David Hull (appointed)	2013	
Robert Subick	2015	
Judith C. Peterson	2016	
William Primiano	2017	
MODERATOR		
James F. Coleman	2013	
James 1. Coleman	2013	
SCHOOL COMMITTEE		
Philip A. Berry	2013	
Bernard K. Estabrook	2014	
Edward J. Mullin	2014	
Amy Rebecca Gay	2015	
William C. Kohlman	2015	
CEL ECTAEN		
SELECTMEN Development	2013	
Dawn M. Capello James Buscemi	2013	
David D. Gavin	2014	
	2015	
Brendon R. Chetwynd	2015	
Michael L. Hurrey	2013	
REGIONAL VOCATION SCHOOL COMMIT	TEE	
Gregg Lefter (appointed)	2012	
Laura Ross	2015	
TRUSTEE OF PUBLIC LIBRARY		
William J. Cullen	2013	
Frank R. Hill, Jr.	2013	
Patricia Chambers	2014	
APPOINTED TOW		
AFFOINTED TOW	TOFFICIALS	40.0

AFFORDABLE HOUSING TRUST	TERM EXPIR	RES
Rick Lefferts	2012	
AMERICAN DISABILITY ACTS COMMISSION	Ā	
Marina Colakovic	2012	
Jerry Culbert	2012	
Paul Giunta	2013	
Sonia Kim	2013	
Carol Decourcey	2013	

ANIMAL INSPECTOR Thomas Natoli		and the second section of the second	XPIRES
APPEALS, BOARD OF Matthew O'Connell Marilyn Messenger Paul Scheiner Leslie Bryant Martha L. Elliot *Lynne Lombardi		2012 2014 2014 2015 2015 2015	
ASSISTANT ASSESSOR Angela M. Marrama		7	
ASSESSORS, BOARD OF Bill Cranshaw Stephen Pomfret Michael P. Manning		2013 2013 2015	
BUILDING COMMISSION Richard A. Asmann Laurie Ann Livoli Ray Matte	NER	2013	Nation Telephone National Services
CAPITAL PLANNING CO Michael Hurrey Josh Morse Daniel Stuart Jonathan Neumann Timothy Caldwell Joshua Philbrook	MMITTEE	2012 2013 2013 2015 2015 2015	
COMMUNITY PRESERV Ellen Duggan Gregory Price C. David Hull Michael Chambers Rick Lefferts Ken Neuhauser Jane A. Neuhauser Diane Dahill M. John Dwyer	TOON STORE S	2015	
CONSERVATION COMM Douglas Moore M. John Dwyer Jessica L. Pfeifer Frederic King John E. Thomas, Jr.	<u>IISSION</u>	2012 2014 2014 2015 2015	

CONSTABLE	TERM EXPIRES
Lawrence Hartnett	2014
Michael Albanese	2014
William E. Pickett	2014
Ronald J. Raffi, Sr.	2014
COUNCIL ON AGING	
Ben Iannarelli	2012
Carol Milioto	2012
Thomas P. Papson	2013
Judith C. Peterson	2013
Rosalie Poitrast	2014
Ellen Waldron	2014
Richard Gross	2015
Alfred T. Whitney, Jr.	2015
CULTURAL COUNCIL	
Diane Donovan	2012
Pricilla A. Cotter	2012 Undo nachweiss
Jessica Nelson	2013
Gail Irwin	2014
Andrew Kuhn	2014
Tira Colakovic	2015
Elizabeth Steiner Milligan	2015

DESIGNATION OF AGENT *James F. Corcoran

MAYNARD CHARTER REVISION COMMISSION

*William Primiano William Cullen Peter Campbell

Jack MacKeen

William Kohlman

Jennifer Gaudet

Ronald Cassidy

Brendon Chetwynd

MAYNARD CITIZENS CORPS/

CORPS	
	2012
	2012
	2012
	2012
	2012
	2012
	2012
	2013
	CORPS

IAYNARD COMMUNITY LIFE CENTER TERM EXPIRES		XPIRES
Michael Chambers	2012	mark Book and
Mary Brannelly	2013	
Danielle Rocheleau	2013	
Jack MacKeen	2013	
Jerry Culbert	2013	
William Freeman	2013	
Joanne Sheehan	2013	
Thomas Papson	2013	
Dawn Capello	2013	
Alfred T. Whitney, Jr.	2013	
,,,		
MAYNARD GOLF CLUB RE-USE COMMITTEE		
Deirdre Campbell	2013	
Mark Grundstom	2013	
James Buscemi	2013	
Adam Conn	2013	
William Freeman	2013	
Kathy Campbell	2013	100 A A A
Dawn Capello	2013	
Dawn Capello	2010	
MAYNARD GREEN		
COMMUNITIES COMMITTEE		
*Jerry Flood	2012	
*Dorothy Portnoy	2012	
Ken Neuhauser	2012	
Stephen Weiner	2012	
Max E. Lamson	2012	
Marie Morando	2013	
Richard Asmann	2013	opposed to the first
Kevin Sweet	2013	
Gregg Lefter	2013	
Peter DiCicco	2013	
Jerry Culbert	2013	W hard Soliton
Michael Sullivan	2013	a sufficient Proclamator
Wileliaer Sum van	2012	has stones Wo
PLANNING BOARD		tyrin positirellaria
*Michael E. Bingley	2012	
Gregory Price	2013	
Jason Kreil	2014	
Bernard Cahill	2014	
Max E. Lamson	2015	
Kevin Calzia	2015	
ROTH OHEIG	2010	
PLUMBING INSPECTOR		
Robert Smith (alt.)	2012	
Raymond Smith	2012	
Jeremy Pierce	2013	
Adam Sahlberg (alt.)	2013	9
riddin bamberg (art.)	2015	

POLICE CHIEF

TERM EXPIRES

*James Corcoran
James Dawson (acting)
Mark Dubois

PUBLIC WORKS SUPT.

*Jerry Flood

RECREATION COMMISSION

*Geoffrey Beharrell	E E E E	2012
Peter Falzone		2012
Vikki Denaro		2014
Kevin Feehily		2014

REGISTRAR OF VOTERS

Michelle L. Sokolowski Madaline Lukashuk C. David Hull Deborah Collins

RETIREMENT BOARD

*Jerry Flood	
Clifford Wilson	2015
James B. McCann	2015
Christopher F. Connelly, Sr.	2016
Thomas Natoli	
Robert Larkin	

SEALER OF WEIGHTS & MEASURES

Brian Feeney

SUPT. OF SCHOOLS

*Dr. Mark Masterson Robert Gerardi

TOWN ACCOUNTANT

Lori Blanchard

TOWN ADMINISTRATOR

Michael Sullivan

TOWN CLERK

Michelle L. Sokolowski

TOWN/SCHOOL BUILDING COMMITTEE		EXPIRES
*Mark Howrey	2012	(grisarian and examination)
*Mark Masterson	2012	
*Robert G. Nadeau	2012	
John J. Barilone	2012	
Peter O'Callaghan	2012	
Chris Johnson	2012	
Ken Neuhauser	2012	
Max E. Lamson	2012	
Laura Chesson	2012	
Jennifer Gaudet	2012	
Matt Briggs	2013	
Michael Sullivan	2013	
Philip A. Berry	2013	
Gregg Lefter	2013	
Robert Gerardi	2013	
Jerry Culbert	2013	
Bonnie Winokar	2013	
Anthony Midey	2013	
Edward Mullin	2013	
Peter DiCicco	2013	
David D. Gavin	2013	
Marie Morando	2013	
Chuck Caragianes	2015	
Chack Caragianes		
TREASURER-COLLECTOR		
Cheryl Kane		
Cheryi Kane		
TREE WARDEN		
*Jerry Flood	2013	
Jelly Flood	2013	
MERCED AND ACCENIE		
VETERANS AGENT	2012	
Wayne Stanley	2012	
WITTER DOND COURSE DEVIEW COMMITTEE		
WHITE POND STUDY REVIEW COMMITTEE	2012	
Herbert Symes	2012	
Ellen Duggan	2012	
Eugene Redner	2012	
Jason Kriel	2012	
Paul Boothroyd	2012	
Peter Reed	2012	
Dick Downey	2012	
WIRING INSPECTOR		
Peter Morrison	2013	
James E. Downing (alt.)	2013	,
James D. Downing (att.)	2013	

STATISTICS - TOWN OF MAYNARD

BIRTHS - RECORDED COMPARISON FOR FIVE YEARS

2008	2009	2010	2011	2012	
132	127	112	105	126	

Month	Births	Month	Births
January	7	July	11
February	13	August	12
March	13	September	11
April .	12	October	12
May	10	November	9
June	8	December	8
			(8)

Males: 64 Females: 62

DEATHS - RECORDED COMPARISON FOR FIVE YEARS

2008	2009	2010	2011	2012
71	66	68	75	51 .

Month	Deaths	Month	Deaths
January	2	July	2
February	5	August	3
March	12	September	5
April	5	October	4
May	5	November	3
June	3	December	2

Males: 29 Females: 22

MARRIAGES - RECORDED COMPARISON FOR FIVE YEARS

2008	2009	2010	2011	2012	
32	37	49	41	34	

Month	Marriages	Month	Marriages
January	0	July	2
February	1	August	4
March	1	September	5
April	3	October	8
May	1	November	3
June	4	December	2

SUMMARY OF 2012 LICENSES AND FEES RECEIVED BY THE TOWN CLERK AND TURNED OVER TO THE TOWN TREASURER

Business Certificates	3,690.00	
Certified Copies	6,040.00	
Miscellaneous	240.00	
Marriage Intentions	960.00	-
Oil Permits	240.00	
Raffle Permits	30.00	G a
Street Lists	84.00	36
Town Dog Licenses	14,385.00	
Citation - Dog Officer	4,365.00	
Total:	30,034.00	

All 2012 dog licenses expired on December 31st, 2012. Dogs should be licensed in January 2013 or the owners or keepers may be liable to a fine. The law applies to all dogs six months or over, regardless of the time of year ownership is acquired.

Forms to register your dog will be sent to you in January with your town census information, or can be picked up at the Town Clerk's Office.

PRESIDENTIAL PRIMARY - TUESDAY MARCH 6, 2012

Pursuant to Warrant #815 the Presidential Primary was held on March 6, 2012 in all four precincts. The polling places were prepared according to the requirements of General Law.

Precinct #1

Warden: Katherine Thorp

Clerk: John Deasy

Number of ballots cast: 279

(D-75, R-204, J-0)

Tabulation completed at 8:30 p.m.

Absentee ballots cast: 15

Precinct #3

Warden: Rita Richard Clerk: Betty Morrow

Number of ballots cast: 221

(D-45 R-174 J-2)

Tabulation completed at: 8:30 p.m.

Absentee ballots cast: 4

Precinct #2

Warden: Barbara Currin Clerk: Elizabeth Duncan Number of ballots cast: 238

(D-68, R-170, J-0)

Tabulation completed at 9:00 p.m.

Absentee ballots cast: 6

Precinct #4

Warden: Virginia Murphy

Clerk: Paul Murphy Number of ballots cast: 253

(D-78, R-174, J-1)

Tabulation completed at: 8:30 p.m.

Absentee ballots cast: 4

Total votes cast: 991

Democratic Party: 266 Republican Party: 722 Green-Rainbow: 3

DEMOCRATIC PARTY

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
PRESIDENTIAL PREFERENCE					
Blanks	2	0	1	0	3
Barack Obama	69	65	39	63	236
No Preference	4	3	4	10	21
Write-ins	0	0	1	5	6
Total:	75	68	45	78	266
			*		Control (A

PRESIDENTIAL PRIMARY - TUESDAY MARCH 6, 2012

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
STATE COMMITTEE MAN					
Blanks	12	19	14	23	68
James McGowan	63	49	31	55	198
Write-ins	0	0	0	0	0
Total:	75	68	45	78	266
STATE COMMITTEE WOMAN					
Blanks	7	9	7	11	34
Kate Donaghue	54	50	33	57	194
Faye L. Morrison	13	9	5	10	37
Write-ins	1	0	0	0	1
Total:	75	68	45	78	266
TOWN COMMITTEE					45 (4)
Blanks	1961	1840	1213	2161	7175
Group	T PERTANERAL A		1. 4.	e inches	alesto de
Janice K. Jones	51	39	27	38	155
Elizabeth S. Milligan	58	42	30	47	177
Michael I. Samett	47	39	26	41	153
Robert G. Nadeau	61	49	31	54	195
Louise A. Fleming-Cutaia	49	40	28	42	159
Carol J. Kyte	49	39	26	40	154
Maura A. Flynn	48	39	27	40	154
Sally Bubier	63	54	31	55	203
Sara W. Hartman	47	39	25	39	150
Katherine J. Belisle	47	38	26	41	152
Yves Paule Salomon	46	36	26	45	153
Elizabeth T. Binstock	50	43	30	44	167
Marilyn G. Messenger	48	41	28	43	160
		a a			12-21/9/
N 7 D	-60	62			1,000
Write-ins:			E1		
Total:	2625	2380	1575	2730	9310

PRESIDENTIAL PRIMARY – TUESDAY MARCH 6, 2012

REPUBLICAN PARTY

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
PRESIDENTIAL, PREFERENCE					
Blanks	0	0	0	0	0
Ron Paul	16	13	19	19	67
Mitt Romney	155	125	126	112	518
Rick Perry	0	0	0	1	1
Rick Santorum	26	23	21	29	99
Jon Huntsman	3	0	2	1	6
Michelle Bachman	0	0	0	0	0
Newt Gingrich	4	6	5	11	26
No Preference	0	2	1	0	3
Write-ins:	0	1	0	1	2
Total:	204	170	174	174	722
STATE COMMITTEE MAN					
Blanks	26	29	26	38	119
Brian P. Burke	97	76	78	72	323
Michael "Iron Mike" Farquhar	51	42	50	45	188
Paul R. Ferro	29	22	20	19	90
Write-ins	1	1	0	0	2
Total:	204	170	174	174	722
STATE COMMITTEE					
WOMAN Blanks	68	53	63	59	243
Jeanne S. Kangas	135	117	109	113	474
Write-ins	1	0	2	2	5
Total:	204	170	174	174	722

PRESIDENTIAL PRIMARY - TUESDAY MARCH 6, 2012

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
TOWN COMMITTEE					
Blanks	1804	1608	1213	1649	6274
Janet A. King	110	82	93	85	370
Robert W. Fardy	127	89	86	92	394
Deborah Jean Barnes	112	84	81	82	359
Richard D. Barnes	107	83	86	87	363
Thomas J. Sheridan	109	84	95	86	374
Karl A. Hilli	111	85	95	85	376
Ann Marie Heinonen	114	89	94	87	384
John E. Erb	134	95	90	100	419
Elizabeth Jones	107	82	90	83	362
Thomas A. King, Jr.	109	80	90	85	364
Mary E. Hilli	116	89	94	84	383
Write-ins	0	0	0	24	24
Total:	3060	2550	2207	2629	10446

PRESIDENTIAL PRIMARY – TUESDAY MARCH 6, 2012

GREEN-RAINBOW PARTY

Office & Candidate	Precinct	Precinct	Precinct	Precinct	Total
-	1	2	3	4	
PRESEDENTIAL PROPERIENCE	D.				
Blanks	0	0	0	0	0
Kent Mesplay	0	0	0	0	0
Jill Stein	0	0	2	0	2
Harley Mikkelson	0	0	0	0	0
No Preference	0	0	0	1	1
Write-ins	0	0	0	0	0
Total:	0	0	2	1	3
STATE COMMITTEE MAN					
Blanks	0	0	2	1	1
Write-ins:	0	0	0	0	0
Total:	0	0	2	1	1
STATE COMMITTEE WOMAN					
Blanks	0	0	2	1	1
Write-ins	0	0	0	0	0
Total:	0	0	2	1	1
TOWN COMMITTEE					
Blanks	0	-0	2	0	0
Write-ins	0	0	0	0	0
Total:	0	0	2	0	0



COMMONWEALTH OF MASSACHUSETTS

MIDDLESEX, SS.

TOWN OF MAYNARD

ANNUAL TOWN MEETING

Monday, May 21, 2012 at 7:00 P.M.

FOWLER MIDDLE SCHOOL AUDITORIUM Three Tiger Drive

The following action was taken:

At 7:00 p.m. on May 21, 2012, the Moderator, Jim Coleman called the Annual Town Meeting to order. One hundred seventy-four (174) voters were in attendance.

Guests were acknowledged and admitted.

The Pledge of Allegiance was led by the Moderator.

The passing of former Board of Selectman member John Barilone was acknowledged.

ARTICLE: 1 TOWN REPORT ACCEPTANCE

To hear and act upon the reports of Town Officers and Committees.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

None

The following action was taken:

Voted: To accept the reports of progress from the following committees: White Pond Study Review Committee, Maynard Community Life Center, Maynard Charter Revision Committee and to accept the Maynard 2011 Annual Town Report.

The Finance Committee Recommended.

ARTICLE: 2 FISCAL YEAR 2013 SALARY ADMINISTRATION PLAN

To see if the Town, under the authority of Section 108A of chapter 41 of the Massachusetts General Laws, will vote to amend the Maynard Salary Administration Plan for FY 2013 by deleting the section 19 entirely and substituting therefore, a new Section 19 as printed in warrant as attached.

Attachment: Appendix "A"

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: Yes 96, No 68 to accept the article as printed in the warrant with the necessary labeling corrections except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 3 AUTHORIZE REVOLVING FUNDS

To see if the Town will vote pursuant to G. L. c. 44, § 53E1/2, to authorize the use of revolving fund accounts for the following boards or departments, and that unless

otherwise amended by Town Meeting, such accounts shall not exceed the following amounts for Fiscal Year 2013:

<u>Conservation Commission</u>: for the purpose of administering the consultant fee provision of Maynard's Wetland Protection By-law, the funds to be set at \$15,000.00 in Fiscal Year 2013 from Wetlands By-law Consultant Fees, said funds to be expended by the Conservation Commission.

<u>Planning Board</u>: for the purpose of fees and expenses associated with Site Plan Review, Special Permit and Subdivision Applications, and Zoning Bylaw and Subdivision Regulation revisions; the funds to be set at \$22,400.00 in Fiscal Year 2013 from Site Plan Review, Special Permit and Subdivision Application fees; said funds to be expended by the Planning Board.

<u>Town Drop Off Center Fees</u>: For the purpose of fees and expenses associated with disposal of household hazardous products, yard waste, tires and electronics collected at town drop-off center at the Highway Garage, the funds to be set at \$8,000.00 in Fiscal Year 2013 and said funds to be expended by the DPW.

<u>Licensing Fees</u>: for the purpose of fees and expenses associated with inspections of food establishments in the Town of Maynard, the funds to be set at \$12,000.00 in Fiscal Year 2013 and said funds to be expended by the Board of Health.

<u>Council of Aging</u>: For the purpose of fees and expenses associated with operating the Council of Aging, the funds to be set at \$10,000.00 in Fiscal Year 2013 and said funds to be expended by the Council on Aging.

<u>Sealer of Weights and Measures</u>: for the purpose of fees and expenses associated with the inspections performed by the Sealer of Weights and Measures, the funds to be set at \$5,000.00 in Fiscal Year 2013 from Sealer and Weights and Measurers Fees, said funds to be expended by the Board of Health.

<u>Electrical Inspection Services</u>: for the purposes of fees and expenses associated with inspections performed by the Wiring Inspector, the funds to be set at \$22,000.00 in Fiscal Year 2013 from Wiring Fees, said funds to be expended by the Fire Department.

<u>Plumbing Inspectional Services</u>: for the purpose of fees and expenses associated with inspections performed by the Plumbing Inspector, the funds to be set at \$20,000.00 in Fiscal Year 2013 from Plumbing Fees, said funds to be expended by the Board of health

<u>Gas Inspection Services</u>: for the purpose of fees and expenses associated with inspections performed by the Gas Inspector, the funds to be set at \$6,600.00 in Fiscal Year 2013 from Gas Fees, said funds to be expended by the Board of Health.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: Yes 161, No 5 to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town by-law.

ARTICLE: 4 AUTHORIZE TREASURER TO BORROW

To see if the Town will vote to authorize the treasurer, with the approval of the Board of Selectmen, to borrow money from time to time in anticipation of the revenue of the Fiscal Year beginning July 1, 2012 in accordance with provision of General Laws, Chapter 44, Section 4, and to issue a note or notes, therefore, payable within one year in accordance with provisions of General Laws, Chapter 44, Section 17.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: Yes 155, No 9 (109 needed for a 2/3 vote) to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 5 SOLID WASTE BY-LAW

To see if the town will vote to amend Chapter VI of the General Bylaws by adding new sections 3 as follows:

Section 3: Solid Waste Collection, Management and Enforcement

A. Overall Authority: The Board of Health shall be responsible for providing overall direction and enforcement of those areas of any of the solid waste programs that are assigned to it by state law, local bylaw, the Board of Selectmen or the Town Administrator. In furtherance hereof, and in accordance with G.L. c. 111 §31B the Board of Health shall make rules and regulations, including the establishment of fees, for the control of the removal, transportation or disposal of garbage, offal or other offensive substances. Additionally, the Board of Health shall make rules and regulations for the control of recycling and leaf and yard waste collections and

disposal. The Board of Health shall hold a public hearing in accordance with G.L. c. 111 §31 prior to the adoption of said regulations.

- B. <u>Day to Day Management</u>: The Department of Public Works, shall be responsible for the establishment and overall management of the Town of Maynard collection, management and disposal of residential solid waste, including but not limited to curbside collection of trash, residential refuse, recycling, leaf collection, drop off collection, and shall conduct said management consistent with the Rules and Regulations established by the Board of Health. Notwithstanding the foregoing, the licensing of contractors and dumpsters shall remain under the management of the Board of Health.
- C. <u>Violations and Penalties</u>: Any person who violates any prohibition contained in the Regulations adopted by the Board of Health shall be subject to a fine of \$300.00 for each offense; where each day the offense occurs being deemed a separate offense and each improperly disposed of item shall constitute a separate offense. The fines noted hereunder shall be in addition to and not in place of any fine or penalty provided for by the General Laws of the Commonwealth of Massachusetts.
- D. <u>Enforcement</u>: The Public Health Agent, Director of Public Works or designee, the Maynard Police Department, shall each have authority to enforce the provisions and issue citations as necessary of this bylaw.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: 6 SOLID WASTE CONTRACT

To see if the Town will vote to authorize the Town Administrator, with the approval of and consultation with the Board of Health and the Board of Selectmen, to contract on behalf of the Town with regard to solid waste issues; and

further to see if the Town will vote to authorize the Town Administrator, with the approval of the Board of Health and the Board of Selectmen, to negotiate and enter into a five (5) year contract and in addition, at the discretion of the Town, two (2) extensions totaling two (2) years, with E.L. Harvey & Sons, Inc of Westborough, MA, on terms the Board of Selectmen and Board of Health may determine to be in the best interest of the Town for the collection of solid waste and recycling in the Town of Maynard

To do or act thereon.

SPONSORED BY:

APPROPRIATION: FINCOM RECOMMENDATION:

Board of Selectmen

None

At Town Meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: 7 TOWN HALL REORGANIZATION

To see if the town will vote in accordance with Article 4 §4-2 and Article 5 of the Town of Maynard Charter to accept the reorganization plan of the Town Administrator to improve inspectional, permitting and other such service to the public as follows: Empower the Assistant Town Administrator to act as the Executive Director of Municipal Service, and to reorganize various services under the Executive Director of Municipal Services through and with the oversight of the Town Administrator. The Executive Director of Municipal Services under this plan will coordinate and supervise the following departments and staff assigned to those departments: Conservation Department, Planning Department, Building Inspections, Wiring Inspections, Plumbing Inspections, Gas Inspections, and Health Department. The Executive Director's responsibilities will include, but will not be limited to the following; scheduling of work, coordination requests and to foster a cohesive environment with public service, efficiency and competency as the overall goal.

The various boards, commissions and committees served by individuals within this reorganization will remain unaffected and those individuals will remain facilitators to those bodies. Additional "day to day" workplace adjustments will continue to be prescribed by the Town Administrator and as noted in the Town Charter.

It is vital to co-locate these services to provide a team approach and ease of access for constituents.

And further, to vote to raise and appropriate the sum of \$55,000.00 from certified free cash as July 1, 2011 to make necessary alterations and repairs at the Town Building to accommodate the foregoing reorganization.

See Attachment: Appendix "B"

To do or act thereon.

SPONSORED BY: APPROPRIATION:

FINCOM RECOMMENDATION:

Board of Selectmen

\$55,000.00

At Town Meeting

The following action was taken:

Voted: Yes 154, No 10 to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 8 FISCAL YEAR 2013 OPERATING BUDGET

To see if the Town will vote to raise and appropriate, transfer from available funds, or otherwise provide to meet the salaries and wages of Town Officers and employees, expense, and outlays of the Town Departments, and other sundry and miscellaneous, but regular, expenditures necessary for the operation of the Town for Fiscal Year 2013 (July 1, 2012 – June 30, 2013), said sums of money as listed in the column entitled "FY2013" and further, to accept and expend Federal and State Funds to offset certain salaries or expenses or outlays as listed below against specific line items; and to do or act thereon.

See Attachment: Appendix "C"

PROJECTED FISCAL YEAR 2013 REVENUE SOURCES AND EXPENDITURES

Revenue Sources	Fiscal Year 2013	Fiscal Year 2013
	LINES STORE THE SET OF G	7 P. 1884
Tax Levy	22,412,612.00	
Proposition 2.5% Increase	560,315.00	
New Growth	125,000.00	
Sub Total Levy		23,097,927.00
School Exclusion	219,539.00	
Library Exclusion	303,000.00	
School Partial Adv. Refunding of 2003	398,464.00	
Police Station Exclusion	346,716.00	
School Boilers Exclusion	61,288.00	
High School 9/29/11	449,993.00	
High School 2/15/12	473,049.00	
Sub Total Debt Exclusion		2,252,049.00
State Aid (Receipts)		5,303,860.00
SBA Reimbursements		897,661.00
Local Receipts	THE PARTOLOGY	2,000,000.00
Direct Revenue Offsets		
Ambulance Receipts	250,000.00	
Ambulance Receipts (Capital)	95,000.00	
Water	280,178.00	
Sewer	460,279.00	
Fund 4011 Powdermill Gift Account	100,000.00	

ree Cash 585,192.00	
Sub Total Direct Revenue Offsets	1,770,649.00
TOTAL REVENUE	35,322,146.00
Expenditures	100000000000000000000000000000000000000
Tr. Ma	The Period Committee or one
Operating Budget	33,567,645.00
Additions to Overlay	363,527.00
Articles	491,000.00
Article #13	100,000.00
Reserve Fund	300,000.00
Prior Years Bills (unemployment)	40,894.00
State Charges	448,559.00
TOTAL EXPENDITURES	35,311,625.00

SPONSORED BY: APPROPRIATION: FINCOM RECOMMENDATION: Board of Selectmen \$33,567,645.00 At Town Meeting

The following action was taken:

Voted: Yes 146, No 18 to accept the article as printed in the warrant and to correct a reference to "Article #13" under expenditures and replace it with "Article #16" except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 9 WATER ENTERPRISE BUDGET FISCAL YEAR 2013

To see if the Town will vote to raise and appropriate from Water Enterprise fees a sum of \$1,284,326 to operate the Water Enterprise Budget as listed in the column entitled Recommended Fiscal Year 2013" as follows:

DEPT	ACCOUNT TITLE	FISCAL YEAR 2012 ADOPTED	FISCAL YEAR 2013 RECOMMENDED
450	WATER - SALARIES	222,265.00	201,346.00
450	WATER - EXPENSE LONG TERM DEBT	457,250.00	517,500.00
450	PRINCIPAL	455,238.00	378,050.00
450	LONG TERM DEBT	125,311.00	187,430.00

INTEREST		
	2-V-2-1	
TOTAL WATER		
ENTERPRISE	1,260,064.00	1,284,326.00
BUDGET		

To do or act thereon.

SPONSORED BY: APPROPRIATION: FINCOM RECOMMENDATION: Board of Selectmen \$1,284,326.00 At Town Meeting

The following action was taken:

Voted: Yes 138, No 5 that the Town accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 10 SEWER ENTERPRISE BUDGET FISCAL YEAR 2013

To see if the Town will vote to raise and appropriate from Sewer Enterprise fees a sum of \$ 1,790,997.00 to operate the Sewer Enterprise Budget as listed in the column entitled "Recommended Fiscal Year 2013" as follows:

D	EPT	ACCOUNT TITLE	FISCAL YEAR 2012 ADOPTED	The second secon	EAR 2013 MENDED
4	440	SEWER - SALARIES	123,233.00		110,786.00
	440	SEWER - EXPENSE LONG TERM DEBT	101,200.00		115,800.00
4	440	PRINCIPAL LONG TERM DEBT	106,550.00		421,620.00
4	440	INTEREST	45,241.00	17.75% 0 1	178,543.00
4	443	WWTP - SALARIES	199,756.00		212,448.00
4	443	WWTP - EXPENSE LONG TERM DEBT	760,800.00		751,800.00
4	443	PRINCIPAL LONG TERM DEBT	298,262.00		0.00
4	443	INTEREST	133,627.00		0.00

TOTAL SEWER ENTERPRISE BUDGET

1,768,669.00

1,790,997.00

To do or act thereon.

SPONSORED BY:
APPROPRIATION:
FINCOM RECOMMENDATION:

Board of Selectmen \$1,790,997.00 At Town Meeting

The following action was taken:

Voted: Yes 137, No 5 to accept the article as printed in the warrant and to correct "440 Long Term Debt Interest" under "Fiscal Year 2013 Recommended" by removing "\$178,543" and inserting "\$228,630" and further correcting the "Total Sewer Enterprise Budget" line under "Fiscal Year 2013 Recommended" by removing "\$1,790,997" and inserting "\$1,876,169" except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 11 WATER CAPITAL EXPENDITURE PLAN

To see if the Town will vote to transfer from "Water Retained Earnings" the sum of \$215,151.00. Funds to be used for van replacement, engineering and bidding of painting and repairs to the steel and concrete water storage tanks, engineering, water infrastructure engineering, bidding and repairs, leak detection study, replace generator at Old Marlboro Road Wells, and SCADA maintenance and upgrades. Unused funds will be used to reduce bond costs for the repair and maintenance of the concrete and steel water tanks. Estimated Costs:

0	Van Replacement	\$30,000.00
	SCADA Upgrades and Maintenance	\$40,151.00
	Leak Detection Study	\$25,000.00
	Steel and Concrete Storage Tanks Repair	\$50,000.00
	Infrastructure Repairs	\$45,000.00
	Old Marlboro Road Generator	\$25,000.00

To do or act thereon.

SPONSORED BY: APPROPRIATION: FINCOM RECOMMENDATION: Department of Public works \$215,151.00 from Water Retained Earnings At Town Meeting The following action was taken:

Voted: Yes 139, No 3 to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 12 SEWER CAPITAL EXPENDITURE PLAN

To see if the Town will vote to transfer from "Sewer Retained Earnings" the sum of \$385,218.00. Funds to be used for truck replacement, engineering and bidding for the replacement of the Mockingbird Sewer Lift station. This expenditure will allow infiltration/inflow studies, repairs to include sewer pump stations, Waste Water Treatment Plant equipment upgrades, infrastructure surveys and repairs, compliant with storm water mandate requirements in accordance with the Storm Water Management Act of 1998.

0	Mockingbird Pump Station Design	\$60,000.00
0	I&I to Include Pump Stations	\$70,000.00
	WWTP Equipment Upgrades	\$70,000.00
•	Infrastructure Surveys and Repairs	\$70,000.00
	Stormwater Management	\$60,218.00
	Truck Replacement	\$30,000.00
	Plant Water System	\$25,000.00

To do or act thereon.

SPONSORED BY:

Department of Public works

APPROPRIATION:

\$385,218.00

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: Yes 140, No 3 to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 13 FINANCE COMMITTEE RESERVE FUND

To see if the Town will vote to raise and appropriate from taxation the sum of \$300,000.00 to provide for any extraordinary or unforeseen expenditures of the various Town Departments, by a vote of the Finance Committee out of the Reserve Fund, as provided by M.G. L. Chapter 40, Section 6.

To do or act thereon.

SPONSORED BY:

Finance Committee

APPROPRIATION:

\$300,000.00

FINCOM RECOMMENDATION:

Recommends

The following action was taken:

Voted: Yes 123, No 17 to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

Motion made and seconded to adjourn the Annual Town Meeting until 9:35 p.m.

At 9:30 p.m. the Special Town Meeting was called to order. Motion made and seconded to adjourn the Special Town Meeting and reconvene at such time when Annual Town Meeting is dissolved.

At 9:35 p.m. the Annual Town Meeting reconvened.

ARTICLE: 14 DEMOLITION OF OLD FOWLER GYM

To see if the Town will vote to raise and appropriate, or transfer from available funds or otherwise the sum of \$225,000.00 to be expended by the Board of Selectmen to deconstruct and remove the former Fowler Memorial Gymnasium located at 63 Summer Street and to complete the appropriate excavation, and paving following said removal to create off-street parking in the Summer Street area and to meet said appropriation authorize the Town Treasurer, with the approval of the Board of Selectmen, to borrow \$225,000.00 under M.G.L. Chapter 44, or any other enabling authority.

To do or act thereon.

SPONSORED BY:

Facilities Department

APPROPRIATION:

\$225,000.00

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: Yes 100, No 36 (91 needed for a 2/3 vote) to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 15 REDEVELOPMENT AUTHORITY

To see if the town will vote to allow the Town Administrator take the necessary steps to begin to create a Redevelopment Authority in accordance with Massachusetts General Law Chapter 121B of the Acts of Redevelopment and applicable regulations. Further to see if the town will vote under G.L. c. 121B§4 as amended, to establish a Redevelopment Authority and in that connection to make any and all determinations and

declarations deemed necessary or desirable and to raise and appropriate \$6,000.00 from certified free cash as of July 1, 2011 for this purpose.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

\$6,000.00

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: 16 DOWNTOWN ENHANCEMENT FUNDS

To see if the town will vote to raise and appropriate or transfer from other sources the sum of \$100,000.00 to be expended by the Board of Selectmen for the purpose of improving and/or maintaining the municipal fixtures, facilities, provide contract services and property improvement in the downtown area.

To do or act thereon.

SPONSORED BY:

APPROPRIATION:

FINCOM RECOMMENDATION:

Board of Selectmen

\$100,000.00

At Town meeting

The following action was taken:

Voted: Yes 88, No 28 to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee did not recommend.

This article was voted by a secret ballot as required per Town By-law.

ARTICLE: 17 RETIREMENT MINIMUM MONTHLY ALLOWANCE

To see if the town will vote to raise and appropriate the amount necessary to increase the minimum monthly allowance contained in G.L. c. 32 § 12(2)(d) from \$250.00 to \$500.00 to be effective July 1, 2012.

To do or act thereon.

SPONSORED BY: APPROPRIATION:

Retirement Board

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: 18 AVRTHS RENOVATION PROJECT

To see if the Town will approve the \$62,434,488 borrowing authorized by the Assabet Valley Regional Vocational School District, for the purpose of paying costs of the Assabet Valley Regional Technical High School Repair/Renovation Project, located at 215 Fitchburg Street, Marlboro, MA, including the payment of all costs incidental or related thereto ("the Project") which school facility shall have an anticipated useful life as an educational facility for the instruction of school children of at least (50) years, and for which the District may be eligible for a school construction grant from the Massachusetts School Building Authority("MSBA"), said amount to be expended at the direction of the Assabet Valley Regional Technical High School Building Committee. The MSBA's grant program is a non-entitlement, discretionary program based on need, as determined by MSBA, and any Project costs the District incurs in excess of any grant approved by and received from the MSBA shall be the sole responsibility of the District and its member municipalities. Any grant that the District may receive from the MSBA for the Project shall not exceed the lesser of (1) fifty-three and forty-eight one-hundredths percent (53.48%) of eligible, approved project costs, as determined by the MSBA, or (2) the total maximum grant amount determined by the MSBA.

Motion. That the Town hereby approves the \$62,434,488 borrowing authorized by the Assabet Valley Regional Vocational School District, for the purpose of paying costs of the Assabet Valley Regional Technical High School Repair/Renovation Project, located at 215 Fitchburg Street, Marlboro, MA, including the payment of all costs incidental or related thereto ("the Project") which school facility shall have an anticipated useful life as an educational facility for the instruction of school children of at least fifty (50) years, and for which the District may be eligible for a school construction grant from the Massachusetts School Building Authority("MSBA"), said amount to be expended at the direction of the Assabet Valley Regional Technical High School Building Committee; that the Town acknowledges that the MSBA's grant program is a non-entitlement, discretionary program based on need, as determined by MSBA, and any Project costs the District incurs in excess of any grant approved by and received from the MSBA shall be the sole responsibility of the District and its member municipalities; provided further that any grant that the District may receive from the MSBA for the Project shall not exceed the lesser of (1) fifty-three and forty-eight one-hundredths percent (53.48%) of eligible, approved project costs, as determined by the MSBA, or (2) the total maximum grant amount determined by the MSBA; and that the amount of borrowing authorized by the District shall be reduced by any grant amount set forth in the Project Funding Agreement that may be executed between the District and the MSBA. And further, that the Town of Maynard shall not be responsible for more than its regional participation share of 11.31% of the total cost of borrowing less any and all grants authorized hereunder.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

Recommends

The following action was taken:

Voted: That the Town hereby approves the \$62,434,488 borrowing authorized by the Assabet Valley Regional Vocational School District, for the purpose of paving costs of the Assabet Valley Regional Technical High School Repair/Renovation Project located at 215 Fitchburg Street, Marlboro, MA. including the payment of all costs incidental or related thereto ("the Project") which school facility shall have an anticipated useful life as an educational facility for the instruction of school children of at least fifty (50) years, and for which the District may be eligible for a school construction grant from the Massachusetts School Building Authority ("MSBA"), said amount to be expended at the direction of the Assabet Valley Regional Technical High School Building Committee: that the Town acknowledges that the MSBA's grant program is non-entitlement, discretionary program based on need, as determined by MSBA, and any Project costs the District incurs in excess of any grant approved by and received from the MSBA shall be the sole responsibility of the District and ITS member municipalities; provided further that any grant that the District may receive from the MSBA for the Project shall not exceed the lesser of (1) fifty-three and forty-eight one-hundredths percent (53.48%) of eligible, approved project costs, as determined by the MSBA, or (2) the total maximum grant amount determined by the MSBA; and that the amount of borrowing authorized by the District shall be reduced by any grant amount set forth in the Project Funding Agreement that may be executed between the District and the MSBA. And further, that the Town of Maynard shall not be responsible for more than its regional participation share of 11.31% of the total cost of borrowing less any and all grants authorized hereunder.

ARTICLE: 19 CPC FUND RESERVE APPROPRIATION FY 2013

To see if the Town will vote to appropriate or reserve from FY2013 Community Preservation Fund annual revenues in the amounts recommended by the Community Preservation Committee (CPC), with each item to be considered a separate appropriation:

Appropriations:	allo control
From FY2013 estimated revenues for Committee Administrative and Operating	\$ 10,000.00
Expenses	
Reserves:	Service and an artist
From FY2013 estimated revenues for Historic Preservation	20,400.00
From FY2013 estimated revenues for Open Space	20,400.00
From FY2013 estimated revenues for Community Housing	20,400.00
From FY2013 estimated revenues for Budgeted Reserve	132,800.00
Total:	\$204,000.00

To do or act thereon:

SPONSORED BY:

Community Preservation

Committee

APPROPRIATION:

\$204,000.00

FINCOM RECOMMENDATION:

At Town meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: 20 AGGREGATED PURCHASE OF ENERGY & ENERGY RELATED SERVICE

To see if the Town will vote to initiate the process to aggregate electrical loads, pursuant to MGL Ch. 164, Sec. 134, and to allow the Board of Selectmen to negotiate and enter into a contract for power supply and other related services, independently, or in joint action with other towns and/or cities and prior to entering into any such agreement the Board of Selectmen shall hold a public hearing to receive input. Further, to see if the Town will authorize the Board of Selectmen to appoint a representative to a sub-committee and/or any other organization, to oversee the development of any such joint action and make recommendations to said organization and the Board of Selectmen.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: 21 FIRE DEPARTMENT CAPTITAL EQUIPMENT

To see if the Town will vote to raise and appropriate, or transfer from available funds or otherwise the sum of \$265,000.00 to be expended by the Board of Selectmen to procure and purchase equipment necessary for operation of fire and ambulance services and to meet said appropriation authorize the Town Treasurer, with the approval of the Board of Selectmen, to borrow \$265,000.00 under M.G.L. Chapter 44, or any other enabling authority.

To do or act thereon.

Extrication Tool

\$ 32,000.00

Ambulance

\$200,000.00

Command Vehicle

\$ 33,000.00

SPONSORED BY:

Fire Department, Fire Chief

APPROPRIATION:

\$265,000.00

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: Yes 91, No 2 (62 needed for a 2/3 vote) to accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

This article was voted by a secret ballot as required per Town Bylaw.

Motion made and seconded to dissolve the Annual Town Meeting at 11:05 p.m.

ANNUAL TOWN ELECTION - TUESDAY - MAY 1, 2012

Pursuant to Warrant #818, the Annual Town Election was held on May 1, 2012, in all four precincts. The polling places were prepared according to the requirements of General Law.

Precinct #1

Warden: Kathy Thorp Clerk: Fred Haefner Number of ballots cast: 91

Tabulation completed at: 8:00 p.m.

Absentee ballots cast: 3

Precinct #3

Warden: Rita Richard Clerk: Elizabeth Morrow Number of ballots cast: 69

Tabulation completed at: 8:00 p.m.

Absentee ballots cast: 3

Precinct #2

Warden: Barbara Currin Clerk: Elizabeth Duncan Number of ballots cast: 67

Tabulation completed at: 8:00 p.m.

Absentee ballots cast: 3

Precinct #4

Warden: Virginia Murphy Clerk: Paul Murphy Number of ballots cast: 88

Tabulation completed at: 8:00 p.m.

Absentee ballots cast: 2

Total votes cast: 315

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	TOTAL
SELECTMAN					
Blanks	25	22	30	38	115
Brendon R. Chetwynd	73	56	55	73	257
Michael L. Hurrey	83	52	52	65	252
Write-ins	1	4	1	0	6
Total:	182	134	138	176	630
MODERATOR					
Blanks	3	7	3	7	20
James F. Coleman	88	60	63	81	292
Write-ins	0	0	3	0	3
Total:	91	67	69	88	315

ANNUAL TOWN ELECTION - TUESDAY - MAY 1, 2012

Office & Candidate	Precinct	Precinct		Precinct	TOTAL
	1	2	3.	4	
SCHOOL COMMITTEE	LAPPY BURGE	DAME TO SERVE		N BURLINESUS	
Blanks	28	24	30	35	117
Amy Rebecca Gay	74	58	55	71	258
William G. Kohlman	80	49	50	69	248
Write-ins	0	3	3	1	7
OSTAT DE CANTON CANTON	19.34	. 9	THE LANGE	1 10 41 8 14	
Total:	182	134	138	176	630
TRUSTEE OF PUBLIC	(A) (A)				
LIBRARY					
Blanks	6	3	8	6	23
Patricia A. Chambers	85	64	61	82	292
Write-ins	0	0	0	0	0
Total:	91	67	69 .	88	315
MAYNARD HOUSING AUTHORITY					
Blanks	5	4	10	13	32
William M. Primiano	86	63	59	73	281
Write-ins	0	0	0	2	2
Total:	91	67	69	88	315



COMMONWEALTH OF MASSACHUSETTS

MIDDLESEX, SS.

SPECIAL TOWN MEETING

Monday, May 21, 2012 at 9:30 P.M.

FOWLER MIDDLE SCHOOL AUDITORIUM Three Tiger Drive

The following action was taken:

The Special Town Meeting reconvened at 11:08 p.m.

Motion made and seconded to waive the reading of the warrant in its entirety.

Motion made and seconded to waive the requirement of a secret ballot under Section 14 of Chapter 1 of the Town of Maynard By-laws for all articles in the Special Town Meeting Warrant.

ARTICLE: S-1 PRIOR YEARS BILLS

To see if the town will vote to raise and appropriate from certified free cash as of July 1, 2011 the sum of \$40,894.00 to be appropriated as follows:

Fiscal Year 2009 in the amount of	\$	13.00
Fiscal Year 2010 in the amount of	\$ 5	,829.00
Fiscal Year 2011 in the amount of	\$35	,052.00
Total:	\$40	,894.00

To do or act thereon.

SPONSORED BY: APPROPRIATION: Board of Selectmen

None

FINCOM RECOMMENDATION:

At Town meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE S-2 COMMUNITY PRESERVATION FUND RESERVE

To see if the Town will vote to appropriate from Community Preservation Funds the amounts recommended by the Community Preservation Committee (CPC) for community preservation projects, with each item to be considered a separate appropriation, in accordance with the requirements of Massachusetts General Laws Chapter 44B:

Appropriations:

From Open Space Reserve Fund for the Maynard Conservation Land Trust Fund, with any of these expenditures from said Conservation Land Trust Fund to be subject to the provisions of the Community Preservation Act.

\$ 10,000.00

From Budgeted Reserve Fund

for purchase of easements for the Assabet River Rail Trail

\$ 25,000.00

Total Appropriations from Community Preservation Fund To do or act thereon.

\$ 35,000.00

SPONSORED BY:

Community Preservation Committee

APPROPRIATION:

\$35,000.00

FINCOM RECOMMENDATION:

At Town meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: S-3 BY-LAW ZONING MAP SECTION 2

To determine whether the Town Maynard will vote to amend the Zoning Bylaws and "Zoning Map of Maynard" referred to under Section 2.3 of the Maynard Protective Zoning By-Laws, dated October 5, 1959 as revised thereafter, by changing from that of a General Residential District, GR, to that of a Central Business District, CB, the following described area of land located southerly on Summer Street and being shown on a plan entitled "Zone Line Plan, 42 Summer Street, Maynard, MA", dated March 22, 2012, prepared by H S & T Group, Inc., more particularly described as follows:

Beginning southerly on Summer Street at the confluence of the Central Business District and the General Residence District:

Thence: Running by Summer Street N63-55-13W, one hundred and thirty and 66/100 feet (130.66) to a stone bound;

Thence: Turning and running by land now or formerly of Mark Genest S42-51-49W, one hundred and sixty eight and 50/100 feet (168.50) to an iron pin; Thence: Turning and running by land now or formerly of Landoil Realty Trust S69-38-11E, fifty and 74/100 feet (50.74) to a point of the confluence of the Central Business District and the General Residence District;

Thence: Turning and running northeasterly by the existing district line to the point of beginning.

Being a portion of Parcel 74 of Maynard Assessor's Map 14.

To do or act thereon.

SPONSORED BY:

Planning Board

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: That the Town amend the Zoning Bylaws and "Zoning Map of Maynard" referred to under Section 2.3 of the Maynard Protective Zoning By-Laws, dated October 5, 1959 as revised thereafter, by changing from that of a General Residential District, GR to that of a Central Business District, CB, the following described area of land located southerly on Summer Street and being shown on a plan entitled "Zone Line Plan, 42 Summer Street, Maynard, MA", dated March 22, 2012, prepared by HS&T Group, Inc. more particularly described as follows:

Beginning southerly on Summer Street at the confluence of the Central Business District and the General Residence District;

Thence: Running by Summer Street N63-55-13W, one hundred and thirty and 66/100 feet (130.66) to a stone bound;

Thence: Turning and running by land now or formerly of Mark Genest S42-51-49W, one hundred and sixty eight and 50/100 feet (168.50) to an iron pin;

Thence: Turning and running by land now or formerly of Landoil Realty Trust S69-38-11E, fifty and 74/100 feet (50.74) to a point of the confluence of the Central Business District and the General Residence District;

Thence: Turning and running northeasterly by the existing district line to point of beginning.

Being a portion of Parcel 74 of Maynard Assessor's Map 14.

The Finance Committee recommended.

ARTICLE: S-4 WELL #4 TREATMENT PLANT GREENSAND FILTER MEDIA

To see if the town will vote to transfer from Water Retained Earnings the sum of \$100,000.00 for engineering, specifications, bidding documents and all labor, materials and sundry items to replace the Greensand Filter Media, gravel and other components of the filter vessels at the Well # 4 Treatment Plant. The Greensand Filter Media and vessels at the Rockland Avenue Water Treatment Plant will be evaluated and corrective action taken as necessary.

To do or act thereon.

SPONSORED BY:

Department of Public Works

APPROPRIATION:

\$100,000.00

FINCOM RECOMMENDATION:

At Town meeting

The following action was taken:

To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: S-5 CERTIFIED FREE CASH APPROPRIATION

To see if the town will vote to appropriate from certified free cash as of July 1, 2011 the sum of \$430,000.00 for the following capital and stabilization fund purposes and in the following amounts:

Town Hall Improvements \$ 20,000.00 Reo/Coolidge Renovations \$150,000.00 Fowler Playground Design \$ 20,000.00 Stabilization Transfer

\$200,000.00 \$40,000.00

Police Cruiser

To do or act thereon.

SPONSORED BY: APPROPRIATION:

Board of Selectmen

\$430,000.00

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon."

The Finance Committee recommended.

ARTICLE: S-6 OPEB TRUST

To see if the town will vote to accept the provisions of M.G.L. c. 32B §20 in order to establish an "Other Post Employment Retirement Benefits Liability Trust Fund" for the purpose of holding appropriations to offset the anticipated costs of premium payments for or direct payments to be made to retired employees and eligible spouses or dependents of deceased employees of the Town and further to vote to appropriate from certified free cash as of July 1, 2011 the sum of \$50,000.00 for the purpose of funding said trust.

To do or act thereon.

SPONSORED BY:

Finance Director

APPROPRIATION:

\$50,000.00

FINCOM RECOMMENDATION:

At Town meeting

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "To do or act thereon,"

The Finance Committee recommended.

ARTICLE: S-7 USE OF UNEXPENDED PROCEEDS OF OUTSTANDING BOND

To see if the Town of Maynard will vote to transfer a portion of the unexpended proceeds of outstanding bond anticipation notes that the Town issued pursuant to the vote of the Town passed on May 16, 2011 (Article 9), which vote appropriated and authorized a borrowing of \$2,185,000.00 for among other items, the repair of the fire escape at the Fire Headquarters, for the new purpose of financing costs associated with the improvements and upgrades at the fire station including related engineering and/or architectural costs.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Article S-7 was withdrawn and no action was taken.

ARTICLE: S-8 FY2012 OPERATING BUDGET TRANSFERS

To see if the town will vote to raise and appropriate or transfer from available funds in the treasury a sum of money to be added to or to make adjustments to Article 6 of the May 16, 2011 annual town meeting (fiscal year 2012 budget), or pass any vote or take any action relative thereto.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION:

At Town Meeting

The following action was taken:

Voted: That the Town accept the following line items:

The Finance Committee recommended.

APPROPRIATION TRANSFERS CHAPTER 77 OF THE ACTS OF 2006 (G.L. CH. 44:33B)

FISCAL YEAR 2012 TRANSFERS SPECIAL TOWN MEETING MAY 21, 2012

		From:	To:
135	1.135.511003 - TOWN ACCT SALARIES	10,000.00	
135	1.135.530003 - TOWN ACCT EXPENSES		10,000.00
	THE STATE OF THE S		
	1.145.511002 - TREAS/COLL SALARIES	22,800.00	
	1.145.534003 - TREASURER EXPENSES		7,800.00
158	1.158.530104 - TAX TITLE EXPENSES		15,000.00
220	1.220.530005 - FIRE EXPENSES	25,000.00	
220	1.220.511002 - FIRE SALARIES		25,000.00
230	1.230.574000 - AMBULANCE EXPENSES	8,155.00	
	1.230.511014 - AMBULANCE SALARIES	0,100.00	8,155.00
	1.422.511016 - CONST & MAINT SALARIES	21,847.00	
	1.421.511003 - DPW ADMIN SALARIES	and the second second	7,500.00
423	1.423.548000 - SNOW & ICE EXPENSES		14,347.00
424	1.424.521001 - STREET LIGHTS EXPENSES	1,200.00	
	1.424.511018 - STREET LIGHTS SALARIES	1,200.00	1,200.00
	THEFTOTO OTTECT FIOLITY OF SERVICES	100	1,200.00
752	1.752.592500 - SHORT TERM NOTE EXPENSES	152,627.00	
141	1.141.511003 - ASSESSORS SALARIES	731	16,842.00
161	1.161.511004 - CLERK SALARIES		3,780.00
163	1.163.542000 - ELECTION EXPENSES		2,500.00
171	1.171.511009 - CONSERVATION SALARIES		2,755.00
175	1.175.511009 - PLANNING BOARD SALARIES	710	580.00
192	1.192.511009 - PUBLIC MAINT SALARIES		1,048.00
210	1.210.511011 - POLICE SALARIES		10,000.00
220	1.220.511012 - FIRE SALARIES		80,830,00
241	1.241.511002 - BLDG INSP SALARIES	V 65	5,088.00
510	1.510.511003 - BD OF HEALTH SALARIES		16,350.00
541	1.541.511009 - COUNCIL ON AGING SALARIES		9,609.00
610	1.610.511200 - LIBRARY SALARIES		3,245.00
752	1.752.592500 - SHORT TERM NOTE EXPENSES	144,217.00	
	1.751.591544 - INTEREST ON LONG TERM DEBT	144,217,00	144,217.00
	TOTAL GENERAL FUND	385,846.00	385,846.00
	WATER ENTERPRISE FUND		
6100-450	6100.450.515000 - WATER SALARIES	100.00	
	6100.450.591014 - WATER DEBT EXPENSE	100.00	100.00
100 100	TOTAL WATER ENTERPRISE FUND	100.00	100.00
2000 442	SEWER ENTERPRISE FUND	17.000.00	
	6200.440.515000 - SEWER SALARIES	15,000.00	
	6200.440.591019 - SEWER DEBT EXPENSE	22,100.00	
	6200.443.529004 - WWTP EXPENSE	9,053.00	
0200-440	6200.440.591535 SEWER DEBT INT EXPENSE		46,153.00
	TOTAL SEWER ENTERPRISE FUND	46,153.00	46,153.00

Motion made and seconded to dissolve the May 21, 2012 Special Town Meeting at 11:24 p.m.



COMMONWEALTH OF MASSACHUSETTS

MIDDLESEX, SS.

SPECIAL TOWN MEETING

Tuesday, June 5, 2012 at 7:00 P.M.

MAYNARD PUBLIC LIBRARY 77 Nason Street

The following action was taken:

At 7:00 p.m. on June 5, 2012, the Moderator, Jim Coleman called the Special Town Meeting to order.

A quorum of One Hundred Sixty Eight (168) voters were in attendance.

Guests were acknowledged and admitted.

The Pledge of Allegiance was led by the Moderator.

ARTICLE: 1 SOLAR LANDFILL

To see if the Town will vote to transfer the capped landfill off of Waltham Street to the care, custody, management and control of a certain 10 acre +/- portion of a parcel of land which is a capped landfill totaling 13.5 +/- acres in said town from the Board of Selectmen where it is held as a park area for public recreation but is used as a capped landfill, to a large scale photovoltaic facility developer for general municipal purposes. And that further to ensure no permanent net loss of land protected for conservation purposes, the large scale photovoltaic facility developer shall construct an off leash dog

park on 16,000 square feet, more or less, may only fence in a six acre +/- area encompassing the actual photovoltaic facility and shall at the end of the term of the temporary lease, provide access to and improve the top six acres of the landfill for passive recreational opportunities which said access and improvements do not currently exist.

To do or act thereon.

SPONSORED BY:

Board of Selectmen

APPROPRIATION:

None

FINCOM RECOMMENDATION: The Finance Committee made no recommendation

The following action was taken:

Voted that the Town of Maynard shall submit the following Home Rule Petition to the Great and General Court of the Commonwealth of Massachusetts requesting that the Town be authorized to act accordingly:

AN ACT AUTHORIZING THE TOWN OF MAYNARD TO TEMPORARLIY TRANSFER A CERTAIN PARCEL OF CONSERVATION AND PARK LAND FOR A LARGE SCALE PHOTOVOLTAIC SYSTEM.

SECTION 1. The town of Maynard may temporarily transfer the care, custody, management and control of a certain 10 acre +/- portion of a parcel of land located off of Waltham Street which is a capped landfill totaling 13.5 +/- acre in said town from the board of selectmen where it is held as a park area for public recreation and is a capped landfill, to a large scale photovoltaic facility developer for general municipal purposes. The board of selectmen acquired a 13.5 +/- acre parcel in 1986 by an order of taking for the purpose of closing the landfill and maintaining park land. The board of selectmen, acting on behalf of the town of Maynard, may temporarily lease said parcel to a large scale photovoltaic facility developer for a period not to exceed 30 years for the purpose of constructing a large scale photovoltaic facility which will provide the town with electrical power.

SECTION 2. In consideration for the temporary lease of the 10 +/- acres, and to ensure no permanent net loss of land protected for conservation and park purposes, the large scale photovoltaic facility developer shall construct an off leash dog park on 16,000 square feet, more or less, may only fence in six acres encompassing the actual photovoltaic facility and shall at the end of the term of the temporary lease, provide access to and improve the top six acres of the top of the landfill for passive recreational opportunities which said access and improvements do not currently exist.

SECTION 3. The board of selectmen may enter into any agreements and execute any and all instruments necessary on behalf of the town to effectuate such transfer as set forth in sections 1 and 2 of this act.

SECTION 4. This act shall take effect upon its passage.

provided, that the General Court may reasonably vary the form and substance of the requested legislation within the scope of the general public objectives of this petition; or take any action relative thereto.

Motion made and seconded to dissolve the June 5, 2012 Special Town Meeting at 7:15 p.m.

Pursuant to Warrant #822, the State Primary was held on September 6, 2012, in all four precincts. The polling places were prepared according to the requirements of General Law.

Precinct #1

Warden: Katherine Thorp

Clerk: Fred Haefner

Number of ballots cast: 176

Tabulation completed at: 8:10 p.m.

Absentee ballots cast: 5

Precinct #3

Warden: Rita Richard Clerk: Elizabeth Morrow Number of ballots cast: 124

Tabulation completed at: 8:30 p.m.

Absentee ballots cast: 8

Precinct #2

Warden: Barbara Currin Clerk: Elizabeth Duncan Number of ballots cast: 168 Tabulation completed at: 8:45

Absentee ballots cast: 4

Precinct #4

Warden: Paul Murphy Clerk: Sharon Johnson Number of ballots cast: 168

Tabulation completed at: 8:10 p.m.

Absentee ballots cast: 6

Total votes cast: 636

Democratic Party: 393

Republican: 243

Green-Rainbow Party: 0

DEMOCRATIC

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
SENATOR IN CONGRESS					
Blanks	11	7	8	14	40
Elizabeth A. Warren	87	97	60	99	343
Write-ins	4	3	0	3	10
Total:	102	107	68	116	393

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
REPRESENTATIVE					
IN CONGRESS					St. William St.
Blanks	9	14	0	11	34
Nicola S. Tsongas	91	89	68	104	352
Write-ins	2	4	0	1	7
Total:	102	107	68	116	393
COUNCILLOR					
Blanks	10	13	9	19	51
Marilyn M. Petitto Devaney	52	44	39	52	187
Harry S. Margolis	24	29	12	26	91
Charles N. Shaperio	16	20	8	19	63
Write-ins	0	1	0	0	1
Total:	1 32 (1 4 4 1	Let aveil		[05] (de ce	\$1_04
SENATOR IN GENERAL COURT					
Blanks	14	8	3	14	39
James B. Eldridge	88	97	65	101	351
Write-ins	0	2	0	1	3
Total:	102	107	68	116	393
REPRESENTATIVE IN GENERAL COURT					
Blanks	8	12	4	6	30
Kate Hogan	94	93	64	110	361
Write-ins	0	2	0	0	2
Total:	102	107	68	116	393
CLERK OF COURTS					
Blanks	15	24	11	21	71
Michael A. Sullivan	86	81	57	95	319
Write-ins	1	2	0	0	3
Total:	102	107	68	116	393

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	TOTAL
REGISTER OF		2	3		
Blanks	16	20	14	23	73
Robert B. Antonelli	21	19	15	32	87
Frank J. Ciano	11	13	6	5	35
Thomas B. Concannon, Jr.	9	12	5	11	37
Maria C. Curtatone	19	18	8	23	68
Tiziano Doto	6	8	6	4	24
Maryann M. Heuston	20	16	14	18	68
Write-ins	0	1	0	0	1
		881	10		200-2/6
Total:	102	107	68	116	393
SHERHE					
Blanks	16	22	9	23	70
Peter J. Koutoujian	85	83	59	93	320
Write-ins	1	2	0	0	3
Total:	102	107	68	116	393

REPUBLICAN PARTY

Candidate & Office	Precinct 1	Precinct 2	Precinct 3	Precinct 4	TOTAL
SENATOR IN					
CONGRESS					
Blanks	0	0	2	0	2
Scott P. Brown	75	60	53	52	240
Write-ins	0	1	0	0	1 Henon
	2.1	i ii	-53	111 0	apical. Cha
Total:	75	61	55	52	243
REPRESENTATIVE					
IN CONGRESS					The State of
Blanks	1	2	1	1	5
Jonathan A. Golnik	55	42	41	36	174
Thomas J.M. Weaver	19	17	13	15	64
Write-ins	0	0	0	0	0
Total:	75	61	55	52	243

Candidate & Office	Precinct.	Precinct 2	Precinct 3	Precinct 4	TOTAL
COUNCILLOR	Table 1		7		
Blanks	66	53	47	45	211
Write-ins	9	8	8	7	32
Total:	75	61	55	52	243
SENATORIN GENERAL COURT					
Blanks	16	10	111	5	42
Dean J. Cavaretta	59	51	43	47	200
Write-ins	0	0	1	0	1. 9117//
Total:	75	61	55	52	243
REPRESENTATIVE IN GENERAL COURT					
Blanks	17	8	14	6	45
Chuck S. Kuniewich, Jr.	58	52	40	46	196
Write-ins	0	1	1	0	2
Total:	75	61	55	52	243
CLERKOF COURTS					
Blanks	65	55	50	47	217
Write-ins	10	6	5	5	26
Total:	75	61	55	52	243
REGISTER OF DEEDS					
Blanks	65	55	51	45	216
Write-ins	10	6	4	7	27
Total:	75	61	55	52	243

Candidate & Office	Precinct 1	Precinct 2	Precinct 3	Precinct 4	TOTAL
SHERIFF					
Blanks	65	55	51	47	171
Write-ins	10	6	4	5	20
Total:	75	61	55	52	243

GREEN-RAIN	NBOW
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GREEN-RAINBOW					
SENATOR IN CONGRESS					
Blanks	0	0	0	0	0
Write-ins	0	0	0	0	0
Total:	0	0	0	0	0
REPRESENTATIVE IN CONGRESS					
Blanks	0	0	0	0	0
Write-ins	0	0	0	0 ()	0
Total	0	0	0	0	0

Candidate & Office	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
COUNCILLOR					
Blanks	0	0	0	0	0
Write-ins	0	0	0	0	0
Total:	0	0	0	0	0
SENATOR IN GENERAL COURT					
Blanks	0	0	0	0	0
Write-ins	0	0	0	0	0
Total:	0	0	0	0	0
REPRESENTATIVE IN GENERAL COURT			-		
Blanks	0	0	0	0	0
Write-ins	0	0	0	0	0
Total:	0	0	0	0	0
CLERK OF COURTS					
Blanks	0	0	0	0	0
Write-ins	0	0	0	0	0
Total:	0	0	0	0	0
REGISTER OF DEEDS					
Blanks	0	0	0	0	0
Write-ins	0	0	0	0	0
Total:	0	0	0	0	0
SHERIFF					
Blanks	0	0	0	0	0



COMMONWEALTH OF MASSACHUSETTS

MIDDLESEX, SS.

SPECIAL TOWN MEETING

Tuesday, October 16, 2012

MAYNARD TOWN HALL 195 Main Street

In the name of the Commonwealth of Massachusetts, you are hereby directed to notify and warn the voters of said Maynard, to assemble IN **TOWN HALL**, Lower Level, Room 101, 195 Main Street IN SAID town, on Tuesday, October 16, 2012 at 7:00 P.M. then and there to act on the following articles:

The following action was taken:

At 7:00 p.m. on October 16, 2012, the Moderator, Jim Coleman called the Special Town Meeting to order. A quorum was present.

The Pledge of Allegiance was led by the Moderator.

Newly hired Chief of Police, Mark Dubois was introduced by Selectman Dawn Capello.

ARTICLE: 1 OPTIONAL ADDITIONAL EXEMPTION

To see if the Town will vote to set the exemption for Clause 17D, Clause 22, Clause 22E and Clause 37A at 100% of the allowable personal exemption amount in accordance with M.G.L. Chapter 59 Section 5.

Descriptions:

17D Elderly, Surviving Spouses, Minor whose father is deceased

22 Veterans and surviving spouses

22E 100% Disabled Veterans and surviving spouses

37A Legally Blind

To do or act thereon.

SPONSORED BY:

Assistant Assessor

APPROPRIATION: None

FINCOM RECOMMENDATION:

The Finance Committee recommended.

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "to do or act thereon".

ARTICLE 2: STREET ACCEPTANCE: SHORE AVENUE

To see if the Town will vote to accept as a Town way Shore Ave., as laid out by vote of the Board of Selectmen on October 2, 2012, and as shown on the plan entitled "Revised Plan, Assabet Heights Development. Stow-Maynard-Massachusetts" prepared by E.W. Pettigrew, dated May 10, 1948, recorded with the Middlesex Registry of Deeds in Book 7367, Page 367, a copy of which was filed with the Town Clerk not later than seven days prior to this vote, and to authorize the Board of Selectmen to accept or take by eminent domain deeds or easements to use such public way for all purposes for which public ways are used in the Town of Maynard and further to acquire drainage utility and other related easements, and to authorize the appropriation of \$500.00 to pay for administrative expenses in this connection, or to take any other action relative thereto.

SPONSORED BY:

The Board of Selectmen

APPROPRIATION:

500.00

FINCOM RECOMMENDATION:

The Finance Committee recommended.

The following action was taken:

Voted: To accept the article as printed in the warrant except the words "to do or act thereon".

Motion made and seconded to dissolve the October 16, 2012 Special Town Meeting at 7:08 p.m.

STATE ELECTION - NOVEMBER 6, 2012

Pursuant to Warrant #824, the State Election was held on November 6, 2012, in all four precincts. The polling places were prepared according to the requirements of General Law.

Precinct #1

Warden: Katherine Thorp

Clerk: Fred Haefner

Number of ballots cast: 1444

Tabulation completed at: 8:35 p.m.

Absentee ballots cast: 95

Precinct #3

Warden: Rita Richard Clerk: Elizabeth Morrow Number of ballots cast: 1477

Tabulation completed at: 8:40 p.m.

Absentee ballots cast: 111

Precinct #2

Warden: Barbara Currin Clerk: Elizabeth Duncan Number of ballots cast: 1474

Tabulation completed at: 8:35 p.m.

Absentee ballots cast: 125

Precinct #4

Warden: Virginia Murphy

Clerk: Paul Murphy

Number of ballots cast: 1422

Tabulation completed at: 9:30p.m.

Absentee ballots cast: 56

Total votes cast: 5817

Candidate & Office	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
FLECTORS OF PRESIDENT					
AND VICE PRESIDENT					
Blanks	5	5	6	2	4
Johnson and Gray	23	16	18	20	
Obama and Biden	854	963	927	891	3635
Romney and Ryan	544	470	515	494	2023
Stein and Honkala	12	16	14	11	53
Write-in	6	3	2	4	15
Total:	1444	1474	1477	1422	5817
SENATOR IN CONGRESS					
Blanks	2	4	7	6	19
Scott P. Brown	720	597	690	637	2644
Elizabeth A. Warren	722	870	778	777	3147
Write-in	0	3	2	2	7
Total:	1444	1474	1477	1422	5817

STATE ELECTION - NOVEMBER 6, 2012

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
REPRESENTATIVE IN					
CONGRESS					
Blanks	44	61	45	50	200
Nicola S. Tsongas	970	1021	1018	966	3975
Jonathan A. Golnik	428	389	410	403	1630
Write-in	2	3	4	3	12
Total:	1444	1474	1477	1422	5817
COUNCILLOR				naka ka ata	
Blanks	199	232	227	215	873
Marilyn M. Petitto Devaney	902	934	944	888	3668
Thomas Sheff	340	304	300	315	1259
Write-in	3	4	6	4	17
Total:	1444	1474	1477	1422	5817

STATE ELECTION - NOVEMBER 6, 2012

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
SENATOR IN GENERAL COURT					
Blanks	84	130	125	111	450
James B. Eldridge	880	940	924	909	3653
Dean J. Cavaretta	478	400	423	399	1700
Write-in	2	4	5	3	14
Total:	1444	1474	1477	1422	5817
REPRESENTATIVE IN GENERAL COURT					
Blanks	62	99	107	85	353
Kate Hogan	981	1031	970	978	3960
Chuck S. Kuniewich, Jr.	397	342	396	358	1493
Write-in	4	2	4	1 366	11
Total:	1444	1474	1477	1422	5817
CLERK OF COURTS					
Blanks	326	357	334	363	1380
Michael A. Sullivan	1108	1100	1126	1040	4374
Write-in	10	17	17	19	63

STATE ELECTION – NOVEMBER 6, 2012

Office & Candidate	Precinct 1	Precinct 2	Precinct 3	Precinct 4	Total
RECETER OF DEADS					
Blanks	346	384	342	367	1439
Maria C. Curtatone	1086	1082	1120	1040	4328
Write-in	12	8	15	15	50
Total:	1444	1474	1477	1422	5817
SHERIFF					
Blanks	210	248	219	244	921
Peter J. Koutoujian	897	939	950	889	3676
Ermesto M. Petrone	333	282	301	284	1200
Write-in	4	5	7	5	21
Total:	1444	1474	1477	1422	5817
OUESTION 1					
Blanks	162	140	130	184	616
Yes	1109	1160	1180	1071	4520
No	173	174	167	167	681
Total:	1444	1474	1477	1422	5817
OUESTION 2					
Blanks	40	47	41	60	188
Yes	758	793	771	729	3051
No	646	634	665	633	2578
Total:	1444	1474	1477	1422	5817
OUESTION 3					
Blanks	46	55	53	76	230
Yes	944	999	972	913	3828
No	454	420	452	433	1759
Total:	1444	1474	1477	1422	5817
QUESTION 4					
Blanks	206	212	201	261	880
Yes	967	1015	1037	914	3933
No	271	247	239	247	1004
Total:	1444	1474	1477	1422	5817

2012 REPORT OF THE BOARD OF REGISTRARS

To the Citizens of Maynard:

The Board of Registrars herewith submit their Annual Report for the year ending December 31, 2012.

The Annual Listing of Residents was conducted beginning January 1, 2012, as prescribed by law, Chapter 51, Section 4, of the General Laws. The Census was completed by the end of April and Street Lists were available by the first of June.

The Board of Registrars held extra sessions of registration of voters prior to all Town Meetings and Elections and certified names on nomination papers and on absentee voters.

At the close of 2012, the number of registered voters was as follows:

PRECINCTS

	1	2	3	4	Total
DEMOCRATS	519	593	536	559	2207
REPUBLICANS	156	180	211	186	733
GREEN-RAINBOW	5	4	5	2	16
UNENROLLED	996	970	963	959	3888
*LIBERTARIANS	7	5	4	13	29
*SOCIALIST	0	0	0	1442444	1
TOTAL	1683	1752	1719	1720	6874

^{*}Political Designation: If you enroll in any Political Designation, you may not vote in any State or Presidential Primary.

The Board of Registrars would like to encourage residents of Maynard to register to vote. Your vote is important.

Voter Registration

In order to vote at town, state and national elections and to vote at town meetings, town residents must be registered voters. Voter registration is a simple and convenient process. However, there are some legal time constraints that must be observed.

1. Registration

Massachusetts official Mail-in Voter Registration Form.

- * at your Town Clerk's Office
- * at the Town Library
- * at State agencies

2. Qualifications

To register you must:

- * be a U.S. Citizen
- * be a Massachusetts resident
- * be at least 18 years old on or before the next election

3. Special Times of Registration Prior to Election

Additional special times of registration prior to elections and town meetings are established by State statute. The State statute also sets registration deadlines (closing) for elections and town meetings. Times of registration are posted.

If you have any questions regarding registration, please call Michelle L. Sokolowski, Town Clerk at (978) 897-1300.

The Board of Registrars would like to thank the Board of Selectmen, Town Officials and Employees for their courtesy and cooperation throughout the year.

Respectfully submitted,

Michelle L. Sokolowski, Board of Registrars, Clerk Madeline K. Lukashuk, Chairperson Deborah Collins C. David Hull

TOWN OF MAYNARD VOTING PRECINCTS REVISED 9/25/2012

PRECINCT 1

Maynard Public Library, 77 Nason Street

Acton St.(#16, 18, 20, 22, 24, 26, 30, 38, 50, 62 + 66 thru 134)

Amory Ave.

Beacon St. (even #s)

Blue Jay Way

Brigham St.

Brian Way

Brooks St.

Brown St. (#15, 17, 19, 21, 23, 25, 33, 37, 43, 47, 49)

Charles St.

Concord St. (#1 thru 44)

Dana Rd.

Dix Rd.

Durant Ave.

Elm Ct.

Euclid Ave.

Everett St.

Florida Ct.

Florida Rd. (excl. #2)

Garden Way

George Rd.

Glendale St. (#1 thru 20)

Glenn Dr.

Guver Rd.

Hazelwood Rd.

Jethro St.

Lincoln St.

Linden St.

Loring Ave.

Main St. (odd #s only #1 to 49 & 135)

Maple Ct.

Maple St.

Marble Farm Rd.

Mayfield St.

Michael Rd.

Mockingbird Ln.

Nancy Cir.

Nason St.

Nick Ln.

Orchard Terr.

PRECINCT 1 (cont'd)

Maynard Public Library, 77 Nason Street

Orren St.

Patti Ln.

Paul Rd.

Randall Rd.

Reeves Rd.

Reo Rd.

Rice Rd.

Rickey Dr.

Rockland Ave.

Silver Hill Rd.

Summer St. (odd #s + #10 + 42 thru 70)

Sunset Rd.

Whitney Ave.

PRECINCT 2

Fowler School Auditorium, 3 Tiger Drive, Off Great Road

Abbott Rd.

Allan Dr.

Apple Ridge Rd.

Assabet St.

Beacon St. (odd #s)

Bent Ave.

Boeske Ave.

Burnside St.

Chandler St. (#1)

Church Ct.

Cindy Ln.

Dartmouth Ct.

Dartmouth St. (odd #s)

Dewey St.

Driscoll Ave.

Elaine Ave.

Elmhurst Rd. (even #s excluding #2)

Elmwood St. (#4)

Espie Ave.

Fletcher St.

Florida Rd. (#2 only)

Front St.

Great Rd. (#1 thru 160 excluding odds #129 thru 159)

Harriman Ct.

Heights Terr.

High St.

PRECINCT 2 (cont'd)

Fowler School Auditorium, 3 Tiger Drive, Off Great Road

Hillside St.

Howard Rd.

Lovell Ct.

Main St. (even #s only #2 to 48 and all #50 to 257).

Martin St.

Mill St.

Newton Dr.

Oak St.

O'Moore Ave.

Park St.

Parker St. (#5,9,11,15,17, 19,21,23,25,27,29,31,33)

Percival St.

Pine St.

Pomciticut Ave.

Railroad St.

River St.

Riverbank Rd.

Riverside Park

Riverview Ave.

Sheridan Ave.

Sherman St.

Shore Ave.

Spring Ln.

Sudbury Ct.

Sudbury St.

Summer Hill Glen

Summer Hill Rd.

Summer St. (even #s excl. #10 + 42 to 70)

Summit St.

Taft Ave.

Taylor Rd. (evens)

Thomas St.

Thompson St. (#3, 7, 23, 25)

Virginia Rd.

Walnut St. (#21,22,23,26,28,30,32,34,36,38,40,42,44)

Waltham St. (#5)

White Ave.

Wilson Cir.

Winter St.

PRECINCT 3

Fowler School Auditorium, 3 Tiger Drive, Off Great Road

Arthur St. (Odd #s)

B St.

Balcom Ln.

Bancroft St.

Barilone Cir.

Burns Ct.

Carbone Cir.

Carriage Ln.

Chance Farm Ln.

Chandler St. (excl. #1)

Cutting Dr.

Dartmouth St. (evens)

Demars St. (excl. #1)

Dettling Rd.

Dineen Cir.

Elmhurst Rd. (odds & #2)

Elmwood St. (excl. #4)

Fairfield St.

Field St.

Forest St.

Fowler St.

Garfield St. (#3,10,12,14)

Great Rd. (#161 thru 324 + odd #s only #129-159)

Harrison St.

Hayes St. (#9 thru #26)

Karlee Dr.

Kitty Cat Ln.

Kristen Ln.

Lantern Ln.

Little Rd.

Louise St.

Marlboro St.

Maybury Rd.

Meadow Ln.

McKinley St.

North St.

Oak Ridge Dr.

Old Marlboro Rd.

Old Mill Rd. (#1 thru 36)

Oscar's Way

Parker Place

PRECINCT 3 (cont'd)

Fowler School Auditorium, 3 Tiger Drive, Off Great Road

Parker St. (excl. #4,5 6,8, 9,11,14,15,16,17,19,20,2123,25,27,28,29,30,31,33)

Roosevelt St. (excl. #2,4,6)

Sarah Ln.

School St.

South St.

Taylor Rd. (odds)

Thompson St. (excl. #3, 7, 23, 25)

Tobin Dr.

Turner Rd.

Vose Hill Rd.

Walker St.

Walnut St. (excl. #21,22, 23,26,28,30,32,34,36,38,40,42,44)

Waltham St. (odds excl.#5 thru 73)

Woodridge Rd.

PRECINCT 4

Maynard Public Library, 77 Nason Street

Acton Ct.

Acton St. (1 thru 63 excluding 16, 18, 20, 22, 24, 26, 30, 38, 50, 62)

Amy Lynn Way

Arthur St. (even #s)

Bates Ave.

Bellevue Terr.

Birch Terr.

Brown St. (excl. #15, 17, 19, 21, 23, 25, 33, 37, 39, 43, 47, 49)

Butler Ave.

Colbert Ave.

Conant St.

Concord St. (#45 thru 125)

Concord St. Cir.

Country Ln.

Crane Ave.

Dawn Grv.

Dawn Rd.

Deane St.

Deer Path

Demars St. (#1)

Douglas Ave.

East St.

Elm St.

Ethelyn Cir.

PRECINCT 4 (cont'd)

Maynard Public Library, 77 Nason Street

Fifth St.

First St.

Garfield Ave.

Garfield St. (excl. #3, 10, 12, 14)

Glendale St.(#21 thru 63)

Glennhill Terr.

Glenview Ter.

Grant St.

Hayes St. (excl. #9 thru 26)

Haynes St.

Hird St.

King St.

Lewis St.

Lindberg St.

Marks Way

Noble Park

Old Mill Rd. (#37 thru 44)

Parker St. (#4,6,8,14,16,20,28,30)

Parmenter Ave.

Pinecrest Ter.

Pine Hill Rd.

Pleasant St.

Powder Mill Cir.

Powder Mill Rd.

Prospect St.

Roosevelt St. (#2, 4, 6)

Russell Ave.

Second St.

Third St.

Tremont St.

Vernon St.

Walcott Ave.

Walcott St.

Wall Ct.

Waltham St. (evens + including odds 7-73)

Warren Ave.

Warren St.

West St.

Wilder St.

Windmill Dr.

Winthrop Ave.

Wood Ln.

Woodbine Ter.

Town Report 2012 Town Administrator Michael J. Sullivan

This has been a foundation year in the respect to numerous projects. The Waltham Street Solar Array, Reo Road Park Renovations, Maynard High School, Coolidge Community Park, Waltham Street Bridge and Glenwood Fence should serve as an incomplete list, but an impressive accounting of Maynard projects which traversed the path to various phases of construction, design, permitting and/or planning. The trials and travails of research, regulations and external or internal oversight that numerous dedicated employees and volunteers have guided these initiatives through are as daunting as they are complex. With Peg Brown's dogged pursuit of beautification of the Glenwood Cemetery or the "friends groups" for Reo and Coolidge advocacy or the Massachusetts Department of Transportation's investment in the Waltham Street Bridge, by way of Representative Kate Hogan's pursuit of this and other funding to help the community, these milestone projects will join the Memorial Gym deconstruction, the Alumni Track Improvements, the Green Meadow Systems Updates, the Town Hall Improvements (thank you, Gregg Lefter Facilities Manager) and the organizational changes (thank you, Kevin Sweet) ranks of solid advancements towards a better community.

Having a new inspiring Police Chief, Mark Dubois, a wonderful new Town Accountant, Lori Blanchard, a dedicated Treasurer/Collector in Cheryl Kane and a Fire Chief Anthony Stowers who just started last year (although he seems like he came with first fire truck), each have become an integral member of the team. Each in some way has helped set us in a professional direction that will make the citizens of Maynard proud. Those were not the only personnel improvements we set in place in 2012, with Marie Morando being transitioned to the DPW Administrative Assistant position and adding super stars (with great attitudes) in the newly minted Municipal Services division by way of part timers Debbie Mealey, Dianne Donavan and under the ever professional (and cheerful) supervision Stephanie Duggan the lower level is on the rise. I would also like to thank Steve Wood for his willingness to help in any way he is asked and as he takes up the slack in the Planning Office while a full time Planner is sought for the first time in Maynard's history.

2013 will produce some real changes in town, parks, sidewalks, streetlights (energy saving LED lights being installed), a new high school and various other investments will let everyone know that Maynard is a community on the move and in a very positive direction. I unfortunately will set my sails closer to home in Western Massachusetts as my contract ends. As my Maynard professional residency ends, I have a heavy heart. I am proud in some way I assisted in putting Maynard on a positive path financially and from a municipal perspective. I have had great guidance from the Boards of Selectmen that I had the pleasure to work with, Chairmen Gavin and Nadeau were experienced and dedicated leaders as they led their respective terms, I thank them for their guidance and support. Chair Dawn Capello, the most recent chair of the board, has inspired me with her courage, her fairness, her sensible

and calm approach, as well as her incredible intuitiveness. I have learned much from her and will forever be in her debt. Finally I would especially like to thank Becky Mosca, a person dedicated to her work, her community and to keeping things running in town, I am a better person for having known her, and finally to all the wonderful people I met from Vic Tomyl to Robert Gerardi to Jim Morris to Frank Dentino to Ellen Duggan to Drew Capello-Nadeau to all the people of Maynard, thank you.

Annual Report for Calendar Year 2012 Office of Municipal Services

Administrative

Assistant Town Administrator / Executive Director's Report

On behalf of the Office of Municipal Services I am pleased to submit the following comprehensive Annual Report for calendar year 2012. The Office of Municipal Services manages and operates the planning, economic development and regulatory service functions of the Town. The Office is a customer service department oriented to the review and inspection process that provides for the necessary public health, safety, environmental and community concerns in an efficient, effective, timely and cost efficient manner. Municipal Services integrates the following different regulatory divisions: Public Health, Building & Inspections, Planning, Conservation and Licensing. In July, 2012 these separate departments were merged into one office which has been focused to better serve the citizens, business permit holders and contractors by enhancing the management and communication ability among all of these entities. Staff provides support to the Town's regulatory boards and commissions respectively: the Board of Health, Planning Board, Board of Appeals, Conservation Commission and Local Licensing Authority.

For those that have had an opportunity to come to Town Hall for such services, they have been introduced to the new system of the Office. We continue to receive positive feedback from those we have served with this new setup. We have made great strides in establishing a comprehensive record management system for the Department. In July, 2013 we are excited about implementing an electronic permitting and inspection system that will be cross functional and improve customer service. There are many benefits to such a system including; streamlining the permit issuance process, applying and paying for permits online, code enforcement and overall document management.

As we move forward, we will continue to ensure that those who need to do business with the Office receive prompt, courteous, and knowledgeable customer service. We will continue to strive to maintain the core services that our residents and businesses expect while considering new initiatives that improve current practices.

Lastly, I would like to thank all of our dedicated employees for their hard work. We are fortunate to have an outstanding staff of professionals to support our work.

Respectfully submitted:

Kevin A. Sweet

Assistant Town Administrator /

Executive Director of Municipal Services

Building and Inspections Division

1. Building Commissioner's Report

Residential construction activity was very healthy through the entire year, continuing a trend seen near the end of 2011. Most of the commercial activity was due to extensive renovations at Summer Hill Glen as overall commercial growth continues to struggle. Not since 2007, has the town seen this much activity. Absent Town projects, Value of Construction was up 74.3 % over 2011 and 7.9% over 2007. Fees collected were up 71.9% over 2011 and 7.0% over 2007. Permits for sheet metal and solar panels have contributed to the increase since 2007. The 2 largest buildings at 129 Parker St. were demolished in December and there are several projects in process that should contribute to a robust 2013.

Annual Report of Building Permits by Type of Construction 2012

Type of Construction	Permits	Construction Value	Fees
New Dwellings	12	\$2,959,085.00	\$26,002.00
Residential Additions	8	\$242,900.00	\$2,329.00
Residential Alterations/Repairs	115	\$2,270,897.00	\$23,046.00
New Decks	17	\$202,750.00	\$1,571.00
Detached Accessory Structures	3	\$45,000.00	\$450.00
Re-Roof, Siding and/or Windows	136	\$1,242,610.00	\$13,320.00
Pools	7	\$60,000.00	\$450.00
Wood/Pellet Stoves	9	n/a	\$295.00
Sheet Metal	26	\$208,700.00	\$2,353.00
Temporary Tents	2	n/a	\$70.00
Signs	11	\$29,225.00	\$700.00
Commercial Alterations/Repairs	30	\$4,006,419.00	\$48,233.00
Commercial New Buildings	0	200,8	N. W.
Solar Panels	16	\$403,156.00	\$4,034.00
Demolition	10	\$176,000.00	\$965.00
Foundation Only	1	\$4,500.00	\$100.00
Town Property	11	\$2,823,713.00	\$19,111.00
Total 2012	414	\$14,674,955.00	\$143,029.00

Finally, my personal thanks and gratitude to Debra, Diane and Stephanie for their work and attitude in improving the Building Department experience for everyone. Respectfully Submitted by: Richard A. Asmann, Building Commissioner

2. Plumbing & Gas Inspector's Report

As the Gas and Plumbing Inspector, I am grateful to the Board of Selectmen for affording me the ability to serve the Town in this role. Both residential and commercial permit applications continued to steadily flow in throughout 2012. Inspections at the new High School project have been moving forward, and inspections are complete at the Summerhill Glen Project. As of July 1st, we have all integrated into the new Municipal Services Department, which has provided me with much-appreciated clerical assistance. We continue to receive positive feedback on the streamlined permitting and inspection process. I look forward to the department's continued success in 2013.

Respectfully Submitted by: Adam Sahlberg, Plumbing and Gas Inspector

3. Inspector of Wires' Report

I would like to thank the Board of Selectman and the residence of the town again for the opportunity to serve the town as the Inspector of Wires. Over the past year things have slowed down in the building community where most of the permits filed were for residential electrical alterations. Inspections at the new High School project have been moving forward. We have a new project in town the, installation of a Solar Farm, going at the site of the old landfill. I am looking forward to working on. I would also like to thank the staff of the new Municipal Services Department for their support to make my transition into the Department seamless. I look forward to working with them in the year to come.

Respectfully Submitted by: Peter Morrison, Inspector of Wires

4. Sealer of Weights and Measures Report

The Sealer of Weights & Measures is responsible for inspecting all devices used to sell products or goods by weight or measure. This includes fuel pumps (mainly those dispensing gasoline & heating oil), scales, and taxi meters. The Sealer has state certified weights and fuel testing devices for use in carrying out these inspections. The Sealer is certified by the state as qualified to perform the inspections. If an inspection indicates an error in a device, the Sealer will correct it by adjustment if possible. If not, the device will be marked with a tag labeled "Not Sealed," and is to be taken out of use by the vendor until it has been repaired, and re-inspected by the Sealer.

The Town is currently looking to fill this recently vacated position. We would like to thank Brian Feeney for his many years of service to the Town as Sealer of Weights and Measures and wish him well in the future.

Planning and Zoning Division

1. Planning

The Planning Board Members included Chairman Greg Price, Vice Chairman Michael Bingley, Max Lamson, Jason Kreil and Bernie Cahill. During 2012 Greg Price stepped down as Chair after two years but remained on the Board. Michael Bingley resigned as Vice Chairman during the spring of 2012. The Board would like to thank both for their long hours and commitment to the Town, and for their leadership during their tenure on the Board. The Board and the town solicited for new members and Kevin Calzia was appointed by the Board of Selectmen in November, 2012. The board welcomes Kevin. During a July 2012 public hearing Max Lamson was unanimously elected Chairman and Bernie Cahill was elected Vice Chairman. Greg Price remained as the Planning Board's Representative to Community Preservation Committee; Bernie Cahill joined Max Lamson as the Planning Board's representatives to MAGIC.

The Board voted a site plan approval for the renovation of Butler Lumber on Parker Street and at 37 River Street. The Board heard from the owner of 60-62 Nason Street on a modification of site plan and special permit the also heard from the owner of the Assabet Place for a modification of the landscaping plan at 216-218 Main Street and for the Solar Project at 160 Waltham Street at the site of Land fill. The Board further voted to allow signage at Peyton's, 86 Powder Mill Road. During the year the Board voted unanimously in favor to send a Variance back to the Board of Appeals they felt the applicant showed that their application changed substantially. During November of 2012 the developers of 129 Parker Street requested time on a Planning Board agenda to have an informational presentation for a concept plan at the 58 acre site.

The Board brought at the owners request to town meeting in May 2012 a zoning change at 42 Summer Street, which made the entire lot in the Central Business District.

The Planning Board meets on the 2nd and 4th Tuesday's of the month starting at 7:00 p.m. and they encourage resident participation at their meetings. The Planning Board wishes to thank all town officials, other boards and committees for their support during 2012.

Respectfully submitted by: Marie Morando, Planning Assistant

2. Zoning

The Zoning Board of Appeals was served by the following members during 2012:

Marilyn Messenger, Chair, Leslie Bryant, Lynne Lombardi, Martha Elliot and Paul Scheiner. Marilyn stepped down as Chair and Paul Scheiner was unanimously elected to serve as Chairman. The Board would like to thank Leslie Bryant who served as a member for eighteen years and continues to serve the board as an associate member. Lynne Lombardi resigned at the end of 2012 after three years to relocate to another state. On behalf of the town the Board would like to extend their appreciation for their service to the town.

Zoning Board of Appeals meets monthly as filings for either variances or special permits dictate. Most cases are heard and decided at the initial public hearing as presented by the petitioner, while some cases are continued to another public hearing to allow members to view the property or to give the applicant sufficient time to submit more specific information. During 2012, the Board heard four variances and special permits. They found in favor of an applicant's request to change their property from commercial to residential since they were no longer conducting a business at the location and they also found in favor of the applicant request to change the use of his property from a Church to a two family dwelling.

The Board wishes to thank all town officials and other boards and committees for their support during 2012.

Respectfully submitted by: Marie Morando, Recording Secretary

Licensing Division

Beginning July 1st, the Board of Selectmen as the Local Licensing Authority transitioned all licensing administrative functions to the new Office of Municipal Services. Licenses include Liquor, Common Victualler, Entertainment, Auto Amusement, Class II Used Auto Dealer, Taxicab/Livery, Rooming House, Sunday Ice Cream, Junk Dealer, and Pool Tables/Billiards. Due to the state-approval process, Liquor License renewal packets were mailed separately with The OMS streamlined renewal process.

Conservation Division

The Town of Maynard Conservation Commission was established in 1967 and has been active in land and water resource preservation ever since. In 1972, conservation commissions were tasked with local administration of the new state Wetlands Protection Act (G.L. Ch. 131 §40), and in 1996 the Rivers Protection Act was added to wetlands jurisdiction. The primary responsibility of the Maynard Conservation Commission has been to review and approve (or deny) permits for any alterations proposed within a wetland area or its 100 foot buffer zone, or within the 200-foot

resource area bordering a river or perennial stream. In 2009, the Commission instituted DEP's Stormwater Management Standards and is also the permitting authority for the local stormwater management bylaw. Other Commission responsibilities include the preservation, enhancement, and stewardship of open space, administration of the local wetland bylaw, public education, preparation of the Open Space and Recreation Plan, and participation in educational workshops and seminars.

During 2012, the Commission worked on a number of important projects. The Commission completed a draft version of an updated Open Space and Recreation Plan and plans to release the draft by March 2013 for public review. The Commission is also in the process of developing regulations and a fee schedule for the stormwater management bylaw that was passed in fall 2009.

Legislation for the release of a two-acre parcel of conservation land located off Rockland Avenue was submitted, passed during the July 31st legislative session, and signed by the governor on August 1st. The Commission is having the two-acre parcel surveyed, securing approval from the Planning Board for creation of a new lot, preparing a deed, and obtaining a signed purchase and sale agreement from the interested buyer. The money from the sale of this parcel will be used to purchase the 12-acre parcel located at 18 Winter Street.

In 2012, the Commission issued two Orders of Conditions, granted two Certificates of Compliance, and made five determinations in response to Request for Determinations of Applicability. One Notice of Intent application submitted in 2012 is currently under review awaiting Planning Board approval. The Commission reviewed and approved two stormwater management projects under the Stormwater Management Bylaw. In addition, the Commission issued one enforcement order, one encroachment violation, and one emergency certification for a culvert replacement at the wildlife refuge. Throughout the year, the Commission tracked the progress of several ongoing enforcement orders, provided oversight to construction activities at the new high school, addressed complaints regarding possible wetland violations, and provided site plan review comments to the Planning Board.

During 2012, the Commission held 21 regular meetings. These meeting minutes and current agendas are available for viewing on the town web site. The Commission welcomed Mr. John Thomas, Jr. as a new member starting in August 2012, replacing Mr. Douglas Moore. Commission members participate in other related organizations. Mr. John Dwyer, in addition to serving on the SuAsCo CISMA Steering Committee, chairs the CISMA Education and Outreach subcommittee and he serves as the Commission's representative to the Community Preservation Committee. The Commission and Agent regularly attend DEP sponsored workshops and other training sessions sponsored by Massachusetts Association of Conservation Commissions and the Massachusetts Society of Municipal Conservation Professionals.

The Conservation Commission manages over 200 acres of open space land and maintains walking trails on nine parcels. An updated trail map is available at the Commission office, located in the basement of Town Hall and on the town's website. The Conservation Commission welcomes citizens to help with maintaining these public trails and clearing invasive vegetation by volunteering for trail days. Future trail days will be posted in the local paper and on the website. Please contact the Conservation Commission office to volunteer for trail days. The Conservation Agent, Linda Hansen can be contacted with any questions or concerns.

Respectfully Submitted by:

Linda Hansen (Agent) Fred King (Chairman) Peter Keenan M. John Dwyer John Thomas, Jr. Jessic

Pfeifer

Public Health Division

The Town of Maynard is served by the following Board of Health members and staff:

Ronald Cassidy (Chairman), Kathy McMillan (Member), Lisa Thuot (Clerk), Kevin Sweet (Executive Director), Kelly Pawluczonek (Deputy Health Agent), Stephanie Duggan (Administrative Assistant/MRC Coordinator), Beth Grossman (Food Inspector).

The Board of Health is responsible for a wide range of health and environmental concerns, including the promotion of public health, control of dangerous disease and protection of the environment. In addition to permitting and inspectional services associated with the enforcement of local and state sanitary and environmental regulations, the department also provides communicable disease investigation and prevention programs, food establishment inspection services, pool and camp permitting, funeral director permitting, solid waste and septage hauler permitting, tanning establishment permitting, temporary and annual dumpster permitting, complaint investigations, housing inspections, tobacco sales permitting and enforcement, wastewater and water supply plan review and permitting, as well as animal control services and all-hazard emergency preparedness planning and response. The Board of Health is comprised of three appointed members who serve overlapping three-year terms. Ronald Cassidy continued to serve as Chairman throughout 2012. The Board would like to extend their appreciation to outgoing Board Member, Holli Murray for her many years of expertise and dedicated service to the Town. We congratulate her and her family on the birth of their second child, and we wish them well in their future plans.

1. Landfill Monitoring

The Board's engineering firm, Environmental Compliance Service, Inc. (ECS) continued to provide mandated landfill gas monitoring on a quarterly basis. Landfill groundwater and

surface water sampling was conducted bi-annually, and monitoring reports were prepared on behalf of the Town and submitted to the MA Department of Environmental Protection.

2. Solid Waste / Recycling Program

The Pay-As-You-Throw program (stickers) helps to keep the tonnage of trash down while encouraging residents to recycle. After extensive research and an RFR process, the Board of Selectmen awarded a 5-year contract to a new solid waste and recycling contractor, E.L. Harvey and Sons, replacing the previous contractor, Northside Carting. Due to the development of the new Office of Municipal Services, the Town's contracted services for the Municipal Curbside Collection of solid waste and recycling was successfully transitioned into the DPW as of July 1, 2012. This includes Composting Programs, Recycling supervision, planning for Hazardous Waste Collection Days and additional programs in the area of integrated solid waste management. However, In accordance with the Town's Solid Waste Regulations, any dumpster (temporary or permanent; commercial or residential) requires a permit from the Board of Health.

Sharps Collection

The Board of Health sharps disposal program has been extremely successful. Several residents have been taking advantage of the sharps disposal kiosk. This program is encouraged by both the MA Department of Public Health and MA Department of Environmental Protection regulations to prevent the possibility of accidental "needle sticks" that endanger workers in the solid waste field. A sharps collection kiosk is located in the main lobby of Town Hall, soon to be co-located with the Pharmaceutical Take-back Kiosk at MPD, and is provided as a convenience to residents of Maynard.

3. Emergency Preparedness

The Board of Health continued to function as the designated department for the Town to work with the MA Department of Public Health (MDPH) on Emergency Planning efforts. This involves being the planning advocate between MDPH and their deliverables under the Center for Disease Control and Prevention (CDC), and the volunteers who have joined our Maynard Citizen Corp/Medical Reserve Corp (MCC/MRC). The Health Director represents Maynard on the Region 4A Public Health Emergency Preparedness Coalition, serving as Vice-Chairman of the Region, consisting of 34 communities.

MCC/MRC

The Maynard Citizens Corps/Medical Reserve Corps (MCC/MRC) functions on behalf of the Town under an All-Hazards approach and reports to and coordinates through the Board of Health. These volunteers are a vital piece of the town's emergency response capabilities.

A total of 7 residents serve as appointed members of the MCC/MRC Executive Board and have all made significant contributions this year. In April, 2011, Deborah Roussell and

Kathy McMillan were designated as Co-Chairs of the MCC/MRC and will continue to serve in this role until April 2013. The Board would like to wish Rose Bathalon the best of luck in her family's recent move to Vermont – we are thankful for her years of commitment and hard work serving on the Executive Board.

The MCC/MRC Board has worked hard to oversee the many accomplishments of the MCC/MRC in 2012:

- Continues to utilize the Region 4A MA Responds system to automate background checks and license/certification/training verifications, and to provide a streamlined, centralized method of new volunteer registration, mission planning, and improved communication with current volunteers.
- Provided/Attended training opportunities through the American Red Cross, MA Emergency Management Agency (MEMA), and other state agencies
- Continues an e-mail-based newsletter distribution system for seasonally-focused newsletters (i.e. power outages, influenza, hypothermia, etc.)
- Participated in Town events to share emergency preparedness information as well as to staff First Aid stations, including Maynard Fest, Farmers' Market, Relay for Life, Truck Day, and Maynard Road Race, and the library's Truck Day festivities with a very successful, educational "Boo-Boo-Brigade" tent.
- Provided volunteer recruitment opportunities at community events and through various news media
- Continued improvement and training for Sheltering
- Fully staffed and dispensed 110 vaccinations for residents at the Annual Seasonal Flu Clinic/Emergency Dispensing Site (EDS) Drill in October
- Participated in a region-wide communication drill in conjunction with the Region 4A Communication Plan

The Board of Health would like to thank all MCC/MRC volunteers for offering us their time and expertise throughout the year.

4. Other Programs and Services.

Tobacco Control

The Boards of Health Tobacco Control Alliance has worked with the Maynard Board of Health since 1994.

The following is the 2012 summary of Alliance services:

INSPECTIONAL STAFF	Eric Jack
TOBACCO PERMITS	
Total Number of Tobacco Permits Issued:	13
Number of Store/Merchant Permits (inspected)	13
Number of Vending Machine Permits	0
Revenue Brought in by Tobacco Permits	\$1,300.00

INSPECTIONAL SERVICES

The Alliance provides three types of inspectional services. <u>Youth Access</u> inspections are done to make sure stores are checking ID's and not selling tobacco products to minors. <u>Retailer inspections</u> are to determine if stores are following state and local regulations regarding required signage, how products are displayed, etc. <u>Smoke-Free Workplace Law or Secondhand smoke</u> inspections are usually done in response to a complaint that employees or patrons are smoking in a bar, restaurant, or workplace.

Youth Access:

We are now funded to conduct one complete youth access inspections and a repeat violator inspection. The remain youth access inspections are now conducted by a federal inspection program

Number of Inspections	1 full
Number of Stores Inspected	13
Number of Violations	0
Number of Warnings	0
Number of Permit Suspensions	0
Compliance rate for 2012	100%
Non-compliance rate for 2012	0 %
Retailer Inspections:	
Number of Inspections	2 full
Number of Stores Inspected	13x2
Number of Violations	3
Number of Warnings	3
W. 1 . 1 . A . 1 . 1 . 1 . 1 . 1 . 1 . 1	

(Violations: 2 missing required signs, 1 missing DOR Permit. No re-inspections were necessary to brings all locations into compliance. Sign violations corrected on spot and DOR Permit was faxed)

Merchant Education packets and Under 27 materials were delivered to each merchant to assist in training their employees not to sell to minors. All stores accepted Merchant ed. Packets and 7 stores are using the optional Under 27 materials. Mike's Liquors had a change of ownership.

Smoke-Free Workplace Law or Secondhand smoke Inspections:

Number of Inspections	Zenin materioario un il sul di	1
Number of Violations		0
Number of Warnings		0
Number of Fines		0
Amount of Fines		0

^{*}These inspections are conducted on a complaint basis - One complaint at One Clock Tower regarding outdoor smoking migrating back into to building.

Other:

The Maynard Board of Health updated Youth Access regulations that updated out of date language and now regulates Nicotine Delivery Devices like tobacco. These regulation changes go into effect for January 1, 2013.

All tobacco retailers were in compliance with Federal inspections according to FDA Website. A pricing survey on tobacco products was conducted in all tobacco retail stores. This pricing survey focused on 6 brand specific products.

Contracted Services

Nursing Contracts: Emerson Homecare in Concord provides skilled-care nursing services to elderly patients from Maynard at the time of discharge from Emerson Hospital, conducts all of our epidemiological investigations, and staffs our senior health clinics. During the fall flu clinics for the seniors and Town employees, EHC Nurses administered a reduced number of flu shots due to additional and earlier clinics run by the MCC/MRC and the local pharmacies.

We continue to utilize the Massachusetts Virtual Epidemiologic Network (MAVEN) through the Massachusetts Department of Public Health, allowing Emerson Homecare nurses to directly receive and investigate epidemiological incidents, replacing the previous fax procedure. Not only does this paperless system allow for faster response time and follow-up measures, but it also provides a centralized, comprehensive database for epidemiological incidents for the 293 cities/towns currently within the network.

Mental Health: The BOH contracts with Eliot Community Human Services Inc. of Concord to provide Maynard residents with critical, affordable, and accessible mental health services. Town funding allows the clinic to offer residents options in the event of a financial hardship or non-reimbursable support. In 2012, a total of 201 children, adolescents, adults, elders and families from Maynard received service, representing a 3% increase from last year. 29% of these clients were children/adolescents, and 25% of clients were diagnosed with a severe & persistent mental illness. Additionally, 59% of clients were seen by one of the Eliot Psychiatrists for the purpose of prescription/medication evaluation and monitoring which speaks to the severity and complexity of the individuals they serve. Supplementary services include telephone/crisis intervention, 24-hour emergency coverage, telephone support to family members, case coordination with schools, doctors, hospitals, police, and housing authorities, assistance obtaining entitlements (i.e. social security, transportation, food stamps), and assistance with medications (i.e. injection clinic, paperwork, and lab review). Support from Maynard is an invaluable resource to help Eliot continue their current level of service.

East Middlesex Mosquito Control Program (EMMCP): The East Middlesex Mosquito Control Project conducts a program in Maynard consisting of mosquito surveillance, larval mosquito control and public education.

Extraordinarily warm and dry conditions during the 2012 winter and spring resulted in low numbers of spring floodwater mosquitoes but contributed to a buildup of West Nile virus and EEE disease risk. Massachusetts recorded 30 human cases of West Nile Virus and 7 human cases of EEE.

The adult mosquito surveillance program used traps to collect mosquitoes from 3 Maynard locations. Data was compiled from 8 mosquito trap collections. During the summer, 16 mosquito samples from Maynard were tested for West Nile Virus and EEE by the Mass. Dept. of Public Health. A sample is a pool of up to 50 mosquitoes of the same species.

The larval mosquito control program relied on the larvicides, *Bacillus thuringiensis* var. israelensis (Bti) and methoprene, which are classified by the EPA as relatively non-toxic. Field crews using portable sprayers applied Bti in the spring and the summer to 12.5 wetland acres when high densities of mosquito larvae were found in stagnant water. Due to abnormally dry conditions, the annual spring helicopter application of Bti to control spring floodwater mosquitoes was cancelled. In August, Project personnel applied methoprene to control *Culex* mosquito larvae at 945 roadside catchbasins. *Culex* mosquitoes are considered the primary West Nile virus vectors.

The Project's public education program is designed to develop awareness within the public and the private sectors as to their roles in mosquito control. The Project serves as a resource to residents, municipal officials and the local media on mosquitoes and mosquito borne diseases. A web page www.sudbury.ma.us/services/health/emmcp/ provides residents with information on mosquitoes, control programs and related topics.

Animal Control: Due to the development of the new Office of Municipal Services, Tom Natoli (ACO), Les Boardman (Dog Officer), and Jennifer Condon (Assistant DCO) were successfully transitioned to working under the supervision of the MPD, beginning July 1, 2012. The Board wishes to thank Tom, Les, Jennifer and their staff for their continued support and commitment to animal health and safety for Maynard residents. We wish them well in their future with the MPD.

Respectfully submitted by: Stephanie Duggan, Administrative Assistant

Annual Statistical Summary of Routine Work: 2012

License and Permits (BOH)		Tobacco Control Program:	411
Food Service (Full, Retail)	47	Permitted merchants (yearend)	15
Temporary/Seasonal Food	7	Rounds of inspection	3
Catering	7	Total Smoke-Free Inspections	1
Fraternal Clubs	5	Total number of inspections	46
Church Kitchens	4	Total number of violations	3
Mobile Foods	3	Abrilla Committee and the Committee of t	4
School Kitchens	3	Inspections/Investigations	-
Residential Kitchens	2	Housing Inspections	23
Food Pantry	2	State Housing Inspections	2
Frozen Dessert Manufacturing	3	Rooming House Inspections	3
Funeral Directors	1	Septic Abandonment	1 1
Swimming Pools	3	Septic Repair	1
Tanning Salon	1	Pools	3
Solid Waste Haulers	13	Tanning Salon	1
Septic Haulers	6	Mosquito Control Program	
	0	Larvicide application	
License and Permits (BOS)		Aerial (acres)	0
Liquor – Full Restaurant	10	Ground locations (acres)	12.5
Liquor - Wine & Malt Restaurant	t 5	Mosquito traps	12.0
Liquor – Pkg Store Full Retail	3	Sites	3
Liquor - Pkg Store W & M	4	Nights of testing	8
Liquor – Club	5	Catch basins treated	945
Liquor - Carry-In Alcohol	3		
Liquor - One-Day Alcohol	8	Permits (Building/Inspections I	
Common Victualler	36	Building (see report)	414
Entertainment	26	Electrical – R	224
Auto Amusement	4	Electrical – C	46
Used Auto Class II	12	Plumbing – R	187
Junk Dealers	3	Plumbing – C	15
Pool Tables/Billiards	6	Gas – R	145
Rooming House	3	Gas – C	18
Taxicab/Livery	1	Communicable Disease Cases:	
Sunday Ice Cream	18	Tuberculosis	0
The same of the same of the same			8
Food Program	0.55	Lyme Disease	0
Food Inspections/Re-Insp.	257	Vericella (Chicken Pox)	
Hearings	1	Hepatitis (A, B & C)	5 2 1
Plan Reviews/Pre-Opening	9	Campylobacteriosis	1
Change of Owner Mtgs.	1	Granulocytic Anaplasmosis	1
Complaints	2	Streptococcol	12
New Establishments	2	Influenza	12

Annual Report for Calendar Year 2012 Council on Aging (COA)

Clock Tower Place, Building 7, Suite 180 Office hours: 9:00 AM- 1:30 PM, Mon-Fri.

Business telephone: 978-897-1009 Van Dispatch telephone: 978-897-1032

Council Members: Alfred T. Whitney, Jr., Chairman**; Richard Gross, Vice Chairman; Thomas P. Papson, Treasurer**; Ellen Waldron, Secretary; Nancy Hatch, Ben Iannarelli (Delegate to Minuteman Senior Services); Carol Milioto*, Judy Peterson and Rosalie Poitrast. Staff: COA Director: Marcia Curren; Clerk/Dispatcher: C. David Hull; Van Driver: Janine Parker; and Temporary Alternate Van Drivers: Bruce Whitney and Tom Berlied. **Members of the Maynard Community Life Center ad hoc Committee. *resigned May 2012.

The Council on Aging provides the services to Seniors and Disabled Non-Seniors of Maynard. We are a supporting member of the Minuteman Senior Services (MMSS) Group of 16 local communities. This participation allows us to access social services outside the scope of the COA, and to the Meals-on-Wheels program.

TELEPHONE CALLS RECEIVED/MADE: 6,007, OFFICE VISITS: 258

COA VAN SERVICE provides transportation for Maynard Seniors and disabled non-Seniors to medical, dental and other health care programs, to Elder Day Care, to food shopping and nutrition programs, to educational and recreational programs, to voting in Maynard, and to other locations in Concord, Acton, Stow, and as well as parts of Littleton and Sudbury. (\$1 donation per ride.) Operates Mon-Fri, 7:30 AM to 3:30 PM, except Town Holidays. Passenger miles: 21,701. Passenger trips: 5,942

SENIOR CENTER at Clock Tower Place: Daily Monday – Friday, 9:00 AM to 1:30 PM, except Town Holidays. Activities include: conversation, computers, card games, and crafts, exercise equipment, weekly videos of performances by the Senior Steppers; weekly piano music and sing-along with Roy Helander at the piano, chair exercises, monthly visits by our State Representative, informational programs and speakers. The COA thanks Wellesley Management/Clock Tower Place for their generous donation of this venue to the Seniors of Maynard.

FUEL ASSISTANCE COA is the Maynard In-take Site for the South Middlesex Opportunity Council (SMOC) Program. Application packages are prepared and mailed as requested; interviews conducted and applications are processed. Fuel Assistance is open to all qualifying Maynard residents. No age restrictions. We assist with annual RECERTification applications for individuals and families in the program. Staff receives annual training at SMOC for updates and changes in regulations and procedures.

NUTRITIONAL ASSISTANCE AND Supplemental Nutrition Assistance Program of the US Dept. of Agriculture (SNAP) assistance is provided to Seniors in preparing applications. We also provide to Seniors in need letters of referral to local food

pantries. Maynard Seniors also receive Meals-on-Wheels service through Minuteman Senior Services.

DURABLE GOODS: (canes, crutches, tubs seats, walkers, etc.) Donations are received and equipment is loaned. Pick up and delivery provided when needed.

SHINE COUNSELOR: (A volunteer from MMSS) The COA manages intake telephone calls, information, and referrals (60 in 2012), and coordinating the activities with the SHINE COUNSELOR. We are grateful to the Maynard Police Department for providing a private interview room for the use of the SHINE COUNSELOR and her clients.

SENIOR FLU VACCINE CLINIC: Coordinated with the Maynard Board of Health. Senior volunteers provide assistance at the Clinic.

SENIOR TAX WORK OFF PROGRAM: Coordinated and managed by the COA office.

AARP TaxAide Program in Maynard. The COA provides information and referral to this program from February to April 15th each year.

REFERRALS TO LOCAL CHARITIES, of both Seniors and non-seniors, including the Salvation Army (Mr. Hull of this office is Welfare Secretary for Maynard); the Society of St. Vincent DePaul, Home Goods, A Friend in Need, and local Food Pantries for Maynard residents/families in need of temporary assistance.

The following activities and expenses are supported in whole or in part by a <u>Fiscal Year Formula Grant</u> provided by the Massachusetts Executive Office of Elder Affairs based on the most recent Federal Census.

DROP-IN CENTER at the Congregational Church: Every Tuesday morning from 8:00 AM - 12:30 PM Weekly activities, parties, games, music, socialization, guest speakers and entertainers; and nutritious catered luncheons (\$2.00 donation) are provided.

Seasonal holiday activities ex: Christmas, Valentine's Day, St. Patrick's Day, and Thanksgiving parties are conducted as intergenerational activities with the children attending the church pre-school. Joan Meakin, Manager.

MMSS: partial funding the annual support request.

SUPPLIES/Postage: for the Senior Center, the COA Office, and for the Council Secretary.

COA QUARTERLY NEWSLETTER: Printing, postage and mailing to 1,600 Senior homes with the assistance of Senior volunteers.

LINE DANCE PROGRAM: Weekly classes October - April/May - held at Concord Street Circle, Common Room, Thursdays, from 1:30 PM - 3:00 PM.

Respectfully submitted,
Marcia Curren, Director <u>mcurren@townofmaynard.net</u>

2012 ANNUAL REPORT OF THE MAYNARD PUBLIC LIBRARY

Library Staff for 2011: Staff for 2012 included: Stephen Weiner, Carol Casey, Cynthia Howe, Mark Malcolm, Dennis Morrisey, Jeremy Robichaud, and Karen Weir. Our circulation staff included: Maureen Berry, Emily Doucette, Dorothy Flood-Granat, Phil Peacock, Indira Rao, Stephanie Wasiuk, Grace Doyle, Sarah Thurston, and Lily Weiner.

Board of Library Trustees: The library trustees are elected and serve a three-year term. The current board consists of Frank Hill Jr., Chair, Patricia Chambers, Secretary, and William Cullen, Member at Large.

Friends of the Maynard Public Library: The Friends officers are: Sally Thurston, President, Jan Rosenberg, Vice President, Dennis Morrisey, Treasurer, and Paula Goldman, Secretary.

Library Volunteers: Our volunteer group included: Janet Brayden, Marilyn Hansen, Susan Gerroir, Connie Keenan, Deborah Fink, Karen Lund, and Nancy McAnemy. Building and Grounds: We have had a small but persistent leak on the north wall of the building. A sealant product was applied to resolve the issue. If the sealant works there may be no need to re-point the building as this much more affordable product may work instead. While renovating the Roosevelt school into the Maynard Public Library only selective re-pointing was done. The last time this building was repointed completely was 1917.

Library Circulation: During 2012, the library lent 159,951 books, CDs, DVDs, and magazines. 23, 460 items went out through the self check program. We discharged 111, 575 items, and routed in 22, 531 items for Maynard patrons and routed out 28,089 items for residents of other towns to use. All in all, 360,570 items passed over the library's circulation desk. We registered 452 new cards and 2,496 downloadable books were borrowed. We had 21,797computer log ins, or more than 1800 per month. All in all, a very busy year for library circulation.

Library Awards: The library again received an award in the amount of \$500 dollars from the Massachusetts Cultural Council to defray the cost of the summer concert. We also received a state award in the amount of \$11,103.81 dollars. The Friends of the Maynard Public Library received the first annual "Fantastic Friends" award from the Massachusetts "Friends of Libraries" Association, and the Maynard Public Library received an award for supporting the Friends. Both these awards came with a cash prize totaling \$500 dollars.

Programs: The library sponsored 110 programs in 2012, or almost 10 per month. Of particular note was the Maria Muldaur summer concert and the First Annual Maynard Book Festival, co produced by library staff and the Friends of the Maynard Public Library. The Friends also sponsored a program commemorating 5 years in the new library facility. Total program attendance for FY 12: 5,296.

Meeting Room Use and Elections: 530 meetings were held in the library, or close to 2 meetings per day. Those meetings drew 10,626 participants. 4 elections were held, bringing 3,928 voters, totaling 14,554 residents. When you take into account the

5,296 people that attended library programs as well that means that 19,850 people either voted, attended a meeting, or participated in a library program in 2012. **Days Open and Library Hours:** The Library was open 289 days in 2012. The hours open to the public are: Monday, Wednesday, Friday, and Saturday, 10 AM-5 PM and Tuesdays and Thursdays, 2 PM-9 PM. In September of 2012, hours open on Wednesdays expanded to 6 PM, meaning patrons now have 3 opportunities per week to use the library after 5 PM.

New Programs: This year we introduced children's programs the Lego Club, the Read to a Dog program, and the first annual Maynard Book Festival. We also added foreign language databases to our web site and a mobile web site.

In Closing: I would like to thank Town Administrator Michael Sullivan for his support of the library program and Facilities Manager Gregg Lefter for helping out with building issues. As always, the library staff has served the public with enthusiasm and dedication. I would like to thank the Board of Library Trustees for their guidance, Frank Hill Jr. and Patricia Chambers, and particularly Bill Cullen, who will be retiring from the Board of Library Trustees in late June. Bill has served on the Board of Library Trustees since 1987, and has been instrumental as the library joined the Minuteman Library Network in 1995 and was active in every phase of the new library building project from the initial petition to secure the Roosevelt site for a future library, to chairing the Building Committee, as a member of the Capital Campaign Committee to serving as the library's liaison to the Charter Review Committee. Bill also served over the years as Chair of the Board of Library Trustees, Secretary, and Member at Large.

Respectfully submitted,

Stephen Weiner, Library Director

Maynard Veteran's Services Annual Report 2012

Agent's Report

To the Honorable Board of Selectmen, Town Administrator, and the Veteran Community of Maynard, I submit this report for the year ending 2012.

Veterans Benefits

Veterans Benefits are governed under Chapter 115 of the Massachusetts General Laws (M.G.L. c. 115) and the Commonwealth of Massachusetts Regulations 108 (C.M.R. 108). Benefits assist qualified needy veterans and their dependents based on income levels and in accordance with the Budget Standards Chart. The Town of Maynard is reimbursed 75% by the State for Veteran's Assistance payments issued by this office.

The Veterans Agent is responsible for determining the eligibility of all cases processed through this office. The Agent conducts interviews, establishes approvals, and conducts follow-up on veterans receiving assistance. Field investigations within the local community are also performed by this office to determine the recipient's continued eligibility to receive benefits.

Veteran's Services also includes assisting Maynard veterans in filing federal forms for benefits, which include service-connected disability claims, non-service-connected claims, VA health care, requests for medals, requests for service records, bonus applications, burial assistance and other federal benefits such as counseling in vocational rehabilitation and employment.

Additionally, the Agent acts under Power of Attorney for veterans researching and processing cases to the Rating Review Board (Department of Veteran Services), and prepares appeal cases to the VA Board of Veteran's Appeals on behalf of veterans. The Agent also acts as liaison between State and U.S. Representatives on behalf of veterans and their dependents.

This year the Veteran's Service budget increased in 2012 due to the number of qualified veterans seeking Chapter 115 benefits. This increase is a direct result of the current economy and the aging veteran population.

Office

The Veteran's Office is located on the main floor of the Maynard Town Hall. The office is staffed, one day a week, on Tuesdays from 6 – 8PM. Additional hours are available Monday through Saturday by appointment.

Legislation

During the past year, the Federal Government passed legislation, which the President signed into law, granting all eligible veterans and their dependents a 1.7% Cost of

Living Allowance (COLA) increase. This was the second COLA increase in the past two years for eligible veterans and their dependents.

Salute

It has been my honor to be the Junior Vice Commander of Disabled American Veterans (DAV) Chapter 82 for 2011-2012. DAV Chapter 82 has done a tremendous amount of fund raising and volunteer work for local veterans and for that, they should be commended. In 2012, the Chapter raised just over \$10,000 during the annual "Forget-Me Not" campaign and the citizens of Maynard contributed significantly to this fund raising event. Many of you donated to our members standing outside in the summer heat. There is something special about individuals who donate to others, especially to our veterans, during these challenging economic times. Thank you to the residents of Maynard for your continued generosity to our Disable Veterans. One hundred percent (100%) of your donations went to local Disabled Veterans, their families in need, nursing home Veterans and Veterans undergoing medical treatment in VA Hospitals here in Massachusetts. This year DAV Chapter 82 donated money directly to a Maynard veteran in need so that his family could have Christmas dinner and his two children would have gifts under the tree on Christmas morning. Salute!

Second Salute

Veteran Service Organizations continue to be the backbone of the Veteran communities throughout Massachusetts and the Nation. The Maynard American Legion Post is one such organization that supports and assists Maynard's Veterans and their families on a daily basis. The Maynard Post and its members provide a tremendous amount of support to local Veterans and their families at no cost to the Town or other government agencies. The Post's members and the Post's Auxiliary continue to raise money for a local organization known as Honor Flight New England that transports area Veterans, at no cost to the veteran, to Washington, DC to visit and reflect at their memorials. As a community, we are extremely fortunate to have an organization like the American Legion and its members who continually give of themselves for the sake of others. Salute!

Respectfully Submitted,

Wayne E. Stanley Sr., MSgt, USAF (Ret) Veterans Agent

FY12 TOWN ACCOUNTANT'S REPORT	rathe da	MYAM TOUR
TOWN OF MAYNARD - FY12 REVENUE (Unaudited)	SE PUNES EM	TAV C.UT
GEN FUND, WATER & SEWER ENTERPRISE FUNDS	FY12	FY12
310 S 300 S 4 A	REVENUE	REVENUE
GENERAL FUND - FY12 ACTUAL LOCAL RECEIPTS	11_10	
COLLECTOR.MV EXCISE 2004	75	· ·
COLLECTOR.MV EXCISE 2005	49	
COLLECTOR.MV EXCISE 2006	250	
COLLECTOR.MV EXCISE 2007	944	
COLLECTOR.MV EXCISE 2008	654	1_
COLLECTOR.MV EXCISE 2009	1,688	
COLLECTOR.MV EXCISE 2010	9,058	
COLLECTOR.MV EXCISE 2011	146,243	2107
COLLECTOR.MV EXCISE 2012	842,136	JATE NULTA
COLLECTOR.MV EXCISE 1989	126	
COLLECTOR.MV EXCISE 1994	33	
COLLECTOR.MV EXCISE 1995	50	
MOTOR VEHICLE EXCISE		1,001,305
COLLECTOR.OTH EXCISE	225	
URBAN REDEVELOPMENT EXCISE	66,894	
LOCAL OPTIONS MEALS TAX	125,562	14
OTHER EXCISE	SEALES IN	192,681
COLLECTOR.P & I ON PROP TAXES	210,149	
COLLECTOR.P & I ON M.V. EXCISE	9,308	
COLLECTOR.P & I ON TAX LIENS	97,823	
PENALTIES & INTEREST ON TAXES AND EXCISES	27,644	317,280
PAYMENTS IN LIEU OF TAXES	23,798	23,798
BOARD OF HEALTH.FEES - BOH DISP FEES	2,825	
BOARD OF HEALTH.FEES - BOH TRASH COLL	14,210	
BOARD OF HEALTH.FEES - BOH COMP BINS	1,384	
BOARD OF HEALTH.FEES - BOH SEPTIC HAUL	400	
BOARD OF HEALTH.FEES - BOH TRASH STICK	246,691	
CHGS FOR SERV - SOLID WASTE FEES (TRASH)		265,510
FEES - MISC	24,079	STRANGE NO
FEES - CONSTABLE	95	
COLLECTOR.FEES - TAX COLL DEM	7,969	
COLLECTOR.FEES - DEPUTY COLL	8,045	
COLLECTOR.FEES - REGISTRY OF MV		
COLLECTOR.FEES - MLC		

TOWN OF MAYNARD - FY12 REVENUE (Unaudited) GEN FUND, WATER & SEWER ENTERPRISE FUNDS	FY12	FY12
CLAL COLOR CLALE COLOR C	REVENUE	REVENUE
POLICE.FEES - POL DET ADMIN	12,666	
POLICE.FEES - POLICE ACC REP	690	For Renov
POLICE.FEES - POL FALSE ALARM	2,550	
FIRE/AMBULANCE.FEES - FIRE DEPT	2,700	
FIRE/AMBULANCE.FEES - FIRE ALARM	13,548	
FIRE/AMBULANCE.FEES - SMOKE DET	9,400	
CONSTR & MAINT.LOAN ORIGINATION FEE	350	
SEWER.FEES - SWR INSP	1,150	
FEES SZU DANS DZ SZASTA DO TO	00	128,348
RENTALS	41,713	41,713
DEPARTMENTAL REVENUE - CEMETERIES	30,210	30,210
SELECTMEN.LIC - ALCHOLIC	52,710	
SELECTMEN.LIC - OTH	7,250	
CLERK.LIC - DOG	12,325	
POLICE.PERM - POLICE	150	s Strawne
BUILDING INSPECTOR.PERM - BUILDING	122,005	
GAS INSPECTOR.PERM - GAS	2,015	
PLUMBING INSPECTOR.PERM - ELECTRICAL	1,820	
PLUMBING INSPECTOR.PERM - PLUMBING	1,825	BRIGES NE
ELECTRICAL INSPECTOR.PERM - ELECTRICAL	580	
PUBLIC WORKS.PERM - STR OPENING	10,675	
BOARD OF HEALTH.PERMITS - MISC	290	
LICENSES AND PERMITS	LET ME TORK	211,645
TREASURER.MISC REVENUE	1,155	LE ST ZT LEIG
COLLECTOR.MISC REVENUE	(135)	
CLERK.STREET LIST	36	4
CLERK.BIRTH CERT	2,840	er,
CLERK.MARRIAGE CERT	2,430	56
CLERK.DEATH CERT	2,860	98
CLERK.BUSINESS CERT	5,040	VILBE ROR E
OTHER DEPARTMENTAL REVENUE		14,225
TREASURER.BAD CHECK FINES	698	
COLLECTOR.PARKING FINES	31,501	
COLLECTOR.METER FINES	52,854	
CLERK.NON CRIM FINE (TWN CLRK)	780	
POLICE.COURT FINES	900	

TOWN OF MAYNARD - FY12 REVENUE (Unaudited)	(du il Ne: di	Assynta to v
GEN FUND, WATER & SEWER ENTERPRISE FUNDS	FY12	FY12
, anare leaven	REVENUE	REVENUE
POLICE.NON CRIM FINES (POLICE)	500	BY THERE YE
BOARD OF HEALTH.TOBACCO FINES	800	CLERI RES
LIBRARY.LIBRARY FINES	4,114	E 24 M R. A.
FINES AND FORFEITS	Table	92,146
INVESTMENT INCOME	36,105	36,105
OTHER.MEDICAID REIMBURSEMENT	68,998	Wale believe
MISC RECURRING (ANTICIPATED)		68,998
OTHER.MISC REVENUE	57,272	
OTHER.PROCEEDS FROM AUCTION	135,608	
OTHER.RETIREE DRUG SUBSIDY PROGRAM	76,536	
MISC RECURRING (UNANTICIPATED)	na ambies	269,416
TOTAL GEN FUND - FY12 ACTUAL LOCAL RECEIPTS	2,693,380	2,693,380
COLLECTOR.PERS PROP TAX 2009	4	7 20
COLLECTOR.PERS PROP TAX 2010	389	10
COLLECTOR.PERS PROP TAX 2011	2,406	
COLLECTOR.PERS. PROP TAX 2012	748,618	
TREASURER.PRO-FORMA TAX	7,980	
TREASURER.PRO-RATA TAX	1,990	
COLLECTOR.REAL ESTATE TAX 2008	5,953	
COLLECTOR.REAL ESTATE TAX 2009	13	
COLLECTOR.REAL ESTATE TAX 2010	(4,391)	400
COLLECTOR.REAL ESTATE TAX 2011	702,757	TANK ATON
COLLECTOR.REAL ESTATE TAX 2012	22,193,956	
PERSONAL PROPERTY & REAL ESTATE TAXES		23,659,674
TAX TITLE REVENUE	584,468	584,468
TAX FORECLOSURE REVENUE	259,932	259,932
BOND PREMIUM REVENUE	795,214	795,214
INSURANCE REFUND REVENUE	1,321	1,321
CHERRY SHEET.ABMTS TO VETS BLIND	50,790	
CHERRY SHEET. VETERANS BENEFITS	14,864	
CHERRY SHEET.SCH AID - CHAP 70	3,372,652	
CHERRY SHEET.CHART SCH TUITION	319,391	
CHERRY SHEET.CHART SCH CAP FAC. REIMB.	11,006	
CHERRY SHEET.MSBA SCHOOL CONSTRUCTION	897,661	
CHERRY SHEET.UNRESTRICTED GEN GOVT AID	1,020,632	TOTAL STAT

TOWN OF MAYNARD - FY12 REVENUE (Unaudited)	315134.0	AMMAN ICT
GEN FUND, WATER & SEWER ENTERPRISE FUNDS	FY12	FY12
TUANYA BUMBURI	REVENUE	REVENUE
CHERRY SHEET REVENUE	4,201, 04	5,686,996
TRANSFER IN FROM SPECIAL	409,918	409,918
TRANSFER IN FROM ENTERPRISE	698,678	698,678
TRANSFER IN FROM TRUST	21,190	21,190
FY12 TOTAL GENERAL FUND REVENUE	34,810,772	34,810,772
1,3,62,32	BETARLE MA	CARE STORY
AUTO TO MENT TO A SECTION OF SOURCE AND COMMENT OF SECTION OF SEC	and a train	
WATER ENTERPRISE FUND - FY12 REVENUE	g tje rikjeg Nicero	TC BMEX Des
User Charges	1,493,788	OWITH MAR
Cross Connect Fees	3,885	
Penalties & Interest	16,756	
Tax Foreclosures	853	
2011 Liens	30,227	
2012 Liens	66,610	
Liens Interest	16,605	
Fees - Water Inspection	3,050	
Water Service Fees	27,228	-
Investment Income	245	
Misc Revenue	1,307	
FY12 TOTAL WATER ENTERPRISE FUND REVENUE	1,660,554	1,660,554
THE PROPERTY OF THE PROPERTY O	3 /2 241 F /(T)	111/29/13/2
12(18) 34N/4	3	24/3/1 L
SEWER ENTERPRISE FUND - FY12 REVENUE	2 424 222	15747
User Charges		N12 913
Penalties & Interest	25,367	2 5 1010
Tax Foreclosures	1,269	-
2011 Liens	43,632	
2012 Liens	93,917	-
Liens Interest	-	
Sewer Service Fees	45,150	117
Investment Income	137	
FY12 TOTAL SEWER ENTERPRISE FUND REVENUE	2,359,921	2,359,92

10wh of mayhard - Combined balance sheet - rear choed June 30, 2012 - ONADOLLED	ed balance 30										
			Comm			Water		Sewer			
		Special	Preserv	Capital	Trust &	Enterprise	Water	Enterprise	Sewer	Long Term	Combined
THE RESIDENCE OF THE PARTY OF T	General	Revenue	Fund	Projects	Agency	Fund	Capital	Fund	Capital	Debt	Total
Assets:	224 242	5.7	2 11.6				THE PERSON	less and	10.00		
Cash and Equivalents:											1
Cash - Expendable	6,380,416	3,080,102	811,378	10,510,991	4,322,283	417,590	334,681	749,205	503,596	•	27,110,242
Cash - Non-Expendable	THE COLOR				1,230,534	100					1,230,534
Petty Cash	188										188
Receivables:											-
Personal Property	42,200	(E) (E)	- 1	ETS INC.							42,200
Real Estate	294,507										294,507
Allow for Abatements	(786,491)									September 1955	(786,491)
Tax Title Liens Recv	1,688,248										1,688,248
Deferred Taxes	44,683										44,683
Motor Vehicle Excise	259,886										259,886
Water Rates Recv						362,004					362,004
Wtr Cross Connect Rcv						2,419					2,419
Water Liens Recv					8	490					490
Sewer Rates Recv								545,925			545,925
Sewer Liens Recv								3,089			3,089
Title V Septic Betterm	100000000000000000000000000000000000000	27,529									27,529
Comm Preserv Recv			(740)								(740)
Amts to be Prov - GEN	1 2 2 2 1									36,861,875	36,861,875
Amts to be Prov - WTR	1000									1,504,685	1,504,685
Amts to be Prov - SEW										14,414,846	14,414,846
TOTAL ASSETS	7,923,638	3,107,631	810,638	10,510,991	5.552.817	782,504	334,681	1,298,219	503,596	52.781.406	83,606,121

Town of Maynard - Combined Balance Sheet - Year Ended June 30, 2012 - UNAUDITED	ed Balance sh	eet - rear enu	ed June 30, 2	AZZ - UNAUDILI	2	-					
			Comm			Water		Sewer			
		Special	Preserv	Capital	Trust &	Enterprise	Water	Enterprise	Sewer	Long Term	Combined
	General	Revenue	Fund	Projects	Agency	Fund	Capital	Fund	Capital	Debt	Total
									1		•
Liabilities and Fund Equity:									-		
Liabilities:											
Warrants Payable	(525,073)	(33,520)	(75)	(1,040,419)	(4,932)	(25,414)		(53,855)			(1,683,288)
Employee Withholdings	(302,999)										(302,999)
Due to Comm of Mass	(627)										(627)
Abandoned Property	(2,179)										(2,179)
Other Liability	(21,075)	10 TH C		100	Part and a	100	200	CONTRACTOR N			(21,075)
Due to Perform Bonds					(284,410)						(284,410)
Deferred Rev - PP & RE	449,784										449,784
Def Rev- RE Tx Ch41A	(44,683)									Section of the second	(44,683)
Deferred Rev - Tax Title	(1,688,248)										(1,688,248)
Def Rev - MV Excise	(259,886)										(259,886)
Def Rev-Wtr User Chgs					* Z)	(362,004)		200			(362,004)
Def Rev-Wtr Crss Conn						(2,419)					(2,419)
Def Rev - Sewer Rates						0.7		(545,925)			(545,925)
Def Rev-Sept Betterm		(27,529)				2 6/6					(27,529)
Def Rev - Water Liens						(490)					(490)
Def Rev - Sewer Liens								(3,089)			(3,089)
Def Rev - Comm Preser			740								740
Amts to be Prov - GEN	X									(36,861,875)	(36,861,875)
Amts to be Prov - WTR	77									(1,504,685)	(1,504,685)
Amts to be Prov - SEW				1000						(14,414,846)	(14,414,846)
TOTAL LIABILITIES	(2,394,987)	(61,049)	999	(1,040,419)	(289,342)	(390,327)	•	(602,869)	•	(52,781,406)	(57,559,736)
Fund Equity:											•
F/B Res for Encumbranc	(773,205)					(15,097)	A 400	(57,503)			(845,805)
F/B Res for Expenditure	(61,000)	(3,046,582)	(811,303)	(9,470,571)	(5,263,475)	(215,151)	(334,681)	(385,218)	(503,596)		(20,091,577)
F/B Res for Bond Premi	(958,929)	BE	217 July 1		3.	1000		10.00			(958,929)
F/B Undesignated	(3,735,517)					(161,929)		(252,628)		100	(4,150,074)
TOTAL FUND EQUITY	(5,528,651)	(3,046,582)	(811,303)	(9,470,571)	(5,263,475)	(392,177)	(334,681)	(692,349)	(503,596)	•	(26,046,386)
TOTAL LIAB & FUND EQ	(7,923,639)	(3,107,631)	(810,638)	(10,510,991)	(5,552,817)	(782,504)	(334,681)	(1,298,219)	(503,596)	(52,781,406)	(83,606,122)

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited	_				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
MODERATOR.DUES & MEMBERSHIPS	75		75		1	75
SELECTMEN.SALARIES - SECRETARIAL	51,576		51,576	56,094	1	
TOWN ADMIN.SAL - TWN ADMIN	108,000		108,000	107,665	•	
TOWN ADMIN.SALARIES - ASSISTANT	15,000		15,000	4,186	1	
DWN ADMIN.SALARIES - FACILITY MANAGER	25,000	- N8, G	25,000	17,488	•	
SELECTMEN - SALARIES	199,576	•	199,576	185,433	•	14,143
SELECTMEN.PROF - CONTRACT	20,000	27,000	47,000	44,983	1	
SELECTMEN.TRAINING / EDUCATION	2,000		2,000	1,980	•	
SELECTMEN.POSTAGE	700		700	266	1	
SELECTMEN.OFFICE SUPPLIES	1,700		1,700	1,412	•	
SELECTMEN.PARKING CLERK EXPENSES	1,000	1	1,000	L	•	
SELECTMEN.OTHER CHGS & EXP	200	r	200	224	•	
SELECTMEN.MILEAGE EXPENSE	1,800		1,800	929	1	
SELECTMEN.MEETINGS	1,800	1	1,800	2,161	1	
SELECTMEN.DUES	3,000		3,000	2,461	1	
TOWN ADMIN.PROF - CONSULTING SERV	20,000	•	20,000	11,000	•	
SELECTMEN EXPENSE	52,500	27,000	79,500	65,143	2,560	11,797
FINANCE COMM.SALARIES - SECRETARIAL	2,100		2,100		•	2,100
FINANCE COMM.TRAINING / EDUCATION	100	- 3	100	100	•	
FINANCE COMM.OFFICE SUPPLIES	-	•	10.22	130	1	
FINANCE COMM.DUES	200		200	1	•	
FINANCE COMM - EXPENSE	300	•	300	130	•	170
TOWN ACCT.SAL - TWN ACCT	87,500		87,500	87,125	1	
TOWN ACCT.SALARIES - CLERICAL	40,841	(10,000)	30,841	25,233	1	

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited	_				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
TOWN ACCT.SALARIES - HOURLY		•		4,369	1	
TOWN ACCT.SALARIES - OVERTIME	400	•	400		1	
TOWN ACCT.CERTIFICATION	1,000		1,000	1,000	1	
TOWN ACCOUNTANT - SALARIES	129,741	(10,000)	119,741	117,727	1	2,014
TOWN ACCT.PROF - CONSULTING SERV	Name of the second	20,000	20,000	16,676	•	
TOWN ACCT.TRAINING / EDUCATION	1,700	1.00	1,700	525	100	
TOWN ACCT.POSTAGE	300		300	9	•	
TOWN ACCT.OFFICE SUPPLIES	1,700	•	1,700	720	i	
TOWN ACCT.MILEAGE EXPENSE	200		200	103	1.0	
TOWN ACCT.DUES	180	•	180	110	•	
TOWN ACCOUNTANT - EXPENSE	4,380	20,000	24,380	18,140	•	6,240
ASSESSORS.SALARIES - ELECTED	3,000	•	3,000	3,000	t	
ASSESSORS.SAL - ASSESSOR	70,481	•	70,481	77,180	•	
ASSESSORS.SALARIES - CLERICAL	41,595	16,842	58,437	44,756	•	
ASSESSORS.SALARIES - OVERTIME	009	•	009	1,402	•	
ASSESSORS.SENIOR TAX WORK OFF PAYROLL	1.00.02		- C. W. W. C.	6,180		
ASSESSORS.CERTIFICATION	1,000	•	1,000	1,000	1	
ASSESSORS - SALARIES	116,676	16,842	133,518	133,518	•	0
ASSESSORS.COMPUTER SUPPORT	1,045	•	1,045	200	1	
ASSESSORS.TRAINING / EDUCATION	200	•	200	40	•	
ASSESSORS.LEGAL - ASSESSORS	1,100	•	1,100		•	
ASSESSORS.POSTAGE	700		200	781	1	
ASSESSORS.OFFICE SUPPLIES	009	. 204	009	402	-	
ASSESSORS.MILEAGE EXPENSE	099	•	099	809	1.0	

Iown of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited					
CONTROL STATE	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
ASSESSORS.DUES	009	'	009	966	,	
ASSESSORS - EXPENSES	5,205	•	5,205	3,328		1,877
TREASURER.SAL - TREAS/COLL	000'09	(22,800)	37,200	26,794		
TREASURER.SAL - ASST TREAS	42,661	•	42,661	50,448	•	
TREASURER.SALARIES - HOURLY	58,085	1	-	3,615	•	
TREASURER.SALARIES - OVERTIME	7,000	•	7,000	252	•	14.5
COLLECTOR.SAL - ASST COLL	40,803	•	40,803	48,559)	
COLLECTOR.SALARIES - OVERTIME	2,000	Dian S	7,000	209	4	25.7
TREASURER/COLLECTOR - SALARIES	157,464	(22,800)	134,664	129,877		4,787
TREASURER. PROF - CONSULTING SERV SERV	25,000	12,000	37,000	33,980	•	
TREASURER.ADVERTISING	200	•	200	175	1	
TREASURER.TRAINING / EDUCATION	2,500		2,500	1,885		-
TREASURER.LEGAL - TREASURER	300	,	300	75	1	
TREASURER.POSTAGE	18,300	7,800	26,100	21,955		
TREASURER.OFFICE SUPPLIES	2,500	•	2,500	1,771	•	
TREASURER.MILEAGE EXPENSE	200		200	153	i	
TREASURER.DUES	100	•	100	06	1	
TREASURER.ENCUMBRANCE	2,303.4	356	356	355	•	
TREASURER/COLLECTOR - EXPENSE	49,100	20,156	69,256	60,439	• Jan	8,817
LEGAL.PROF - CONTRACT BARGAIN	30,000	0(8)	30,000	45,052	1	
LEGAL.LEGAL - SELECTMAN	1,000		1,000	,	•	
LEGAL.LEGAL - ADMINISTRATOR	10,000	•	10,000	5,875	'	
LEGAL.LEGAL - TOWN CLERK	200		200	- 3 5 2 4	- 1915 - 1915	-
LEGAL.LEGAL - PERSONNEL	15,000	20,000	35,000	24,115	1	

Iown of Maynard - FY12 General Fund Expense (Unaudited)	se (Ondudiced,					
5/MD255 JANE	ORIG	St. 1	ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
LEGAL.LEGAL - PLANNING	200	•	200	'	,	
LEGAL.LEGAL - ZBA	200	•	200	ľ	1	
LEGAL.ENCUMBRANCE		000′9	000′9	4,030	1	
LEGAL - EXPENSE	57,200	26,000	83,200	79,072	2,037	2,091
DATA PROCESSING/MIS.R&M - COMPUTER	4,500	•	4,500	4,172	1	
DATA PROCESSING/MIS.DATA PROCESSING	13,000	•	13,000	11,548	1	
DATA PROCESSING/MIS.PAYROLL SERVICE	14,000		14,000	13,423	ı	
OCESSING/MIS.SOFTWARE SUPP FINANCIAL	35,000	1	35,000	29,874	1	
PROCESSING/MIS.SOFTWARE SUPP POLICE	12,500	1	12,500	13,090	1	
PROCESSING/MIS.SOFTWARE SUPP LIBRARY	27,738	•	27,738	30,638	•	
ATA PROCESSING/MIS.COMPUTER SUPPORT	106,000	-	106,000	103,074	r	
DATA PROCESSING/MIS.OFFICE SUPPLIES	-03	•	-3	200	1	
DATA PROCESSING/MIS.EQUIPMENT	22,000	-	22,000	20,644	'	
DATA PROCESSING/MIS.ENCUMBRANCE	100,702	2,000	2,000	2,000	1	
DATA PROCESSING - EXPENSE	234,738	2,000	236,738	228,663	6,700	1,375
TAX TITLE/FORECLOSURE.ADVERTISING	3,000	•	3,000	2,670) P	
TAX TITLE/FORECLOSURE.LEGAL	25,000	15,000	40,000	12,765	1	
TAX TITLE FORECLOSURE - EXPENSE	28,000	15,000	43,000	15,435	1	27,565
CLERK.SAL - TOWN CLERK	52,849	•	52,849	56,048	1	
CLERK.SAL - ASST TWN CLERK	27,865	3,780	31,645	28,446	1	
CLERK.SALARIES - HOURLY	300	•	300	12/20	1	
CLERK.SALARIES - OVERTIME	1,000		1,000	ĸ	1	
TOWN CLERK - SALARY	82,014	3,780	85,794	84,494	The Course	1,300
CLERK.POSTAGE	1,600	•	1,600		1 2 2 2 3	

TOWN OF IMAGINAL - FITZ General Fund Expense (Chianana)	oc (Organalica	,				
TOPIN A STATE OF THE STATE OF T	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
CLERK.OFFICE SUPPLIES	850		850	724	,	
CLERK.MILEAGE EXPENSE	20		50	remember 5	•	
TOWN CLERK - EXPENSE	2,500	•	2,500	724	•	1,776
ELECTION & REG.SALARIES - BRD OF REG	830		830	830	•	
ELECTION & REG.POSTAGE	1,600	•	1,600	953	•	
ELECTION & REG.OTH PURCH SERV	3,500	,	3,500	2,291	1	
ELECTION & REG - EXPENSE	5,100	•	5,100	3,244	•	1,856
ELECTION.OTH PURCH SERV	9,500	•	9,500	12,884	•	
ELECTION.OFFICE SUPPLIES	1,800	2,500	4,300	494	1	
ELECTION - EXPENSE	11,300	2,500	13,800	13,378	•	422
CONSERVATION.SAL - CONSERVATION	•	•		2,914		
CONSERVATION.SALARIES - STAFF	21,525	2,755	24,280	21,366	1	
CONSERVATION - SALARIES	21,525	2,755	24,280	24,280	•	'
CONSERVATION.TRAINING / EDUCATION	100		100	100	1	
CONSERVATION.POSTAGE	20	•	50	41	•	
CONSERVATION.OFFICE SUPPLIES	150	•	150	62	•	
CONSERVATION.MILEAGE EXPENSE	250		250	155	•	
CONSERVATION. DUES	417	•	417	464	1	
CONSERVATION - EXPENSE	296	•	296	822	•	145
PLANNING BRD.SALARIES - STAFF	37,473	730	38,203	38,200	1	3
PLANNING BRD.TRAINING / EDUCATION	200	•	200	200	1	
PLANNING BRD.OFFICE SUPPLIES	1,000	1,91	1,000	888	1	
PLANNING BRD.DUES	100		100	-	-01-101-1	
PLANNING BOARD - EXPENSES	1,600	1	1,600	1,088	•	512

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited					
CALIFORNIA CONSCIONALIA	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
PUBLIC PROP.(MAINT).SALARIES - STAFF	48,775	1,048	49,823	49,888	1	
PUBLIC PROP. (MAINT). SALARIES - OVERTIME	009	•	009	424	1	
UBLIC PROP. (MAINT). SICK - LEAVE BUYBACK	1,000		1,000	934	1	
PUBLIC PROP (MAINT) - SALARIES	50,375	1,048	51,423	51,246	•	177
PUBLIC PROP.(MAINT).UNIFORMS		•	•	245	1	
PUBLIC PROP. (MAINT). UTILITIES - ELECTRIC	19,750	•	19,750	15,523	1	
PUBLIC PROP. (MAINT). UTILITIES - HEAT	8,000	1	8,000	7,148	1	
UNIFORM ALLOWANCE	400	•	400	113	1	
UBLIC PROP. (MAINT). R&M - BUILD & GRNDS	000'9	•	000′9	6,462	•	
PUBLIC PROP. (MAINT). PROF - CONTRACT	4,000	100	4,000	1,100	•	
PUBLIC PROP. (MAINT). CUSTODIAL SUPPLIES	4,100	•	4,100	3,810	1	
PUBLIC PROP (MAINT) - EXPENSE	42,250	•	42,250	34,401	11,340	(3,491)
TOWN REPORTS.PRINTING	2,000	• 6	2,000	1,918	•	82
POLICE.SAL - POLICE CHIEF	114,436		114,436	115,305	•	
POLICE.SAL - SECRETARIAL	55,863	•	55,863	56,077	ı	
POLICE.SAL - CUSTODIAN	15,029	,	15,029	15,227	3	
POLICE.SAL - POL SUPERIOR	372,726		372,726	352,656	1	
POLICE.SAL - POLICE OFFICERS	840,205	10,000	850,205	826,367	1	
POLICE.SAL & WAGES- OVERTIME	401,000	•	401,000	397,531	1	
POLICE.SICK - LEAVE BUYBACK	30,000	•	30,000	57,212	1	
POLICE - SALARIES	1,829,259	10,000	1,839,259	1,820,375	1	18,884
POLICE.UNIFORMS	21,000	1	21,000	21,160	1	
GYM MEMBERSHIPS	4,000		4,000	2,340	FILL AGAIN.	
POLICE.UTILITIES - HEAT		•		225		

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (unaudited					
	ORIG	40,000	ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
POLICE.R&M - BUILD & GRNDS	000'09		000'09	52,429	3	1
POLICE.R&M - VEHICLES	21,500	,	21,500	17,729	1	
POLICE.R&M - EQUIP	7,900	,	7,900	3,936	•	
POLICE.R&M - COMPUTER	3,000		3,000	3,249	•	
POLICE.R&M - TRAFFIC LIGHTS	11,550		11,550	3,865	•	
POLICE.PROF - NURSING MEDICAL SERVICES	2,800		2,800	1,604	•	
POLICE.TRAINING / EDUCATION	8,500	- 100	8,500	1,718	•	
POLICE.LEGAL - POLICE		11,000	11,000	31,210	1	
POLICE.UTILITIES - PHONE	3,500	•	3,500	896	,	
POLICE.POSTAGE	300		300	462	1	
POLICE.GASOLINE	37,000	•	37,000	38,870	1	
POLICE.OFFICE SUPPLIES	10,700		10,700	10,544	1	
POLICE.CUSTODIAL SUPPLIES	4,200	•	4,200	1,526	•	
POLICE.MILEAGE EXPENSE	3,700		3,700	3,949	•	
POLICE.DUES	1,400	•	1,400	150	1	
POLICE - EXPENSE	201,050	11,000	212,050	195,935	23,287	(7,172)
FIRE/AMBULANCE.SAL - FIRE CHIEF	52,000	25,000	77,000	94,256	•	
FIRE/AMBULANCE.SAL - SECRETARIAL	38,399	•	38,399		•	
FIRE/AMBULANCE.SAL - FIRE SUPERIOR OFF	1,094,466	80,830	1,175,296	1,166,029	1	
FIRE/AMBULANCE.SALARIES - EMT	- Charles		-	186	•	
RE/AMBULANCE.SAL & WAGES - OVERTIME	210,000	11,600	221,600	306,011	1	
FIRE/AMBULANCE.SALARY VAC & HOL	42,000	•	42,000	-	1	
FIRE/AMBULANCE.CALL FIREFIGHTERS	- 110000			809	1	
FIRE/AMBULANCE.SICK - LEAVE BUYBACK	28,000		28,000	10,598		

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited					
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
FIRE - SALARIES	1,464,865	117,430	1,582,295	1,577,890	•	4,405
FIRE/AMBULANCE.GYM MEMBERSHIPS	2,000	•	2,000	-	•	
FIRE/AMBULANCE.UTILITIES - ELECTRIC	10,050	7.	10,050	7,934	•	
FIRE/AMBULANCE.UTILITIES - HEAT	8,500	1000	8,500	5,195	*	
FIRE/AMBULANCE.UNIFORM ALLOWANCE	9,425	13	9,425	9,803	\$,	
FIRE/AMBULANCE.PROTECTIVE CLOTHING	4,200	100000000000000000000000000000000000000	4,200	3,789	•	
FIRE/AMBULANCE.R&M - BUILD & GRNDS	4,200	•	4,200	4,354	•	
FIRE/AMBULANCE.R&M - VEHICLES	14,000	•	14,000	10,357	•	
FIRE/AMBULANCE.R&M - EQUIP	12,000	*	12,000	10,460	•	
FIRE/AMBULANCE.R&M - COMPUTER	•	-	•	398	•	
SULANCE.COMPUTER SOFTWARE CONTRACT	995	1	995	995		
FIRE/AMBULANCE.PROF - CONTRACT	20,000	(25,000)	25,000	24,055	•	
FIRE/AMBULANCE.TRAINING / EDUCATION	7,000		7,000	2,189		
FIRE/AMBULANCE.UTILITIES - PHONE	4,205	•	4,205	4,289	•	
FIRE/AMBULANCE.GASOLINE	8,300	•	8,300	10,842	1	
AMBULANCE. MEDICAL BILLS AND PHYSICALS	200	•	200	1,193	•	
FIRE/AMBULANCE.OFFICE SUPPLIES	2,300	· .	2,300	2,675	•	
FIRE/AMBULANCE.MILEAGE EXPENSE	80	•	80	83	•	
FIRE/AMBULANCE.MEALS	80	•	80	369	,	
FIRE/AMBULANCE.DUES	3,300		3,300	3,423	1	
E/AMBULANCE.FIRE ALARM MAINTENANCE	1,000	•	1,000	3,078	1	
FIRE/AMBULANCE.ENCUMBRANCE	-110000	1,000	1,000	983	•	
FIRE - EXPENSE	141,835	(24,000)	117,835	106,463	880'6	2,284
AMBULANCE.SALARIES - EMT	117,000	8,675	125,675	125,667	•	

Iown of Maynard - FTLZ General Fund Expense (Onaudited)	se (Onanairea)					
TORDING TO MAN OF THE PROPERTY	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
AMBULANCE.R&M - VEHICLES	7,000	•	7,000	2,444	•	
AMBULANCE.R&M - EQUIP	1,000		1,000	399	1	
AMBULANCE. DATA REPORTING SOFTWARE	2,000	•	2,000	1,500	1	
AMBULANCE.TRAINING / EDUCATION	2,500	•	2,500	2,675	1	
AMBULANCE.MEDICAL SUPPLIES	000′9	•	000'9	4,250	•	
AMBULANCE.OFFICE SUPPLIES	400	100	400	230	,	
AMBULANCE.ALS PAYMENTS	5,700	7	5,700	6,205	,	
JLANCE.STATE INSPECTIONS AND LICENSING	2,100	1	2,100	300	1	
AMBULANCE BILLING	10,000	(8,155)	1,845	4,581	•	
AMBULANCE - EXPENSE	36,700	(8,155)	28,545	22,585	•	5,960
BUILDING INSPECTOR.SAL - BLD INSPECT	54,537	5,088	59,625	590'65	,	
BUILDING INSPECTOR.SAL - ALT INSPECTOR	•		- 10 mage	279	1	
BUILDING INSPECTOR.STIPENDS	1,000		1,000	1,000		
BUILDING INSPECTOR - SALARIES	55,537	5,088	60,625	60,344	•	281
LDING INSPECTOR. PROFESSIONAL SERVICES	1,000		1,000	159	•	
JILDING INSPECTOR.TRAINING / EDUCATION	350		350	270	1	
BUILDING INSPECTOR.POSTAGE	100	1	100	9	•	
BUILDING INSPECTOR.OFFICE SUPPLIES	400	- 10	400	351	1	
BUILDING INSPECTOR.MILEAGE EXPENSE	750	1	750	694	•	
BUILDING INSPECTOR.DUES	125		125	125	•	
BUILDING INSPECTOR - EXPENSE	2,725	•	2,725	1,605	1	1,120
WEIGHTS & MEASURES.OTHER PURCHASE S	250	•	250	75	•	175
CIVIL DEFENSE.OTHER CHGS & EXP	450	- 587	450	418		32
FORESTRY.R&M - BUILD & GRNDS	1,000	•	1,000	6,700	•	

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited	î î				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
FORESTRY. RENT/LEAS EQUIP & VEH	8,000	•	8,000	5,164		
FORESTRY.GRNDKEEP SUPPLIES	- 600	3,000	3,000	Open	•	
FORESTRY.VEHICULAR SUPPLIES	•	•	•	99	1	
FORESTRY.ENCUMBRANCE	LES .	2,200	2,200	2,200	1	
FORESTRY - EXPENSE	000'6	5,200	14,200	14,131	•	69
EDUCATION. SCHOOL JOINT FACILITIES MAN	25,000	'	25,000	25,000	1	1
EDUCATION.SCHOOL SALARIES	10,611,483	360,534	10,972,017	10,375,722	593,471	2,824
EDUCATION.SCHOOL TRANSPORTATION	480,800	(86,000)	394,800	387,539	1	7,261
EDUCATION.ATHLETIC EXPENSE	58,250	***************************************	58,250	58,145	1	105
EDUCATION.SCHOOL EXPENSE	2,241,634	(274,534)	1,967,100	1,915,088	15,892	36,120
EDUCATION.ENCUMBRANCE PAYROLL		577,932	577,932	577,931	1	1
EDUCATION.ENCUMBRANCE	246631	2,334	2,334	2,334	•	0
ASSEBET VALLEY SCHOOL.SCHOOL ASSESSM	836,575	Carried .	836,575	811,341	1	25,234
DPW - ADMIN.SAL -DPW DIRECTOR	90,260	•	90,260	91,610	1	
DPW - ADMIN.SAL - CLERICAL	53,915	7,500	61,415	60,034	•	
DPW - ADMIN.SALARIES - OVERTIME		09	09	06	-	
DPW - ADMIN SALARIES	144,175	7,560	151,735	151,734	•	1
DPW - ADMIN.R&M - COPIER	1,200	•	1,200	2,151	•	
DPW - ADMIN.TRAINING / EDUCATION	1,000	•	1,000	790	1	
DPW - ADMIN.UTILITIES - PHONE	280		280	100	,	
DPW - ADMIN.POSTAGE	200	•	200	350	,	
DPW - ADMIN.OFFICE SUPPLIES	1,000	•	1,000	604	,	
DPW - ADMIN.OTHER CHGS & EXP	450	1000	450	253	C. GPTOTABO	74
DPW - ADMIN.MILEAGE EXPENSE	40	•	40	194		

TOWIL OF IMAYING - FITZ General rulin Expense (Organalical)	20,000					
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
DPW - ADMIN.DUES	20	•	50	160	•	
DPW - ADMIN.ENCUMBRANCE		300	300	48	1	
DPW - ADMIN EXPENSE	4,520	300	4,820	4,549	•	271
AND MAINTENANCE.SAL - HGHWY WORKERS	373,411	(21,847)	351,564	312,802	•	
CTION AND MAINTENANCE.SAL - OVERTIME	16,000		16,000	22,556	1	
ON AND MAINTENANCE.SALARY VAC & HOL		•	-	177	'	
CTION AND MAINTENANCE.HOL/EMER HIRE		1		617	'	
NSTRUCTION AND MAINTENANCE.STIPENDS	1,200	,	1,200	134	•	TI TI
HIGHWAY - SALARIES	390,611	(21,847)	368,764	336,286	•	32,478
ON AND MAINTENANCE.UTILITIES - ELECTRIC	6,000	•	000′9	3,960	•	
CTION AND MAINTENANCE.UTILITIES - HEAT	20,000	•	20,000	7,988	•	
UNIFORM ALLOWANCE	6,500		6,500	5,670	•	
TION AND MAINTENANCE. REPAIRS & MAINT	56,646	•	56,646	24,752	1	
AND MAINTENANCE.R&M - BUILD & GRNDS	· · · · · · · · · · · · · · · · · · ·	•		396	•	
CTION AND MAINTENANCE.R&M - VEHICLES	7,000	• 5	7,000	11,695	,	
RUCTION AND MAINTENANCE.R&M - EQUIP	10,500		10,500	6,577	1	
AND MAINTENANCE.RENT/LEASE EQ & VEH	000'9		000'9	15,442	•	
AND MAINTENANCE.TRAINING / EDUCATION	200	•	200	394	'	
UCTION AND MAINTENANCE.POLICE DETAIL	7,000	•	7,000	648	•	
TON AND MAINTENANCE. UTILITIES - PHONE	1,800	•	1,800	1,266	1	
IN AND MAINTENANCE.GRNDKEEP SUPPLIES	•	•		15		A F U P I
N AND MAINTENANCE. VEHICULAR SUPPLIES	40,000	•	40,000	35,638	,	
CTION AND MAINTENANCE.OTHER SUPPLIES	17,000	• 345	17,000	16,803		
ON AND MAINTENANCE.OTHER CHGS & EXP	10,000	•	10,000	7,786	•	

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited					
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
CONSTRUCTION AND MAINTENANCE. DUES	300	•	300	258	•	
ICTION AND MAINTENANCE.ENCUMBRANCE		40,634	40,634	30,757	1	
HIGHWAY - EXPENSE	189,246	40,634	229,880	170,045	87,131	(27,296)
SNOW AND ICE.SAL - SNOW AND ICE	45,000	ŀ	45,000	22,703	•	
SNOW AND ICE.VEHICULAR SUPPLIES	10,000	14,347	24,347	43,811	•	
SNOW AND ICE.OTHER SUPPLIES	35,000	•	35,000	37,832	1	77 d 39
SNOW AND ICE - EXPENSE	000'06	14,347	104,347	104,346	•	1
STREET LIGHTS.SALARIES - STREET LIGHTING	1,500	1,200	2,700	1,230		1,470
STREET LIGHTS.UTILITIES - ELECTRIC	100,000	(1,200)	98,800	41,236	-	
STREET LIGHTS.ENCUMBRANCE	- Williams	2,000	2,000	4,997	-	
STREET LIGHTING - EXPENSE	100,000	3,800	103,800	46,233	5,450	52,117
TRANSFER STATION.OTH PURCH SERV	741,893		741,893	665,075	1	
TRANSFER STATION.ENCUMBRANCE		64,419	64,419	64,417		
TRASH COLLECTION - EXPENSE	741,893	64,419	806,312	729,492	•	76,820
CEMETERY.SAL - HOURLY PT	8,000		8,000		•	
CEMETERY.SALARY & WAGES OT	10,000	•	10,000	10,380	-	
CEMETERY - SALARIES	18,000	•	18,000	10,380	•	7,620
CEMETERY.R&M - BUILD & GRNDS		200	200		•	
CEMETERY.R&M - VEHICLES	400	-10000	400	327	-	
CEMETERY.R&M - EQUIP	800	•	800	18		42
CEMETERY.UTILITIES - PHONE	340	-	340	267	-	
CEMETERY.GRNDKEEP SUPPLIES	250		250	2,055	•	
CEMETERY.VEHICULAR SUPPLIES	009	•	009	303	-	
CEMETERY.OTHER SUPPLIES	800		800	643		

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (nuganaire	100 CO				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
CEMETERY - EXPENSE	3,190	200	3,690	3,612	•	78
BOARD OF HEALTH.SAL - HLTH DIRECTOR	70,540		70,540	74,868	1	
BOARD OF HEALTH.SAL - HLTH CTR CLERK	17,632	16,350	33,982	30,556	1	
BOARD OF HEALTH.SALARIES - OVERTIME	3,000		3,000	2,098	1	
BOARD OF HEALTH.CERTIFICATION	1,000		1,000	1,000	•	
BOARD OF HEALTH - SALARIES	92,172	16,350	108,522	108,522	1	0
PROF - NURSING MEDICAL SERVICES	4,000	1	4,000	3,426	1	
BOARD OF HEALTH.TRAINING / EDUCATION	1,500	1	1,500	455	1	
MENTAL HEALTH ELLIOT CLINIC	8,000	•	8,000	8,000	•	
BOARD OF HEALTH.POSTAGE	200	•	200	155	•	
BOARD OF HEALTH.RECYCLE PROGRAMS	5,000		5,000	3,140	1	
BOARD OF HEALTH.LANDFILL EXPENSE	11,000	•	11,000	8,881	'	
BOARD OF HEALTH.EMERGENCY PLANNING	2,500	•	2,500	2,518	•	
ANIMAL CONTROL EXP	21,583	•	21,583	20,114	•	
MOSQUITO CONTROL EXP	12,800		12,800	12,800	1	
BOARD OF HEALTH.OFFICE SUPPLIES	1,000	•	1,000	902	1	
BOARD OF HEALTH.HEALTH CENTER EXP	009		009	571	•	
BOARD OF HEALTH.COMPOST BINS	800	•	800	800	•	
BOARD OF HEALTH.MILEAGE EXPENSE	100	•	100	29	•	
BOARD OF HEALTH.DUES	350	- 1000	350	320	•	
BOARD OF HEALTH.LANDFILL OUTLAY	13,000		13,000	12,375	.*	
BOARD OF HEALTH.VEHICLE	200	•	200	929	•	
BOARD OF HEALTH.ENCUMBRANCE		187	187	186	•	
BOARD OF HEALTH - EXPENSE	82,933	187	83,120	75,347	2,790	4,983

	c (Ollandired)					
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
COUNCIL ON AGING.SALARIES - ASST	22,759	•	22,759	23,395	1	
COUNCIL ON AGING.SAL - COA STAFF	48,818	609'6	58,427	59,803	1	
COUNCIL ON AGING - SALARIES	71,577	609'6	81,186	83,199	1 1	(2,013)
COUNCIL ON AGING.POSTAGE	20	-	20	61	•	
COUNCIL ON AGING.OFFICE SUPPLIES	400	1	400	-	1	
COUNCIL ON AGING.MINUTE HOME CARE	1,107	1	1,107	1,107		
COUNCIL ON AGING.MILEAGE EXPENSE	40		40	33	1	
COUNCIL ON AGING - EXPENSE	1,597	•	1,597	1,201	•	396
VETERANS.SAL - VETS AGENT	-		1	5,500	•	
VETERANS.SALARIES - STAFF	000′9		000'9		1	
VETERANS - SALARIES	000'9	•	6,000	5,500	1	200
VETERANS.OFFICE SUPPLIES	1,400	•	1,400	1,577	1	
VETERANS.VETS BENEFITS	19,000	•	19,000	17,496	1	
VETERANS - EXPENSE	20,400	•	20,400	19,073	459	898
LIBRARY.SAL - LIB DIR	66,817	•	66,817	69,737	1	
LIBRARY.SAL - ASST	64,728	•	64,728	65,980	•	
LIBRARY.SAL - ADM ASST	35,162	- Medan	35,162	35,660	1	
LIBRARY.SALARIES - STAFF	185,343	18,717	204,060	190,782	•	
LIBRARY.SAL - HOURLY	12,000	3,245	15,245	18,455	1	
LIBRARY - SALARIES	364,050	21,962	386,012	380,614	•	5,398
LIBRARY.LIBRARY SUPPLIES	51,916	1,000	52,916	45,066	•	
LIBRARY.OTHER CHGS & EXP	- 224.6	-uus	0.030	4,933	1	
LIBRARY.DUES	- 178/01/10	-	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,899	1	
LIBRARY - EXPENSE	51,916	1,000	52,916	52,897	•	19

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Unaudited	_				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
ROOSEVELT BULDING.UTILITIES - ELECTRIC	38,000	•	38,000	36,530	•	
ROOSEVELT BULDING.UTILITIES - HEAT	2,800	1.00	2,800	2,447	•	
ROOSEVELT BULDING.R&M - BUILD & GRNDS	35,000		35,000	32,549	•	
ROOSEVELT BULDING.OTHER CHGS & EXP	3,100		3,100	1,533	,	
ROOSEVELT BULDING.CAPITAL OUTLAY	•	•	,	1,134	-	
ROOSEVELT BUILDING - EXPENSE	78,900		78,900	74,193	,	4,707
HISTORICAL.PROFESSIONAL SERVICES	009	20	620	618	•	2
PRIN LTD.BOND PMT - EQUIP	10,000		10,000	10,000	'	
PRIN LTD.BOND PMT - ATH FAC	25,000	C12.130	25,000	25,350	1	
PRIN LTD.BOND PMT - MIDDLE SCH	1,061,700		1,061,700	1,061,350	1	
PRIN LTD.BOND PMT - LIBRARY	200,000	-	200,000	200,000	•	
PRIN LTD.BOND PMT - POLICE STATION	225,000		225,000	225,000	-	
PRIN LTD.BOND PMT - SCHOOL BOILERS	40,000	Blot	40,000	40,000	•	
TD.BOND PMT - REMEDIATION PETROLEUM	10,000		10,000	10,000	•	
RIN LTD.BOND PMT - REMEDIATION LANDFIL	15,000	•	15,000	15,000	,	
PRIN LTD.BOND PMT - WINTER ST	2,000		2,000	5,000	,	
LONG TERM DEBT PRINCIPAL	1,591,700	•	1,591,700	1,591,700	•	•
INT LTD.BOND INT - EQUIP	245	•	245	245	•	•
INT LTD.BOND INT - ATH FAC	4,750	•	4,750	5,771	•	(1,021)
INT LTD.BOND INT - MIDDLE SCH	508,776		508,776	507,555	•	1,221
INT LTD.BOND INT - LIBRARY	110,750	1	110,750	110,750	•	•
INT LTD.BOND INT - POLICE STATION	130,100		130,100	130,100	1	•
INT LTD.BOND INT - SCHOOL BOILERS	22,800		22,800	22,800	1 0130	•
INT LTD.BOND INT - REMEDIATION PETROLE	3,800	1	3,800	3,800	•	•

Town of Maynard - FY12 General Fund Expense (Unaudited)	se (Onauditeo					
TO THE PERSON NAMED IN COLUMN TO THE	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
INT LTD.BOND INT - REMEDIATION LAND FI	8,700	•	8,700	8,700	1	•
INT LTD.BOND INT - REMEDIATION WINTER	2,100		2,100	2,100	•	'
ND INT GREEN MEADOW SYSTEM UPGRADE	100.4	•	TO TOUR	9,750	1	
INT LTD.BOND INT SIDEWALK	3	•	1	8,669	1	
INT LTD.BOND INT ROADS		•	-	5,533	1	
ND INT PLAYGROUND/PARK IMPROVEMENT		•	10.000	4,888	•	
INT LTD.BOND INT ATHLETIC FIELD		•	1	3,308	1	
O INT GREEN MEADOW CARPET REPLACEMT		•	-	1,568	1	
INT LTD.BOND INT TOWN HALL REPAIRS		•		202	1	
INT LTD.BOND INT HIGH SCHOOL I (IE)		144,217	144,217	63,610	•	-
INT LTD.BOND INT HIGH SCHOOL II (IE)		•	- 100 M	46,583	,	
LONG TERM DEBT INTEREST	792,021	144,217	936,238	936,237	•	1
DEBT SERVICE - INTEREST ON ST NOTES.INT	360,000	(296,844)	63,156	19,785	•	43,371
CHARGES.STATE ASSESSMENT EXP CONTROL		(521,426)	(521,426)	(361,092)	1	
CHERRY SHEET.C/S - SPEC EDUCATION	-612.01	299	299	- Intent	1	
CHERRY SHEET.C/S - AIR POLLUTION	ć	2,907	2,907	3,634	1	
CHERRY SHEET.C/S - METRO AREA PLAN	S ALL	3,234	3,234	4,042	•	
HERRY SHEET.C/S LOCAL OPTIONS MEAL TAX		•	1	61,186	1	
CHERRY SHEET.C/S - RMV SURCHARGE	15	18,180	18,180	18,912	1	
CHERRY SHEET.C/S - REGIONAL TRANSIT	CARTINE	68,268	68,268	85,335		
3Y SHEET.C/S - SCHOOL CHOICE SENDING TU		264,895	264,895	275,310	1	
CHERRY SHEET.C/S - CHARTER SCHOOL	20/1900	163,643	163,643	163,921	I,	
CHERRY SHEET ASSESSMENTS	- Library	- 40	Bennell	251,248	•	(251,248)
RET SYS-PENSION CONTR.RET SYS - PENSIOI	1,567,183	•	1,567,183	1,536,454	•	30,729

Town of Maynard - FY12 General Fund Expense (Unaudited)	nse (Unaudited	-				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
RET SYS - NON CONTRIB.RET SYS - NON COR	2,576	•	2,576	2,575	•	1
ENT COMPENSATION. UNEMPLOY COMP INS.	40,000	20,000	000'09	000'09	1	
/MENT COMPENSATION.STM05212012.AS-1		40,894	40,894	37,933	1	
UNEMPLOYMENT COMPENSATION INSURA	40,000	60,894	100,894	97,933	'	2,961
HEALTH INSURANCE. TOWN SHARE HLTH INS.	4,533,845	,	4,533,845	4,238,797	-	
HEALTH INSURANCE.STIPENDS		1	1	000'6	ş l	
HEALTH INSURANCE - TOWN SHARE	4,533,845	•	4,533,845	4,247,797	3,000	283,048
LIFE INSURANCE. TOWN SHARE - LIFE INS.	9,888	,	9,888	8,272	•	1,616
MEDICARE.TOWN SHARE - MEDICARE	215,000	19,000	234,000	237,213	•	(3,213)
INSURANCE.INSURANCE PREMIUMS	212,000	20,000	232,000	222,496	•	9,504
UTILITIES - TELEPHONE.UTILITIES - PHONE	42,000	•	42,000	32,758	•	
UTILITIES - TELEPHONE.ENCUMBRANCE	1823	1,434	1,434	1,432	•	
UTILITIES - TELEPHONE	42,000	1,434	43,434	34,189	•	9,245
TOWN AUDIT. PROF - ACCT/AUDITING	37,000		37,000	27,000	•	
TOWN AUDIT.ENCUMBRANCE		11,000	11,000	11,000	1	
TOWN AUDIT	37,000	11,000	48,000	38,000	10,000	
TRANSFERS OUT TO CAPITAL PROJECTS				477,650	•	
TRANSFERS OUT TO TRUST FUNDS	20	-	,	350,000	•	
FY12 GEN FUND - TOTAL BUDG VS. EXP	31,263,895	930,257	32,194,152	31,780,741	773,205	467,848
The state of the s	COL		The state of	3		
TOTAL CONTRACTOR			307.00	100		
	APPROP	TRANS	FY12 BAL			
FY12 RESERVE FUND APPROPRIATION	300,000	174,567	125,433			

Town of Maynard - FY12 Water Enterprise Fund Expense (Unaudited)	nd Expense (I	Unaudited)				14.
-57	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
WATER.SAL - DEPT HEAD	12,500		12,500	15,144		
WATER.SALARIES - CLERICAL	13,300	•	13,300	19,691		4
WATER.SALARIES - WATER	118,465	1	118,465	108,065		
WATER.SALARIES - OVERTIME	30,000	•	30,000	18,378		***************************************
WATER.HOL/EMER HIRE	38,000	(100)	37,900	373		
WATER.SICK - LEAVE BUYBACK	10,000		10,000	10,053		
WATER - SALARIES	222,265	(100)	222,165	171,705	1	50,460
WATER.UTILITIES - ELECTRIC	181,500		181,500	172,330		
WATER.UTILITIES - HEAT	24,650		24,650	45,800		**************************************
UNIFORM ALLOWANCE	1,700	•	1,700	2,950		
WATER.R&M - BUILD & GROUNDS	60,000	· · ·	000'09	50,295		
WATER.R&M - VEHICLES	4,300		4,300	717		
WATER.R&M - EQUIP	35,000	-W.W.	35,000	13,772		
WATER.RENT/LEAS EQUIP & VEH	10,000	- Juni	10,000	1		
WATER.ENGINEER/ARCH	5,000	•	2,000	11,463		
WATER.TRAINING / EDUCATION	2,000		2,000	1,648		
WATER.MWPAT ADMIN FEE		•		7,638		
WATER.UTILITIES - PHONE	4,100		4,100	7,835	9.	
WATER.OTH PURCH SERV	30,000	20/00	30,000	14,336		
WATER.GASOLINE	3,000		3,000	3,105		
WATER.VEHICULAR SUPPLIES	8,000	F-122-1	8,000	4,982		
WATER.OTHER SUPPLIES	85,000	1	85,000	73,673		
WATER, CAPITAL - EQUIP	3,000	1	3,000	1		
WATER.ENCUMBRANCE	•	22,593	22,593	20,496		

Iown of Maynard - FY12 Water Enterprise Fund Expense (Unaudited)	In Expense	Ollandired)				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
WATER - EXPENSE	457,250	22,593	479,843	431,044	15,097	33,702
WATER.DEBT - WTR 12/15/97	10,000	•	10,000	10,000		
WATER.DEBT - WTR TREAT 12/15/97	70,000	1	70,000	70,000		
WATER.DEBT - WTR MAINS 12/15/97	10,000	,	10,000	10,000		
WATER.DEBT - 2/15/02 FILTER BED CONSTR	15,000	•	15,000	15,000		
WATER.DEBT - WTR TRMT 2/15/02	000'9	•	6,000	,		
DEBT - 2/15/02 WELL FIELD DEVELOPMENT	24,000		24,000	24,000		
WATER.DEBT - WTR MAIN 2/1/03	16,200	-	16,200	16,200		
WATER.DEBT - WTR MAIN II 2/1/03	10,550	. 1	10,550	10,550		
WATER.DEBT - MWPAT WTR	178,488	100	178,588	178,588		
TER.DEBT - 2/15/02 WATER TRTMT FACILITY			•	6,000		
WATER. DEBT - WTR ENG II 12/15/97	2,000	1	5,000	2,000		
WATER.DEBT - WTR 2/1/07	110,000	•	110,000	110,000		
WATER - LTD PRINCIPAL	455,238	100	455,338	455,338	•	0
WATER.INT WTR 12/15/97	3,235	•	3,235	3,235		
WATER.INT WTR TRMT 12/15/97	22,645	91	22,645	22,645		
WATER.INT WTR MAINS 12/15/97	2,235	-0.50	2,235	2,235		
WATER.INT WTR FLT BED 2/15/02	6,269		6,269	6,269		
WATER.INT WTR TRMT 2/15/02	3,069	,	3,069	3,069		
WATER.INT 2/15/02 WELL FIELD DEV	11,250		11,250	11,250		
WATER.INT WTR MAIN 2/1/03	7,353	1	7,353	5,917		
WATER.INT WTR MAIN II 2/1/03	3,332	•	3,332	4,767		
WATER.INT MWPAT WTR	47,180	•	47,180	47,180		
WATER.INT WTR PROJ II 12/15/97	1,618		1,618	1,618		

Town of Maynard - FY12 Water Enterprise Fund Expense (Unaudited)	nd expense (Unaudited)				
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
WATER.INT WTR 2/1/07	17,125	•	17,125	17,125		
WATER - LTD INTEREST	125,311	•	125,311	125,309		2
TRANSFERS OUT TO GENERAL		•		262,725		=
TRANSFERS OUT TO TRUST FUNDS		•		135,000		
TRANSFERS OUT TO WATER CAP PROJ	Liebs of	•	10	100,000		
FY12 WATER ENT FUND BUDG VS EXP	1,260,064	22,593	1,282,657	1,681,122	15,097	84,163

ORIG	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
SEWER.SAL - DEPT HEAD	12,500		12,500	9,839		
SEWER.SALARIES - SEWER	78,997	•	78,997	72,604		
SEWER.SALARY & WAGES - OT	20,000	•MS V Dis	20,000	21,322		
SEWER.HOL/EMER HIRE	11,736	(15,000)	(3,264)	323		
SEWER - SALARIES	123,233	(15,000)	108,233	104,087		4,146
SEWER.UTILITIES - ELECTRIC	27,000	1	57,000	43,715		
SEWER.UTILITIES - HEAT	1,200		1,200	1,509		
UNIFORM ALLOWANCE		•	1	197		
SEWER.R&M - EQUIP	15,000	•	15,000	8,275		
SEWER.RENT/LEAS EQUIP & VEH	12,000	•	12,000	8,433		
SEWER.MWPAT ADMIN FEE	7,600		7,600	8,007		
SEWER.UTILITIES - PHONE	400	•	400	292		
SEWER.OTH PURCH SERV	•	•	1	1,978		
SEWER.GASOLINE	2,000	•	2,000	•		
SEWER.VEHICULAR SUPPLIES	- 2004		1	180		
SEWER.OTHER SUPPLIES	6,000	•	000'9	2,712		
SEWER.ENCUMBRANCE	1	11,100	11,100	4,474		
SEWER - EXPENSE	101,200	11,100	112,300	80,246	1	32,054
SEWER.DEBT MWPAT 96-50 SWR	17,884	(22,100)	(4,216)	•	Fig. 3	
SEWER.DEBT MWPAT 00-28 SWR	7,904	•	7,904		706	
SEWER.DEBT SWR 12/15/97	2,000	•	2,000	2,000		
SEWER.DEBT SWR 2/15/02	27,000	•	27,000	27,000		
SEWER.DEBT SWR TRMT 2/15/02	2,000	•	2,000	2,000		
SEWER DERT SWR TRMT 2/1/03	25,950	1	25,950	28,325		

Iown of Maynard - FY12 Sewer Enterprise Fund Expense (Unaudited)	nd Expense (Unaudited)				
A CONTRACTOR OF THE CONTRACTOR	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
ER.BOND PRIN - NON-CALLED SWR (I) 2/1/03	10,600	•	10,600	11,550		
SEWER. DEBT SWR II 12/15/97	5,000		5,000	5,000		
SEWER.DEBT SWR II 2/15/02	23,000	•	23,000	23,000		
SEWER.DEBT SWR 2/1/07	2,000	•	2,000	5,294	,	
N - MWPAT 7/8/10 CWS-08-31 LOAN 7/2010	212,474		212,474	30,000		
OND PRIN - WASTEWTR PLANT 1 (O) 1/15/10	60,000		000'09	242,474		
SEWER - LTD PRINCIPAL	404,812	(22,100)	382,712	382,643	•	69
SEWER.INT - MWPAT 96-50 SWR	1,865		1,865	692'6	0	
SEWER.INT - MWPAT 00-28 SWR	1,428	-1	1,428	19,312	3	
SEWER.INT - SWR 12/15/97	1,618		1,618	1,618		
SEWER.INT - SWR 2/15/02	13,811	•	13,811	13,811		
SEWER.INT - SWR TRMT 2/15/02	2,131		2,131	2,131		
SEWER.INT - SWR TRMT 2/1/03	11,889	•	11,889	9,514		
/ER.BOND INT - NON-CALLED SWR (I) 2/1/03	5,210	•	5,210	4,260		
SEWER.INT - SWR II 12/15/97	1,618	•	1,618	1,618		
SEWER.INT - SWR II 2/15/02	8,376	•	8,376	8,376		
SEWER.INT - SWR 2/1/07	588	•	588	294	16	
- MWPAT 7/8/10 CWS-08-31 LOAN 7/2010	101,334		101,334	71,448		
- WASTEWTR PLANT 1 (O) 1/15/10 7/2010	29,000	46,153	75,153	82,870		
SEWER - LTD INTEREST	178,868	46,153	225,021	225,020	1	1
WASTEWATER/SEWER.SALARIES - CLERICAL	2,000	•	2,000			
WASTEWATER/SEWER.SALARIES - WWTP	166,736	•	166,736	162,352		
WASTEWATER/SEWER.SALARIES - OVERTIME	24,020	- 10,000	24,020	32,334		
WASTEWATER/SEWER.HOL/EMER HIRE	4,000	•	4,000	2,804		

Town of Maynard - FY12 Sewer Enterprise Fund Expense (Unaudited)	nua expense	ouganica)	100			
	ORIG		ADJUSTED	FY12	FY12	FY12
ACCOUNT NAME	BUDGET	ADJ	BUDGET	EXPENSE	ENCUMB	BAL
WWTP - SALARIES	199,756	•	199,756	197,490		2,266
WASTEWATER/SEWER.UTILITIES - ELECTRIC	110,000		110,000	93,595	100	
WASTEWATER/SEWER.UTILITIES - HEAT	16,500	•	16,500	18,780		
UNIFORM ALLOWANCE	2,800	•	2,800	1,824		
WASTEWATER/SEWER.R&M - VEHICLES	4,000	•	4,000	3,993		
WASTEWATER/SEWER.R&M - EQUIP	93,600	•	93,600	52,046		
STEWATER/SEWER.RENT/LEAS EQUIP & VEH	12,000	•	12,000	2,487		
WASTEWATER/SEWER.DISPOSAL FEES	130,000	(6,053)	120,947	75,989		
WASTEWATER/SEWER.ENGINEERING/ARCH	170,000	•	170,000	166,271		
WASTEWATER/SEWER.PROF - CONTRACT	•	•	•	21,600		
ASTEWATER/SEWER.TRAINING / EDUCATION	2,500	•	2,500	841		
WASTEWATER/SEWER.UTILITIES - PHONE	'	•	-	2,243		
WASTEWATER/SEWER.OTH PURCH SERVICES	30,000		30,000	54,524		
WASTEWATER/SEWER.GASOLINE	2,000	1	7,000	8,329		
WASTEWATER/SEWER.VEHICULAR SUPPLIES	6,000	•	000'9	6,162		
WASTEWATER/SEWER.OTHER SUPPLIES	173,900	•	173,900	165,767		
WASTEWATER/SEWER.CAPITAL EQUIPMENT	2,500	•	2,500	1		
WASTEWATER/SEWER.ENCUMBRANCE	1	37,887	37,887	37,887		
WWTP - EXPENSE	760,800	28,834	789,634	712,338	53,888	23,408
TRANSFERS OUT TO GENERAL	•	•	•	435,953		
TRANSFERS OUT TO TRUST FUNDS	•	•	-	135,000		
FY12 SEWER ENT FUND BUDG VS EXP	1,768,669	48,987	1,817,656	2,272,776	53.888	61,945

10Wn of Maynard - Community Preservation rund - Teal Linded June 39, 2012	minumity Pres	el vallon ru	וומ - ובמו רוו	aca sauc so,	1			
				FY12				
	7/1/2011	ATM	FY12	BOND	FY12		CLOSING	6/30/2012
FUND NAME	BAL FWD	VOTE	REVENUE	PROCEEDS	EXPENSE	TRF	AJES	FUND BAL
	ST. I COLUMN							
F/B Res for Expend	352.051	10,000					(362,051)	,
Ann Budget Res	474.164	136,500						610,664
COCCO COCCO COCCO	111 540	22,000						136,540
LD Kes - Open Space	774,340	77,000		30.00				000 00
FB Res - Historical	069'99	22,000	N. C. C.					060'00
FB Res - Aff Housing	129,039	22,000	Name of the last		•	The state of the s		151,039
Undesia F/B CPA	(21,011)	(212,500)		256,538 1,500,000	(2,050,707) (10,000)	(10,000)	362,051	(175,630
TOTAL CPA FUND	1,115,473	1		256,538 1,500,000	(2,050,707) (10,000)	(10,000)	•	811,303
				-				

a mind in in inch	The second secon			l		
FUND		7/1/2011	FY12	FY12	4	6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	FUND BAL
1001	1001 Sped Program Improvement Grant	-	15,294	(7,115)		8,179
1002	1002 Sped Early Childhood		7,089	(680')		
1003	1003 Sped 94-142 Allocation	(3,042)	365,139	(265,266)		96,831
1005	1005 Title I Grant	(92)	127,826	(116,765)		10,969
1007	1007 Teacher Quality Grant	5,803	60,580	(65,047)		1,335
1008	1008 Learn & Serve Grant	2,475	•	(2,475)		
1009	1009 CPC Grant		24,282	(24,282)		1
1012	1012 Community Development Grant	263,996	38,380	(23,072)		279,304
1013	1013 Title I Carryover Grant	16,264	11,705	(22,893)		5,076
1015	1015 Emergency Preparedness Grant	1,852		(902)		1,146
1016	1016 Circuit Breaker Grant	184,538	284,021	(185,000)		283,559
1018	1018 Police 911 Training Grant	4,141	19,807	(14,475)		9,472
1020	1020 Assistance to Firefighters Grant	1,041	•	1		1,041
1021	1021 FEMA/MEMA		50,415	•		50,415
1024	1024 COPS Grant	150,000	•	(68,457)		81,543
1025	1025 ARRA Title 1 Grant	8,614	,	(8,614)		
1026	1026 ARRA Idea Grant	55,185	•	(55,185)		
1027	1027 ARRA SFSF Grant	2,064	2,064	(4,128)		
1028	1028 ARRA FY10 Idea Early Childhood	1,372	•	(1,372)		
1030	1030 Race to the Top	(143)	37,278	(17,120)	4	20,015
1031	1031 MEMA-LEPC		4,000	(4,000)		•
1032	1032 Sped 94-142 Carryover		106,446	(000'02)		36,446
1033	1033 LSTA Library Grant	- 21 22 22 22 22 22 22 22 22 22 22 22 22	7,500	(5,480)		2,020
2000	2000 Kindergarten Enhancement	•	67,512	(64,225)		3,287

10Wn or Maynard - Special Revenue Fullus - Teal Lilued Julie 30, 2012	בומכת לתוב כסל וסיו	1			
FUND	7/1/2011	FY12	FY12		6/30/2012
NO. FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	FUND BAL
Community Polici	1,460	3,613	(5,364)		(291)
2005 DARE State Grant	1,242		(1,413)		(172)
2006 GAAD Grant	2,960		(2,796)		165
2007 Fire Safe Grant	5,328	4,180	(3,865)		5,643
2008 COA Elderly Grant	3,463	11,726	(10,929)		4,259
2009 MRIP Grant	6,194		(6,194)		•
2010 EOEA Grant	2,359	•	(086)		1,379
2011 Arts Lottery-Maynard Cultural	5,375	3,883	(4,941)		4,316
2012 Academic Support	172	4,900	(4,760)		312
2013 Polling Hours	6,156	791	(6,802)		145
2014 Fire Safety Equipment	24		1		24
2015 State Aid to Library	33,979	11,967	(23,685)		22,261
2016 Underage Drink Enforce	•	4,799	(4,799)		(0)
2017 State 911 PSAP	1,147	19,807	1		20,954
2018 K-12 Literacy Professional	1,231	13,000	(13,081)		1,151
2019 Big Yellow School Bus		400	(400)		•
2022 FY11 Early Childhool Literacy	1,250	6,250	(2,500)		•
2101 MA DEP Planning Grant Wtr Sys	Name.	7,500			7,500
3000 Revolving-School Lunch	49,401	425,983	(439,740)		35,643
3001 Revolving-Recreation	11,008	595	(3,970)		7,633
3002 Revolving-Disposal	7,037	9,937	(11,174)		5,800
3003 Revolving-Planning Board	(7,536)	20,987	(6,037)		7,414
3004 Revolving-Community Ed (EXCEL)	85,873	565,697	(438,390)	(113,318)	99,862
3005 Revolving-Partnershin	57,732	173,775	(134,321)		97.187

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FUND		7/1/2011	FY12	FY12		6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	FUND BAL
3006 Rev	3006 Revolving-Athletic	5,253	2,320	(5,982)		1,590
3007 Rev	3007 Revolving-Food Service Permits 53 1/2	9,776	13,265	(10,954)		12,087
3010 Rev	3010 Revolving-COA Van Service 53E 1/2	22,003	17,749	(7,320)		32,432
3011 Rev	3011 Revolving-Coolidge School	11,000	39,623	(30,831)	2,000	24,822
3012 Rev	3012 Revolving-Alternative Student Program	150,856	240,542	(247,545)		143,853
3013 Rev	3013 Revolving-School	32,484	7,442	(29,555)		10,372
3014 Rev	3014 Revolving-Wetlands Protection Act 53E 1/2	17,827	89	•		17,895
3017 Am	3017 Ambulance Receipts Reserved	528,237	282,821	Safe and Safe	(301,600)	509,458
3019 Rev	3019 Revolving-Electrical Inspector	(207)	47,407	(47,307)		(107)
3020 Rev	3020 Revolving-Plumbing & Gas	EL CAN	33,492	(22,240)		11,252
3021 Sale	3021 Sale of Cemetery Lots	52,700	800	•		53,500
3022 Rev	3022 Revolving-BOH	619	513	1		1,131
3024 Don	3024 Domestic Violence Victim Advocate	470	•	1		470
3025 Con	3025 Comcast Cable Peg Access	156,927	90,387	(15,426)		231,888
3026 Veri	3026 Verizon Peg Access	248,907	119,080	(2,500)		365,487
3027 Rev	3027 Revolving-School Choice	155,700	190,484	(139,240)		206,943
3029 Sep	3029 Septic Title V	5,138	8,688	Tower		13,827
3030 Rev	3030 Revolving-Wetlands Bylaw Fee 53E 1/2	8,167	4,020	(5,156)		7,031
3031 Arts	3031 Artspace (not Library per Steve)	6,838	3,037	-		9,875
3032 Rev	3032 Revolving-Weights & Measures	1	735	(735)		2000
3033 DPV	3033 DPW Insurance Reimb	18,923		(15,394)		3,529
3034 Poli	3034 Police Insurance Reimb	2,500	1,247	(1,997)		1,750
3102 Affo	3102 Affordable Housing Plan	TAN TOWN	The Columnia	(1,400)		(1,400)
3105 Ass	3105 Assabet River Rail Trail (CPA)	21,500	•	•		21,500

FUND	FUND 7/1/2011 FY12	7/1/2011	FY12	FY12		6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	FUND BAL
4000	4000 Skateboard Park Gift	102				102
4001	4001 High School Gift	349		(200)		149
4002	4002 WAVM Gift	20		í.		20
4003	4003 Carbone Park Gift (Conservation)	6,844	1	•		6,844
4004	4004 Ambulance Gift	150	•			150
4005	4005 Coolidge Playground Gift	6,478	1	(6,478)		1
4006	4006 Fire Department Gift	3,374	1	(895)	W. Carlo	2,479
4007	4007 Library Gift	7,104	12,558	(3,272)		16,390
4008	4008 Friends of Library Donation	522	78	1		009
4010	4010 COA Gift	1,018	146	ı	9	1,164
4011	4011 Trans Improv-Powdermill Gift	100,000		1		100,000
4012	4012 Preserv & Perp Open Space Gift	5,000	1	-		2,000
4013	4013 Wellesley Rosewood Maynard Mills	2,819	20,000	(200)		22,619
4014	4014 Conservation Gift	26	•			26
1	TOTAL SPECIAL REVENUE FUNDS	2,559,379	3,655,658	(2,758,538)	(409,918)	3,046,582

Town	Iown of Maynard - Capital Projects - Year	Ended June 30,	Projects - Year Ended June 30, 2012 - UNAUDITED	ITED			
FUND		7/1/2011	FY12	FY12			6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	AJES	FUND BAL
4502	4502 Cemetery History Loop Art 6	2,000	1	•			2,000
4507	4507 Fence Repair Art 2 10/98	20,205	1	1			20,205
5000	5000 Chapter 90 Highway Project	(27,884)	295,775	(272,059)			(4,168)
5006	5006 Police Station	6,090	•	(1,453)			4,636
5013	5013 School - Sundry Projects	11,144	•				11,144
5021	5021 School Improve Boilers	61,182		(23,670)			37,512
5035	5035 Capital Facilities Evaluation	15,000	15	(5,407)			9,593
5038	5038 Replace Brush Pickup Truck	200	1	(13)			687
5039	5039 Fire Station Telephone System	17,000		(17,000)	2000		Toward and
5040	5040 Two Snow Plows/Sander Units	591	•	,			591
5041	5041 Green Mead Roof Phase 1 Repair	39,801	1	•	1000		39,801
5044	5044 Parker Street	1,437		1000			1,437
5046	5046 Consultant Planner ATM 5/11.A12	1,331	•	(15,975)	20,000		5,356
5047	5047 Downtown Crosswalk Projects	40,000	,	(2,000)			38,000
5049	5049 Grave Lot Layout Glenwood Cem	2,057	•	1	2		2,057
5059	5059 Magic	-	1	(1,707)	1,750		44
5060	5060 MSBA High School Proceeds	743,846	2,253,054	-		(2,996,900)	•
5061	5061 New Maynard High Sch	2,086,251	11,819,441	(9,870,757)		2,996,900	7,031,835
5062	5062 Condo Property Assessments	12,000	-	(12,000)			•
5063	5063 Retirement COLA	1	•	1000	33,000		33,000
5064	5064 2 Way Radio	•	•	(19,708)	22,000		2,292
5065	5065 Fire Escape Repair	•	•	(682'6)	18,900		9,111
2066	5066 Police Cruiser	1	,	(29,058)	30,000		942
5067	5067 Alumni Field and Track/Tennis	1	1	1	61,000		61,000

Town of Maynard - Capital Projects - Year	Projects - Year Ended June 30, 2012 - UNAUDITED	2012 - UNAUD	ITED			
FUND	7/1/2011	FY12	FY12			6/30/2012
NO. FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	AJES	FUND BAL
3 Plow Truck		•	(25,920)	30,000	46	4,080
5069 Town Hall Repairs	•	35,000	(30,909)			4,091
5070 Playground/Park Improvement		307,500	(20,950)			286,550
5071 Athletic Field Improvements		207,500	(10,705)			196,795
5072 Road Improvements	1	357,500	(17,106)			340,394
5073 Sidewalk Installment/Improve		557,500	(41,317)			516,183
5074 Green Meadow Carp. Replace		100,000	(2,713)			97,287
5075 Green Meadow Sys Upgrade		620,000	(167,161)			452,839
5076 Community Life Center	1			30,000		30,000
5077 Pruning and Landscaping	1	1		15,000		15,000
5078 Mower	1	1	(6,449)	9,500		51
5079 Town Hall Improvements	100	•	(6,773)	20,000		10,227
5080 Reo/Coolidge Renovations	1	•	1	150,000		150,000
5081 Fowler Playground Design			1	20,000		20,000
5082 Police Cruiser		•	•	40,000		40,000
TOTAL CAPITAL PROJECT FUNDS	\$ 3,032,751	16,553,270	(10,616,600)	501,150	•	9,470,571

FUND		7/1/2011	FY12	FY12		6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENDITURES	TRANSFERS	FUND BAL
4501	4501 Water Main Loop	12,500	•	•	0.000	12,500
4506	4506 Fire Hydrants Art 27 5/01	3,773		(2,400)	3.0	1,373
5029	5029 Water-Elec Upgrades Wells 56 & RkInd	1,450		-	3F 00	1,450
6303	6303 Storm Water Management	67,590		(608'6)		58,281
6304	6304 Hydrants & Valves	20,000		(6,183)		13,817
6305	6305 4"Pump & Hose	25,000		(18,508)		6,492
6308	6308 Old Marlboro Road Studies	82,987	1	•	1	82,987
6309	6309 Water Resources Assessment	15,550	•	(8,075)		7,475
6310	6310 Water Leak Detection - STM 0508.A11	12,884	•	(7,183)		5,701
6311	6311 Survey of Cross Connections	10,000	•	(7,075)	201010	2,925
6312	6312 F-250 Pick-Up	31,000	1	(31,000)	(10)	12 800
6313	6313 Generator, Old Marlbboro Rd	30,000	,	- 3881.313	0.50	30,000
6314	6314 Hatch Cover, Pump Station	10,000	1	(4,704)	E. C. C. C. C. C.	5,296
6315	6315 Compact Utility Excavator	000'09		(53,615)		6,385
6316	6316 Well #4 Treatment Plant			•	100,000	100,000
1 1	TOTAL WATER CAPITAL PROJECT FUNDS	382,733	•	(148,052)	100,000	334,681
5017	5017 Sewer - Lift Station	21,579	1	(17,882)		3,697
5022	5022 Wastewater Treatment Plant	47,962	759,019	(627,424)		179,556
5052	5052 WWTP Upgrade Contract	(47,286)	170,000	(213,878)	4	(91,164)
5057	5057 Assabet River Water Testing	•	•	(1,000)	1,000	
6400	6400 Mandated Inflow & Infiltration Study	20,618	-	(414)	100000000000000000000000000000000000000	20,204
6402	6402 2 Secondary Clarifiers & Pumps	422,500		(31,197)	All Sales	391,303
-	TOTAL SEWER CAPITAL PROJECT FUNDS	465,373	929,019	(891,796)	1,000	503,596

Town of Maynard - Long Term Debt - Year Ended June 30, 2012 (Unaudited)	ir Ended June 30,	2012 (Unaudited			
	013		FY12	LTD	FY12
	O/S PRIN	NEW	PRINCIPAL	O/S PRIN	INTEREST
ACCOUNT NAME	7/1/2011	BORROWING	PAID	6/30/2012	PAID
GENERAL FUND					
Equipment	10,000		(10,000)	-	(245)
Athletic Facility	100,000		(25,000)	75,000	(4,750)
Athletic Facility	26,860		(320)	26,510	(1,021)
Middle School	3,920,000		(000,086)	2,940,000	(186,200)
Middle School	8,456,715		(81,350)	8,375,365	(321,355)
Library	2,800,000		(200,000)	2,600,000	(110,750)
Police Station	3,815,000		(225,000)	3,590,000	(130,100)
School Boilers	670,000		(40,000)	630,000	(22,800)
Remediation Petroleum	120,000		(10,000)	110,000	(3,800)
Remediation Landfill	255,000		(15,000)	240,000	(8,700)
Winter Street	65,000		(2,000)	000'09	(2,100)
Green Meadow System Upgrade	1	620,000	-	620,000	(9,750)
Sidewalk		557,500	•	557,500	(8,669)
Roads		357,500	3.	357,500	(5,533)
Playground/Park Improvement		307,500		307,500	(4,888)
Athletic Field		207,500		207,500	(3,308)
Green Meadow Carpet Replacement		100,000	•	100,000	(1,568)
Town Hall Repairs		35,000		35,000	(507)
High School I (IE)	12	4,000,000	-	4,000,000	(63,610)
High School II (IE)	•	2,930,000		2,930,000	(46,583)

IOWN OF WAYNARD - LONG LETTI DEDL - TEAL EILDEN JULIE 30, 2012 (OHBUCHE)	וחבת זחווב סמי	משמחורם שבחש			
	Supplied Supplied				
	CTD		FY12	CTD	FY12
	O/S PRIN	NEW	PRINCIPAL	O/S PRIN	INTEREST
ACCOUNT NAME	7/1/2011	BORROWING	PAID	6/30/2012	PAID
STM 10/25/10 - High School - 2/15/12	•	7,600,000	•	7,600,000	•
STM 10/26/11 - CPA - Country Club	•	1,500,000	1	1,500,000	•
Subtotal - General Fund	20,238,575	18,215,000	(1,591,700)	36,861,875	(936,237)
WATER ENTERPRISE FUND			1000		
Water 12/15/97	20,000	ı	(10,000)	40,000	(2,235)
Water 12/15/97 Eng Services	70,000		(10,000)	000'09	(3,235)
Water Treat 12/15/97	490,000		(2000)	420,000	(22,645)
Water Filter Bed 2/15/02	136,000		(15,000)	121,000	(6,269)
Water Treat 2/15/02	66,000		(0000'9)	000'09	(3,069)
Well Field 2/15/02	243,000	1	(24,000)	219,000	(11,250)
Water Main 2/1/03	60,000		(15,000)	45,000	(2,850)
Water Main 2/1/03 - Part Adv Refund	118,500		(1,200)	117,300	(4,503)
Water Main II 2/1/03	35,000	31	(10,000)	25,000	(1,700)
Water Main II 2/1/03 - Part Refund	42,935	•	(220)	42,385	(1,632)
MWPAT Water	- AG	•	(178,588)	1	(47,180)
Water Engineering II 12/15/97	35,000	•	(2,000)	30,000	(1,618)
Water 2/1/07	435,000	•	(110,000)	325,000	(17,125)
Subtotal - Water Ent Fund	1,781,435	1	(455,338)	1,504,685	(125,309)
	The state of the s				
SEWER ENTERPRISE FUND					
Sewer 12/15/97	35,000	•	(2,000)	30,000	(1,618)

	017		FY12	017	FY12
	O/S PRIN	NEW	PRINCIPAL	O/S PRIN	INTEREST
ACCOUNT NAME	7/1/2011	BORROWING	PAID	6/30/2012	PAID
Sewer 2/15/02	297,000		(27,000)	270,000	(13,811)
Sewer Treatment 2/15/02	46,000		(2,000)	41,000	(2,131)
Sewer Treatment 2/1/03	187,880	1	(026)	186,930	(7,139)
Sewer Treatment 5/21/02	100,000		(25,000)	75,000	(4,750)
Sewer 5/21/02	40,000	•	(10,000)	30,000	(1,900)
Sewer Treatment 2/1/03 - Adv Refund	87,110	•	(009)	86,510	(3,310)
Sewer Treatment 12/15/97	35,000		(2,000)	30,000	(1,618)
Sewer II 2/15/02	182,000	**	(23,000)	159,000	(8,376)
Sewer 2/1/07	15,000	•	(2,000)	10,000	(288)
Wastewater Plant - July 2010	500,000	•	(30,000)	470,000	(17,000)
Wastewater Plant 2 - July 2010	360,000	•	(30,000)	330,000	(12,000)
MWPAT 96-50 DW-00-11 8/1/01	158,374	•	(24,488)	133,886	(8,689)
MWPAT 96-50 DW-00-11 - 11/26/04	3,263,882	1	(226,830)	3,037,052	(151,694)
MWPAT 00-28 Sewer	112,875	-	(096'6)	102,915	(5,826)
MWPAT Water Loan T5-97-1111	44,420	1	(4,985)	39,435	(2,327)
MWPAT CWS-08-31 - Dated 7/8/10	5,172,957	1	(212,474)	4,960,483	(101,334)
ATM 5/19/09 - WWTP 1	•	170,000	•	170,000	(2,718)
MWPAT CWS-08-31A - Dated 6/13/12		4,252,635	,	4,252,635	•
Adjustment - MWPAT Water		The second second	178,588		47,180
Adjustment - MWPAT Subsidy	SAT LANGE	LASS BA	84,056	ALC: NUM	74,629
Subtotal - Sewer Ent Fund	10,637,498	4,422,635	(382,643)	14,414,846	(225,020)
FY12 TOTAL DEBT - ALL FUNDS	32,657,508	22,637,635	(2,429,681)	52,781,406	(1,286,567)

FUND		7/1/2011	FY12	FY12		6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	FUND BAL
	Expendable					
8200	8200 LEACHATE ANALYSIS/LANDFILL	124	2	1		126
8202	8202 ROSE MCGOWAN FUND	161	7	(20)		117
8203	8203 MAYNARD SOLDIERS FUND	471	6			480
8204	8204 POST WAR REHAB FUND	8,234	150	1		8,384
8205	8205 RAFFERTY FUND	2,457	52	(1,000)		1,509
8206	8206 KATHERINE KINSLEY FUND	7,905	95	(750)		7,250
8207	8207 ANNE MARIE MORTON FUND	2,657	. 61	(925)		1,793
8208	8208 E SAWETZ FUND	57	25	(25)	è	57
8209	8209 THOMAS & ATHINA GRAMO	(6,453)	46	•	3 erbeut	(6,407)
8210	8210 GEORGE & ANN LEMIRE FUND	1,805	22	(200)	T.M.W.	1,627
8211	8211 ANNE GIBBONS FUND	631	633	(754)		510
8212	8212 GUYER FOWLER FUND	8,369	4,174	(8,500)		4,043
8219	8219 FRASER & FRANCES FORGIE	6,152	6,855	(7,500)		5,507
8220	8220 GEORGE SHAW MEMORIAL	223	9	•		230
8222	8222 BRENDA BOWKER FLAHERTY	1,003	123	(200)		625
8223	8223 MILTON & ANNE DUCLOS FUND	6,007	3,072	(4,000)		5,079
8226	8226 Michael Flood Fund	9,331	114	(906)		8,539
8227	8227 Maynard High School Scholarship	1,061	13	1		1,074
HILLIA	Non-Expendable	TOTAL S				
8102	8102 NON EXP ROSE MCGOWAN	391	•	•		391
8103	8103 NON EXP MAYNARD SOLDIERS	239	•	•		239
8104	8104 NON EXP POST WAR REHAB	4,182	Santan La			4,182
8105	8105 NON EXP RAFFERTY FUND	1,827	1	,		1,827

own or Ividyn	the same of the sa					
FUND		7/1/2011	FY12	FY12		6/30/2012
NO.	FUND NAME	BAL FWD	REVENUE	EXPENSE	TRF	FUND BAL
8107 NON EX	8107 NON EXP ANNE MARIE MORTON	2,394	•			2,394
8108 NON EX	8108 NON EXP E. SAWUTZ FUND	2,000		•		2,000
8109 NON EX	8109 NON EXP THOMAS & ATHINA	10,255	•	•		10,255
8111 NON EX	8111 NON EXP ANNE GIBBONS FUND	51,809		•		51,809
8112 NON EX	8112 NON EXP GUYER FOWLER	337,487				337,487
8119 NON EX	8119 NON EXP FRASER & FRANCES	561,932		-		561,932
8120 NON EX	8120 NON EXP GEORGE SHAW	295	1	•		295
8122 NON EX	8122 NON EXP BRENDA BOWKER	9,176				9,176
8123 NON EX	8123 NON EXP MILTON & ANNE	248,548	1000	•		248,548
	Other	G		1002130		
8000 CEMETE	8000 CEMETERY PERPETUAL CARE	660,597	8,651	•	(92,690)	573,558
8001 STABILIZ	8001 STABILIZATION FUND	1,426,531	18,424	•	350,000	1,794,956
8002 CONSER	8002 CONSERVATION FUND	124,695	1,461	•	10,000	, 136,156
8003 WATER	8003 WATER ENT STABILIZATION	411,953	5,833	•	135,000	552,785
8004 SEWER	8004 SEWER ENT STABILIZATION	598,967	8,089	•	135,000	742,056
8005 COMMU	8005 COMMUNITY ENHANCE STABIL	38,900	119	-	•	39,019
8006 AFFORD	8006 AFFORDABLE HOUSING TRUST	15,519	187	- Alba-	•	15,706
8007 OPEB Trust	ust	•	16	•	20,000	50,016
Same was war	Agency	1.4				
8801 Firearm	8801 Firearms Due to Commonwealth	102	6,338	(6,338)		1,0
8802 POLICE DETAILS	DETAILS	(43,831)	162,107	(147,486)		(29,210)
8803 CONTRI	8803 CONTRIBUTORY RETIREMENT	2	66,014	(61,328)		4,688
8805 DEPUTY COLLECTOR	COLLECTOR	3,600	The sail	Cathanan		3,600
8807 MHS ST	8807 MHS STUDENT ACTIVITY	31,926	102,574	(84,254)		50,245

	6/30/2012	FUND BAL	17,132	1,415	(758)	3,954	33,879	•	3,200	5,263,475						
		TRF							20	584,310		100				
UNAUDITED	FY12	EXPENSE	(21,678)		(14,112)	(1,000)	1	(23,746)	1	(385,050)		 7	у:	hard	intant	2/12)
ne 30, 2012 -	FY12	REVENUE	33,706	473	12,424	1,000		23,746	3,200	469,817			Respectfully Submitted By:	Lori J. Blanchard	Town Accountant	(As Of 10/22/12)
ear Ended Ju	7/1/2011	BAL FWD	5,104	942	930	3,954	33,879	•		4,594,399			Respectfully			
Town of Maynard - Trust & Agency Funds - Year Ended June 30, 2012 - UNAUDITED		FUND NAME	8808 FMS STUDENT ACTIVITY	8809 Performance Bonds	8810 FIRE DEPT DETAILS	8811 DRUG FORFEITURE FUND	8812 Planning Bd Guranteed Deposits	8817 Clocktower	8818 Coughlin Theater	TOTAL TRUST & AGENCY FUNDS						
Town of	FUND	NO.	8808 F	8809	8810 F	8811	8812 P	8817	8818							

2012 Annual Report of the Board of Assessors

The Town of Maynard is served by the following Board members and staff: William Cranshaw (Chairman), Stephen Pomfret (Member), Michael Manning (Member), Angela Marrama (Chief Assessor) and Marianne Dee (Assessing Clerk) Our online GIS data has been quite successful as many town employees and residents are utilizing this service. The Town of Maynard was one of the first towns to connect to the State's emergency system (911) with GIS. Fiscal Year 2013 was our Triennial Revaluation year with the Department of Revenue, which was conducted by the Assessing in house staff along with Patriot Properties. We were certified by the DOR on December 19, 2012 and bills were mailed out on time. There were approximately 431 inspections completed by the Assessor and Patriot Properties. We continue to strive for accuracy in recording real and personal property data and to meet all deadlines established by the Department of Revenue.

The Town of Maynard has 4,073 taxable parcels for Fiscal Year 2013. The count of these taxable parcels by property class is as follows:

Property Type Value	191	2012 rcel Count Value	FY2013 Parcel Count
Single Family 101	2642	823,517,500	2644
803,926,800	2042	823,317,300	2044
Condominium 102 100,070,300	480	104,545,000	488
Miscellaneous 103&109 4,900,200	12	5,050,400	12
Two Family 104 80,326,200	257	82,616,500	255
Three Family 105 8,193,600	25	8,332,200	25
Four and up 111-125 30,720,200	46	29,902,800	46
Vacant Land 130-132&106 6,726,700	115	7,489,400	112
Open Space 200-231	0	0	0
Commercial 300-393 54,659,300	133	54,038,000	145
Industrial 400-452 62,344,900	25	62,265,500	24
Chapter 61 Land 925	2	2,053	3

Chapter 61A Land	4	26,363	6	
21,937 Chapter 61B Land 173,175	3	2,019,072	integral 1	
Mixed Use 012-043	36	15,730,800	35	
15,057,700 Personal Property 501-508 27,810,740	252	27,793,572	277	
e-Triffe State Steel for its more in				

The Board of Selectman voted to split the tax rate using a 1.39 rate split, which resulted in a tax rate of \$20.05 for residential and open space and \$29.55 for commercial, industrial and personal property at their November 13, 2012 meeting. New values and new growth for Fiscal Year 2013 were certified by the Department of Revenue on December 6, 2012.

The following is a comparison of total valuations by fiscal year:

Fiscal Year	Assessed Value	Tax Levy	Tax R	lates
2009	1,350,084,313	21,269,986	14.51	23.63
2010	1,279,843,525	22,402,823	16.14	25.71
2011	1,237,413,740	23,147,926	17.50	26.91
2012	1,223,329,115	23,909,712	18.45	27.17
2013	1,194,932,677	25,403,203	20.05	29.55
Tax Rate as	expressed per \$1,000 of v	valuation		

Valuation by Property Class

Property Cla FY2013	ss FY2009	FY2010	FY2011	FY2012
	1,160,942,242 2,848,160	1,097,382,875	1,078,732,980	1,069,740,840
Open Space 0	4,902,700	0	0	0
Commercial 61,928,877	69,858,722	69,263,456	63,559,690	63,529,248
Industrial 62,344,900	83,249,800	83,951,200	65,976,300	62,265,500
Personal 27,810,740	31,130,849	29,245,994	29,144,770	27,793,527

Levy by Property Class

Property Class	FY2009	FY2010	FY2011	FY2012
	FY2013			
Residential 20,909,106	16,845,271	17,711,760	18,877,827	19,736,719
Open Space 0	71,138	0	0	0
Commercial 1,829,998	1,650,762	1,780,763	1,710,391	1,726,090
Industrial 1,842,292	1,967,193	2,158,385	1,775,422	1,691,754
Personal 821,807	735,622	751,915	784,286	755,150

Respectfully submitted,

Angela M. Marrama, Chief Assessor

2012 Annual Report of the Treasurer/Collector's Office

Treasurer/Collector's Office is open Monday-Friday 8:00 am - 4:00 pm

Cheryl Kane, Treasurer/Collector Denee Howard, Assistant Collector Cheri Poirier, Assistant Treasurer

Tax Collections July 1, 2011 through June 30, 2012

		mitments/ in Balance	atements/Exemp funds/ Tax Title	 Payments	I	Balance
Real			 ,			ان <u>د</u>
Estate	\$ 2	4,666,361	\$ -1,214,405	\$ -23,161,110	\$	290,846
Person	al					
Proper	ty\$	795,400	\$ -833	\$ -752,367	\$	42,200
CPA	\$	198,093	\$ 927	\$ -199,760	\$	740
Tax Ti	tle\$	2,273,127		\$ -584.879	\$:	1,688,248
Water	\$	1,991,360	\$ -126,966	\$ -1,499,971	\$	364,423
Sewer	\$	2,845,298	\$ -164,628	\$ -2,134,744	\$	545,926
Excise	\$	1,293,091	\$ -6,411	\$ -1,026,794	\$	259,886

Fiscal Year 2012 Debt Service Payments by Fund

	PRINCIPAL	 INTEREST	 TOTAL
Town - General	\$ 465,000.00	\$ 278,600.69	\$ 743,600.69
School	\$ 1,126,700.00	\$ 657,636.70	\$ 1,784,336.70
Water	\$ 455,337.80	\$ 132,947.31	\$ 588,285.11
Sewer	\$ 352,642.75	\$ 132,497.73	\$ 485,140.48
MWPAT	\$ 30,000.00	\$ 100,529.49	\$ 130,529.49
Total	\$ 2,429,680.55	\$ 1,302,211.92	\$ 3,731,892.47

MAYNARD RETIREMENT BOARD

In June 2012, the Maynard Retirement Board officials and the Town were made aware of accounting irregularities with respect to the System by the Public Employee Retirement Administration Commission (PERAC) during a regularly scheduled review of the System. The Maynard Retirement Board and PERAC immediately developed a strategy designed to review all procedures, examine all related information and protect all System assets. Due to the ongoing review, PERAC issued a letter dated August 9, 2012 stating that its most recent audit report for the period January 1, 2008 to December 31, 2010 was not accurate and that a special report on the financial condition of the System would be issued after the review. The in-depth examination in regards to all aspects of the System continues, and until its completion, the Town's audited financial statements will contain the same qualified opinion discussed herein under "Audits". The public follow-up report to the August 9, 2012 letter, which report will be attested to by third party experts, is expected to be issued in June 2013 at the conclusion of the review. The report may then be obtained by contacting the Maynard Retirement Board. For more information on the System please visit http://www.mass.gov/perac. As a result of a criminal investigation, the Executive Director of the System was arrested and indicted on charges of larceny. The amount of theft has been determined to be \$739,148.71 of which up to \$500,000 may be covered by insurance. The difference will be absorbed by the System, with no material effect on the Town's financial position.

2012 Annual Maynard Fire Department Report of the Fire Chief

Organizational Updates

2012 was yet another busy year for your Maynard Fire Department. The transition to a new fire chief was made easier by the quality of Maynard's Firefighters, Captains and of course Administrative Assistant. In 2012 your Maynard Firefighters responded to 1488 emergency calls, specialty requests and inspections resulting in 2705 responses by fire department apparatus. As has been the case in recent years, better than 50% of our emergency responses are related to medical emergencies. This past year we worked on updating our standard operating guidelines and added some new ones and that process will continue moving forward. The Fire Department also developed and presented a strategic plan and department overview manual to the Board of Selectman (the overview manual is available on our website). We have also updated our procedures for training and evaluating our new firefighters and implemented a comprehensive hiring process. Since August, we have been working with a software development company to come up with a complete fire department records management software program at very little cost to the community. We expect to have the first stages of this program online by early spring. We have revamped and updated running cards for both fire and medical emergencies. We have also applied for several grants in an effort to replace capital items at little cost to the taxpayer. Many of these grants are still being processed and we may be awarded one or more.

Training and Personnel Updates

Change is inevitable in any organization and this year your Maynard Fire Department saw quite a bit. As previously mentioned we saw a new Fire Chief come on board in February, and in July Captain Patrick Sullivan left us after being appointed to the position of Fire Chief for the Town of Lunenburg. John King was promoted to the rank of Captain to replace the big shoes left by Captain Sullivan! Erik Byam also left us to pursue a career with the Chelmsford Fire Department. These departures, coupled with two existing openings, made it necessary for us to hire four new faces here in Maynard, Shawn Boulette, Mark Latta, Daniel Gould and Angela Lawless have been added as Probationary Firefighters. Additionally we have hired Michael Parr as a temporary firefighter as part of a plan to keep personnel costs down after an injury to one of our employees. We have also promoted Walter Latta to the position of Acting Captain. Mark Tomyl was recognized this year for his twenty years of service to the Maynard Fire Department as both an on-call and career firefighter! Captain Joseph Landry has been accepted into the National Fire Academy's Executive Fire Officer Program and completed the first year of the four year program in January of 2013. In

May, we began more accurately tracking training as it occurs on shift, since that time our crews have combined for 1640 hours of training while on-duty. Certainly one of the highlights of the year was Firefighter Sean Kiley being awarded the Norman K. Knight Award for outstanding community service. Sean competed with firefighters from across the Commonwealth and was recognized for his outstanding contributions to the citizens of Maynard. We are extremely proud to have Sean as one of our very own!

Our current personnel roster is listed below:

Fire Chief Anthony Stowers Administrative Assistant Nancy Brooks Captain William Soar

Group 1

Captain Wally Latta (acting position)
Firefighter/EMT James MacGillivary
Firefighter/EMT Craig Desjardins
Firefighter/EMT Adam Nichols
Firefighter/EMT Shawn Boulette

Group 2

Captain John King
Firefighter/EMT Patrick Hakey
Firefighter/EMT Sean Kiley
Firefighter/EMT Daniel Gould
Temporary Firefighter/EMT Mike Parr

Group 3

Captain Peter Morrison
Firefighter/EMT Gerald Byrne
Firefighter/EMT John Primiano
Firefighter/EMT Jeffrey Boudreau
Firefighter/EMT Mark Latta

Group 4

Captain Joe Landry
Firefighter/EMT David Hillman
Firefighter/EMT Timothy Gray
Firefighter/EMT Mark Tomyl
Firefighter/EMT Angela Lawless

Public Education

Our Public Education program, as evidenced by Sean Kiley receiving the Norman K Knight Award, had another successful year. In addition to our SAFE program with the Schools of Maynard, Maynard Firefighters also participated in the Middlesex County Sheriffs Safety Day and a mock DUI demonstration for Maynard's High School Students. The Mock DUI was designed to illustrate the dangers of driving while under the influence or while distracted. Maynard Fire also implemented a "Voluntary Home Safety Inspection Program" (please contact us if you are interested in a home inspection), please go to our website to learn more. Our annual open house was held in October and we interacted with dozens of Maynard families to help spread the fire safety message.

Emergency Medical Services Division

Emergency medical responses continue to make up the largest portion of our emergency responses. This past year we revamped our standard operating guidelines and updated some medications and procedures that our Emergency Medical Technicians can administer. In a partnership between the Maynard Fire Department and Emerson Hospital, we have created a Continuous Quality Improvement program for our EMS division under the direction of Captain John King. We have also worked closely with Pro-EMS in delivering training to our firefighters while, on-duty.

Building and Apparatus and Equipment

We have ordered a new Ambulance with expected delivered by April of 2013. We ordered and received our new command car in December of 2012 and in August we purchased a new vehicle extrication tool for removing victims who may have become trapped in motor vehicles from an accident. Overall, the fleet is in good condition despite the age of some of our vehicles. This past year Firefighter Tim Gray became a certified emergency vehicle mechanic and he has fixed numerous mechanical issues in house saving us considerable money in repairs, important with an ageing fleet.

Engines 1, a 2001 "Emergency One" class "A" pumper, this is our front line engine and first due for fires and non-medical related emergencies. This truck appears to be in good condition.

Engine 2, a 1991 "Emergency One" class "A" pumper, while also used as a structural firefighting engine, its primary mission is as a mutual aid engine and it is the second due engine for incidents here in Maynard. This piece of apparatus is nearing the end of its service life and will be considered for replacement in the upcoming years.

Engine 3, a 1997 "Emergency One (Freightliner) pumper, smaller than engines 1 and 2, the primary mission of this engine is response to rescue type incidents. It is also used to supplement other apparatus at building or brush fires.

Engine 4, a 2011 Ford F-350 Super Duty 4x4 pick-up truck, it is equipped with a water tank and high pressure pump for use at brush fires. It also doubles as the shift commander's vehicle for use in his daily activities such as inspections and department business.

Ladder 1, a 1986 "Emergency One" Aerial Ladder Truck, it has a 96 ft. hydraulic ladder and a full compliment of ground ladders. It also carries rescue equipment and an assortment of tools for use when ventilating a structure during a fire. This truck is now 27 years old and near the end of its useful

life, we are starting to see increased maintenance items associated with this apparatus and expect this trend to continue.

Car 9 is the Fire Department Ambulance. It is a 2005 Ford F-450 chassis and a patient compartment built by the Horton Company of Ohio. It was placed in service in December 2004. The truck has had numerous mechanical problems including an engine overhaul as a result of a class action suit. We have ordered a new Ambulance so that this one can be placed in reserve status.

Car 10 is a 2013 Ford Explorer that was delivered in December. This car serves as the fire chiefs vehicle and command car as needed.

While there is no standard rule for the appropriate age of apparatus that should be retired, it is safe to say that we need to look at replacing some of ours in the coming years to ensure for the safety of our firefighters and to maintain efficiency in service delivery.

Maynard's Fire Station continues to show the wear and tear of an aging building and is still in rough shape. This year we have repaired multiple roof leaks and we had another section of friable asbestos removed by a clean-up company in the spring after it became dislodged. On a positive note, we have students from Assabet Valley Regional Technical School is doing a painting project for us. This has brightened up some areas of the station considerably!

Communications and Inspection Services

We have continued working with other town departments to ensure the timely delivery of life safety inspections and have expanded our outreach to citizens of Maynard who wish to have their home inspected by the fire department. Moving forward our plan is to implement a comprehensive code enforcement/pre-fire planning program coupled with our software program for the community. This program will start with buildings labeled as the most high risk occupancies in town.

The Future

We will continue to pursue grant funding for major equipment purchases in an effort to save the community money. We are also looking to make the transition to Radio Boxes as part of our long term communications plan. We feel we have identified the most efficient method of making the transition to radio box technology. Also as part of our long term plan, we would like to better serve the community by transitioning from a basic life support ambulance service to an advanced life support service. We will also continue and increase our public education presence in the community to help keep people safe! After completing my first full year I would like to thank the department, the Board of Selectman, Mike Sullivan and his staff, all town department heads and their staffs and most importantly the citizens of Maynard for their continued support.

Respectfully submitted, Anthony Stowers/Fire Chief









2012 ANNUAL REPORT OF THE MAYNARD POLICE DEPARTME REPORT OF THE POLICE CHIEF

The Maynard Police Department is a full-service police agency consisting of 21 sworn officers who provide Law Enforcement services twenty four hours a day, seven days a week. The police department provides residents and visitors of the Town of Maynard the highest level of public safety, emphasizing a pro-active, problem solving, and preventative approach to law enforcement. The mission of the Maynard Police Department is to establish partnerships with the community, use innovative problem-solving approaches, preserve life, protect property, and build long-term relationships with the residents of Maynard. We take great pride in the services we provide and through cooperative resolution of community safety, problems, and concerns we hope to jointly identify root causes and creatively investigate solutions for crime and disorder.

PERSONNEL

2012 was a significant change at the police department with the retirement of Chief James Corcoran. In January, after 35 years as a Maynard Police Officer and 13 as Police Chief, James Corcoran retired. Chief Corcoran was well regarded, contributed significantly to the town and community and will be sincerely missed. We all wish him well in his retirement.

During the transition and search for a new Police Chief, Lieutenant James Dawson ran the department. Lieutenant Dawson did an excellent job during the transition and maintained the quality and professional operation of the agency.

On September 29th Mark Dubois began as the next Police Chief in Maynard. Chief Dubois was a Lieutenant in Shrewsbury with over twenty years of law enforcement experience.

Officer Daniel Bodwell was hired on June 5th as a Police Officer. He started the Reading Academy on August 20th and graduated on January 15, 2013. Officer Bodwell is a Maynard resident, 2005 graduate of Maynard High School, and served honorably in the United States Marine Corps from July 2005 to June 2010. Congratulations to Officer Bodwell on his appointment in Maynard as we wish him a long and fulfilling law enforcement career with the town.

DEPARTMENT STAFF

Chief

Mark W. Dubois

Lieutenant

James F. Dawson

Sergeants

Stephen Jones Michael Noble Brian Quinlan Thomas Neufell

Patrolman

Karl Nyholm
Phil Craven
Mary McCue
Gregory Balzotti
William Duggan
Paul Maria
Brian Cushing
Richard Seeley
Jeffrey Houle
Eric Davoll

Brian Peterson
Christopher Sweeney

Joseph Behnke

Shawn Corrigan

Daniel Bodwell

Administrative Assistant

Lucie DiStefano

Custodian

James Maria

Crossing Guards

Parnell Houle Martha Shugrue Marita Garcia

Special Police Officers

Douglas MacGlashing Ralph Aulenback James Loomer Deborah Richardson Walter Sarvela Edward Kiley John Connors John Kaziukonis Robert DaCosta Richard Clark Alfred Whitney Bruce Noah Tim O'Neil James Clark

156

POLICE GRANTS FY 2012

The Maynard Police Department received grants in the following areas in 2012; some of the grants not depleted may carry over to the following year.

COPS LAW-ENFORCEMENT TECHNOLOGY \$ 76,267.00 E-911 STATE GRANT \$ 19,807.00 911 TRAINING GRANT \$ 7,578.00

GAAD GRANT – no longer funded DARE GRANT – no longer funded

COMMUNITY POLCING GRANT - no longer funded

MAYNARD POLICE 2012 TOY DRIVE

The Maynard Police Toy drive had another very successful year. The community responded with generosity by donating new toys, cash and gift cards. Officer Balzotti coordinated the drive and with the assistance of 18 Maynard businesses that served as collection points throughout town, collected enough toys to assist 57 families this Christmas season.

Parking Clerk \$ Meter Revenue

The Town of Maynard is using the services of Kelly & Ryan Associates as a collection agency for our parking ticket revenue.

Parking Tickets issued:

Meter & Parking Collections

Total amount collected in 2012 \$ 47,370.00

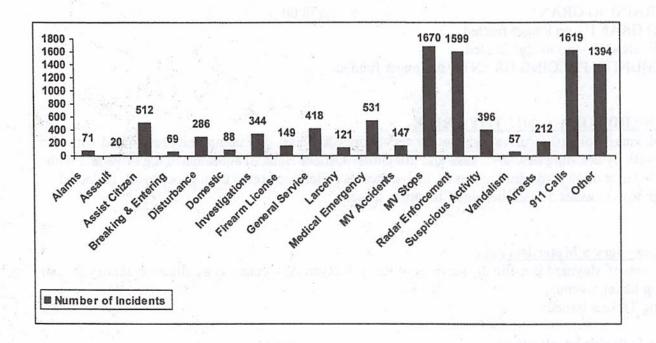
Animal Control

Total number of calls	798
Complaints	61
Lost Dogs	21
Animal/Wildlife	3
Human Bites	6
Misc calls	295
Total number Dogs impounded	15
Total number of Citations issued	371
Quarantine Orders	10

Department Incident Statistics

Total incidents:	14992
Arrests:	212
Criminal Summons	142
MV Citations	751
MV accidents	147
E911 Calls	1619

2012 Police Incidents



Annual Report of the Dog Control Officers (DCO)

Dog Officer, Les Boardman, together with his assistant DCO, Jennifer Condon, continued to provide dog control services to the Town under the Police Department. Below are a summary of the type of calls the DCO responded to in 2012. The Police Department would like to thank Les, Jennifer, and their staff for their prompt response and professional approach to requests for service.

Total number of calls	798
Complaints	61
Lost Dogs	21
Animal/Wildlife	3
Human Bites	6
Misc calls	295
Total number Dogs impounded	15
# Not licensed	8
#Surrendered to Shelter	2
Total number of Citations issued	371
# No license violation	330
#Leash/Control violation	5
#Other / No current Rabies	36
Quarantine Orders	10
Human Bite	5
Exposure or 10 Animal Bite	4
Transferred out of Maynard	1

Annual Report of the Animal Control Officer (ACO)

Tom Natoli continues to provide valuable services to the Town on an on-call basis. His work in responding to the many different types of animal control issues is an invaluable asset. Below are a summary of the type of calls the ACO responded to in 2012. The Police Department wishes to thank Tom for his dedicated service to the Town.

2012 Animal Control Report

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February		7	1
10 day Quarantine	1		5.
Bird	1		
March		5	1
April		13	
10 day Quarantine	2		
Rabies Clinic	1		
May		6	
6 month Quarantine	2		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
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Cat	1		
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Skunk	1		
Rabbit	. 1		
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Raccoon	3		Annual Control of the State of
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Cat	1		
45 day Quarantine	3		
Raccoon	1		

2012 Animal Control

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Action Calls	General Calls
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I would like to thank the Board of Selectmen and Town Administrator for giving me this incredible opportunity to serve as Police Chief in Maynard. I look forward to working with the Department Heads, Town Employees, Town Officials and the town residents well into the future. Respectfully Submitted,

Mark W. Dubois, Police Chief

Annual Report for Calendar Year 2012 Emergency Management Agency

The Maynard Emergency Management Agency is the town agency responsible for coordinating federal, state, local, volunteer, and private resources during emergencies and disasters in the Town of Maynard. Emergency Management develops plans for effective response to all-hazards, disasters or threats; trains emergency personnel and volunteers to protect the public; provides information to residents; and assists individuals, families, and businesses to mitigate against, prepare for, and respond to and recover from emergencies, both natural and manmade.

I would like to thank Deputy Emergency Management Director John Flood and members of the Maynard Citizen Corps/Medical Reserve Corps (MCC/MRC) for their dedication to ensuring the safety of the residents of Maynard. I would like to thank Administrative Assistant, Stephanie Duggan for her assistance and dedication to supporting and coordinating Agency activities. Mrs. Duggan also serves as the MCC/MRC Coordinator and handles all notifications of meetings and events, coordinates unit activities and assists with all emergency response call out to volunteers. This year we welcomed new public safety leaders; Fire Chief Anthony Stowers and Police Chief Mark Dubois, I would like to thank them both for their support and assistance throughout the year.

The year of 2012 was a continuing challenge for Emergency Management and town officials. We faced significant events including Hurricane Sandy in October that stressed the Town's emergency response system but were successfully managed by the Emergency Management Team. While there are always areas for improvement, the consensus among town officials and citizens alike is that teamwork, cooperation and coordination among the Town's first responders and support agencies was excellent. In 2012, we were able to recover a significant portion of the thousands of dollars allocated to response and clean up efforts of the October, 2011 Storm through the FEMA public assistance process.

The Emergency Management Director serves as the Chairman of the Local Emergency Planning Committee (LEPC). The LEPC is the planning side of the Town's department-wide response to emergencies. In 2012, Maynard's Comprehensive Emergency Management Plan (CEMP) was updated in accordance with Massachusetts Emergency Management guidelines and was approved by the Massachusetts Emergency Management Agency (MEMA). The Town also continued using the state's web-based emergency management communications system, WebEOC, to provide real-time information sharing during natural and man-made incidents. The EMD worked closely with staff from the MEMA Region 1 Office in Tewksbury, and attended several Local Directors meetings and various stakeholder meetings throughout the state.

In closing I would like to remind residents that the Maynard Emergency Management Agency maintains a dedicated public information line for residents to call for important recorded information during an incident, please make note of the following number (978) 897-1332.

Respectfully submitted:

Kevin A. Sweet

Emergency Management Director Chairman, Local Emergency Planning Committee

FACILITIES DEPARTMENT 2012 ANNUAL REPORT

It is hard to believe that another year has passed and so much has happened regarding the various facilities here in Maynard. We started our fiscal year with a continuation of the lower town hall renovation and the consolidation of the new Municipal Services Department. Many thanks are extended to those who put up with the mess as well as those who made a major contribution resulting with the work done in a timely manner and within budgets.

During the same timeframe, we also managed to get the carpet at Green Meadow replaced as well as a major overhaul to the heating and fresh air makeup system to get a more controlled air circulation. We also took the opportunity to add an energy management system which allows real time records of temperature settings and control. Added to these upgrades, we also did some energy saving measures to seal off areas that had major air infiltration throughout the building. These measures combined will reduce our energy costs by approximately \$90,000 per year

The Fowler School received a lighting upgrade using Green Community Funds that will save approximately \$35,000 a year in energy costs. We replaced one of the aging boilers at Fowler with an energy efficient Fin Tube boiler.

Meanwhile, the Memorial Gym is no longer a part of our facilities inventory. We completed this project well under budget in a one-month timeframe. We got about 15 new parking spaces added to the current building and kept a large area open as green space. We look forward to see what the artists have in store for the mural on the retaining wall.

The process of changing the streetlights to high output energy efficient LED Cobra Heads has started. The Presidential area of the town is complete and we move forward to the next stage in the process.

In the upcoming months, we will be opening Maynard's new high school and witness the demolition of the old high school. This process will take most of the summer to complete and look forward to putting the final pieces together for the ribbon cutting ceremony.

I am pleased with all we have accomplished in what seems such a short time period, but also realize that there is a lot more to be done. We will continue to peel off the layers of the onion one at a time with the hope all work is as successful as the past.

Thank you to all who have given input and praise over this year and look forward to future accomplishments.

Gregg Lefter Facilities Manager

Town of Maynard Department of Public Works

The Town and the Department of Public Works wishes Jerry Flood, Walter Marr and Richard Bottino a Healthy and Happy retirement after many years of dedicated service to the town.

To better serve the citizens of Maynard the Public Works Administrative offices now has two full time staff members. We are providing the Administrative Offices numbers to you. During normal working hours, the Division Supervisors may not be available in their offices to receive calls, as they are working in the field. The Administrative Offices will take all inquiries for all Divisions and they will be forwarded to the appropriate division.

The following are a list of divisional hours and phone numbers to serve the residents of Maynard:

Administrative Offices:

Monday - Friday

8 a.m. to 4:00 p.m.

Phone No.

978-897-1017

Fax No.

978-897-7290

To contact the Department of Public Works thru the Town's website please go to www.townofmaynard-ma.gov. click on Public Works (DPW) page and click on contact. All inquiries are sent to the appropriate divisions.

If you have an emergency after hours please call the Maynard Police Department at 978-897-1011, they will contact the appropriate Division to respond to your call.

PRIMARY DIVISIONAL RESPONSIBLIES

During 2012 the Parks and Forestry Division and Cemetery Division were moved under the Supervision of the Highway Superintendent:

HIGHWAY DIVISION

- Road Construction and Resurfacing
- Sidewalk construction, maintenance and repair
- Catch Basin Cleaning, construction and repair
- Drain Line maintenance, construction and repair
- Street sweeping, side walk sweeping and parking lots
- Traffic signs, street name signs and line painting
- Street lighting
- Snow and Ice control
- Street light maintenance
- Vehicle and equipment maintenance and repair

PARKS AND FORESTRY DIVISION:

- Tree Trimming and Removals
- Maintenance of parks and athletic fields
- Roadside maintenance

CEMETRY DIVISION:

- Maintenance of \cemetery property
- Internments as required

WATER & SEWER DIVISION

- Water Supply
- Water treatment, sampling and distribution
- Hydrants maintenance and replacement
- Water services and connections
- Meter readings
- Sewer Collection
- Maintenance of Pump stations and collection system
- DEP and EPA compliance and reports

WASTE WATER TREATMENT PLANT

- Maintenance and Operation of Treatment Plant
- · Processing of Influent
- DEP and EPA compliance and reports

ADMINISTRATIVE DIVISION

- Oversee all divisions
- Oversee all construction
- Establish and prioritize projects, short and long range
- Solicit bids on all department projects
- Interface will all Federal, State and local authorities
- Prepare all Federal and State reports
- Ensure compliance with all Federal and State Mandates
- Accounts payable and receivable commitments
- Infrastructure improvements
- Execute administrative functions
- Water and Sewer billing and accounting

SOLID WASTE / RECYCLING PROGRAM

With the reorganization of town services the solid waste and recycling program is now under the direct supervision of Department of Public Works. During the Spring of 2012 the town solicited bids for solid waste and recycling. E. L. Harvey was awarded the contract commencing July 1, 2012. The contract is for five years. The town reserves the right to extend their contract for an additional two years one year at a time. The Pay-As –You-Throw program (stickers) continue to help to keep the tonnage of trash down while encouraging residents to recycling. Trash sticker tag sales totaled \$246,691.00 for the year. In addition to this program, we received \$14,210.00 in fees for monthly trash collection at three condominiums as well as the Maynard Housing Authority.

Mercury Reduction Program

We want to remind residents about our mercury reduction program which was established in an effort to remove mercury from the waste stream, and to reduce the discharge of mercury pollution into the environment. Residents may bring their mercury containing thermometers to the Board of Health, and exchange them for digital thermometers as part of mercury recycling efforts. The office also accepts button cell batteries and old thermostats that contain mercury. Residents should be aware that florescent bulbs contain a small amount of mercury that may be reclaimed, and these bulbs cannot be disposed of in the trash. Town owned buildings are collection their own used florescent bulbs for recycling and residents may drop off their used florescent bulbs during business hours at Aubuchon Hardware, so they can be recycled. We want to express our appreciation to participating businesses for their support in reducing the amount of mercury going into our waste stream.

Road Construction and Resurfacing

Preparation for the paving schedule for the next Fiscal Year is in progress. How much paving will be done is related to the State reimbursement.

The Highway Division installed approximately 150 of asphalt on various streets and sidewalks. This work included deteriorated sections of roads, repaving trenches after repairing water breaks or drainage repairs, patching around catch basins and manholes that have been repaired. This is an ongoing process to keep the streets and sidewalks in a safe condition.

Utilizing Chapter 90 Funds O'Moore, Espie, Driscoll, Sheridan, Winter and Taylor Streets and part of Nick Streets were resurfaced and funded by a bond that was approved at Town Meeting. The following sidewalks are 99% complete, Great Road, Parker, Concord and Waltham Streets and will be completed in the early spring.

The Storm Water Management Act requires the inspection of all outfalls for pollutants. We have begun inspecting and mapping locations along the Assabet River.

Catch basins and selected drain lines were mechanically cleaned in 2012 to insure adequate design capacity.

The Department again requests that the residents of Maynard keep the catch basins in front of their property clear of leaves and trash. This prevents localized flooding during sudden downpours or prolonged rainstorms. With over 900 catch basins in our community your assistance is greatly appreciated.

Street Sweeping, Sidewalk Sweeping

All sidewalks are cleaned of winter sand and debris, all roadways, parking lots and schools are swept twice during the year. Cleanup programs sponsored by various civic organizations such as the Boy Scouts, Garden Club, Litter League, Rail Trail, Organization for the Assabet River and other organizations are supported by this Department.

The Town Sweeper was put to work at various times during the year including Town Wide Spring Sweeping, along with multiple Down Town Clean-Up's and selected areas as needed through-out the year. The Street Sweeper is a tremendous asset to our fleet, in addition to compliance with the Storm Water Act.

Traffic Signs, Street Name Signs and Line Painting

Traffic and street name signs are replaced when needed. A Sign Replacement Program is still continuing replacing the street name signs with larger and more reflective signs and should be completed within the next few years. New signs are added as directed by the Police Department or the Board of Selectmen.

Crosswalks, parking stalls, handicapped designations and other markings on roads and parking lots are repainted in the spring or early summer and some in the fall. Center and edge lines on main roads are painted by contract as these require specialized equipment.

Snow and Ice Control

The primary function of the Highway Division during the winter is to insure that Town roadways and sidewalks are clean - approximately 100 lane miles of roads and 14 miles of sidewalks - are open and safe as soon as possible after snow or ice incidents. All streets and sidewalks are plowed and sanded as necessary. Snow is removed as needed from the Central Business District along with outlying areas and intersections, and schools to allow for proper traffic movement, pedestrian use and general safety considerations.

With the purchase of new equipment the Town is now treating the streets with Road Salt mixed with Magnesium Chloride; this process helps keep the salt on the road which helps prevent ice build-up.

Thru dedication and long hours by the DPW Staff and Contractors, the roads and sidewalks were kept clean and safe. The DPW thanks the Town Residents and Business Owners for their patience during snow season.

Vehicle & Equipment - Maintenance & Repair

The Highway Division maintains all vehicles owned by the Department of Public Works and this year the town hired its own. There are presently 30 pieces of equipment registered in our fleet which include trucks, loaders, backhoes, sidewalk plows, sewer rodders, brush chippers etc. Equipment is maintained to the highest degree possible, however because of the age of the equipment, this program is quite expensive and time consuming.

Working with the Board of Selectmen and the Capital Planning Committee the DPW has developed a program of upgrading their fleet. This past year we purchased another pick-up truck, jetta vac truck. With this new equipment operations (particularly snow incidents) are more efficient.

Parks and Forestry Division

The Highway Department has assumed the responsibilities of The Parks and Forestry Division. The Highway Division is now responsible for the maintenance of all Town Owned Parks and Athletic Fields – except for the Schools.

Tree Trimming and Removals

The Highway Department has assumed responsibility for the maintenance of all public shade trees. During 2012 the Town removed 10 trees and pruned numerous trees that this Department considered unsafe. Christmas trees may be dropped off at the Boys Club for disposal during the month of January. This Department chips approximately 2,000 Christmas trees in a typical year.

Maintenance of Parks and Athletic Fields

The Highway Division maintains approximately 1,000,000 square feet of grass areas, which include athletic fields, parks and numerous small grass areas scattered throughout Town. This Department maintains the fields to the highest level possible with available manpower and funding. This Department in conjunction with the Board of Selectmen are looking into alternatives to improve the maintenance of the Towns Parks and Athletic Fields.

All playground equipment is inspected on a regular schedule and repairs are made. Safety issues are monitored at the playgrounds and corrective action taken.

Road Side Maintenance

This Highway Division controls vegetation growth on the sides of roads. Cutting brush along our roads allows for greater visibility which makes our roads safer. We will continue this program with a concentration on the busiest roads. The DPW asks all residents for their cooperation in assuring that plantings do not interfere with the use of sidewalks or obstruct the vision of motorists.

Cemetery Division

Glenwood Cemetery uses approximately 25 acres of land at the present time. The Town owns land for expansion and sections of the Cemetery have been sub-divided into two grave lots where appropriate.

Maintenance of Cemetery Property

The Highway Department has the responsibility for the maintenance of the Cemetery. The grass is mowed as needed and grass is trimmed around headstones and trees on a regular basis. All Town plantings and shrubs are trimmed in the spring. It is the lot owner's responsibility to maintain shrubs and plantings on their lots. The Cemetery Division will continue to remove shrubs that become unsightly or overgrown. The Town also directs the placement of monuments and flat markers to ensure conformance to Cemetery By-laws. The Cemetery Division installs G.I. Markers for our Veterans; the Veterans Administration supplies the G.I. Markers. The Highway Department has been working with the Historical Commission for the replacement of the fence around the cemetery.

Water Division

The Water Division is responsible for ensuring that the water supply meets or exceeds all EPA and DEP guidelines for safe drinking water. The Division does extensive testing of the water supply, both at the source and at various points in the distribution system to ensure the quality of water. Testing is done on a weekly basis for bacteria and more extensive testing for other contaminants is conducted on a schedule mandated by DEP. All water samples are sent to a certified laboratory for analysis to ensure

compliance with DEP & EPA standards and your assurance that the water you drink is of the best possible quality.

Water Supply				
Water	Pumping	Records	in	Gallons

January	25,142,000	22,628,000	22,178,859
February	24,941,000	19,351,000	17,958,071
March	30,465,000	25,841,000	21,944,173
April	30,022,000	23,707,000	23,164,017
May	34,771,000	25.791,000	26,010,534
June	32,321,000	27,258,000	25,497,067
July	33,944,000	30,232,000	29,308,971
August	32,465,000	26,968,000	35,080,322
September	27,284,000	23,599,000	29,493,408
October	25,534,000	22,740,000	26,665,825
November	21,988,000	22,007,000	23,645,209
December	23,519,000	23,602,000	24,099,222
Total	342,043,000	293.787,000	305,045,679
Average Daily Consumption	841,000	804,000	836,741

Water Treatment and Sampling

The water is treated with a minimal amount of chemicals to insure safe drinking water and meet all DEP & EPA standards for drinking water. These samples are sent to a State certified laboratory for testing. The water is treated at the source or at the Water Treatment Plants, which removes excess Iron and Manganese, ph is adjusted and Chlorine is added to remove any bacteria in the water. All personnel who work in the Water Department are licensed by the State.

Water Distribution

The Town has approximately 70 miles of water mains ranging from 16 inches to 4 inches in diameter. Many of these water mains are more than 70 years old. Good progress has been made over the years. The distribution system is monitored for water leaks and repairs are made immediately when discovered. We had three major water breaks and four service leaks in 2012. This is excellent for system for a system of our size and age.

Hydrant Maintenance and Replacement

The Water Division flushes fire hydrants throughout the year. During 2012, 6 hydrants were replaced with a new model and 4 hydrants were repaired, gate valves were installed as needed. Fire hydrants are periodically tested by the Fire Department and conditions noted. Shoveling out of hydrants is completed as need. The Town asks your cooperation in keeping any hydrants near your property clear of snow to assist this Department and the Fire Department.

Water Services & Connections

The Division inspects all connections to the water system. We assisted five homeowners with frozen water services; house service shut offs were replaced as needed.

Meter Readings

All residential radio read and commercial water meters are read quarterly, we presently have approximately 3,900 water services. Water and sewer bills are sent out four (4) times a year and are mailed out with the Property Tax Statements.

Sewer Collection

Over 95% of the residents in Maynard are serviced by the sewer collection system. Trunk lines and mains vary with age. Infiltration and inflow into the system is a concern. Problem areas are looked into and corrective action will be taken as needed in the near future.

Maintenance of Pump Stations and Collection Systems

The Town presently has 10 pump stations at various locations throughout Town to service low lying neighborhoods. These pump stations are checked daily with a thorough inspection, cleaning and servicing once a year.

Continuous efforts in maintaining sewer lines is ongoing during 2013, there were 34 sewer blocks. The department would like to remind residents to be considerate of what is put into the waste system. Non bio-degradable items such as paper towels, handi-wipes, rags, etc. are the largest blockages. The I & I (Infiltration & Inflow) Study was completed and a five year program has been implemented identifying problem areas in the Sewer Collection System. This program will be ongoing and is mandated to meet our NPDES Permit for the WWTP.

Wastewater Treatment Plant

The Wastewater Treatment Plant is responsible for ensuring that all effluent discharge into the Assabet River meets or exceeds all EPA and DEP requirements and the Town of Maynard has maintained compliance with all EPA and DEP mandates.

Operation of Treatment Plant

The Town hired Weston and Sampson Services to provide a contract manager to manage the treatment plant and the employees at the treatment facility in January 2011 and the town renewed the contract with Weston and Sampson Services for 2012. The facility has continued to be managed in an efficient manner with additional areas being addressed. The secondary clarifier that had been inoperable since February of 2011 was replaced and back in operation in 2012 allowing the town to shut down the Co-Mag tertiary treatment process in November for the winter. Weston and Sampson Services were also instrumental in replacing the plant water system that had become obsolete and undependable. This has enabled the treatment facility to use treated effluent for process water instead of using Town water which is saving the Town approximately 10,000,000 gallons of water per year. A new monthly report program utilizing the new SCADA computer system was implemented which reduced the amount of time required to prepare the monthly discharge monitoring reports to the State and EPA. Additional improvements have been made in solids handling which has further reduced the towns sludge disposal costs.

The new Co-Mag tertiary treatment system continues to meet all levels of expectation and meets all the discharge limits as set forth in the Towns discharge permit as issued by the State DEP and the EPA. In addition, Brown and Caldwell co-authored a per with Weston and Sampson Services highlighting the efforts and achievements the Town of Maynard has made at the treatment facility and reduced the concentration of phosphorous being discharged to the Assabet River. The paper was presented at the New England Conference in Boston and again at the National Conference in New Orleans in 2012.

The town continued to meet the limit for phosphorus of 0.1 mg/1. The 60 day average for total phosphorous was 0.07 mg/l. The Biological Oxygen Demand (BOD) and Total Suspended Solids (TSS) removals are at 99% and 99% respectfully. The towns discharge permit requires a minimum removal. The towns discharge permit requires a minimum removal efficiency of 85%. The facility has also continued to pass the quarterly toxicity tests that are conducted on the treatment plants final discharge to the Assabet River.

A summary of the monthly flows from 2010, 2011 and 2012 are as follows:

	W. W. T. P. Recorded Flow in Gallons		
	2010	2011	2012
January	36,615,000	24,350,000	33,270,000
February	33,158,000	26,666,000	28,688,000
March	74,497,000	56,844,000	30,073,000
April	51,991,000	42,176,000	28,168,000
May	33,336,000	34,879,000	29,993,000
June	25,546,000	29,478,000	27,297,000
July	23,976,000	26,813,000	23,829,000
August	22,809,000	28,421,000	23,968,000
September	22,077,000	31,910,000	22.901,000
October	24,627,000	38,522,000	24,937,000
November	24,553,000	38,327,000	24,465,000
December	27,237,000	39,912,000	25,584,000
Totals	404,422,000	418,297,000	323,233,000
Daily Average	1,046,682	1,102,526	885,570

The Department of Public Works would like to thank the Board of Selectmen, Town Administrator, Department Heads, Fire and Police Departments and all of the Town Employees and Officials who have helped the Department of Public Works over the past year. A special thank you to the men of the Department of Public Works for all the work they do day in and day out to make Maynard a safe community.

SUPERINTENDENT OF SCHOOLS DR. ROBERT J. GERARDI, JR.

"To provide a superior academic experience for Maynard's children that prepares them to be solid, contributing citizens in the 21st century"

This quote has been the School Committee's vision. The Maynard community has always known the special attributes of the Maynard Public Schools but with our new focus on 21st century learning skills, we are starting to receive greater recognition within and outside of Maynard.

Success is contagious and we have seen leadership spring up in many ways this year. In the traditional way, our administrative ranks have been strengthened with the following changes. Charles Caragianes advanced from MHS Assistant Principal to Principal. Purnima Vadhera came highly recommended from Somerville to fill the Assistant Principal position at Maynard High School. From within our school system our highly regarded sixth grade Math teacher at Fowler, Christopher Fleming, filled the Assistant Principal position at Green Meadow Elementary School.

As a Race to the Top district last year, we created a Management, Association Leadership Team (MALT) that continues to monitor and make recommendations for the implementation of the new educator evaluation system. This educator evaluation system supports all educators through a cycle of continual improvement based on multiple measures of achievement. This joint union management leadership model is currently one of the best practices being espoused by the United States Department of Education. As a result of this collaborative leadership, the Maynard Public Schools are several years ahead of most of the districts in the implementation of this initiative in the state of Massachusetts.

In addition to this traditional administrative leadership and the innovative joint union management leadership, we have observed other forms of leadership. Administrators and teachers have taken on leadership roles in the form of coordinating our many 21st century initiatives. I have a good understanding of the best practices in education on a state and national level. The following teachers and administrators are helping us lead our nation and state on the initiatives they are coordinating; Emily Dowd-iPad Pilot, Emelia Gamboni-Spanish Immersion, Kate Markowitz-NAEYC Accredited Pre-School, Jean LaBelle-Graduation Pathways, Lisa McLean-Peer Mentoring, John Mollica-Engineering/STEM, Terri Morrison-Math Coach/STEM, Rene Muise-Senior Seminars, Paul Orzech-Senior Project, Purnima Vadhera-Global Learning and college partnerships coordinator.

Our Curriculum Director, Don Holm has been mindful to schedule the professional development during early release days with a focus on aligning the Massachusetts Framework with the new national Partnership for Assessment of Readiness for College and Careers (PARCC). Our teachers are now teaching to this more rigorous requirement and once again, Maynard is leading the way in our state.

I am confident that the Maynard Public Schools are moving in the right direction with support of the formal and informal leadership that I have outlined for you this year.

MAYNARD HIGH SCHOOL CHARLES CARAGIANES, M.Ed., PRINCIPAL

This past June the graduation of the class of 2012 was held in the Fowler School auditorium as torrential rains swept the area. The weather outside did not dampen the spirits of the graduates or the large crowd of family and friends there to support them.

Class Valedictorian Anna Gubala and Salutatorian Nicole Howell were among the 78% of graduates going on to further education, 66% to attend four year colleges and 12% to attend two year colleges or specialty schools. Graduates of Maynard High School went on to schools such as Wellesley and Holy Cross on full four year scholarships, as well as the University of North Carolina, Northeastern, Syracuse, Brandeis, Wheaton, Lesley, Emerson and the University of Massachusetts.

Fourteen members of the class of 2012 participated in Senior Project presenting rigorous research, summaries of community outreach and interaction, and projects for juried review.

In 2012 Maynard continued to make strides in raising academic standards and improving student performance. There were 46 students enrolled in advanced placement courses and the collectively took 76 AP exams to determine if they were eligible for college credit. 84.8% of student scored "3" or better on at least one AP exam qualifying these students to receive college credit. These results are more than 10% better than the statewide rate of 73.9%. 100% of students taking the MCAS Physics test passed the test. MCAS results in English and Mathematics were very strong with 96% of students scoring proficient or advanced in English well ahead of the statewide rate of 85%, and 85% of students scoring proficient or advanced in Mathematics well ahead of the statewide rate of 78%.

The Virtual High School Program continued to offer the opportunity for online courses. Starting in the 2012-2013 school year students at Maynard High School could also take courses for college credit through MassBay Community College. In the after school hours, a homework club and tutoring assistance from members of the National Honor Society helped to support student learning. MCAS tutoring was provided for students at risk of not achieving a competency score.

In the fall of 2012 IPADs were issued to all faculty members, freshmen and sophomore students for the first time in order to support student learning. Utilizing state funds allocated as part of the new building project, IPADs will be issued to the three remaining grades at Maynard High School in the fall of 2013.

Maynard High School continues to support academic achievement through student recognition. The National Honor Society inducted twenty new members in November bringing total membership to thirty-five. Additional means by which the high school recognizes academic achievement was the posting of quarterly honor rolls, through a Student of the Month recognition board, through "Shout-Outs" during daily announcements, and through state and national achievement awards.

The 2012-2013 saw Mr. Charles Caragianes move from the role of Assistant Principal to Principal, and welcomed Carolyn Athens (Special Education), Maureen Jones (School Nurse), John Mollica (STEM Coordinator), Jeff Paterno (History Teacher), and Purnima Vadhera (Assistant Principal) to Maynard High School.

The Maynard High School Council is reforming under state guidelines, and a new Principal Student Advisory Committee is being formed. These advisory bodies will allow for broad parent and student

input into school policy making decisions. The High School PTO remains active and supportive in a variety of activities.

WAVM students continued to keep the public updated in all phases of their radio and television broadcasting by filming the construction of the new high school with a link to the video on the school website, parades, church services, concerts, graduation, sports, and school and town programs. The Beacon Santa Telethon, held in December, raised over \$32,000 for needy area families. In the spring the station hosted its annual community day event, which invites members of the community to be "DJ for a Day". The May banquet was a tremendous success, starting a fun filled weekend for the entire WAVM team.

The Maynard High School music program has been very busy this year as it prepares for its quadrennial visit to Disney for a series of music competitions. Many public performances were held including a Winter Concert, Spring concert, Pops Night, Solo and Ensemble Night and caroling for the town. The band marched in the Memorial Day Parade, Veteran's Day Parade, Little League Parade, and Christmas Parade. They also performed at home football games. The musical "13" was also successfully staged in the winter.

The Maynard Athletic Department has undergone some changes in the past year, while continuing its traditional success. Highlights include:

- A new mission, vision and core values document was created.
- The athletic department has a Facebook and Twitter page, as well as a new website which enhances communication with parents and the community.
- Maynard entered into a Wrestling cooperative with Nashoba and Clinton.
- The Maynard-Bromfield Football team finished their second season 5-6 and is looking to improve next year since they only graduated two seniors. Junior Sean Peterson also broke the single season rushing record at Maynard High School gaining over 1,900 yards for the season.
- In the fall of 2012, the Girls' Soccer, Boys' Soccer, and Girls' Field Hockey teams, all qualified for their respective MIAA tournaments.
- The Boys and Girls Soccer teams were league champs, and the Central Mass nominating committee named both head coaches "Coach of the Year".
- In the fall, 20 student-athletes were named league all-stars, 3 were named MVP's of their league, 10 were named Central Mass all stars, and two were named All-State athletes.
- Both the Boys and Girls Basketball teams qualified for their respective MIAA tournaments. The Boys also qualified for the Clark tournament.
- In the spring, the boys will be co-oping with Bromfield for lacrosse and the girls will explore a rugby co-op with Lincoln Sudbury, and a lacrosse co-op with Bromfield.
- Maynard is also looking forward to another season of baseball, softball and track.

Special thanks go out to the *Booster Club* for their support whenever asked. Thanks also go out to *Remembering Maynard's Own* and the *Athletic Hall of Fame* for the continuing support of Maynard High School athletic programs. These organizations continue to fund scholarships to athletes who cannot pay activity fees at Maynard High School and the Fowler School.

Maynard High School students continue to participate in a variety of extra-curricular activities beyond sports including Peer Leadership, Best Buddies, Future Teachers, Student Government, International Club, School-To-Career, Math League, the Animae Club, the Green Club and Mock Trial.

Even as a new physical home for Maynard High School draws toward completion, the community of Maynard High School within the current building has continued to pursue its academic, civic and social goals to serve the educational needs of the community.

Maynard High School Class of 2012

- + Barbagallo, Joseph Salvatore Bell, Kevin Calnan
- + o Berkley-Cramer, Zoe
- + o Bosse, Allison Leigh
- + o Bradley, Allison Suzanne
 - + Capone, Courtney Mae Chiasson, Benjamin James
 - + Chiasson, Brandon Matthew Crispin, Shadika, Laquissha Curro, Richard John
 - o Cutler, Rebecca Marie D'Ottavio, Jared Charles
- + o Dichard, Larissa Marie Echevarria, Steven Antonio Eran, Kierian Dixon Frank, Madeline Mary
- + o Gerondeau, Lucien Daniel
 - o Grendon, Sean Michael
- * + Gubala, Anna Maria Guerra, Stephanie Howard, Bridgette Ann
- ** + Howell, Nicole Grace Jones, Christopher Robert Keough, Dean William
 - + Koskinen, Bryn Elyse Lalli, Katherine Knust Levasseur, Desiree Brooke Marcelini, Jack
 - + Marshall, Michael John

- McNulty, Matthew William McShea, Angela Mariko Montas de Jesus, Martin Maguel Mulcahy, Drake Travis
- + o Murphy, Laurie Ann
- + o Nadeau, Ryan Christopher Noreau, Rochelle B.
- + o Nunes, Thamires
 O'Toole, Elizabeth Victoria
 - o Panakis, Katerina Bryant
 - Patino, Karina Astrid Pinho, Schevanya Poh, Alyssa Jean Power, David Michael
 - o Quintal, Christina Maria
 - + Reilly, Margaret Julia
 Rico, Patrick Allen
 Sherman, Adam Alexander
 Skrobis, Richard Maxwell
 - o Small, Margaret Helen
 - + Sweeney, Daniel Miles
 - + Terranova, Brian Edward Tucker, Brandon Douglas
 - + Wagman, Christopher Neil
 - o Wessell, Brogan Nicole
 - + Weyburne, Tess Stevens Whitney, Taylor Clare Wolfendale, Ashlee Yates, George Charles

- Valedictorian
- ** Salutatorian
- + National Honor Society
- Senior Project

FOWLER SCHOOL JEFF MELA, PRINCIPAL

The 2012 annual report of Fowler School provides an overview of the successes and improvement efforts that we share as a learning community. The goals and objectives outlined in our School Improvement Plan guided our decision making and action steps to improve student learning at Fowler. Areas of focus include strengthening Math and Literacy instruction and alignment with the Common Core State Standards, developing shared leadership capacity, and facilitating effective communication and positive relationships with families.

- -The implementation and alignment of the Common Core in Math and ELA significantly improved student learning outcomes.
- -Math and Literacy coaches supported teachers and facilitated the use of data to inform instruction and better identify student learning problems.
- -Teachers focused on creating inter-disciplinary units of study to deepen student understanding across subject areas.
- -Guidance counselors taught weekly developmental guidance classes, which allowed counselors to develop positive relationships with students and strengthen social and emotional learning.
- -Student Services worked collaboratively to improve outreach with community resources to meet the needs of all students.
- -School culture reflected a collaborative and shared effort to always seek growth and improvement as demonstrated in our staff meetings, team meetings, and professional development.
- -Common Planning Time (CPT) meetings demonstrated accountability, use of data, establishing grade level norms, and focus on student needs in a collaborative teaming model.
- -Teachers and administrators increased the frequency and quality of professional conversations about teaching and learning due to the successful implementation of the district-wide Educator Evaluation System.
- -Professional development opportunities included 21st Century Learning Skills, math instruction for conceptual understanding, diversity and gender sensitivity, reducing peer aggression and promoting friendship skills through social coaching, Writer's Workshop (Year 2), effective transitions, Special Education and Section 504 laws.
- Fowler staff continued to focus on providing the instruction that every child needs to be successful.

Fowler offered a range of diverse extracurricular activities for the students: Talent Show, School Sports, School Play, Yearbook, Band and Jazz Band, Arts and Academics Program, School Dances and Socials, Chorus, and WAVM. These opportunities allowed students to be involved at Fowler outside of the classroom. Fowler teachers sponsored events such as McTeacher's Night, Fowler Fair, and Family Fun Night as a way to raise money and develop positive connections with students and families.

The Fowler Band concluded its concert season in May with a Platinum Medal, the highest level of performance at the Great East Festival in Agawam, MA. This was the 4th Platinum Medal for the Fowler Band. Adjudicators recognized the student's mature ensemble sound, technical facility, and very high level of musicality during a clinic following the performance. This event is made possible each year through the substantial efforts of the Maynard Music Association.

Students in Grades 4 and 5 continued their study of piano in the Yamaha keyboard lab. Fowler School is one of the few elementary/middle schools statewide to offer the Yamaha MIE keyboard program joining musical skills with technology software. Grade 4 instrumental students offered their first band concert in June.

There were many exciting events and initiatives in 4th grade this year. In the fall, students attended the Science Museum to view the Omni Film: Great Places. This winter we enjoyed a presentation on weather given by presenters from MIT. In the spring we look forward to two activities, student will be "visited" by Abraham Lincoln through a Historical Perspectives performance and parents will be invited to participate in Career Day. We have implemented flexible grouping in Math, aligned the ELA curriculum to the Common Core by creating 6 new units of study, and are participating in ongoing Math professional development.

Fifth grade students attended field trips and performances related to Science, Math and History. In the fall, students performed a play called "America's Best Explorer". Students developed an understanding of each explorer's unique impact on European exploration and the discovery and colonization of the Americas. In the winter, Fifth graders traveled to Mars and visited the Christa McAuliffe Challenge Center in Framingham. Thanks to the problem-solving skills of students, everyone returned to Earth safely! The new planetarium opened just three weeks before our trip. The students were treated to a tour of the solar system and discussed the need for water in order for life to exist on a planet. In the spring, students will walk the Freedom Trail and explore Maynard history by visiting downtown Maynard.

Sixth grade students worked diligently on their writing skills. Students have written in several genres and have spent time learning the process of the Writer's Workshop model. New curriculum has been created in English Language Arts to align with the Common Core State Standards and teachers have utilized professional development opportunities to coordinate units of study to support student learning across the content areas. Test taking strategies, organizational strategies, and answering open response questions are modeled and practiced in all classes. Students participated in a field trip to the North Shore Music Theater to see A Christmas Carol. This was a dynamic production that brought the literature to life for the students! Students look forward to the speaker Watana (Brandon) Eang who will speak to the students about his experiences growing up in Cambodia under the regime of the Khmer Rouge.

Seventh grade students started their year with the traditional week-long field trip to Nature's Classroom in Becket, Massachusetts. The students engaged in experiences that taught them social skills such as responsibility, problem solving, teamwork and communication. Classes generally took place outside and connected to Math, Science, ELA, Technology, Wellness, History, and Art. The students' experiences at Nature's Classroom were discussed throughout the 7th grade year and are remembered by students forever. Back at Fowler, teachers continued to work towards implementing the Common Core State Standards. They also began to design interdisciplinary activities that provide for a more meaningful approach to teaching the communication goals of the Common Core. This has included the increased use of technology with two iPads, an Apple TV, and various scientific probe ware and calculator programs. Seventh grade students are working toward strengthening their 21st century skills. Teachers are utilizing the intervention period to address learning challenges in Math and ELA as well as to provide enrichment. Students had the opportunity to work on science fair projects, debate scenarios, and mathematics competitions.

Eighth grade students had a busy and rewarding year. In addition to exceptional learning experience inside the classroom, the 8th graders were exposed to learning outside the classroom as well. In March, the 8th graders, who are learning Spanish for the first time this year, attended a performance of the Bolivian/Andean musical group, Sumaj Chasquis. The goal was to foster an appreciation and understanding for the music and culture of Bolivia as students obtain new knowledge and compare and contrast Bolivian culture to their own. This program was supported in part by a grant from the

Maynard Cultural Council. In May, the students will be visited by the staff of the Museum of Science for a presentation on Motion: Speed, Velocity & Acceleration. The students will see a pencil accelerate to over 100 mph in a fraction of a second. Student volunteers will participate in various experiments such as gravitational acceleration with the help of crashing metal plates, knocking a moving target out of the air using a powerful air cannon, and making suggestions for altering the design of a medieval siege engine. The assembly was funded by the Fowler Parent Group.

I would like to extend my sincere appreciation to the members of the PTO and the School Improvement Council for their hard work, guidance, and support. Thank you Trish Signet, Lisa Adams, Ellen Henline, Ellen Duggan, Tara Livolsi, Joelle Bottasso, and Marlene Coleman. Fowler thanks the school committee, parents, and the community for their continued support and involvement.

GREEN MEADOW SCHOOL DONNA DANKNER, PRINCIPAL

The annual report for the Green Meadow School demonstrates our ongoing commitment to providing students with a challenging and supportive learning environment that meets the needs of all learners. Currently our community consists of 532 students in preschool through grade three. As we look to the future, our school continues to thrive with increased enrollment at all grade levels.

Through a focus on challenging standards set in the common core curriculum and high quality instruction, we are able to maximize the learning of each student. This year we have continued the implementation of curriculum initiatives in the area of literacy to enhance each student's development as effective readers and writers. Writers' Workshop, based on Lucy Calkins Units of Study, has been firmly established as the core writing program, enabling students to effectively convey their thoughts and ideas with clarity, complexity, and voice. Students have become adept at identifying characteristics of high quality writing, enabling them to write effectively in different genres. They have also learned to revise and edit their work in preparation for publishing and presentation to an audience. Completed student writing is shared and celebrated with families and peers, strengthening the home school connection.

As part of a comprehensive focus on balanced literacy, teachers have engaged in extensive professional development in Guided Reading with the goal of developing fluent and strategic readers who understand complex text. Using a range of texts on students' individual reading levels, teachers differentiate instruction to focus on the specific skills and strategies needed to be effective readers. Conferences with teachers further support each student's skill development. Individualized spelling programs and a focus on word study further support this goal by enhancing fluency. Students are learning not only to decode words but also to derive meaning from print enabling them to understand increasingly complex text.

In math, students continue to develop a strong number sense which supports their understanding of mathematical concepts, enhancing strategic thinking skills and problem solving abilities. Through the support of a math coach, teachers engage in professional development and guided collaboration to align curriculum and plan challenging lessons to deepen students' mathematical understanding. Through social studies and science, students learn to understand and negotiate the world around them. Art, Music, and Physical Education extend their curricular experiences while broadening their understandings. Technology, creativity, and collaboration are infused in all curriculum areas, continuing our commitment to developing 21st century skills. Our instructional focus is the

enhancement of content knowledge while developing the higher order thinking skills that will maximize student achievement.

Progressing toward the goal of creating 21st century learners, Green Meadow School has established a Spanish Immersion Program beginning in kindergarten. In this kindergarten classroom, all academic content and classroom conversation occurs in Spanish, helping students develop language proficiency by being immersed in a second language. In subsequent years, additional classes at different grade levels will be added to enable students to continue this exciting educational experience. Looking toward the next year, the interest level in the immersion program is high.

Green Meadow is truly a vibrant learning community. We are fortunate to have a committed and dedicated staff who engage in ongoing professional development to foster the sharing of ideas about instructional strategies, exploration of curriculum initiatives, focus on assessment, and collaboration with colleagues to continue to provide high quality instruction that meets the needs of all students. In support of this objective we continually enhance the Integration of Technology into the curriculum. Smart Boards or interactive whiteboards, document cameras, net books, and laptops have become integral components of classroom instruction. In addition, students are exploring ways to use technology to highlight their learning, creating digital presentations of current knowledge to extend learning and address differing learning styles.

Establishing a strong home school connection is an important focus at Green Meadow School. We have continued a series of parent programs and discussions to enhance communication and address topics of interest.. A series of parent coffees during the day and discussions during the evening offered opportunities to explore important topics. Discussions such as *Friends and Foes* explored ways for students to create respectful relationships as a means of establishing and maintaining friendships. This series will continue throughout the year, offering multiple opportunities for families to share ideas and information through participation in these important discussions. To further enhance communication with families teachers are developing websites to which provide information on curriculum, instruction, and special programs. We also offered family programs such as Bingo for Books which was attended by approximately 300 members of the Green Meadow Community.

We are very fortunate to have the ongoing community support. In addition to the curriculum initiatives, this year Green Meadow School experienced extensive improvements to the building. Newly tiled floors, a computerized heating system, freshly painted areas, classroom carpets, and instructional white boards all combined to create an enhanced learning environment. We are grateful for the support of the community in making these improvements a reality. Through an active and productive PTO and a dedicated Enrichment committee, our students enjoy a wide range of programs that extend curriculum and introduce new experiences. For example, this year, students learned from paleontologist Greg Wenzel, explored Vernal Pools with naturalist Erica Whitworth as well as increasing their understanding of magnets through a program from the Museum of Science. The PTO also funds transportation for fieldtrips that support and extend curriculum. Each year highly successful annual fundraisers, such as the magazine drive, the box tops collection, and the Green Meadow Auction, provide the PTO with the funding needed to support the school. Also, our active school council is working diligently to revise and update our school handbook and develop a comprehensive School Improvement Plan to reflect our curriculum initiatives, commitment to community, and core values.

Our core values, We are Safe, We are Kind, We are Learners, form the basis of a vibrant and respectful learning community in which all students are valued and supported. Collaborative learning, challenging curriculum, and high quality instruction are characteristic of the Green

Meadow Community. We appreciate the important role of each individual as well as the contributions and efforts of all members of the community that enrich our school and enhance the education of our students.

STUDENT SERVICES DEPARTMENT

JILL GREENE, DIRECTOR of STUDENT SERVICES

Since the inception of Massachusetts Special Education Law Chapter 766, the Maynard Public School System has served the special education needs of students with disabilities by providing supports and services in a variety of settings. As of October 1st 2012, the school district provided special education services to 224 students; all but 11 students attended Green Meadow, Fowler and Maynard High School.

Fifty-two students enrolled in the Green Meadow Preschool Program at the start of the 2012-2013 school year and the number of students in our program has continued to grow since September. To provide a range of program options for our students in the preschool program, the Green Meadow Preschool continues to offer full-day and half-day sessions. The Preschool Program is accredited by the National Association for the Education of Young Children (NAEYC) - the nation's leading organization of early childhood professionals. By maintaining our accreditation, the Green Meadow Preschool program is recognized as a leader in a national effort to raise the quality of early childhood education, and to help give all children a better start. Our early childhood supports and services have also been recognized by the Massachusetts Department of Education and the Massachusetts Department of Education.

The Student Services Department conducts Preschool screenings for three and four year olds throughout the year, and a Kindergarten screening in April. As a result of these screenings, parents and school personnel are apprised of a child's cognitive, communication, physical and behavioral strengths as well as possible areas of need. Ongoing screening and assessment activities are also conducted for students in grades K-12, residing in Maynard, suspected of having special education or related service needs.

In addition to Special Education and the Green Meadow Preschool, the Student Services Department also coordinates the English Language Education Program for Limited English Proficient (LEP) students and Formerly Limited English Proficient (FLEP) students in grades K to 12. As of October 2012, the school district provided these specialized supports to more than 20 students.

Currently, the Student Services Department manages over \$400,000 in Federal and State grants pertaining to special education and early childhood education. Paraprofessional positions, contracted services, instructional materials, and professional development are funded by these entitlement and competitive grants. These funds further support our efforts to provide quality supports and services to the students in Maynard.

EXCEL – BEFORE AND AFTER SCHOOL ENRICHMENT
"Excellence in Care, Enrichment and Learning"
LOIS V. COHEN, DIRECTOR

The EXCEL Program is a tuition-based before and after school program for children in kindergarten through grade eight, operated under the auspices of Maynard Public Schools. There were 192 students enrolled in the past year with a dedicated staff of twenty-six part-time and full-time teachers, college students, high school students and volunteers.

Professional development for all EXCEL staff included pediatric/adult first aid and CPR. Staff attended the October conference for child care providers sponsored by the Network of Extended Day Directors in Wayland, MA..

Partial and full scholarships for special activities have been provided for needy families through the generous donations of the Maynard Community Chest. Secondly, EXCEL continues to work with Child Care Resource Center, Inc. of Worcester, a child care resource and referral program, in order to provide affordable child care for eligible families.

The entire program spent the summer housed on the second floor of Fowler School during the renovation or carpet removal at Green Meadow School. The children were kept as cool as possible with minimal air conditioning and fans.

Special theme programs were offered on early release days and February/April school vacations in 2012. An eight week summer enrichment program with weekly themes was available to children in kindergarten through grade eight. Morning, afternoon or full day programs were offered. Field trips and special events included: Canobie Lake Park, Breezy Picnic Grounds & Waterslides, Discovery Museum, Knucklebones, Beaver Brook Reservation, Purgatory Chasm, Lazer Zone, Harvard Bowling Lanes, Museum of Science, Freedom Trail Tour, Pawtucket Red Sox Games, Boston Light, Dolly Madison (story teller), Healthy Ideas Program at Stop & Shop, Wachusett Mountain Reservation, Southwick's Zoo, Zoo New England, Maynard Public Library, Altitude Rocks, Glowgolf, New England Aquarium & Omni Show and Duck Tours.

Spanish and French after school classes were arranged through Global Child, a world language organization, at a separate tuition for students at Green Meadow School (grades K-3). Chess Wizards (grades 1-8) and Wicked Cool for Kids Science (engineering, grades 1-3) classes were offered during the spring and fall.

EXCEL sponsored drum classes offered through Rhythm Kids this past spring and fall. These classes emphasize movement, exercise, drumming and cultural activities for Green Meadow students in grades K-3 at a separate tuition.

Family Stories through Art, was offered to third graders at a separate tuition with the instruction of Sharon Santillo, art teacher at Green Meadow School. The project involved research, painting, cutting, gluing, telling and writing, in order to publish a book about a family or family member. The project ended with an evening shared reading session and a party with parents and relatives.

The Fowler After School Chorus, sponsored by EXCEL, was offered to students in grades 4, 5 and 6 at a separate tuition, under the direction of Jennifer Lilley, music teacher at Green Meadow School. Forty-two students participated in one-hour weekly sessions and evening concert performances.

EXCEL at Green Meadow School provided before school (7:00 a.m. to 8:30 a.m.) and after school (dismissal to 6:00 p.m.) enrichment/care for kindergarten through second grade. The cafetorium, gym, and two classrooms were utilized daily. Due to space constraints, third graders were housed at the Fowler School cafeteria and participate in mandatory Homework Club every afternoon. Children in

kindergarten through grade three were offered a choice of activities including field trips, reading, cooking, arts and crafts, indoor/outdoor games, science projects, music and quiet time within a themeoriented curriculum.

The Fowler After School Club (FASC) is located in classrooms on the second floor of Fowler School for students in grades four through eight (dismissal to 6:00 p.m.). The program included supervised homework time with access to computers, crafts, cooking, sewing, community service projects, sports, guest presentations and field trips.

Information about the program: phone 978-897-8021 or e-mail: excelfasc@maynard.k12.ma.us.

ANNUAL REPORT - 2012

AMERICANS' WITH DISABLITIES' COMMISSION

TOWN OF MAYNARD

The ADA Commission has been instrumental in establishing a connection with the Medical Reserves Corps in our area to better understand the Town's needs in case of an emergency. Emergencies re.: disabled population are handled differently based on individuals' needs.

The ADA was active in recruitment of new members. Three prospective citizens joined in on meetings throughout the year, but all prospects declined joining the Commission

Sonia met with Kevin Sweet, Town Disaster planning manager, to educate him about our Mission. Fire Chief, Anthony Stowers, attended one of our meetings and requested information from our committee as to how his staff can assist disabled citizens in case of an emergency.

Respectfully submitted,

Sonia Y. Kim, Chairperson of ADA Commission

Paul Giunta, Secretary

Marina Colakovic

2012 Assabet Valley Chamber of Commerce Annual Report

Business to Business Networking Programs

In 2012, the Chamber executed 26 networking programs that attracted over 1,345 participants. These programs included:

3 After 5 Networking Events

Explore the Assabet Valley Walk at Gates Pond

Office Manager Retirement Party Sizzlin' Summer BBQ and Social

9 Ribbon Cutting Celebrations

Wine Tasting at Nashoba Winery 8 Women's Business Network Luncheons

Harvest Golf Classic Annual Auction

Additionally, plentiful networking was achieved at the Board and Committee level. The Board of Directors hosted 12 meetings, the Golf Committee hosted 9 meetings, The Maynard Fest Committee hosted 7 meetings, the Hudson Fest Committee hosted 4 meetings, and the Women's Network Planning Committee hosted 2 meetings.

Business to Consumer Programs

The ChamberMail Program represented 21 member advertisers. Brochures went to 2000 new residents in the communities of Berlin, Bolton, Hudson, Maynard, Stow, and Sudbury.

Downtown Hudson & Maynard Trick or Treats represented over 80 business participants in both downtowns, and attracted over 3500 children and their parents.

Hudson and Maynard Fests--While this year's Hudson Fest collided with torrential rain, the 20th Annual Maynard Fest attracted 5000+ to downtown Maynard and represented over 50 members.

Business to Community

The Hudson Community Message Board represented dozens of nonprofit members, and displayed 104 community messages.

The Hudson Holiday Coalition for Giving provided clothing, food, and toys for 107 Hudson families and over 300 children. This represents approximately \$30K in charitable giving.

Hudson Candidates' Night highlighted the School Committee and Selectmen's' Race. The event attracted 70 attendees, and the cable program was aired 3 times before the elections.

Educational Programs

The Chamber executed four seminars in 2012: Digital Marketing, How to Close the Sale in this Competitive Market, Utilizing the Chamber Health Cooperative, and a Meet the New Beacon-Villager Editor.

Member Representation

The Chamber represented member and business interests at a myriad of public meetings and hearings, including Hudson's Master Plan, Regional Public Health Initiatives, Route 85 Renovation, Regional Public Transportation, Washington Street Bridge Renovation, Hudson Parking & Infrastructure, Hudson Community Development Block Grant, Maynard Tax Hearing and Hudson Tax Hearing,

Direct Benefit Programs

In April, the Chamber joined the Chamber Health Coop to provide members a 3% discount on Harvard/Pilgrim & Fallon Health Plans.

Additionally, we offer a Member Discount Program that includes 40 participants and offers discounts from 10% to 25%.

Internet Presence

This year, The Chamber's website had over 800,000 visitors, of which half sought data from our online Membership Directory. In 2012, the Chamber posted 300 community events, 120 business events, 48 properties for lease or sale, and 36 employment opportunities.

In addition, we have 597 connections on our LinkedIn Page and 670 friends on our Facebook Pages. Through this social networking, we are able to connect with our members, and our communities-at-large 24/7, promote important community events and Chamber member activity. This past year, we posted 728 announcements via our social network.

We published 10 email bulletins that highlighted members, volunteers, events, and important information. Throughout the year, this document was sent to 9800 recipients.

Board of Directors

Justin Provencher, Avidia Bank, Chairman Chuck Randall, Randall Properties, Vice Chairman Jim McGowan, Baystate Financial Services, Secretary Bill Ross, Better Accounting Services, Treasurer Glenn Davis, Davis Architects, Past Chair

John Kovacs, Boyd Coatings Research Co. Melissa Levine, Levine & Piro-Attorneys at Law Becky Mosca, Town of Maynard Janice von Fettweis, Gatehouse Media Bob Larkin, Frick & Frack/Maynard Rotary Christine Monteiro, St. Mary's Credit Union Marlene Thomas, Middlesex Savings Bank Steve Ziegler, Star Custom Framers

Staff

Sarah Cressy, President & CEO Barbara Reed, Program Assistant Lisa Bilodeau, Office Manager Laura Girard, Program Assistant

Business Development Projects 2012

- Participated in the formation of the Maynard Business Alliance.
- Contacted site selection personnel at IKEA, Family Dollar, Dollar Tree, Market Basket, Swiss Farms, and Kroger to invite them to locate a store in Maynard.
- Worked with the administration of North Bennet Street School (North End, Boston) to locate an extension in Maynard.
- Worked with Maynard storefront owners to help them find tenants.
- Contacted companies in Clock Tower Place to compile data on their business mission.
- Worked with a Boston developer to explore locating an international antiques dealership in Maynard.
- Explored locating a woolen museum in Clock Tower Place.
- Worked with various State Economic Development agencies to harness their resources.
- Currently evaluating the possibility of a Community College locating in Maynard.

Steve Wood, Business Development

Annual Report of the Maynard Finance Committee 2012 Submitted by Peter Campbell

Pursuant to the Town Charter, the Finance Committee reviews all articles presented on the warrants for annual and special town meetings. The Committee prepares written recommendations, and explanations of those recommendations, for each article. The Finance Committee also holds at least one open hearing before each town meeting to receive comments from town residents and to explain the Committee's recommendations.

The Finance Committee analyzes the annual town budget prepared by the Board of Selectmen to verify that it is balanced; that it is consistent with established goals; and that it provides value to the Town. The Finance Committee also oversees the Reserve Fund, which is used to fund unanticipated expenses.

Overall, the philosophy of the Finance Committee is to promote accountability among the Town's departments in management of their operating and capital budgets.

Members:

The Finance Committee has seven members. Members are appointed by the Town Moderator for three year terms. As of December 31, 2012, the following volunteers were serving on the Finance Committee:

PJ Gauthier Eugene Redner Bob McCarthy Peter Campbell Jennifer Gaudet Justin Cole Don Rowe

Peter Campbell serves as the Chair, Justin Cole serves as the Vice-Chair, and PJ Gauthier serves as the Secretary.

2012 Activities:

The Finance Committee meets regularly on the second and fourth Monday of the month and also schedules special meetings as necessary. The Finance Committee held approximately 30 meetings in 2012. Some of these meetings were held during town meetings in order to render official votes and conduct official business during the proceedings. The Finance Committee held open hearings prior to the annual town meeting in May 2012 and the special town meetings in May and October 2012. Finance Committee members participated in several joint meetings with the Board of Selectmen and the School Committee. Committee members also volunteered additional time to manage special projects and to serve on sub-committees in conjunction with other boards and committees.

In February 2012, the Finance Committee participated in the annual Joint Budget Review meeting. This half-day meeting is an opportunity for the Town's Administrator, Department Heads and representatives from Boards and Committees to present and discuss their proposed budgets for the upcoming fiscal year. This annual joint meeting, designed to facilitate communication at the start of the budget development process, is mandated by the Town Charter (Section 6-5(a)).

The main focus of the Finance Committee for the first half of the year is to review the proposed annual town budget for the upcoming fiscal year. Specifically, the Committee verifies that the cost of services is accurately represented and that the proposed budget is balanced. Maynard is not unique in that available resources are not sufficient to fund all the Town's capital and operating needs. Each year, the Town's leaders have to choose the priorities for that year.

Throughout the year, Committee members also met periodically with assigned department heads for budget review and updates. The purpose of these meetings is for committee members to learn budget specifics so that the Committee is better prepared to analyze reserve fund transfer requests.

Reserve Fund Transfers:

Massachusetts General Law pertaining to municipal government allows town meetings to appropriate reserve funds for extraordinary or unforeseen expenditures. By law, the Finance Committee must vote to approve transfers from reserve funds. Reserve Funds are typically appropriated at the annual town meeting and are available and accounted for on a Fiscal Year basis (July 1 - June 30). Town meeting approved Reserve Funds of \$300,000 in Fiscal Year 2012.

FY2012 Reserve Fund Transfers

Date Department Budget		Purpose	Amo	ount	Bdgt Bal		
		Cetora par complicam one	CHACH	CAL RELAXA	\$	300,000	
07/25/11	Town Insurance	Increase in Insurance cost	\$	20,000	\$	280,000	
10/26/11	Library	meet minimum state funding	\$	1,000	\$	279,000	
01/09/12	Selectmen	Maynard Business Alliance	\$	12,000	\$	267,000	
01/09/12	Selectmen	Maynard Country Club	\$	15,000	\$	252,000	
01/23/12	Library Salary	Retirement required buy back of accrued time	\$	18,716	\$	233,284	
02/13/12	Accounting	Unfilled position required use of consultant	\$	10,000	\$	223,284	
02/13/12	Treasurer/Collector	Unfilled position required use of consultant	\$	12,000	\$	211,284	
04/09/12	Forestry	Storm related damage	\$	3,000	\$	208,284	
04/09/12	Cemetery	Correct expenses previously charged to DPW	\$	500	\$	207,784	
04/09/12	Legal	Personnel issue	\$	20,000	\$	187,784	
04/23/12	Unemployment	Budgeted too low incorrectly	\$	20,000	\$	167,784	
06/29/12	Ambulance Salary	Overtime	\$	520	\$	167,264	
06/29/12	Fire Dept Salary	Overtime related to two retirements	\$	11,600	s	155,664	
06/29/12	Medicare Expense	Change in rate	\$	19,000	\$	136,664	
06/29/12	Police Expense	Legal issues related to personnel	\$	11,000	\$	125,664	
06/29/12	Historic Comm Exp	Year end negative balance	\$	20	\$	125,644	
06/29/12	Planning Board Salary	Cost of additional meetings	\$	150	\$	125,494	
06/29/12	DPW Admin Salary	Year end negative balance	\$	60	\$	125,434	

Annual Report 2012 Maynard Golf Course Reuse Committee

Agent's Report

To the Honorable Board of Selectmen, Town Administrator, and the Community of Maynard, this report is submitted for the year ending 2012.

Overview

At the direction of the Board of Selectmen, the Maynard Golf Course Reuse Committee of 5 Maynard Residents and 1 Board of Selectmen as a Liaison, was formed in September of 2012. With the creation of the committee, the Board of Selectmen, provided a Mission Statement and Objectives of the Committee to be completed by spring of 2014's Town Meeting – these can be located on the committee's website: http://www.townofmaynard-ma.gov/gov/committees/mgcrc/

Since the creation of the committee, five (5) public meetings led by the committee were held from September through December. The public meetings provided an opportunity for the community to process feedback and understand the steps the committee was taking toward completing the objectives set for by the Board of Selectmen. In addition to the five (5) Committee sponsored meetings, three (3) additional meetings sponsored and led by the Metropolitan Area Planning Council (M.A.P.C.) took place. In parallel to the work performed by the committee, the M.A.P.C., sponsored by a grant provided by the Environmental Protection Agency (E.P.A.), performed an initial review, analysis and delivery of recommendations for the future use of the Golf Course in a report. The M.A.P.C. based the final report on the discoveries that occurred at the town wide meetings that were held in the Golf Course Clubhouse, Tour of the Golf Course Grounds, and at the Fowler Middle School. The final report was to be issued in December 2012, but was delayed due to conflicting projects at the M.A.P.C. level. The Maynard Golf Course Reuse Committee expects delivery of the final report by the end of February 2013.

At the conclusion of 2012, the committee has a clear understanding of the deliverables to the town of Maynard, and has the intial plans in place to achieve the established objectives.

Future

In 2013, with the delivery of the M.A.P.C Report, and with the plans set forth by the Committee, it is expected that the focus will be on understanding and researching options to determine the overall recommendation/s to be brought to the Town of Maynard. The Committee will continue to hold public meetings and welcome community input.

Respectfully Submitted,

Bill Freeman Chair, Maynard Golf Course Reuse Committee

Maynard Historical Commission Annual Report for 2012

The Maynard Historical Commission met in formal session ten times in 2012.

With the addition of Ellen Duggan, the Commission was fully staffed during 2012. All members completed updated state ethics training on line.

The Commission:

- Announced at a March 26th joint meeting with the Historical Society historic recognition programs (plaques, markers, certificates) to acknowledge and promote civic, commercial and residential restoration or preservation projects in Maynard. With the support of current owners of the properties, Historic Markers have been placed on Riverside Hall (Gruber Brothers furniture), Cleary and Williams Dry Goods and Millinery store (Pleasant Cafe) and the Red Brick Schoolhouse (privately owned). In addition, homeowners of historically qualified properties on Grant St. (mill worker tenement housing), Summit St. (James Noble Haire house), Roosevelt St. (mill worker tenement housing), and Great Road (Joshua Fairchild Graham house) purchased Historic plaques for their homes. Plaque applications are available at the Library and on the town web site.
- Completed five self-guided walking tours emphasizing historic properties in Maynard. The
 program launch on April 28th with guided tours was attended by over 50 people. The Commission
 was supported in this effort by a \$1000 grant from the Maynard Cultural Council. Brochures are
 available at the Library, Town Hall and on the Town web site
- Received a bid within available funds from MassCor to provide an historic replica of the fence at Glenwood Cemetery, Maynard's only property listed on the National Register of Historic Properties. Contract is being finalized with completion expected in summer of 2013.
- Identified a list of historically significant properties in Maynard and made a letter request to the Town Administrator, Board of Selectmen and Department heads that any development actions relative to these properties be brought to the attention of the Commission. The list is also on the Commission's section of the town web site.
- Designated the 1871 balance, weights and measures as used by the Town's Sealer of Weights and Measures as an historic artifact significant to the Town and that it be protected as such. A CPA proposal to fund restoration of the balance and its cabinet has been submitted. The Library Trustees have agreed that balance and cabinet will be displayed in the Library after restoration.
- Renewed Historic New England membership, which provides passes for Maynard residents to visit 36 historic properties throughout New England and a quarterly magazine, both available at the library.

Respectfully submitted,

Jack MacKeen, Chair

Lee Caras Peg Brown

Ellen Duggan

Dave Griffin

Report of the Maynard Housing Authority

To the Honorable Board of Selectmen.

Herewith is the report of the Maynard Housing Authority for the year ending December 31, 2012. At this time the Authority's two elderly and handicapped developments are fully occupied, Powdermill Circle (fifty-six units), Concord Street Circle (fifty-six units). In 2012 there were nine new tenants at Powdermill Circle, and one new tenant at Concord Street Circle. The HUD Low Rent Family Dawn Grove (thirty-two units) is also fully occupied at this time. There were seven new tenants that moved into this development in 2012. MRVP Mobile Rental Assistance Program housed six families in 2012.

Properties at Dawn Grove, Powdermill Circle and Concord Street Circle had additional major maintenance related projects undertaken to improve both appearance and safety in the developments. The Authority lost thirty (30) units of Rental Housing at Summerhill Glen in July 2012 as the property was purchased by Boston Communities and all debt owed to MASS Housing Finance Authority was paid off and the property went private rental.

For information relative to low income housing for Elderly and Handicapped or for Families, please contact the Executive Director at the Authority office, 15 Powdermill Circle, Monday through Friday, 8:30 a.m. to 4:00 p.m. Telephone (978)897-8738 or (978) 897-6893. TDD #1-800-545-1833 – Ext. 144.

Respectfully submitted,
William Primiano, Chairman
C. David Hull, State Appointee/Vice Chair
George Hardy, Treasurer
Robert Subick, Asst. Treasurer
Judith Peterson, Secretary of the Board

PERSONNEL STAFFING PLAN

As required by Town Charter Section 5-2, herewith is the personnel and staffing plan currently in place for all Town Departments with exception of the School Department.

The personnel and staffing plan is organized by department. The initials PT denote part-time employees. Employees listed are those permanent part-time or full-time employees. Employees listed are those permanent part-time or full-time. The plan is in order as the departments appear in the budget documents.

OFFICE OF THE SELECTMEN

Town Administrator
Administrative Secretary
Facilities Manager
Custodian
TOWN ACCOUNTANT

Michael Sullivan
Rebecca J. Mosca
Gregg Lefter
Frederick Brooks

Town Accountant Lori Blanchard
Clerk Kevin Peterson

TREASURER/COLLECTOR

Treasurer/Collector Cheryl Kane
Asst. Treasurer Cheri Poirier
Asst. Collector Denee Howard

OFFICE OF THE ASSESSORS

Assistant Assessor Angela Marrama
Clerk Maryanne Dee

TOWN CLERK

Town Clerk
Asst. Town Clerk
Cathy Berard

MUNICIPAL SERVICES

Health Officer Kevin Sweet Clerk (P.T.) Stephanie Duggan Assistant Diane Donavan Assistant Debra Mealey **Building Commissioner** Richard Asmann Inspector Laura Ann Livoli Inspector/Plumbing & Gas Adam Sahlberg Inspector/Wire Peter Morrison

Sealer (Fee Basis)

James Downing
Brian Feeney

Dog Officer (Contract)
Planning Board Assistant, Appeals Board
Conservation Agent

Leslie Boardman Marie Morando Linda Hansen

PUBLIC LIBRARY

Library Director
Assistant Librarian
Children's/Young Adult Librarian
Automated Services Librarian
Automated Services Librarian
Paraprofessional (FT)
Paraprofessional (FT)

Stephen Weiner Cynthia Howe Mark Malcolm *Conrad Miller Carol Casey Eleanor Carey Karen Weir

COUNCIL ON AGING

Van Driver Van Driver COA Director (PT) Clerk (PT) Bruce Whitney Janice Parker Marcia Curren C.David Hull

POLICE DEPARTMENT

Chief
Secretary
Lieutenant
Sergeant
Sergeant
Sergeant
Sergeants
Meter Officer
Prosecutor
Officer

Mark Dubois
Lucie Distefano
James Dawson
Michael Noble
Brian Quinlan
Stephen Jones
Thomas Neufell
Karl Nyholm
Philip Craven
Mary McCue
Eric Davoll
William Duggan
Gregory Balzotti
Christopher Sween

Officer Officer Evidence Officer Officer

Officer Officer Officer Officer Custodian Christopher Sweeney
Paul Maria
Brian Cushing
Richard Seeley
Brian Peterson
Jeffrey Houle
*Joseph Behnke
Shawn Corrigan
Daniel Bodwell
James Maria

FIRE DEPARTMENT

Fire Chief

Anthony Stowers

Secretary (PT) Captain Captain Captain

Captain Captain

Firefighter Firefighter Firefighter Firefighter Firefighter

Firefighter Firefighter Firefighter Firefighter

Firefighter

Firefighter Firefighter Firefighter Firefighter Firefighter Firefighter

Firefighter Firefighter

Captain (Acting)

Firefighter

Nancy W. Brooks *Patrick A. Sullivan Joseph P. Landry Peter R. Morrison

John King William H. Soar Walter Latta Gerald J. Byrne David D. Hillman Mark Latta

Daniel Gould Sean Boulette Adam Nichols

James A. MacGillivary *Robert DaCosta *Eric Byam Michael D.Hamill Timothy C. Gray Mark Tomyl Craig Desjardins Richard G. Hill John W. Primiano Jeffery W. Boudreau

Patrick Hakey Sean Kiley Angela Lawless

DEPARTMENT OF PUBLIC WORKS ADMINISTRATION

Superintendent

Administrative Secretary

*Jerry Flood Dorothy Jay

CEMETARY DEPARTMENT

HIGHWAY DEPARTMENT

Lead Mechanic Skilled Laborer Skilled Laborer Skilled Laborer **Equipment Operator** Skilled Laborer Skilled Laborer

Joseph Foster *Richard Bottino Matti Tuomi Marc Currier

Michael Kaskiewicz *Charles Wilkins James Ferguson

WATER & SEWER DEPARTMENT

Foreman/Lead Operator Water/Sewer Operator

Timothy Mullally *Walter Marr

Water/Sewer Operator
Water/Sewer Pumping Station Operator

John DeMars Michael Abbondanzio

SEWER DEPARTMENT

Chief Operator	Charles Dismuke
Asst. Chief Operator	Victor Vasselin
Skilled Laborer	*Scott Hirschberg

Several Town Departments that are staffed by individuals on either a Fee Basis or Contract Basis are not eligible for Town benefits. Those departments are as follows:

TOWN CLERK

Census Workers	Sundry	advitahi
Town Clerk	Michelle Soko	lowski
Voter Registrar (Flat Fee)	Madeline Luk	ashuk
Voter Registrar (Flat Fee)	Deborah Colli	ns
Voter Registrar (Flat Fee)	C. David Hull	
Election Workers	Sundry	
Town Meeting Workers	Sundry	

VETERANS

Agent (Flat Fee) Wayne Stanley

SCHOOL EMPLOYEES	FY 2012		epige Lullian
Ablard, Jennifer	44,239.70	Jones, Stephen A	4,154.00
Adams, Jennifer E	73,263.00	Jones, Brenda	4,440.00
Adams, Patricia P	78,491.50	Jones, Corrie E	8,098.94
Adamson, Candace A	73,335.67	Jones, Jennifer E	53,620.44
Alford, Rebecca M	7,156.25	Jones, Charlotte A	66,770.39

^(*) indicates that employee is no longer working with the Town

Amidon, Donna	8,872.94	Justason, James M	50,462.68
Andrade, Aicha D	8,804.70	Kalember, Kyle A	6,479.04
Andrade, Colleen M	41,639.92	Kauppi, Robert A	3,450.00
Antonucci, Kathryn M	4,367.15	Keeley, Sarah H	2,067.50
Arrington, Amy L	52,347.76	Kennedy, Tifany	26,188.86
Arsenault, Tina	13,236.59	Kessler, Rosemarie	85,653.64
Aukstikalnis, Lauren E	1,202.50	Kiirikki, Esa T	4,910.00
Aukstikalnis, Suzanne	28,094.87	Kilpatrick, Phyllis	3,780.00
Baird, JoEllen	40,600.00	Kinch, Robert W	56,364.88
Baldassarre, Maria	14,237.30	King, Kelly A	15,063.44
Baldelli, Linda J	10,149.54	King, Michelle	30,796.03
Ballard, John J	47,252.52	Kizik, Victor J	33,599.26
Barbagallo, John J	47,255.54	Kline, Katlyn	5,890.00
Barbella, Laura	5,800.00	Koskinen, Bryn E	3,674.00
Barcock, Sarah J	25,429.00	Krasinski, Katherine	66,887.54
Baron, Judith	13,727.36	Kutlowski, Marie	40,532.54
Barron, Jodi	37,265.84	Labelle-Pierce, Jean E	75,368.82
Bator, Pamela B	83,199.84	Laferriere, Samantha S	35,568.27
Bausmith, Andrea G	40,604.10	Lambert, Lauren R	2,490.25
Bearden, Danielle	48,256.00	Lambert, Rosanne	81,550.48
Belaska, Jessica	40,772.82	Lamoureux, Theresa M	27,442.52
Bell, Kevin C	1,376.00	Landers, Nanda	28,650.71
Bergner, Barbara	93,348.03	Lankford, Barbara K	88,647.76
Bilafer, Jr., Robert J	4,154.00	Latta, Lynda L	15,347.71
Bishop, Pamela A	3,430.00	Lattuca, Jacqueline P	3,451.92
Blaustein, Adam S	61,945.42	Laughman, Amanda	40,762.24
Boardman, Lisa M	52,121.85	Lawton, Denise	48,843.63
Boisvert, Kathie	3,920.00	LeBlanc, Sandra	51,888.84
Bourke, Sarah B	7,644.82	Lerner, Rochelle	66,819.50
Bousquet, Jennifer	8,465.15	Lesage, Malaina	3,514.56
Bozek, Amy E	61,581.18	LeSage, Jonathan	7,774.46
Bradley, Susan	15,967.42	Lesage, Carol	17,063.01
Bradley, Erin	45,256.93	Lesage, Jr., Paul Harry	16,706.47
Brainard, Kyle N	38,208.09	Lewis, Ellen A	6,338.75
Braman, Hilary A	30,226.28	Lilley, Jennifer	68,267.64
Bratica, Kathleen	69,555.82	Lind, Janice A	47,205.54
Brennan, Mary P	25,120.90	Lindberg, Paul J	5,919.50
Brennan, Patricia	67,060.70	Lingener, Elizabeth	58,394.12
Brisson, William C	74,889.00	Lionas, Amanda M	2,200.00
Brogna, Jennifer M	13,417.42	Little, Elizabeth T	47,510.00
Brooks, Alison J	12,965.03	Lochiatto, Joanne T	41,363.58
Brooks, Diahann	20,494.98	Lomen, Marcy E	59,749.57
Brown, Victoria	13,621.96	Lucas, Gail P	7,620.00

Bruno, Mary	22,387.62	Luther, Douglas	57,319.00
Buma, Matthew P	15,868.10	Lyons, Joan M	57,738.36
Burns, Anna E	46,435.88	Macauley, Brian W	70,689.05
Caloggero, Steven R	71,607.82	MacLean, Lisa E	92,493.80
Caragianes, Charles J	86,639.99	Maguire, Russell	60,418.82
Carpenter, Mary L	62,815.30	Manning, Kevin W	7,696.50
Carter, Pamela J	36,277.02	Mara, Gayle	87,226.49
Caruso, Kevin	71,888.32	Markowitz, Katherine	77,210.50
Cerasuolo, Florence	7,442.65	Marrese, Christopher	81,542.64
Cerqua, Patricia	19,455.61	Martell, Amy	2,990.49
Charles, Scynthia G	1,628.11	Martell, Joan F	14,879.48
Chesson, Laura S	103,533.86	Martin, Peter G	76,499.80
Chisholm, Julia R	3,246.56	Masterson, Mark	38,629.11
Coan, Patricia	7,667.42	Matthei, Victoria L	13,231.62
Coen, Patricia	16,415.56	McCarthy, Patricia	11,527.60
Cohen, Janet L	24,630.42	McDonald, Gail	36,256.09
Cohen, Lois V	59,732.90	McGrath, Kathleen M	2,749.22
Coleman, Marlene E	72,396.00	McGurn, Kate E	8,838.28
Coletti, Jonathan	16,316.26	McKenna, Steven A	1,125.00
Collins, Kristen T	5,370.00	McNamara, Susan	33,981.00
Conway, Sean M	63,490.64	McNiff, Lisa A	3,276.66
Copley, Geoffrey V	13,859.26	McPhail, Melissa	70,103.00
Coppola, Cheryl L	77,748.85	McPherson, Marisa A	20,874.93
Corcoran, McKenzie F	1,800.00	Mealey, Debra J	1,084.57
Corcoran, Casey A	7,224.01	Mehigan, Michael	49,612.00
Corcoran, Karen P	22,967.91	Mela, Jeff N	98,039.92
Corke, Mary A	12,583.80	Mendonca, Maria E	73,556.58
Corrigan, Kaitlyn	44,843.88	Messenger, Patricia	8,846.40
Cosetta, Sandra L	12,446.00	Messina, Nance A	82,329.00
Costello, Julie L	36,143.36	Minasian, Mark P	60,478.96
Cotter, Brenna	22,586.00	Mitzcavitch, Mary	17,376.02
Cotter, Michael	82,025.40	Monahan, Rosamond W	75,769.34
Couture, Brenda	32,899.46	Mooradian, Lynne S	91,073.64
Cushing, Kathryn M	9,214.00	Moore, Colleen M	67,174.90
Dankner, Donna L	109,849.82	Muise, Renee	47,871.30
Dargie, Jennifer A	31,191.60	Mully, Hanne B	77,074.48
Dawson, Jacqueline M	3,789.38	Murphy, Gail F	5,464.17
Dearden Jr, Joseph	28,499.93	Murphy, Rita Marie	85,791.00
Decker, Diane C	2,480.00	Nelson, Denise	75,803.00
DeMars, Patricia	79,785.13	Neuman, Scott N	1,170.00
Depatino, Tarah	36,691.60	Neuman, Gail G	55,825.00
Dicicco, Peter S	75,052.90	Ogilvie, Harold R	55,401.60
Ditto, Karen B	53,634.24	Oliveira, Kimberly S	1,161.30
Doherty, Brian P	2,096.43	Olsen, Jennifer	28,494.91

Donohue, Amanda J	1,850.00	Orzech, Paul M	53,045.94	
Donovan, Denise R	6,594.27	Parmeter, Seth	3,858.50	
Dowd, Emily	39,880.85	Patrikis, Elaine	8,015.73	
Downs, Lisa J	8,490.48	Patterson, Meghan	3,042.00	
Dowst, Leslie Adams	57,341.94	Peralta, Tammy A	47,654.88	
Doyle, Elizabeth A	2,079.97	Perham, Sean	43,826.12	
Duchesneau, Jane M	72,432.82	Pileeki, Nicholas J	23,982.80	
Duddy, AnnMarie	63,154.00	Poulson, Joan E	6,167.50	
Dumond, Rochelle J	4,073.08	Poulson, Betsy M	31,954.42	
Durkee, Mary R	16,295.12	Pratt, Patrick J	5,808.94	
Elkins, Denise	71,617.00	Primiano, Jerilyn	7,560.00	
Enneguess, Kristen	12,590.63	Radler, Richard A	8,390.00	
Erickson, Lucinda	84,631.52	Rak, Louise S	7,709.00	
Ewing, Nieta Candace	81,942.64	Ravesi, Theresa	11,529.61	
Falkoff, Johanna	60,512.48	Ray, Sharon A	7,000.31	
Ferranti, Mary S	42,373.52	Reed, Kristin	20,421.41	
Filz, Joyce	9,100.60	Reilly, Lois J	13,028.26	
Finnegan, Mary B	73,891.82	Reimann, Karen B	22,541.64	
Fitzsimmons, Denise	16,776.69	Richardson, Maurice C	9,497.50	
Fledderjohn, Timothy	37,699.60	Roche, Jennifer	5,798.42	
Fleming, Christopher	74,489.32	Rocheleau, Rhonda	49,752.81	
Flynn, Kathleen P	7,821.33	Roessle-Meerman, Kaitlin	57,817.54	
Flynn, John F	81,729.00	Rondina, Paul	1,080.00	
Foley, Marcia E	7,748.88	Rosato, Clare	17,010.06	
Folgar, Carlos	4,154.00	Roussell, Deborah M	79,703.00	
Foss, Kelly	63,990.07	Rowan, Elizabeth M	2,025.00	
Fowler, Michael R	1,275.00	Ruggiero, Thomas H	4,592.00	
French, Beverly J	16,542.66	Ryan, Jane E	2,640.00	
Frick, Michael C	3,200.00	Santillo, Sharon	71,596.00	
Fuchs, Arlene	57,277.00	Sawdo, Linda F	17,761.64	100
Gallant Ansari, Shannon	70,221.32	Schuster, Elizabeth	24,186.78	
Garcia, Marita S	7,542.27	Sczerzen, Robert	50,428.96	
Gately, Janis	19,676.12	Seyller, Sharon E	89,859.88	
Gerardi, Jr., Robert J	152,999.86	Sforza, John E	3,620.00	
Gerondeau, Patricia M	47,110.00	Shapiro, Denise S	15,535.47	
Gilfeather, Ellen J	13,353.76	Shaw, Cynthia A	8,820.91	
Ginnity, Laura A	51,429.88	Shugrue, Martha	7,579.08	
Giordano, Deborah	7,638.48	Sicard, Donald R	11,649.20	
Giunta, Lauren E	63,303.18	Silberzweig, Shayna	59,602.00	
Goff, Cheryl B	3,025.00	Simmons, Patricia A	16,006.54	
Goloborodko, Michelle	54,012.94	Sinicki, Joyce	30,101.00	
Grandin, Philip M	58,647.58	Sinopoli, Mark R	68,018.46	
Grant, Alexandra	55,504.42	Slowick, Margot	71,798.77	
Green, Tami	30,011.24	Smart, Annemarie	81,942.64	

Greene, Jill C	100,652.96	Smith, John L	2,094.00
Griffin, Michelle	43,591.94	Smith-Tummino, Joanne	6,452.58
Grossman, Susan C	73,930.32	Sorrentino, Kristine M	3,042.00
Grusheski, Sheri E	3,178.70	Spitzmiller, Katherine	8,444.46
Grzegorczyk, Bartosz	2,836.00	Steigerwald, Stephanie	64,216.12
Gubala, Piotr	2,836.00	Steinbach, Marie C	42,900.00
Gubala, Malgorzata	17,830.44	Stenhouse, Joelle	14,001.06
Gulezian, Kristy L	53,092.16	Stevens, Michael P	84,148.64
Hahn, William D	1,782.82	Stewart, James P	7,584.00
Hales, Travis K	13,227.00	Sullivan, Tara K	21,326.40
Harpin, Kaila M	2,674.00	Sullivan, Kathleen	39,467.64
Hastry, Robert S	15,124.56	Sullivan, Margaret	44,161.00
Haverstock, Kimberly	10,032.92	Sullivan, Brenda	88,105.00
Hayner, Kelly L	71,432.82	Tardivo, Laura E	42,356.36
Haynes, Nancy A	35,642.31	Tatem-Small, Cecilia	69,724.42
Hayward, Sheila	60,836.12	Thomas, Nathaniel	56,847.00
Hazel, Sara	63,446.46	Thompson, Ray	41,947.89
Helin, Walter	13,332.36	Thorburn, Patricia	21,062.04
Herlihy, David M	54,887.87	Tishler, Alison	51,749.00
Higgins, David	9,681.03	Titus, Kristen	83,536.00
Highfield, Shirley A	27,488.00	Tobin, Julie C	46,098.90
Hill, Nolia	8,268.46	Travers, Michelle	41,383.48
Hilli, Thomas	20,709.95	Tredeau, James T	39,508.48
Hobbs, Debora I	26,214.47	Tucker, Marie H	12,048.64
Hobin, Christine L	2,550.00	Tyler, Joan R	1,279.69
Hoff, Matthew L	1,828.00	Ullrich, Danielle P	4,065.00
Hoff, Rebecca E	2,275.02	Vanaria, Lawrence	75,007.00
Holly, Deborah A	67,960.36	Vasta, Jane	47,117.48
Holm, Donald R	54,090.00	Veneziano, Julie	7,823.28
Houle, Parnell R	7,579.08	Vingerhoet, Sally A	7,326.48
Howes, Paul T	4,592.00	Viros, Viviane	38,046.45
Ignachuck, Walter J	45,596.04	Waldron, Michael J	72,788.82
Ignachuck, Jean E	59,645.82	Wallace, Christine O	2,550.80
Indelicato, Francine	24,791.08	Wallace, Marybeth	55,241.42
Jackson, Judith	14,310.56	Walsh, Denise M	13,423.89
Jackson, Jennifer J	60,581.18	Wardwell, Mary E	32,435.79
Jaffee-Zeller, Ellen	23,661.00	Wasiuk, Michelle C	1,425.00
Jaillet, Kris	8,653.10	Wayda, Rachel	12,265.46
James, Lisa J	60,056.12	Weksner, Diane P	14,692.00
Jarger, Faith	1,283.92	Wiesner, Tracey N	46,348.00
Jarvis, Raymond	3,042.00	Wright, Robert A	45,375.24
Johnston, Jamie M	3,444.00	Young, Michele T	6,580.00

Town of Maynard FY 2012			
Abbondanzio, Michael	71,316.82	Landry, Joseph P	94,456.58
Akillian-Casey, Carol A	40,724.11	Latta, Mark A	5,303.76
Asmann, Richard A	60,032.23	Latta Jr, Walter A	83,931.75
Aulenback, Ralph	10,542.30	Lefter, Gregg A	64,827.52
Balzotti, Gregory E	72,284.27	Loomer, James M	6,198.27
Behnke, Joseph	61,903.97	Lossow, Steven	3,123.68
Berard, Cathy W	28,329.48	MacGillivary, James A	71,381.46
Berlied, Thomas I	2,088.00	MacGlashing, Douglas	15,308.19
Booth, Peter	22,879.51	Malcolm, Mark A	56,980.08
Bottino, Richard E	47,333.60	Manning, Michael	2,000.00
Boudreau, Jeffrey W	74,026.16	Maria, James V	15,764.45
Boulette, Shawn F	5,164.71	Maria, Paul A	103,531.53
Brooks, Frederick J	51,028.05	Marr, Walter C	38,069.95
Brooks, Nancy	47,377.98	Marrama, Angela M	79,698.60
Budrewicz, Cheryl A	2,587.00	McCue, Mary B	68,688.48
Byam, Erik B	68,686.84	McDaid, Timothy M	58,553.19
Byrne, Gerald	88,536.45	Miller, Conrad D	41,036.49
Colpoys, Juli-Lyn	90,772.62	Morando, Marie	41,862.96
Connors, John	5,239.56	Morrisey, Dennis	35,443.38
Corcoran, James F	167,455.60	Morrison, Peter R	132,503.60
Corrigan, Shawn P	19,269.66	Mosca, Michelle	1,297.50
Cranshaw, William N	2,000.00	Mosca, Rebecca J	55,617.34
Craven, Philip	85,654.63	Mullally, Timothy P	78,729.83
Curren, Marcia	23,254.25	Neufell, Thomas A	132,207.61
Currier, Marc L	59,990.18	Nichols, Adam A	70,873.32
Cushing, Brian R	89,450.83	Noah, Bruce C	15,069.78
DaCosta, Robert R	58,824.29	Noble, Michael A	134,901.40
Davoll, Eric	74,266.75	Nyholm, Karl	96,882.17
Dawson, James F	103,539.76	O'Neil, Timothy	3,818.54
Dee, Marianne S	44,414.39	Parker, Janine M	38,350.32
DeMars, John	56,208.50	Peacock, Philip T	3,249.13
Desjardins, Craig L	79,105.18	Petersen, Brian	98,400.23
Dismuke, Charles T	72,088.57	Poirier, Cheryl	52,399.62
Distefano, Lucie	55,862.06	Pomfret, Stephen	2,000.00
Doucette, Emily	3,519.00	Portnoy, Dorothy	59,819.04
Duggan, Stephanie E	29,717.34	Primiano, John W	70,181.40
Duggan, William J	77,781.33	Quinlan, Brian P	75,518.91
Duncan, Elizabeth	3,497.50	Rego, Tony	9,502.34
Ferguson, James	43,749.51	Richardson, Deborah	7,773.40
Flood, Gerard P	90,725.31	Robichaud, Jeremy	40,787.96

Flood-Granat, Doroth	y	1,120.30	Sahlberg, Adam 8,260.22	
Foster, Joseph D	9 Recent of the	73,546.56	Sarvela, Walter R 2,570.04	
Gray, Timothy C		75,246.95	Seeley, Richard T 94,349.04	
Grossman, Beth A		9,660.00	Shaw, Glen W 1,642.50	
Hakey, Patrick A		77,854.78	Smith, Raymond 11,265.00	
Hansen, Linda		25,227.60	Soar III, William H 102,284.06	
Hill, Richard G		63,366.51	Sokolowski, Michelle 56,227.69	
Hillman, David D		74,279.00	Stanley, Wayne 5,499.96	
Hirshberg, Scott M		44,569.50	Stowers, Anthony D 38,764.37	
Hodlin, Gregory M		3,615.00	Sullivan, Michael J 107,251.87	
Houle, Jeffrey		81,672.05	Sullivan, Patrick A 92,146.94	
Howard, Denee		48,415.93	Sweeney, Christopher 92,321.18	
Howe, Cynthia C		65,693.84	Sweet, Kevin 78,036.48	
Hull, C.David		11,058.64	Thurston, Sarah 6,316.10	
Hurme, Donald		52,085.00	Tomyl, Mark 80,304.54	
Johnston, Barbara M		19,440.27	Tuomi, Matti J 53,239.13	
Jones, Stephen G		81,768.88	Vasselin, Victor 72,025.78	
Kane, Cheryl		24,750.93	Waldron, Ellen J 8,908.03	
Kaskiewicz, Michael		45,677.63	Wasiuk, Stephanie 1,884.88	
Kaziukonis, John		8,319.96	Weiner, Stephen 69,370.71	
Kiley, Edward J		11,284.02	Weir, Karen 37,439.23	
Kiley, Sean E		80,114.57	Whitney, Bruce 8,281.25	
King, John D		77,373.35	Whitney Jr, Alfred T 13,594.47	
			Wilkins, Charles S 46,169.48	