

INDEX

1
FOWN CLERK1
TDM76
TORNOR AND FEES REPORT
TOWN MEETING CDECTAL.
DECIDENMINI DOIMARY
TECHTON ANNIAL TOWN
TATITATE AND TATE OF THE PARTY
MOUNT MEETING SPECIAL SPRING
TOWN MEETING SPECIAL FALL
CHARLE ELECTIONS
DECTEMBADE OF VOTERS
ETNANCE COMMITTEE
a contains aim
TOURGODE BOXED OF
DIVITED THE THE PECTOR CAS INSPECTOR
WAUNADD EMERCENCY MANAGEMENT (CIVIL DEFENSE) 04
CONTRACTOR COMMICCION
COMPRED TRUTORY RETTREMENT SYSTEM
COUNCIL ON ACING
DOC OFFICER
BIDE CUIEF
PORRE OF UEALTH PLIMBING INSPECTOR
TICHOPICAL COMMISSION
HOUSTING AUTHORITY
TODADTAN
DI ANNING ROARD
DOLLCE CHIEF
DUDIT C WODER SUPERINTENDENT
CENTED OF WEIGHTS & MEASURES
DECREATION COMMISSION.
CELECTREN
MONTH ADMINISTRATOR
BIVED ACCEM DEDORT
DEAL DRODERTY OWNERSHIP LIST
ADDEALS TONING BOARD OF
MDEACHDED /COLLECTOR
WIDE INCRECTOR
CATABLEC TOWN EMPLOYEES
CHARRING DIAN DERSONNEL
MADC
SCHOOL DEPARTMENT164

Cover designed by:

AMY MAGOON Maynard High School Grade 12

DEDICATION

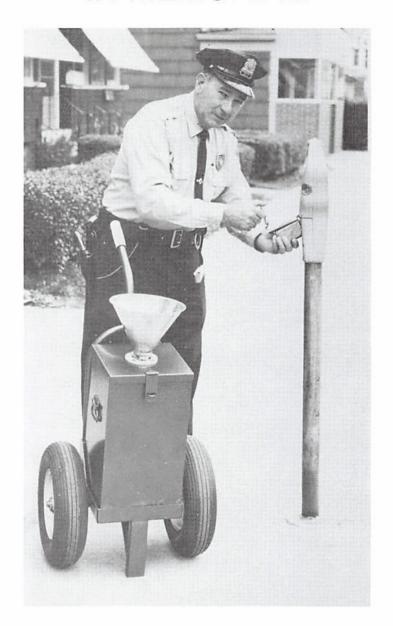


PETER A. SALAMONE

1925 - 1992

RETIREMENT BOARD 1977 - 1986

IN MEMORIAM



LOUIS FAVA

1919 - 1992

MAYNARD POLICE DEPARTMENT

1954 - 1976

IN MEMORIAM



JOSEPH TOMYL

1923 - 1992 Civil Defense Director 1975 - 1978



GEORGE ANDERSON

1909 - 1992 Arts Lottery Council 1981 - 1985



STANLEY HARDING

1905 - 1992 Custodian Old Town Building Council on Aging 1949 - 1969



RUSSELL ALBEE

1914 - 1992 1984 - 1986



GENERAL INFORMATION

Incorporated	April 19,1871
Type of Government	Town Meeting
County	Middlesex

Annual Town Meeting	Third Monday in May
Annual Town Election	First Monday in May 4 Precincts
Land Area	5.24 Square Miles
Location	Central Eastern Massachusetts Bordered by Stow on the West and Southwest, Acton on the North, Concord on the Northeast and Sudbury on the East and Southeast. Maynard is located approximately 25 miles Northwest of Boston, 24 miles from Worcester, 18 miles from Lowell.
Population 1989 (Town). Population 1990 (Town. Population 1990 (Federal) Population 1991 (Town). Population 1992 (Town).	. 10,357 . 10,325 . 10,384
Tax Rate 1992-1993	Commercial \$26.84
Tax Rate 1990-1991	그런 얼마 하나 있다면 살아야 한다면 하는데

ELECTED TOWN OFFICIALS - 1992

MAYNARD HOUSING AUTHORITY	TERM	EXPIRES	SELECTMEN	TERM	EXPIRES
Stanley Nowick	1993		Kenneth R. DeMars	1993	
Annie P. Sale(Appt.by State)			Robert P. Gilligan	1993	
Charles Nevala	1995		Richard T. Downey	1994	
Emily Norgoal	1996		Frank Ignachuck, Jr.	1994	
John Piantedosi	1997		George B. Shaw	1995	
MODERATOR			TRUSTEE OF PUBLIC LI	BRARY	
Richard E. Gerroir	1993		*Willis Bean	1993	
SCHOOL COMMITTEE			Hal Shubin(Appointed Philip W. Bohunicky		
			William J. Cullen	1995	
Cindy Parker	1993		maratam o. odaren	1773	
*Robert A. Geldart	1993				
Mark Wesley (Appointed)	1993				
*Thomas Konetzny	1994				
Cindy Svec Ruzich	1994				
Paul Howes	1995				

APPOINTED TOWN OFFICIALS

AMERICAN DISABILITY ACTS COM	BUILDING COMMISSIONER TERM	EXPIRES			
Reverend Robert Jackson	Richard Roggeveen	1993			
Rosanna Woodmansee		Charles Willett(Assistant)	1993		
Robert Macomber		NUTL DIVING AND DE COLOUR			
Richard A. Pierce		BUILDING NEEDS COMMITTEE			
APPEALS, BOARD OF	TERM EXPIRES	James F. Dawson	1993		
AND THE ARM SECTION SERVICES CONTINUES. SECTIONS AND THE SECTION OF SECTION S		Joseph D'Eramo	1993		
Malcolm Houck	1993	Bill Gorman	1993		
William Shea	1993	Karl A. Hilli, Jr.	1993		
Paul Scheiner	1994	Mary Brannelly	1993		
William Poudrier	1995	*Meg Lalli	1993		
Lyle Hughes (alternate)	1993	Robert Loomer	1993		
Donald E.Crowther(alternate)	1994	CARLE MER SHIT COLOR COLORS			
ADMO LOWWIDLY CONSCRIPTION		CABLE TELEVISION COMMITTEE			
ARTS LOTTERY COMMITTEE		Fred Bailey			
Sara Hartman	1993	Jay Ayer			
Carolyn Stock	1993	John French			
Sally Bubier	1994	Willis Bean			
June Alexandrovich	1994				
Patricia Arntzen	1995	CONSERVATION COMMISSION			
ASSESSORS		*Stephen Ruzich	1993		
ASSESSORS		Lois Tetreault	1993		
Stephen Pomfret (elected)	1993	Walter Carbone	1994		
Anthony C. Maria (elected)	1994	Robert Dionne	1994		
Charles F. Green, III	1995	Susan Whyte-Lemke	1994		
ASSISTANT ASSESSOR CONSTABLE					
Jacqueline Crimins					

COUNCIL OF AGING	TERM EXPIRES	HISTORICAL COMMISSION	TERM EXPIRES
Shirley Barilone	1993	Joseph E. Boothroyd	1995
Marion Lattuca	1993	Winnifred Hearon	1995
Irma McCarthy	1994	Elizabeth Schnair	1995
Leo Mullin	1994	Ralph Sheridan	1995
Katherine Pareago	1994		
Stewart Campbell	1995	METROPOLITAN AREA PLANNING	COUNCIL
E. James Mertz	1995		
Adele Milewski	1995	Louise Carroll	
Irene Tompkins	1995		
15000000000000000000000000000000000000		PARKS & RECREATION ADVISOR	Y COMMITTEE
DIRECTOR OF CIVIL DEFENSE		Jack McGee	
Ronald Cassidy		Eileen Sullivan	
DOG OFFICER		PLANNING BOARD	
Leslie Boardman		Monica Mehigan	1993
Betsy B. Wallace, Assistant		Paul LeSage (elected)	1994
zees, z. marrace, moorstane		*Simon Bunyard	1995
FINANCE COMMITTEE		Michael Lalli	1995
		Leanne L. Whalen	1996
Janice Cote	1993	Mark T. Enneguess	1997
*James McCann	1993		1))/
Lisa Micciche	1993	PLUMBING INSPECTOR	
*Mark B. Wesley	1993	Raymond Smith	
Kevin Carroll	1994	William Freeman, Assistant	1993
Arthur Filz	1994	maratam reciman, modificant	1775
Judith Stokey	1994		
Maurice J. Quirke	1994	POLICE CHIEF	
Carolyn Burgess	1995	Arner S. Tibbetts	
Marcia Curren	1995	DECEMBER OF COLUMN	
EIDE CHIEF		RECREATION COMMISSION	
FIRE CHIEF		Christine Clifford	1993
Ronald Cassidy		Theresa Herring	1993
GAS INSPECTOR		*Terry Cordo	1994
William Freeman	1002	Dorothy Maki	1994
	1993	Eileen Sullivan	1994
Raymond A. Smith, Assistant	1993	Florence Tomyl	1995
HEALTH AGENT		REGIONAL SCHOOL DISTRICT PLANNING	COMMITTEE
		John E. Meyn	
Gerald Collins		Ernest Crocker	
		Robert A. Geldart	
		REGIONAL VOC. SCHOOL COMMITTEE	
HEALTH, BOARD OF		Ben J. Iannarelli (elected)1995
Robert M. Cogan, Jr. (elected)	1993		
Anne Marie Desmarais(elected)	1994	REGISTRARS OF VOTERS	
Lawrence E. Hartnett	1995	Madaline Lukashuk	1993
/		Judith C. Peterson	1993
		Deborah Collins	1994
		Marilyn Fedele	1995
		Karl Hilli	1995
		*Robert Tallent	1995

RETTREMENT BOARD

TERM EXPIRES

Robert Larkin Frank Sale Harry Gannon 1994

SCHOOL BUILDING COMMITTEE

Robert Brooks
Roger McElroy
Gary Farrow
Lois V. Cohen
Werner Menzi
Douglas DeBarge
Frank Hill, Jr.
Frank Ignachuck

SEALER OF WEIGHTS & MEASURERS

Ronald Cassidy

SUPERINTENDENT OF SCHOOLS

*Dr. Gregory M. Ciardi William Vellante, Acting Supt. of Schools

TOWN ADMINISTRATOR

Michael Gianotis

TOWN CLERK

Judith C. Peterson

TOWN TREASURER/TAX COLLECTOR

*Carole A. Morgan (elected) 1994 Carolyn Marcotte

VETERANS ADMINISTRATOR

Robert Bumpus

WIRING INSPECTOR

Benjamin Bigusiak Victor Caruso (Alternate)

* RESIGNED

DECEASED

ADMINISTRATION

Federal, State and County Officials

UNITED STATES OF AMERICA

		Residence	Office Tel. No.
President Vice President	Bill Clinton Al Gore	Washington,DC	(202)973–2600
Senators	Edward M. Kennedy John F. Kerry	Boston Boston	(617)565-3170 (617)565-8519
Representative in Congress 5th Congressional District	Martin T. Meehan	Lowell	(508)459-0101
	COMMONWEALTH OF MASSACH	USETTS	
Govenor Liertenant Govenor Secretary Treasurer and Receiver General Auditor Attorney General Councillor 3rd Councillor District Senator in General Court Middlesex/Worcester District Representative in General Court 13th Middlesex District	William F. Weld A. Paul Cellucci Michael J. Connolly Joseph D. Malone A. Joseph DeNucci L. Scott Harshbarger Robert B. Kennedy Robert A. Durand Nancy "Hasty" Evans MIDDLESEX COUNTY	Cambridge Hudson Boston Watertown Newton Cambridge Lowell Marlborough Wayland	(617)727–3600 (617)727–7200 (617)727–2800 (617)367–6900 (617)727–2075 (617)727–8400 (617)727–2756 (617)722–1120 (617)722–2460
Commissioners	Thomas J. Larkin Edward J. Kennedy, JR. Francis X. Flaherty	Bedford Lowell Arlington	(617)494–4115 (617)494–4120 (617)494–4110
Clerk of Courts	Edward J. Sullivan	Cambridge	(617)494–4010
Registrar of Deeds Middlesex South District	Eugene C. Brune	Somerville	(617)494–4510
Treasurer	James E. Fahey, Jr.	Watertown	(617)494-4125
Registry of Probate and Insolvency	Donna M. Lambert	Natick	(617)494-4530
District Attorney	Thomas F. Reilly	Watertown	(617)494-4050
Sheriff	John P. McGonigle	Wakefield	(617)494–4400

NOTE: Officials in office as of January 1993

ANNUAL TOWN REPORT OF THE TOWN CLERK

To the Citizens of Maynard:

Herewith is the report of the Town Clerk for the year ending December 31,1992. This report consists of the following:

General Information
Town, Federal, State and County Officials
Statistics
Births Registered in 1992
Summary of Licenses and fees collected
by Town Clerk to Town Treasurer
Special Town Meeting - January 27, 1992
Presidential Primary - March 10, 1992
Annual Town Election - May 4, 1992
Annual Town Meeting - May 18, 1992
Special Town Meeting - May 19, 1992
State Primary - September 15, 1992
Special Town Meeting - October 26, 1992
State Election - November 3, 1992

1992 - The year of elections.

We were extremely busy from February through November preparing and running elections.

From the beginning of registering new voters, to the many absentee ballots, to the final sending in of the results to the State.

It was enjoyable seeing the high interest from Maynard residents in these elections. Maynard had an 85% voter turnout for the Presidential Election on November 3, 1992.

I sincerely thank my Assistant, Janice H. Barbagallo, my election wardens; Terry Morrill, Marg Mallinson, Nancy Javert, Marty Maria, and all the other election workers for their extra support throughout this busy election year.

Local redistricting on Maynard's voting precincts was completed and approved. The redistricting will be implimented in 1993.

In conclusion, I wish to extend a special thank you to the Honorable Board of Selectmen, Town Administrator, the Police Department, the Department of Public Works, the School Department, Board of Registrars, and other Town Employees and Officials who have cooperated and supported the Town Clerk's Office over the past year.

Respectfully submitted Quelitle (1. Te texan

Judith C. Peterson

Town Clerk

STATISTICS - TOWN OF MAYNARD

BIRTHS RECORDED	IN MAYNARD	- COMPARISON FOR FI	VE YEARS
1988 156	1989 149	1990 1991 155 166	1992 150
DEATHS RECORDED	JANUARY 1, 1992 TO D	ECEMBER 31, 1992	
January	10	July 1	
February	5	August 11	
March	8	September 8	
April	5	October 8	
May	7	November 12	
June	5	December 8	
		MALES 51	
		FEMALES 37	
COMPARISON FOR	FIVE YEARS - DEATHS		
1988	1989	1990 1991	1992
87	76	73 61	88
Winner and neces			
	DED JANUARY 1, 1992 T		
January	0	July 1	
February	3	August 11	
March	4	September 4	
April	2	October 10	
May	11	November 4	
June	6	December 5	
COMPARISON FOR	FIVE YEARS - MARRIAGE	SS	
1988	1989	1990 1991	1992
105	82	96 72	61

BIRTH REGISTERED IN 1992

DATE OF			DILAM AN DIDMU	DARROWS NAME
BIRTH	NAME OF CHILD	SEX	PLACE OF BIRTH	PARENTS NAME

JANUARY 2	KIERNAN EDWARD HORRIGAN	м	CAMBRIDGE	EDWARD W. & KERIN M.PIECEWICZ
3	AMY RACHEL HACKENDORF		CONCORD	JAMES G. & JENNIFER L.CLEMENT
4	SUZANNA BAILEY BASS	3591	BOSTON	MICHAEL E. & LISA E.BAILEY
7	GREGORY MARSHALL HARRISON	100	CONCORD	MICHAEL H. & PATRICIA M.MC GUIRE
7	MARISSA LEE HAYES		WORCESTER	MICHAEL F. & MAUREEN L.HEALY
8	MACKENZIE ELIZABETH LUPPOLD	F	CONCORD	JONATHAN J. & DENISE M.OLIVIERI
8	REBECCA ANN KARNER	0.70	CAMBRIDGE	ERNEST R. & CAROLYN A.SPRAGUE
11	MELISSA LOUISE CHIASSON	F		JAMES M. & ANN-MARIE JARMULOWICZ
21	PIERRE HUBERT GERONDEAU	(273)	CONCORD	PETER D. & PATRICIA M.GORMLEY
27	KAYLA ELLEN MORRISON		CONCORD	ROBERT J. & PAULA A.SAUTA
29	KERRY ROSE SULLIVAN	_	CONCORD	DANIEL J. & PATRICIA R.MC GUINESS
31	ERICA MAY HARDY	F	CONCORD	STEVEN W. & CLAUDETTE M.PROULX
31	ERICA IMI IIANDI	•	CONCOND	
FEBRUAR	Y			
3	NATHAN JOSEPH HAMLIN	M	CONCORD	GREGG R. & KAREN APRIL
4	MICHAEL ANTHONY TERRANOVA	M	CONCORD	MARK C. & KAREN A. TOBIN
5	DEREK IRA KRAVITSKY	M	CONCORD	MARK J. & VICTORIA S.VAN LEER
7	MONIQUE JANIS ARSENAULT	F	NEWTON	NORMAN J. & TINA L.GALLANT
12	MICHAEL JAMES FRIEDMAN	M	BOSTON	ARTHUR C. & CAROL A.BLOOM
13	ALEXANDER DE COURCY HINDS	M	BOSTON	ANDREW S. & MARIE-DENISE FAY
15	KEVIN PATRICK HICKEY	M	CONCORD	THOMAS A. & JILL A. VOTER
21	NICOLE HONORA MCIVER	F	BOSTON	BRIAN A. & KIM D.DAVIS
21	KARLEE EVELYN MCIVER	F	BOSTON	BRIAN A. & KIM D.DAVIS
21	BENJAMIN GLEN PETERS	M	NEWTON	TIMOTHY J. & KATHERINE C.CROSS
24	COLLEEN PATRICIA FLANAGAN	F	BOSTON	KEVIN L. & PATRICIA A.FREY
25	MATTHEW CURTISS DITMARS	M	CONCORD	PETER F. & WENDY S.NOYES
25	JAMES MICHAEL PETROSKEY	M	CONCORD	MICHAEL F. & ELIZABETH L.FANNON
26	THOMAS WILLIAM SMALL	M	CONCORD	WILLIAM D. & CECILIA TATEM
28	KELLY MARIE SAVOY	F	CONCORD	DEREK N. & SHIRLEY A.MACIEL
MARCH 2	JENNIFER ELIZABETH NAVAROLI	F	CONCORD	JOHN L. & KAREN A. HOLLOWAY
2	ALEX CODY FOSTER	55.0	CONCORD	KEVIN J. & GUDRUN J.SICKINGER
4	JORDAN NICOLE DOUCETTE	0.70	CONCORD	GREGORY C. & MAUREEN BILAFER
5	KEITH RICHARD LASSMAN		CONCORD	RICHARD D. & DEBRA S.PARKHURST
11	DON CLAUDE SEARS	75.75	FRAMINGHAM	DON M. & DORY M.SILVA
11	DYLAN EDMUND CLARK	55.53	CONCORD	CHRISTOPHER D. & LISA J.WILLIAMSON
21	IAN JOSEPH LACEY		CONCORD	PETER T. & MARY A.GUNDERSEN
22	ALYSSA MARIE INESON	- 0.00	CONCORD	DOUGLAS O. & DONNA M.WELLS
	DANIEL MASSA J. SAWYER	257920	CONCORD	ROBERT K. & MICHELLE MASSA
30 30	MICKEYLA ALISON MURPHY		CONCORD	FRANCIS J. & PATTI A.DUFFY
31	DANIEL ERIC SHERMAN	0.5	CONCORD	ALAN D. & SHELLEY G.ALPERT
31	DANIEL ERIC SHERIER	••	001100110	
APRIL				*
4	CARLEE JILL MAGLIOZZI		CONCORD	KENNETH V. & HELEN M.CAMPBELL
7	VICTORIA AUSTIN NOE	F	CONCORD	KEVIN S. & TINA F.SMITH
9	AARON GRAYSON JONES	M	CONCORD	BRUCE H. & TANYA E.MORGAN
10	KATIE NOELLE ROSE FERGUSON	F	CONCORD	SCOTT D. & SALLY WOOD
11	ANDREW BENJAMIN SEGER		BOSTON	ROBERT F. & SUSAN B.GOLDSTEIN
11	CAMERON COLT WILLCOX		CONCORD	WILLIAM J. & SUSAN A.COLT
16	TIMOTHY JAY KENNELLY	M	CONCORD	RICHARD J. & CYNTHIA L.HARTMAN
17	GENEVIEVE ELIZABETH NOONAN		CONCORD	THOMAS J. & ELIZABETH HAYS
19	MADELINE MICHEL WILKINSON	2172	WINCHESTER	NEVILLE C. & JEANNETTE M.BRAND
22	NICHOLAS JOHN JACQUES		CONCORD	PAUL F. & MARY ELLEN - LEBEAU
25	HIRONORI TERADA		CONCORD	TOSHIO & YOKO INAGAKI
28	JASON PAUL SCHOMACKER		CONCORD	KEVIN T. & MICHELLE A.POTHIER
30	BRITTANY LYNN SOAR	F	CONCORD	DAVID B. & LAURA J.CONROY

BIRTH REGISTERED IN 1992

DATE OF	,			
BIRTH	NAME OF CHILD	SEX	PLACE OF BIRTH	PARENTS NAME
APRIL				
MAY				DANDER A . GIROT T MODEL
3	JUSTIN ROBERT CAPONE	7000	CONCORD	ROBERT S. & CAROL J.MORSE
4	SEAN PATRICK MC CARTHY		CONCORD	THOMAS J. & PAMELA SEARS
4	MEGHANNE LEE KERR		CONCORD	DANIEL E. & KARYL A.NELSON
9	JOSEPH PETER JOHNSON	7,53	WALTHAM	JOSEPH H. & GEORGIA A.GEORGOPOULOS
11	MEGHAN ELIZABETH HERRICK	F		GLENN E. & NANCY L.VARRICHIONE
13	ROBERT JOHN DURBEN	9.00	CONCORD	THOMAS G. & SANDRA R.MANERO
13	DANIELLE MARY FAIRWEATHER	F	CONCORD	JAMES M. & ELIZABETH J.RUSSO JOSEPH C. & BARBARA-ELLEN COOLE
13	AMANDA NICOLE CONNERNEY	F	CONCORD	
16	MADISON ANN BRAINARD	F	CONCORD	DANIEL L. & LEE ANN BUCCELLI
20	BRIAN PAUL FUERST	М		JAMES R. & CHRISTINE PAUL
21	STEVEN PULIS EVANS	M		GERALD C. & FAITH A.PULIS
22	DAVID JOHN KRUSZKOWSKI		CONCORD	JOHN A. & MICHELLE A.SCESNY
28	ASHLEY TAYLOR WHITNEY	F	CONCORD	ALFRED T. & AGNES J.JEROME
28	MICHELLE DIANNE PACIFICO	F		STEVEN M. & DIANNE M.OLDROYD
29	MEAGAN TAYLOR POH		CONCORD	JAMES J. & KAREN R.PATTERSON JOSEPH D. & JOAN E.CHENEY
31	VICTORIA ELIZABETH MONIZ	F	CAMBRIDGE	JOSEPH D. & JOAN E.CHENEI
JUNE				
1	LAURA ELIZABETH CENTARRINO	F	CONCORD	LOUIS A. & NANCY J.OAKMAN
3	ANDREW JOSEPH VOGEL		WALTHAM	WILLIAM L. & DIANNE M.MASULLA
4	JACKSON COUTTS RIMPAS			JEFFREY G. & DEBORAH COUTTS
4	ANDREW JOHN THRAEN		CONCORD	DARREN J. & JEAN COMITO
5	WILLIAM SHERMAN DEMAREST		CONCORD	JAMES D. & JANET DONOHUE
8	COLLEEN CATHERINE DAWSON	F	CONCORD	JAMES F. & CATHERINE M.HARTNETT
9	CAROLYN TRACY THAYER	F	CONCORD	JOHN G. & ANNE THIEL
9	MEGAN ELIZABETH WYNNE	F	CONCORD	MICHAEL K. & JANET L.IMPOSIMATO
11	CHARLES FOSTER LEBLOND	М		DAVID H. & JOHANNAH FOSTER
11	KATHRYN LEE MARSHALL	F	CONCORD	JOHN J. & SANDRA L.PULIS
13	ELIZABETH MCCARTHY MCDERMOTT	F	CONCORD	MICHAEL T. & SUSAN D.MCCARTHY
15	RACHEL ANN STOLAR	F	BOSTON	EDWARD M. & VANESSA E.ANEZIS
16	ALYSSA MARIE MARJOLLET	F	CONCORD	JEAN-PHILIPPE L. & MICHELLE L.JOY
19	DANIEL HOWARD STRAUSS	M	FRAMINGHAM	DAVID W. & JODI S.RALPH
19	COLLEEN NICOLE SHELDON	F	CONCORD	BARRY C. & GAIL W.HARLACHER
19	MICHAEL ANDREAS BUTERA	М	CONCORD	STEPHEN M. & ANJA M.BALL
19	MICHAEL JOHN WATERHOUSE	M	NEWTON	RICHARD C. & PAULA A.FIELD
22	OLIVER BENJAMIN SCHULTZ	M	NEWTON	HAYDEN B. & MARY M.SIELING
23	NICHOLAS PHILLIP DAY	M	CONCORD	ALAN R. & SARAH K.BARNSLEY
23	JAMES EDWARD DAY	M	CONCORD	ALAN R. & SARAH K.BARNSLEY
24	CONOR RICHARD O'BRIEN	M	CONCORD	PATRICK D. & DEIRDRE A.MURPHY
25	ISAAC NATHAN SHULLIN JOHNSON	M	BOSTON	MARK O. & LESLIE A.SHULLIN
26	RYAN DAVID CAREY	M	CONCORD	THOMAS C. & CHERYL A.SACCO
28	BRIAN PATRICK KING	M	CONCORD	RICHARD F. & TERRY L.LOCHIATTO
JULY				
3	SAMUEL ALLEN FARNHAM		BOSTON	ROBERT C. & EMILY ALLEN
9	CAMERON WILLIAM STRAUSS	М	FRAMINGHAM	MARC W. & BETH E.MORONEY
9	DYLAN RAYMOND SULLIVAN	M	CONCORD	JOHN H. & BRENDA S.LOCKHART
14	SARAH ELIZABETH BANATOSKI	F	CONCORD	STEPHEN E. & DORIS M.DERIDDER
15	TAYLOR MATHEW SHAW	M	CONCORD	GREG S. & LISA A.CACCAVARO
15	STEPHEN JOHN SHERMAN	М	CONCORD	MARK J. & LORI A.BERGMAN
16	BRYANT MATTHEW CARTER	M	FRAMINGHAM	GARY R. & TRACY L.TYLER
19	DYLAN PATRICK RIDDLE	M	FRAMINGHAM	JEFFREY J. & TRACY C.COLLIN
22	IVY LOUISE MADDEN	F	NEWTON	PAUL B. & JOY CURTIS ANTHONY M. & LAURIE A.BOVA
26 30	BRANDON MICHAEL LEVESQUE	M F	CONCORD NEWTON	BRIAN L. & MICHELLE P.SCHWARTZ
30	MARIAH FAY SCHAFLIN	r	HENTON	DATAM H. & MICHBERS F. SCHWARTS

BIRTH REGISTERED IN 1992 DATE OF SEX PLACE OF BIRTH PARENTS NAME BIRTH NAME OF CHILD V.TIIT. AUGUST ANDREW TYLER COUSINS M CONCORD DANA L. & DEBRA A.JOHNSTON 3 M NEWTON KEVIN RUSSELL WILKIE RICHARD R. & DEBORAH R.MC CLAY F CONCORD JOHN J. & JUDITH A.STOKEY 10 JACQUELINE ALEXIS MC GOLDRICK M CONCORD DEREK MICHAEL SALMI PAUL A. & RAMONA R.LUCA 10 14 JOSEPH PATRICK FLYNN M CONCORD PAUL E. & KATHLEEN P.FITZGIBBONS SHELDON T. & CLAIRE GOGUEN F CONCORD EMILY ANNE SHEA 14 F CONCORD KELSEY DIANE MUNRO DONALD F. & DEBORA A.HEALY 17 F LOWELL 18 KAITLYN GERALDINE MULDOON THOMAS M. & CYNTHIA M.BONFILIO M CONCORD CHRISTOPHER DAVID SEARS DAVID M. & LUCIA FISCALE 18 MIRELLA ANNE RUGGIERO F CONCORD STEPHEN M. & MARIALENA FLORI 18 M CONCORD 19 JAKE DAVID THOMAS DAVID W. & DONNA M.SAULT 21 JONATHON LEE RAMOS M CONCORD JESUS S. & NELLY L.CHANG F CONCORD 24 LAUREN ELIZABETH PILEEKI WILLIAM F. & JOANNE M.CASEY CHRISTOPHER RYAN MURPHY M CONCORD THOMAS D. & SUSAN SKALSKI 27 M CONCORD 28 NICHOLAS ROSS RUNDLETT WILLIAM R. & JUDY A.FIFE M CONCORD 29 RYAN DOUGLAS DIETTE KENNETH L. & LINDA M.LINTERI M CONCORD KRAIG THOMAS FRENCH MARTIN C. & KIM M.LINDFORS 31 SEPTEMBER ANDREA NICOLE BUTLER F CONCORD JOHN J. & JUDY L.GEURTS 14 JANA MARISSA HERMAN F CONCORD ROBERT J. & THERESA MORRIS F CONCORD WILLIAM G. & SUSAN DE ROSA 14 KATRINA ROSE KOHLMAN M CONCORD 16 JOSEPH LEO TYLER LEON A. & JOAN R.MEAKIN F CONCORD F CONCORD WILLIAM B. & TANYA E.CRENSHAW 28 JENNIFER LEIGH QUINN STEFANIE LYNN PANETTA JOHN R. & CYNTHIA A.SIMMONS 29 F BOSTON ASHLEY EVA LEE WADDINGTON PETER C. & PEARL M.BREEN 8 12 CHRISTOPHER REED WILBUR M BOSTON ERNEST R. & SARA STRONG F CONCORD ROBERT S. & MARY J.OLLILA AMY OLLILA SCZERZEN 14 M CONCORD 15 MAXWELL JAMES MC CORMACK MICHAEL J. & MARY E.GUCCIARDI F CONCORD F CONCORD BRADFORD E. & LINDA M.GIANFERRI 18 CRYSTAL MARIE PARKER 23 JESSICA LAUREN CELI CHRISTOPHER J. & KATHRYN J.SUTTON M CONCORD 23 JONATHAN LEE SORRELLS DAVID L. & JUDIANN HALEY F CONCORD MICHAEL A. & JULIE L.COLOSI 30 ANNA CATHERINE COSTELLO ADAM ROBERT WESLEY M CONCORD MARK R. & LORETTA M. YOUNG ALEXANDER CHRISTOPHER JOHNSON M CONCORD PATRICK S. & KATHLEEN M.MC CALL 9 11 NATHAN JENAL BROWN M CONCORD ROBERT L. & KATHERINE M.JENAL KATHERINE DEVER JONES F WINCHESTER STEPHEN A. & CHARLOTTE A.DEVER 12 ERIN ELIZABETH JONES F WINCHESTER STEPHEN A. & CHARLOTTE A.DEVER 12 F CONCORD F CONCORD KELSEY BETH CARLSON ARTHUR G. & MARYANNE FARQUHARSON 20 20 KAREN NANCY CARLSON ARTHUR G. & MARYANNE FARQUHARSON 24 ZACHARY BROWN LOUGHLIN M WALTHAM DAVID T. & CYNTHIA A.MORAN F FRAMINGHAM 24 ASHLEY ANNE HOWES JOSEPH P. & MICHELE A.WRENN M CONCORD 28 MICHAEL EDWARD GARLAND DWIGHT W. & SUZANNE E.MC BRIDE M CONCORD 28 JOEL DAVID BOWERS MATTHEW D. & CRYSTAL S.NAZZARO MATTHEW W. & MICHELLE MAURICE M BOSTON MATTHEW LUCAS CORBETT DECEMBER F STONEHAM MICAELA ANN KRAUSS KEVIN B. & VERONICA GOLDEN 1

TOTAL BIRTHS FOR 1992 = 150

7

7

11

M MALDEN

M CONCORD

F BROCKTON

MICHAEL S. & MARY E.CONNELLY

JOHN E. & MARY P.SULLIVAN

THOMAS B. & IRENE A.SYDELL

DAVID T. & HELEN C.PEPPAS

MICHAEL SALVATORE SCIMECA, III M CONCORD SEAN MICHAEL BRENNAN M MALDEN

SEAN MICHAEL BRENNAN

DANIEL JOHN MC CARTHY

KAYLA MARIE FRASER

IMPORTANT REQUEST

PLEASE NOTIFY THE TOWN CLERK IMMEDIATELY OF ANY ERROR OR OMISSION IN THE ABOVE LIST OF BIRTHS, ERRORS CAN BE CORRECTED ONLY BY SWORN AFFIDAVIT, AS PRESCRIBER BY GENERAL LAWS, AND MAY CAUSE YOU INCONVENIENCE, WHICH CAN BE AVOIDED BY PROMPT ATTENTION.

1991 BIRTHS RECEIVED IN 1992

Novemb	er			
26	ALEX CODY SCHRAGER HANDLER	M	CONCORD	JEFFREY S. & BETH SCHRAGER
DECEMBE	R			
6	THOMAS JOSEPH HERRING	M	NEWTON	ROBERT J. & THERESA J. PAPA
20	JACK MANUEL SOUZA	M	FRAMINGHAM	JOHN P. & JOANNE K.SIMONEAU
24	ELIZABETH TAIT MERRITT	F	CONCORD	MARK W. & MARIANNE C.MORRISON
26	RACHEL ANN MAC GILLIVERY	F	CONCORD	DAVID F. & JO A. NUTTER
30	DEAN VINCENT MURPHY	M	CONCORD	RALPH G. & CHRISTINE A.FIERRO

SUMMARY OF LICENSES AND FEES BY TOWN CLERK TO TOWN TREASURER

	Total	\$73,686.80
Town Share of Fish & Game (Fe	es)	300.40
Town Share of Dogs (Fees)		996.00
Fish & Game Lic.		11,080.75
Dog Licenses		2,207.00
Theater Lic. (Sunday Entertai	nment)	261.00
Street Lists		293.00
Raffle Permits		30.00
Public Entertainment		450.00
Pool Table/Billard Table		300.00
Pole Locations		20.00
Pinball Machine & Video (Mech	anical Game Lic.)	25.00
Oil Permits	o ser ser	280.00
Marriage Intentions		915.00
Miscellaneous		464.65
Lord Day Lic. (ice cream)		110.00
Lodging House Lic.		150.00
Junk Dealers		80.00
Financial Statements		1,808.00
Common Victualler		1,825.00
Certified Copies		2,736.00
By-Law Violations		10.00
Business Certificates		1,290.00
Auto Amusement		600.00
Auto Agent Class II		1,500.00
Auto Agent Class I		400.00
Alcoholic Beverages		\$45,555.00

ALL DOG 1992 LICENSES EXPIRE ON DECEMBER 31, 1992. DOGS MUST BE LICENSED IN JANUARY 1993, OR THE OWNERS OR KEEPERS THEREOF ARE LIABLE TO A FINE. THE LAW APPLIES TO ALLDOGS SIX MONTHS OLD OR OVER. REGARDLESS OF TIME OF YEAR OWNERSHIP IS ACQUIRED.

NO DOG LICENSE BILLS ARE SENT TO OWNERS.

OWNERS MUST RENEW LICENSES EACH YEAR AT THE TOWN CLERK'S OFFICE.

SPECIAL TOWN MEETING HELD JANUARY 27, 1992

MAYNARD HIGH SCHOOL AUDITORIUM OFF GREAT ROAD

Pursuant to Town Warrant # 637, at 7:30 P.M. on January 27, 1992, the Special Town Meeting was called to order by Moderator, Richard E. Gerroir.

Three Hundred and five (305) voters were in attendance.

Guest were acknowledged and admitted.

Motion made and seconded to appoint Thomas Whalen, Assistant Moderator.

Motion made and seconded to waive the reading of the warrant as a whole. Motion carried.

ARTICLE 1: VOTED: that the Town Accept the final report of the Maynard Regional School District Planning Committee and, thereby discharge the Committee.

Finance Committee makes no recommendation.

ATTACHED

Maynard Regional School District Planning Committee

Final Report

January 27, 1992

We will not list the whole series of events of the last few years regarding the question of regionalization of Maynard's schools. However, we would like to point to a few significant events:

- The spring of 1989 saw the first tentative meetings of over 40 Maynard residents interested in the question of regionalization.
- In November of 1989, The Maynard Regional School District Planning Committee was established by vote of Town Meeting, and by appointment of Town Moderator.
- In May of 1990, after studying regionalization and alternatives, a report was presented to the Maynard School Committee, recommending continued discussions with Acton/Boxboro on regionalization; the School Committee voted to support that recommendation. At the same fime, this Committee also presented the School Committee, for their review, our reports on alternative issues.
- Shortly thereafter, a similar report was presented to Town Meeting, and an article approved to pursue discussions and negotiations with Acton/Boxboro on regionalization.
- Discussions with Acton and Boxboro continued and, in October of 1990, serious negotiations on an agreement began; in January of 1991, a tentative agreement was reached.
- During this period, grass-roots groups arose from the community: SOS to oppose regionalization, and SHARE to support it.
- In April 1991, the Maynard School Committee voted to endorse the recommendation of our Committee that the school systems in the three towns be consolidated. In May, with the election of two new members, this endorsement was withdrawn.
- In May, Boxboro town meeting voted to expand the 7-12 Acton/ Boxboro region to include Maynard, but not to include the elementary grades.
- In June of 1991, 2,024 Maynard voters turned out for a most memorable Town Meeting, and voted in the affirmative, 984 to 930, to regionalize our schools with Acton at the elementary grades and Acton/Boxboro at the 7-12 level.
- The following week, by a 2-1 margin, Acton Town Meeting voted not to expand the region to include Maynard, thus vetoing the agreements reached between representatives of the three communities.

I would like to point to what I feel are significant aspects of how this committee operated.

Community Involvement

In the early phase of the Committee's work, under the chairmanship of Linda Bretz, a large number of people interested in the educational future of Maynard's children came together to look at the issues. Linda made sure that we looked at more than just regionalization. We formed study groups that looked at issues of finance, transportation, staffing, and student concerns. Other groups looked at alternatives that might allow us to maintain a viable high school in the face of declining enrollment. The options we examined were collaboration with other systems, distance-learning, tuitioning out, grade-restructuring, and doing nothing. A large majority of those people felt that the best option was to pursue regionalization with Acton/Boxboro. The involvement of a large number of people with different opinions and ideas helped the Committee to examine a range of issues and alternatives while avoiding the pitfalls of tunnel vision.

Process

There were some who felt that our Committee should have worked towards the alternatives that we studied during the earlier phase of our work. As we have stated many times, our legal mandate was to examine whether <u>regionalization</u> was a viable course for Maynard's educational future; all other questions of alternatives properly belonged to the School Committee for consideration.

During the second phase of the Committee's work, from the summer of 1990, charge was to pursue discussions and negotiations with Acton/Boxboro towards regionalization. As we have stated many times, there was a process involved and we had a legal and moral obligation to continue through that process to a proper conclusion. That process, spelled out in state law and regulations, included the establishment of the Committee at Town Meeting, negotiations for a regionalization agreement, presentation of that agreement to the towns, and vote by town meeting of each and every town. To do anything else but complete the process would have been an abrogation of our responsibility to the community, and personally unacceptable for each of us.

Community Action

From the summer of 1990, a grass-roots organization (SOS) had announced itself in opposition to regionalization, but none yet in support of regionalization. Our feeling was that, while we could support the agreement and explain it, our committee of three could not be the vehicle for moving it to passage. There had to be a similar grass-roots movement in support, or the effort would fail. By the winter of 1990, such a group did form as SHARE, a loose organization of many dozens of people committed to increased educational opportunity for Maynard's children. While our Committee's time continued to be taken up with negotiating agreements and providing informational forums, it was SHARE that became the driving force behind the regionalization effort and, ultimately, its passage in Maynard.

However, had it not been for a strong opposition, the outcome might have been quite different. Over most of the year, the opposing factions challenged each other hard and often. There were many forums held and many opportunities to be heard and questioned; there were weekly debates in the local press; letters, pro and con, took up whole pages; and each candidate for election had to express an opinion on the subject. The result was that, by the time town meeting came around, virtually everyone in Maynard had reached an opinion on the pros and cons of regionalization and the Maynard school system in general. And, in most cases, that opinion was a reasoned one, based on factual information and understanding of the issues.

The longer-lasting result is that many more Maynard residents today are involved in their children's education, and in their schools, and have a better understanding and appreciation of both. It could even be argued that there is a greater interest in town affairs in general, because of the increased political awareness of this past year.

Committee Conduct

From the beginning, this Committee set a high standard of conduct. In the face of an extremely emotional and contentious issue, we would deal with facts, not emotions, since we represented the Town of Maynard. This Committee conducted itself at all times with the utmost integrity in all matters. On at least two occasions, meetings were canceled rather than have their legality called into question due to late postings.

While members of the Committee held opinions on various matters, we always tried to be clear in differentiating between opinion and fact. The information that this Committee disseminated was always accurate to our knowledge. There were a few occasions when we preferred not to release information prematurely, until we could confirm it. On the one occasion when we were forced to go with preliminary information, we later regretted it: in the matter of the amount of savings, the figure of \$520,000 looked too good to us so we initially put a more conservative figure of around \$450,000. In fact the \$520,000 was correct; putting out the lower figure only added to confusion.

Committee Members

It was stated by one of our members, that "we're all amateurs." In fact, this is in the finest tradition of volunteerism in this country and this town. Maynard has benefitted greatly from the personal time given by the members of this Committee, and sacrifices made by their families. We did this because we care about the town of Maynard and we especially care about the educational future of our children. I would briefly like to thank the Committee members personally:

Linda Bretz, whose organizational skills and amazing energy saw the first phase to completion.

John Meyn, the one member who managed to stay on the Committee the whole time, and who taught me patience when I needed it.

Ernie Crocker, who came late to our Committee, and brought new ideas and perspectives which sometimes caused consternation but which needed to be examined.

Jan Crail whose resignation epitomized the emotional conflict that most of us in this community were feeling--how to provide the best educational opportunity for our children and, at the same time, protect our children from change and hurt.

With the submission of this Final Report, this Committee's task is finished. We ask that this Final Report, and the Summary of the Committee's Report to the Town of last May 1991, be published in the next Annual Town Report.

So that future efforts to examine educational issues may have the benefit of our work, the reports of this Committee, submitted in May of 1990, May 1991, and this Final Report, along with supporting data, are available at the Town Clerk's Office, Maynard Public Library, and at the office of the Superintendent of Schools.

Respectfully submitted,
Maynard Regional School District
Planning Committee

Bob Geldart, Chairman John Meyn Ernie Crocker

Bob Geldart John Egreyn

11.2

DISCUSSED ON CONSENT CALANDER

ARTICLE 2: VOTED: YEA: 226, NEA: 77, BLANKS: 1, that the Town set the salary range for the position of Town Administrator (as defined in the Maynard Town Charter) by providing a base level of \$46,000.00, a mid-range of \$55,500.00 and a high level of \$65,000.00.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

Finance Committee Recommends.

DISCUSSED ON CONSENT CALANDER

ARTICLE 3: VOTED: YEA: 186, NEA: 119, BLANKS: 0, that the Town transfer from the Sappet Trash Settlement Account to the FY-92 Selectmens Salary Account the sum of \$10,311.00 to fund the position of Town Administrator (as defined in the Maynard Town Charter) at the rate of \$46,000.00 annually for the period of September 3, 1991 to March 3, 1992; and contingent upon a performance review of such position conducted and completed to the satisfaction of the Board of Selectmen prior to March 3,1992 at the rate of \$50,000.00 annually for the period of March 4, 1992 to June 30, 1992.

The above was passed by a Secret Ballot vote as required by Maynard Town By-Laws.

Finance Committee Recommends.

ARTICLE 4: VOTED: that the Town transfer the sum of \$9,688.00 from the Sappet Trash Settlement Account to the FY-92 Library Salary Account to qualify and maintain state certification for the Maynard Public Library for FY-92.

Finance Committee Recommends.

Motion made by Philip Bohunicky, and Seconded to adjourn the Special Town Meeting at 8:45 P.M.

Motion carried - Special Town Meeting adjourned at 8:45 P.M.

This is to certify that on January 10, 1992, I have served Warrant # 637, for the Special Town Meeting, held January 27, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

> Barbara A. Hartnett Constable

JUDITH C. PETERSON ATTEST: A TRUE COPY:

TOWN CLERK

PRESTDENTIAL PRIMARY

THESDAY

MARCH 10, 1992

The Presidential Primary was held at all four precincts on Tuesday, March 10, 1992 from 7:00 A.M. to 8:00 P.M.. A total of 2,247 voted.

Democrats - 1666 - Republicans - 564 - Independent Voter - 17

Precinct #1 Warden: Theresa Morrill - Clerk: Agnes Grudinski - Total number of votes cast: 569 (Democrats - 426 - Republicans - 142 Independent Voter - 1) 15 absentee ballots. Results announced at 9:45 P.M.

Precinct #2: Warden: Margaret Mallinson - Clerk: Elizabeth Fairbanks - Total number of votes cast: 588 (Democrats - 423 - Republicans - 163 Independent Voter - 2) 23 absentee ballots. Results announced at 11:10 P.M.

Precinct #3: Warden: Nancy Javert - Clerk: Cecile Karpeichik - Total number of votes cast: 583 (Democrats - 438 - Republicans - 140 Independent Voter - 5) 3 absentee ballots. Results announced at 9:45 P.M.

Precinct #4: Warden: Martha Maria - Clerk: Janet King - Total number of votes cast: 507 (Democrats - 379 - Republicans - 119 - Independent Voter - 9) 8 absentee ballots. Results announced at 9:30 P.M.

Final tabulation and total results from all precincts were announced at 11:10 P.M. Total votes cast: 2,247.

DEMOCRATIC PARTY

	PRCT.	PRCT.	PRCT.	PRCT.	TOTAL
PRESIDENTIAL PREFERENCE	Vote	for One			
Ralph Nader Lyndon H. LaRouche Jerry Brown Tom Harkin Larry Agran Paul Tsongas Eugene McCarthy Bill Clinton Robert Kerrey No Preference Sundry Blanks	15 1 62 2 2 296 2 35 2 4 2	15 1 67 3 1 269 1 56 2 2	23 0 60 1 0 303 0 39 4 2 4 2	15 0 65 0 0 247 1 45 1 1	68 2 254 6 3 1115 4 175 9 9
Total	426	423	438	379	1666
STATE COMMITTEE MAN	Vote f	or One			
Robert A. Durand Blanks	265 161	293 130	267 171	237 142	1062 604
Total	426	423	438	379	1666

	PRCT.	PRCT.	PRCT.	PRCT.	TOTAL
STATE COMMITTEE WOMAN	Vote for	One			
Virginia M. Allan Blanks	266 160	278 145	264 174	232 147	1040 626
Total	426	423	438	379	1666
TOWN COMMITTEE	Vote for	Thirty-	Five		
Mary Alexanian Joseph Boothroyd Philip Bohunicky Alicia Bowker Frances Curcio Mark Collins William Cullen Kenneth DeMars Raymond Dionne Patricia Donahue Thomas Duggan Richard Gerroir Robert Gilligan Theresa Herring Thomas Konetzny Madaline Lukashuck William Matthews Edward Mullin Lauri Pekkala Judy Peterson Cindy Ruzich Rosemarie Shaw William Smith Herb Symes Florence Tomyl Steve Wagoner Chris Whalen Thomas Whalen Alfred Whitney Bruce Whitney Darryl Whitney Sundry Persons	3 1 3 4 1 1 1 2 2 1 3 3 5 1 1 1 1 1 2 1 2 1 4 4 2 1 1 4 4 2 1 1 4 4 2 1 1 4 4 4 2 1 1 4 4 4 4	868666678687787786868866868892	16 16 15 13 16 13 14 16 15 13 14 13 15 13 14 14 13 15 15 15 15 15 15 15 15 15 15 15 15 15	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	31 27 30 27 27 25 28 29 25 28 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 25 27 27 27 27 27 27 27 27 27 27 27 27 27
Blanks	14834	14583	14869	13140	57426
Total	14910	14805	15330	13265	58310

REPUBLICAN BALLOT

	PRCT.	PRCT.	PRCT.	PRCT.	TOTAL
PRESIDENTIAL PREFERENC	E Vote f	or One			
Patrick J. Buchanan David Duke George Bush No Preference Sundry Persons Blanks	49 0 81 7 5	49 3 99 7 3 2	49 1 83 4 3 0	30 0 83 3 2 1	177 4 346 21 13 3
Total	142	163	140	119	564
STATE COMMITTEE MAN	Vote f	or One			
William C. Sawyer Blanks	89 53	108 55	90 50	70 49	357 207
Total	142	163	140	119	564
STATE COMMITTEE WOMAN	Vote f	or One			
Catherine A.Barry Ghen Blanks	t 87 55	110 53	91 49	70 49	358 206
Total	142	163	140	119	564
TOWN COMMITTEE	Vote f	or Thirty	-Five		
Sundry Blanks	0 4970	1 5704	15 4885	8 4157	24 19716
Total	4970	5705	4900	4165	19740
	INDE	NPENDENT	VOTER PART	Y	
	PRCT.	PRCT.	PRCT.	PRCT.	TOTAL
PRESIDENTIAL PREFERENC	E Vote f	or One	5	7	
Robert J. Smith Darcy G. Richardson	0	0	0	0 1	0
Erik Thompson Howard Phillips Earl F. Dodge J. Quinn Brisen Michael S. Levinson Bo Gritz No Preference Sundry Persons	0 0 0 0 0 1 0	0 0 0 0 0 0 1	0 0 1 0 0 0 2 2	1 0 0 1 0 1 1 1 3	1 0 1 1 0 2 4 5
Blanks	0	1	0	1	
Total	1	2	5	9	17

	PRCT.	PRCT.	PRCT.	PRCT.	TOTAL
STATE COMMITTEE MAN	Vote for	r One			
Leonard J. Umina Blanks	0 1	0 2	0 5	4 5	4 13
Total	1	2	5	9	17
STATE COMMITTEE WOMAN	Vote for	r One			
Blanks	1	2	5	9	17
Total	1	2	5	9	17
TOWN COMMITTEE	Vote fo	r Ten			
Blanks	10	20	50	90	170
Total	10	20	50	90	170

This is to certify that on February 21,1992, I have served Warrant # 638, for the Presidential Primary, held March 10, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

Barbara A. Hartnett Constable

Attest: A True Copy:

<u>Judith C. Peterson</u> Town Clerk

ANNUAL TOWN ELECTION MONDAY, MAY 4, 1992

Pursuant to Warrant #639, the Annual Town Election was held on Monday, May 4, 1992, in all four precincts. The polling places were prepared according to the requirements of Massachusetts General Laws.

Precinct 1: Warden: Theresa Morrill Clerk: Agnes M. Grudinski Number of Ballots cast: $\underline{216}$ ($\underline{3}$ Absentee Ballots) Tabulation completed at: $\underline{8:40}$ P.M.

Precinct 2: Warden: Margaret Mallinson Clerk: Norma Jean Hill Number of Ballots cast: 212 (2 Absentee Ballots) Tabulation completed at: 8:45 P.M.

Precinct 3: Warden: Nancy Javert Clerk: Cecile Karpeichik Number of Ballots cast: $\underline{211}$ ($\underline{\text{zero}}$ Absentee Ballots) Tabulation completed at: $\underline{8:45}$ $\underline{P.M.}$

Precinct 4: Warden: Martha Maria Clerk: Janet King Number of Ballots cast: $\underline{178}$ ($\underline{8}$ Absentee Ballots) Tabulation completed at: $\underline{8:45}$ P.M.

Total tabulation results announced at: 9:00 P.M.

Total Number of Votes cast: 817 (Total Absentee Ballots: 13)

	PRCT 1	PRCT 2	PRCT 3	PRCT 4	TOTAL
SELECTMEN, THREE YEAR	ARS-VOT	E FOR ONE			
*George B. Shaw	140	148	150	130	568
Sundry	5		1	3	9
Blanks	71	64	60	45	240
Total	216	212	211	178	817
MODERATOR, ONE YEAR-	-VOTE F	OR ONE			
*Richard E. Gerroin		148	149	132	594
Sundry	3	1	1		5
Blanks	48	63	61	46	218
Total	216	212	211	178	817
SCHOOL COMMITTEE, T	REE YE	ARS-VOTE FOR (ONE		
Betsy E. Griffin	33	43	46	45	167
*Paul Howes	81	110	109	77	377
Phillip C. Loomis	97	58	52	53	260
Sundry	-				
Blanks	5	1	4	3	13
Total	216	212	211	178	817

	PRCT 1	PRCT 2	PRCT 3	PRCT 4	TOTAL
TRUSTEE OF PUBLIC I	IBRARY,	THREE YEARS-	VOTE FOR ONE		
*William J. Cullen		153	158	129	595
Sundry	1	1		3	5
Blanks	60	58	53	46	217
Total	216	212	211	178	817
MAYNARD HOUSING AUT	HORITY,	FIVE YEARS-V	OTE FOR ONE		
*John Piantedosi	143	146	142	133	564
Sundry	1	2		1	4
Blanks	72	64	69	44	249
Total	216	212	211	178	817

This is to certify that on April 10, 1992, I have served Warrant #639, for the Annual Town Election, held May 4, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

Barbara A. Hartnett Constable

Attest: A True Copy <u>Judith C. Peterson</u> Town Clerk

ANNUAL TOWN MEETING

HELD MAY 18, 1992

MAYNARD HIGH SCHOOL AUDITORIUM OFF GREAT ROAD

Pursuant to Town Warrant #640, at 7:33 P.M. on May 18, 1992 the Annual Town Meeting was called to order by Moderator, Richard E. Gerroir, who declared that a quorum was present.

Guests were acknowledged and admitted.

Two Hundred Sixty-one (261) voters were in attendance.

Motion made and seconded to waive the reading of the warrant as a whole. Motion carried.

Motion made and seconded that no new articles be taken up after 11:00 P.M. Motion carried.

Motion made and seconded to appoint Thomas Whalen, as Assistant Moderator. Motion carried.

ARTICLE 1: VOTED: to accept the "Code of Ethics Report"

To: The Citizens of Maynard

From: Frank Ignachuck

Subject: Acceptance of Code of Ethics Report

Article 8-7 (d) of our new Charter called for the creation of a Special Committee of seven members appointed by the Moderator to prepare a Code of Ethics for the Town of Maynard. The report of that committee was to be presented to Town Meeting this evening.

From the time the Charter was accepted by the voters on May 1, 1991, the Moderator and I have made many attempts to organize a Code of Ethics Committee. In spite of our many attempts, we could muster no more than two volunteers for this Committee, including me.

In order to meet the provisions of the Charter, and fulfill what I considered my obligation to the citizens of Maynard as former chairman of the Charter Commission, I set out in January to write a Code of Ethics to present this evening as a by-law, sponsored by the Board of Selectmen.

However, after reviewing my draft Code of Ethics, both Town counsel and the Chief of the Legal Division of the State Ethics Commission offered opinions that a separate Code of Ethics By-Law within our Town government would do nothing for the Town that was not already covered in the State's existing Conflict of interest Law (MGL c. 268A). While we could add provisions to expand upon the Conflict of Interest Law, we would also run the risk of creating conflicting provisions and language that could cause the Town of Maynard legal and financial consequences.

The intent of the Massachusetts Conflict of Interest Law is to ensure that municipal employees' financial interests and personal relationships do not conflict with their public obligations to act objectively and with integrity. As it stands today, every Town employee, appointed and elected offical in the Town of Maynard is subject to the provisions of MGL 268A. The Town provides every employee, appointed and elected official with a copy of the Conflict of Interest Law upon employment or assumption of office.

I believe that the intent of Article 8-7 (d) of the Charter is fully covered under the existing State Conflict of Interest Law, and I ask that this report be accepted by the voters as completion of the provisions of Article 8-7 (d) of the Charter and that the requirements of the Charter relating to a Code of Ethics be discharged.

Respectfully submitted,

Frank Ignachuck

VOTED: To accept the 1991 Annual Town Report.

ARTICLE 2: VOTED: that the Town accept and authorize salaries for the following Town Offices:

Moderator	\$100.
Treasurer/Collector	\$33,228.
Selectmen (5 members) each	\$850.
Board of Assessors (3 members) each	\$850.
Board of Health (3 members) each	\$100.
Board of Library Trustees, (3 members) each	\$25.
School Committee (5 members) each	\$0
Planning Board (5 members) each	\$0
Housing Authority (5 members) each	\$0.

ARTICLE 3: VOTED: that the Town amend the Salary Administration Plan to provide the following:

Delete in its entirety Section 20 providing for the salary and job description of the position of Adminstrative Assistant to the Selectmen and; add the following positions to Section 19 at the following specified rates;

Office of the Police Chief MIN. 2 3 MAX Secretary 17,841. 18,450. 19,043. 19,648.

Office of the Town Clerk

Town Clerk 23,855.

and in all other respects all compensation for positions under the Salary Administration Plan remain the same in Fiscal year 1993 as in Fiscal year 1992.

ARTICLE 4: VOTED: YEA: 201, NEA: 50, BLANKS: 3, to accept article 4 with the following changes and to raise and appropriate or transfer from:

\$	5,780.00
	1,712.00
	6,700.00
	25,000.00
	6,600.00
14	,356,360.00
	,

Total Budget:

\$14,402,152.00

the sums of money to meet salaries and wages of Town Officers and employees, expenses and outlays of the Town Departments, and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for the Fiscal Year 1993 (July 1, 1992 - June 30, 1993). Said sums of money or any other sums, to be as listed below in the column titled "Selectmen Recommended FY-93". Further, to accept and expend Federal Funds and State Funds to offset certain salaries or expenses or lutlays as listed below against specific line items. * see next page for actual budget.

- ARTICLE 5: VOTED: YEA: 219, NEA: 22, BLANKS: 1, that the Town raise and appropriate, <u>from taxation</u> the sum of \$150,000. to provide for any extraordinary or unforeseen expenditures of the various Town Departments, by a vote of the Finance Committee out of the Reserve Fund, as provided by M.G.L. Chapter 40, Section 6.
- ARTICLE 6: WITHDRAWN to provide for collective bargaining between the Town of Maynard and the Maynard Permanent Firefighters Association Local 1947.
- ARTICLE 7: WITHDRAWN to provide for the collective bargaining agreement between the Town of Maynard and International Brotherhood of Police Officers Local 356.
- ARTICLE 8: WITHDRAWN to provide for the collective bargaining agreement between the Town of Maynard and the Mass. Laborer's District Council Local 1156.
- ARTICLE 9: WITHDRAWN to provide for the collective bargaining agreement between the Maynard School Committee and the American Federation of State, County and Municipal Employees, AFL-CIO, Council 93, Local 1703 (custodians).
- ARTICLE 10: WITHDRAWN to provide for the collective bargaining agreement between the Maynard School Committee and the Maynard Education Association Unit A.

TOWN OF MAYNARD OPERATING BUDGET

DEPARIMENT	TOWN MIG. APPROPR. FY '92	DEPARIMENT REQUEST FY'93	\$ CHANGE FY'93 REÇU. FY'92 APPR.	SELECTIMEN RECOMMENDS FY'93	\$ CIPNCE FY'93 SELECT FY'92 APPR.
—(ENERAL, COVERNIEM!—					E
101. TOWN MODERATOR A. Salary B. Expense TOTAL \$ Operating Budget	\$100 \$50 \$150 0.001%	\$100 \$50 \$150 0.001%	0.00% 0.00% 0.00%	\$100 \$0 \$100 0.001\$	0.00% -100.00% -33.33%
102. BOARD OF SELECTMEN					
A. Salary B. Expense	\$57,310	\$78,898	37.67%	\$78,898	37.67\$
C. Outlay	\$0	\$0\$	0.00%	08	
D. Salary (Town Bldg)	\$30,623	\$32,948	7.59%	\$32,948	
	\$20,311	\$25,000	23.09%	\$25,000	
F. Copier (Town Bldg)	\$1,980	\$1,500	-24.24	\$1,500	
G. Out of State Travel	\$0	\$0	\$00.0	\$0\$	
H. Print of Town Report	\$2,000	\$5,000	\$00.0	\$5,000	0.00%
	\$28,420	\$31,000	9.08%	\$28,420	
	\$5,880	\$5,000	-14.978	\$5,000	-14.97%
	\$4,418	\$4,450	0.72%	\$3,000	
L. Roosevelt School	\$4,000	\$3,000	-25.00%	\$2,000	
TOTAL	\$161,326	\$190,180	17.89%	\$185,150	14.77\$
<pre>\$ Operating Budget</pre>	1.195%	1.277\$		1.195%	
103. TOWN ACCOUNTANT					
A. Salary	\$55,932	\$56,849	1.64%	\$56.849	1 648
B. Expense	\$1,294	\$1,294	0.00%	\$1,294	0.00%
C. Outlay	\$0	\$0	0.00%	\$0	0.00%
TOTAL	\$57,226	\$58,143	1.60%	\$58,143	1.60%
& Getaling budget	0.40/%	0.391		0.406\$	

TOWN OF MAYNARD OPERATING BUDGET

	Depariment	TOWN MTG. APPROPR. FY '92	DEPARTMENT REÇUEST FY'93	\$ CHANCE FY'93 RECU. FY'92 APPR.	SELECIMEN RECOMPAIS FY'93	\$ CHANZE FY'93 SELECT FY'92 APPR.
104.	104. TOWN TREASHER/COLLECTOR A. Salary B. Expense C. Outlay (Reddish Trash Settlement) D. Tax Title Expense E. Out of State Travel F. Cost of Borrowing G. Int. Appelate Tax Cases H. Vendor Services 10TAL \$ Operating Budget	\$78,524 \$13,285 \$0 \$500 \$10,000 \$500 \$102,809 0.730\$	\$84,114 \$17,979 \$5,780 \$500 \$10,000 \$500 \$50,000 \$168,873	7.12% 35.33% NEW ITEM 0.00% 0.00% 0.00% NEW ITEM 64.26%	\$80,359 \$15,000 \$5,780 \$0 \$0 \$7,500 \$25,000 \$133,639 0.933\$	2.34% 12.91% NEW ITEM -100.00% -25.00% -100.00% NEW ITEM 29.99%
105.	105. BOARD OF ASSESSORS A. Salary B. Expense C. Outlay D. Legal Fees TOTAL % Operating Budget	\$57,637 \$3,672 \$0 \$3,072 \$64,381 0.457\$	\$66,650 \$5,235 \$8,000 \$3,000 \$82,885 0.557%	15.64% 42.57% NEW ITEM -2.34% 28.74%	\$57,419. =\$58,554- 55,235.\$4,100- \$0 \$1 \$62,655 0.438\$	1.59% 11.66% 0.00% -99.97% -2.68%
106.	FINANCE COMMITTEE A. Salary B. Expense TOTAL \$ Operating Budget	\$0 \$750 \$750 0.005%	\$0 \$825 \$825 0.006\$	0.00% 10.00% 10.00%	\$0 \$750 \$750 0.005\$	0.00%
107.	107. TOAN CLERK A. Salary B. Expense C. Outlay D. Out of State Travel TOTAL \$ Operating Budget	\$43,183 \$612 \$0 \$0 \$43,795 0.311\$	\$44,149 \$1,506 \$0 \$45,655 0.307%	2.24% 146.08% 0.00% 4.25%	\$44,149 \$900 \$0 \$0 \$45,049 0.315%	2.24% 47.06% 0.00% 2.86%

TOWN OF MAYNARD OPERATTING BUDGET

DEPARTMENT	TOWN MIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHANGE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	\$ CHANCE FY'93 SELECT FY'92 APPR.
108. ELECTIONS AND REGISTRATIONS A. Salary B. Expense C. Outlay D. Town Meetings & Elections E. Primaries, Nov. Elections TOTAL \$ Operating Budget	\$2,500 \$2,606 \$2,606 \$0 \$4,930 \$3,600 \$13,636 0.097%	\$2,800 \$2,606 \$0 \$4,930 \$7,200 \$17,536 0.118%	12.00% 0.00% 0.00% 100.00% 28.60%	\$2,600 \$2,606 \$06 \$17,200 \$17,336	4.00% 0.00% 0.00% 100.00% 27.13%
109. BYIAW COMMITTEE A. Expense TOTAL % Operating Budget	\$1 \$1 0.000%	\$1 \$1 0.000%	0.00%	\$1 \$1 0.000%	0.00%
110. TOWN COMPUTER SERVICE A. Maintenance B. Expense C. Outlay TOTAL \$ Operating Budget	\$18,289 \$3,920 \$0 \$22,209 0.158\$	\$17,000 \$2,000 \$0 \$19,000 0.128\$	-7.05% -48.98% 0.00% -14.45%	\$17,000 \$2,000 \$0 \$19,000 0.133%	-7.05% -48.98% 0.00% -14.45%
111. TOWN EQUIPMENT A. Telephone TOTAL % Operating Budget	\$23,900 \$23,900 0.170\$	\$23,900 \$23,900 0.161%	0.00%	\$21,000 \$21,000 0.147%	-12.13%
GEN. GOMT. SALARY GEN. GOMT. EXPENSE GEN. GOMT. CUITAY GEN. GOMT. OINER TOIAL \$ Operating Budget	\$325,809 \$54,303 \$0 \$110,071 \$490,183 3.483%	\$366,508 \$65,830 \$13,780 \$161,030 \$607,148 4.078\$	12.49% 21.23% NEW ITEM 46.30% 23.86%	\$354,457 \$58,035 \$5,780 \$124,551 \$542,823 3.792%	8.79% 6.87% NEW ITEM 13.16% 10.74%

TOWN OF MAYNARD OPERATING BUDGET

ENT	TOWN MIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHANGE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	\$ CHANCE FY'93 SELECT FY'92 APPR.
MINLIC SERVICES					
201 HOARD OF HEALTH					
A. Salary	\$7,550	\$7,550	0.00\$	\$7,550	
B. Expense	\$15,000	\$15,000	0.00%	\$14,000	,
C. Outlay	\$0	\$0	0.00%	\$0	
	\$38,341	\$38,341	0.00%	\$38,341	0.00%
F CODE	\$1 510	43 510	0.00%	\$1 \$3 510	
	\$12,689	\$12,689	0.00	\$12,689	
	\$77,091	\$77,091	0.00\$	\$76,091	15
% Operating Budget	0.548%	0.518%		0.532%	
202. PLIMBING INSPECTOR					
	\$0	\$0	0.00%	\$0	0.00%
B. Expense	\$0	\$0\$	0.00\$	0\$	
TOTAL	0\$	\$0\$	\$00.0	\$0	0.00%
<pre>\$ Operating Budget</pre>	0.000%	0.000%		0.000%	
203. BUILDING INSPECTOR					
A. Salary (Fee Basis)	\$0	\$0	0.00\$	0\$	
B. Expense	\$250	\$250	0.00%	\$250	0.00%
% Operating Budget	0.0028	0.0028	0000	0.002%	
204 WIRE INSPECTIVE					
A. Salary (Fee Basis)	\$0	\$0	0.00%	0\$	
B. Expense	\$200	\$200	0.00%	\$200	
\$ Overating Budget	0.001%	9200	900.0	0.001%	
(
ZUS. (#S INSPECTOR A. Salary (Fee Basis)	0\$	\$0	0 00	S	\$00 O
	\$50	\$50	0.00%	\$50	
TOTAL	\$50	\$50	0.00\$	\$50	0.00%
والمدودة المعاددة الم	000	*00.0		9000	

TOWN OF MAYNARD OPERATING BUICET

	DEPARIMENT	TOWN MIG. APPROPR. FY '92	DEPARIMENT REQUEST FY'93	& CHANGE FY'93 RECU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	\$ CHANGE FY'93 SELECT FY'92 APPR.
206.	206. SEALER OF WEIGHTS & MEASURES A. Salary (Fee Basis) B. Expense TOTAL % Operating Budget	\$000.0 \$50 0.000%	\$000.0 \$50 \$50 0.000%	0.00%	\$0 \$50 \$50 0.000\$	0.00%
207.	207. VETERANS AGENT & BENEIFITS A. Salary B. Expense C. Outlay D. Veteran's Benefits TOTAL % Operating Budget	\$1,000 \$1,330 \$7,000 \$9,330 0.0668	\$1,000 \$1,330 \$0 \$7,000 \$9,330 0.063%	0.00% 0.00% 0.00% 0.00%	\$1,000 \$1,330 \$0 \$3,000 \$5,330 0.037\$	0.00% 0.00% 0.00% -57.14%
208.	208. DCG OFFICER A. Expense B. Dcg Officer Contract TOTAL % Operating Budget	\$82 \$9,800 \$10,682 0.076\$	\$882 \$9,800 \$10,682 0.072%	0.00%	\$500 \$9,800 \$10,300 0.072\$	-43.31% 0.00% -3.58%
209	209. PLANNING BOARD A. Expense TOTAL % Operating Budget	\$6,860 \$6,860 0.049\$	\$6,860 \$6,860 0.046%	0.00%	\$5,000 \$5,000 0.035%	-27.11\$ 0 -27.11\$
210.	210. BOARD OF APPEALS A. Expense TOTAL % Operating Budget	\$3,002 \$3,002 0.021%	\$2,500 \$2,500 0.017%	-16.72\$ -16.72\$	\$2,500 \$2,500 0.017\$	-16.728 0 -16.728

TOWN OF MAXIMIND OPERATING BUDGET

DEPARTMENT	TOWN MTG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHANGE FY'93 RECU. FY'92 APPR.	SELECTMEN RECOMMENTS FY'93	% CHANCE FY'93 SELECT FY'92 APPR.
211. LIBRARY A. Salary 11. 712 #\$0_from County Dog Engly	\$75,096	886'88\$	18.43%	666,88\$	18.43%
B. Expense C. Outlay D. Unemployement Comp. TOTAL \$ Operating Budget	\$34,025 \$0 \$0 \$109,121 0.775%	\$35,046 \$0 \$0 \$123,984 0.833%	3.00% 0.00% 0.00% 13.62%	\$34,025 \$0 \$0 \$122,964 0.859%	0.00% 0.00% 0.00%
212. CONSERVATION COMMISSION A. Expense TOTAL \$ Operating Budget	\$500 \$500 0.004%	\$500 \$500 0.003\$	0.00%	\$500 \$500 0.003\$	0.00%
213. RECREATION COMMISSION A. Salary B. Expense C. Outlay TOTAL % Operating Budget	\$28,070 \$872 \$0 \$28,942 0.206\$	\$28,070 \$872 \$0 \$28,942 0.194\$	0.00% 0.00% 0.00%	\$25,000 \$0 \$0 \$25,000	-10.94% -100.00% 0.00% -13.62%
A. Salary B. Expense C. Outlay D. Minuteman Home Care E. Sr. Citizen Trans. 1707AL % Operating Budget	\$37,881 \$345 \$2,192 \$2,940 \$43,358 0.308\$	\$39,775 \$500 \$0 \$2,800 \$3,000 \$46,075	5.00% 44.93% 0.00% 27.74% 6.27%	\$39,774 \$100 \$0 \$2,192 \$3,000 \$45,066 0.315%	5.00% -71.01% 0.00% 2.04% 3.94%
215. HAZARDOUS WRSTE COMMITTEE A. Expense TOTAL % Operating Budget	\$1 \$1 0.000%	\$1 \$1 0.000%	0.00%	\$1 \$1 0.000\$	0.00%

TOWN OF MAYNARD OPERATTING BUDGET

	DEPARIMENT	TOWN WIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	% CHANGE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	% CHANGE FY'93 SELECT FY'92 APPR.
216.	216. RIGHT TO KNOW A. Expense TOTAL % Operating Budget	\$1 \$1 0.000%	\$1 \$1 0.000%	0.00%	\$1 \$1 0.000%	0.00%
217.	217. TRASH COLLECTION A. Pickup & Disposal B. Hazardous Waste Day C. Outlay TOTAL % Operating Budget	\$496,429 \$4,000 \$500,429 3.556\$	\$496,429 \$4,000 \$0 \$500,429 3.361%	0.00%	\$490,000 \$0 \$490,000 3.423\$	-1.30% -100.00% 0.00% -2.08%
218.	218. ICCAL EMERGENCY A. Expense TOTAL % Operating Budget	\$1 \$1 0.000%	\$1 \$1 0.000%	0.00%	\$1 \$1 0.000%	0.00%
	RUB. SERVICE SALARY RUB. SERVICE CUTLAY RUB. SERVICE OTHER TOTAL \$ Operating Badget	\$187,938 \$63,369 \$0 \$538,561 \$789,868 5.612\$	\$203,674 \$64,043 \$0 \$539,229 \$806,946 5.420%	8.37% 1.06% 0.00% 0.12% 2.16%	\$200,604 \$58,508 \$0 \$524,192 \$783,304 5.471\$	6.74% -7.67% 0.00% -2.67% -0.83%

TOWN OF MAYNARD OPERATING BUXCET

DEPARIMENT	TOWN MTG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHANCE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	\$ CHANCE FY'93 SELECT FY'92 APPR.
MBLIC SAFETY					
301. POLICE DEPT.					
A. Salary	\$976,681	\$1,068,045	9.35%	\$1,043,045	6.798
B. Expense	\$48,500	\$55,910	15.28\$	\$48,500	
C. Outlay	\$27,000	\$25,200	-6.67%	\$14,200	7
D. Uniforms	\$10,900	\$10,900	0.00%	\$10,900	
E. Traffic Control	\$7,949	\$8,250	3.79\$	\$8,000	
	\$300	\$300	0.00%	\$300	
G. Parking Meter Repair	\$1,000	\$1,000	0.00\$	\$1,000	
H. Sick Leave Payback	\$8,795	\$8,795	0.00\$	0\$	-100.00%
\$ Overating Budget	7 682	7 915	9.00\$	\$1,125,945	4.15%
		0010		*****	
302. FIRE DEPT					
A. Salary	\$810,403	\$881,467	8.77%	\$871,467	
В.	\$32,896	\$34,500	4.88\$	\$34,500	4.88%
C. Outlay (Sappet Trash Settlement)	\$0	\$8,900	NEW ITEM	\$6,700	NEW IT
D. Ambulance Salary	\$25,694	\$32,990	28.40\$	\$22,990	-10.52\$
E. Ambulance Related Costs	\$30,175	\$31,300	3.73\$	\$30,175	
(\$25,000 from Anbulance					
reciepts)	•	•			
F. Antxilance Outlay	\$ \$0	0\$	0.00%	0\$	
G. Clothing	\$7,100	\$7,100	0.00%	\$7,100	\$00.0
H. Out of State Travel	\$200	\$200	0.00%	\$200	
	\$0	\$0	0.00\$	\$0	\$00.0
J. Sick Leave Bryback	\$0	\$0	0.00%	\$0	\$00.0
TOTAL	\$906,768	\$996,757	9.92%	\$973,432	7.35%
<pre>\$ Operating Budget</pre>	6.443%	6.695%		6.800\$	
303 POLICE & FIRE STATION					
A. Expense	\$14,259	\$14,259	0.00\$	\$14,259	\$00.0
B. Outlay	0\$	\$7,500	NEW ITEM	0\$	\$00.0
1 TOTAL	\$14,259	\$21,759	52.60%	\$14,259	
t destating burger	0.1018	0.140%		0.100	

TOWN OF MAYNARD OPERATING BUDGET

U. RECOMMENDS FY'93 SELECT R. FY'93 FY'92 APPR.	\$0.00\$ \$0 0.00\$ \$500 0.00\$ \$0 0.00\$ \$0 0.00\$ \$0 0.00\$ \$500	9.32% \$1,937,502 6.36% 6.81% \$154,934 1.08% 54.07% \$20,900 -22.59% 0.00% \$800 0.00% 52,114,136 5.57% 14.768%
& CHANGE FY'93 RECU. FY'92 APPR.		
DEPARTMENT REQUEST FY'93	o	\$1,991 \$163 \$41 \$2,197
TOWN MTG. APPROPR. FY '92	\$00000000000000000000000000000000000000	\$1,821,573 \$153,279 \$27,000 \$800 \$2,002,652 14.229\$
DEPARTMENT	304. CIVIL DEFENSE A. Salary B. Expense C. Outlay	<pre>% Operating Budget RUBLIC SAFETY SALARY RUBLIC SAFETY CVITAY RUBLIC SAFETY OWER TOTAL % Operating Budget</pre>

TOWN OF MAYMARD OPERATING BUDGET

DEPARTMENT	TOAN MIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHANCE FY'93 REQU. FY'92 APPR.	SELECTMEN RECORMENDS FY'93	% CHANGE FY'93 SELECT FY'92 APPR.
FUBLIC WORKS					
401. DEPT. OF RUBLIC WORKS A. Salary ,600. (\$0.From Lot and	\$383,216	\$385,006	0.47%	\$363,208	-5.22%
Grave Fund) B. Expense C. Outlay	\$165,701 \$16,000 \$0	\$169,951	2.56% 87.50%	\$165,700 \$0 \$0	0.00\$ -100.00\$ 0.00\$
D. Out of State Travel E. Snow & Ice Removal F. Street Lighting G. Chapter 90 Roads TOTAL	\$60,000 \$108,000 \$5,880 \$738,797	\$60,000 \$110,000 \$5,880 \$760,837	0.00% 1.85% 0.00% 2.98%	\$60,0 \$110,0 \$5,8 \$704,7	,
402. WATER A. SALARY B. EXPENSE C. CUITAY TOTAL	\$79,361 \$121,600 \$10,000 \$210,961	\$81,301 \$121,850 \$79,700 \$282,851	2.44% 0.21% 697.00% 34.08%	\$81,301 \$121,600 \$0 \$202,901	2.448 0.008 -100.008 -3.828
403. SEMER A. SALARY B. EXPENSE C. CUITAY TOINL	\$194,614 \$289,820 \$10,000 \$494,434	\$214,567 \$289,820 \$87,000 \$591,387	10.25% 0.00% 770.00% 19.61%	\$192,333 \$289,820 \$0 \$482,153	-1.17% 0.00% -100.00% -2.48%
TOTAL % Operating Budget	\$1,444,192	\$1,635,075 10.982%	13.22\$	\$1,389,842	-3.76%

TOWN OF MAYNARD OPERATING BUDGET

DEPARIMENT	TOWN MIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	% CHANGE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	% CHANCE FY'93 SELECT FY'92 APPR.
— excapion —					
501. MAYMARD FUBLIC SCHOOLS A. Salary B. Expense C. Outlay D. Transportation	\$4,430,131 \$1,153,519 \$25,800 \$107,280	\$4,585,409 \$1,382,665 \$108,000 \$43,825	1.07% 29.12% 112.98% -49.66%	\$4,401,670 \$1,479,434 \$54,950 \$54,000	-0.64% 28.25% 112.98% -49.66%
(\$0 from Athletic Revol. Acct.) TOTAL \$ Operating Budget	\$5,759,945	\$6,119,899		\$6,119,899. =\$ 6 ; 033 ; 8 79= 42.147\$	
502. ASSABET VALLEY VOC. SCHOOL A. Op. Bdgt. Assessment B. Bord Issue TOTAL % Operating Budget	\$518,594 \$6,506 \$525,100 3.731%	\$534,153 \$7,955 \$542,108 3.641%	3.00% 22.27% 3.24%	\$534,153 \$7,955 \$542,108 3.787%	3.00% 22.27% 3.24%
EDUCATION SALARY EDUCATION EXPENSE EDUCATION OUILAY EDUCATION OWER TOTAL % Operating Budget	\$4,430,131 \$1,153,519 \$25,800 \$675,595 \$6,285,045 44.656\$	\$4,477,690 \$1,489,434 \$54,950 \$639,933 \$6,662,007 44.746\$	1.07% 29.12% 112.98% -5.28% 6.00%	\$4,401,670 \$1,479,434 \$54,950 \$639,933 \$65,575,987= 45.9348	-0.64% 28.25% 112.98% -5.28%

TOWN OF MAYNARD OPERATING BUDGET

	DEPARTMENT	TOWN MIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHNGE FY'93 RECU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	\$ CHANGE FY'93 SELECT FY'92 APPR.
(I)	EMPLOYEE BENEFITS & TOWN OPERATIONS -					
601.	601. RETTREMENT A. Pensions B. Retirement Board TOTAL \$ Operating Budget	\$531,296 \$8,000 \$539,296 3.832%	\$560,523 \$8,000 \$568,523 3.819%	5.50% 0.00% 5.42%	\$560,523 \$8,000 \$568,523 3.971\$	5.50% 0.00% 5.42%
602.	602. HEALTH INSURANCE A. Blue Cross / Blue Shield TOTAL % Operating Budget	\$940,000 \$940,000 6.679%	\$940,000 \$940,000 6.314%	0.00%	\$900,000 \$900,000 6.287\$	-4.26%
603.	A. Life Insurance B. Town Ins. Premiums C. Unemployment Compensation D. Town Share Medicare E. FICA TOTAL % Operating Budget	\$4,100 \$244,834 \$29,762 \$26,200 \$30,000 \$334,896	\$4,100 \$250,000 \$0 \$26,200 \$30,000 \$310,300	0.00% 2.11% -100.00% 0.00% 0.00%	\$4,100 \$250,000 \$10,000 \$26,200 \$320,300 \$320,300	0.003 2.113 0.003 0.003 0.003 0.003
604	604. TOWN AUDIT A. TOWN Audit TOINL S Operating Budget	\$20,000 \$20,000 0.142%	\$20,000 \$20,000 0.134%	0.00%	\$20,000 \$20,000 0.140%	0.00%
	TOTAL % Operating Budget	\$1,834,192 13.032%	\$1,838,823 12.351%	0.25	\$1,808,823 12.635\$	3 -1.38%

TOWN OF MAXIMARD OPERATING BUDGET

DEPARTMENT	TOWN MIG. APPROPR. FY '92	DEPARTMENT REQUEST FY'93	\$ CHANGE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMMENDS FY'93	% CHANCE FY'93 SELECT FY'92 APPR.
PEBT & INIEREST					
701. INTEREST	516 975	\$11,695	-31,10%	\$11,695	100
A. DFW: Water Bonds	\$39,030	\$34,730	-11.02%	\$34,730	.X
	\$50,000	\$50,000	\$00.0	\$10,000	-80.00%
C. Treas: Milicipation mores	\$22,110	\$18,090	-18.18%	\$18,090	-18.18\$
	\$348,805	\$326,035	-0.038	050,026	,
	\$38,220	\$34,260	-28.57%	\$16,407	
MEIS	\$538,108	\$491,217	-8.71%	\$451,217	
% Operating Budget	3.823%	3.299%		3.152%	II
702. DEBT	CR5 000	\$45.000	-47.06%	\$45,000	7-
A. DFW: Water Bond	\$65,000	\$65,000	0.00%	\$65,000	
B. DFW: Sewer Bond	\$60,000	\$60,000	0.00%	\$60,000	
C. Emerson/rowier	\$345,000	\$345,000		\$345,000	
p. sakol: green reason transfer	\$60,000	\$60,000		\$60,000	0.00%
F MGS	\$75,000	\$75,000	\$00.0	000,674	
TOTAL	\$690,000	\$650,000	-5.80%	900,000¢	
\$ Operating Budget	4.903%	4.366%		4.04U	9
	300 3000	\$156 A75	-24.07%	\$156,425	5 -24.07%
TOTAL DEW DEBT & INT.	\$200,003	\$840.532	-3.82%	\$840,532	
TOTAL SCHOOL DEBT & INTERPRET	\$98,220	\$94,260	1	\$94,260	
TOTAL LANDFILL DEDI & INTEREST	\$50,000	\$50,000		\$10,000	-80.00%
TOTAL CHIEN DEL	\$1,228,108	\$1,141,217	-7.08\$	51,101,217	•
% Operating Budget	8.726\$	£509./		7.00.1	
SUMMARY ALL DEPTS					
	\$490,183	\$607,148	2		
100 GENERAL GOVERNMENT 200 PUBLIC SERVICES	\$789,868	\$806,946		\$783,304	14 -0.83%
	\$2,002,652	\$1,635,075	-		
400 FUBLIC WARES	\$6,285,045	\$6,662,007	6.00%	==\$67975,987== \$6.662,007.	
				•	

TOWN OF MAYNAND OPERATING BUXET

	INEMENE	TOWN MIG. APPROPR. FY '92	DEPARIMENT REQUEST FY'93	\$ CHANCE FY'93 REQU. FY'92 APPR.	SELECTMEN RECOMPENDS FY '93	% CHANGE FY'93 SELECT FY'92 APPR.
009	EMIL, BENEFITS & OPER. LEBT AND INTEREST	\$1,834,192 \$1,228,108	\$1,838,823 \$1,141,217	0.25%	\$1,808,823 \$1,101,217	-1.38%
	TOIAL OPERATING BUXGET % Operating Budget	\$14,074,240 100.000%	\$14,888,632 100.000%	5.79%	\$14,316,132	1.72%
	TOTAL TOWN SALARY TOTAL TOWN EXPENSE TOTAL TOWN CUITAY TOTAL EMPL. BENE. & OP. TOTAL DEBT & INTEREST TOTAL OFFER	\$7,422,642 \$2,001,591 \$88,800 \$1,834,192 \$1,228,108 \$1,498,907	\$7,720,043 \$2,364,647 \$307,030 \$1,838,823 \$1,141,217 \$1,516,872	4.01% 18.14% 245.75% 0.25% -7.08%	\$7,531,075 \$2,328,031 \$81,630 \$1,808,823 \$1,101,217 \$1,465,356	1.468 16.318 -8.078 -1.388 -10.338
	TOTAL OPERATING BUXGET	\$14,074,240	\$14,888,632	5.79%	=\$14,316,132= \$14,402,152	== 1.728 2.

- ARTICLE 11: WITHDRAWN to provide for the collective bargaining agreement between the Maynard School Committee and the American Federation of State, County and municipal Employees, AFL-CIO, Council 93, Local 1703 (clerical unit).
- ARTICLE 12: WITHDRAWN to provide for the collective bargaining agreement between the Maynard School Committee and the Maynard Special Education Assistants Association.
- ARTICLE 13: VOTED: that the Town accept cemetery funds from sundry persons and the interest generated thereby, to be invested to perpetually care for the lots and surroundings at Glenwood Cemetery.
- ARTICLE 14: VOTED: that the Town authorize the Town Treasurer to enter into a compensating balance agreement or agreements for FY-93 pursuant to M.G.L. Chapter 44, Section 53F.
- ARTICLE 15: VOTED: YEA: 186, NEA: 31, BLANKS: 1, that the Town appropriate from Reddish Trash Settlement Account the sum of \$121,750. to fund the following FY-93 capital improvement needs of the following departments.

Department of Public Works: two truck chassis replacements at \$10,000. each for a total of \$20,000.

Board of Selectmen: Town Building and Library Handicapped Accessibility Study \$10,000.

Town Account: purchase of computer hardware and software \$10,000.

Town School Department: repair of room divider at Maynard High School between the auditorium and cafeteria \$25,000.

repair of exterior doors at Maynard High School \$9,000.

School Department, design services to replace boiler at Junior High School \$7,750., computer technology for the purpose of matching Digital Equip. Corp. grant \$40,000.

for a total of \$121,750.

- ARTICLE 16: VOTED: that the Town transfer from the Reddish Trash Settlement Account the amount of \$141,000. to the Stabilization Fund.
- ARTICLE 17: VOTED: that the Town establish a Municipal Building Committee composed of seven (7) members to be appointed by the Board of Selectmen to address the building needs of the Police and Fire Departments and to study and recommend alternate uses and possible re-uses of public buildings.

ARTICLE 18: VOTED: that the Town accept the provisions of Mass General Laws Chapter 44, Section 53E 1/2 authorizing revolving funds for the following departments and purposes;

Fire Department for the purpose of repair of municipal fire alarm equipment, receipts to total no more than \$50,000. in Fiscal Year 1993 from Alarm Systems Fees, said funds expended by Fire Chief.

Recreation Department for the purpose of part-time instructor salaries, receipts to total no more than \$6,000. in Fiscal Year 1993 from Recreation User Fees, said funds expended by Recreation Commission.

- ARTICLE 19: VOTED: that the Town authorize the Board of Selectmen to sell and/or dispose of old, obsolete, discontinued or unrepairable equipment and materials in the custody of the Board of Selectmen, provided that said equipment and/or materials and supplies are first made available to any and all other Town Departments and offices before any such disposal or sale.
- ARTICLE 20: WITHDRAWN to lay out Shore Avenue and accept and construct to Town standards, including recordable plans for said street and to appropriate the sum of \$30,000. for this purpose.
- ARTICLE 21: VOTED: YEA: 147, NEA: 14, BLANKS: 2, that the Town accept and establish as a Town Way the portion of Old Mill Road, herein described, and to approve acceptance of the layout of said way by the Board of Selectmen.

Description:

Beginning: at a spike set S26-04' - 10"W, one hundred twenty-eight and 17/100 (128.17) feet and S37-44'-10"W, one hundred eighty-nine and 70/100 (189.70) feet from the Southerly sideline of Waltham Street as shown on a Definitive Plan of "Old Mill" dated May 27, 1986; endorsed by the Maynard Planning Board on February 25, 1987; said point being on the northwesterly sideline of said Old Mill Road;

Thence: S63-15' - 50"E, fifty-one and 26/100 (51.26)feet, across Old Mill Road;

Thence: S27-28'-53"W, one hundred eighty-five and 30/100 (185.30)feet, by land now or formerly of Joel B.& Lois V. Cohen;

Thence: N65-47'-09"W, twenty-seven and 21/100 (27.21)feet to a drillhole in a stone bound;

Thence: S26-45'-44"W, three hundred twenty-two and 65/100 (322.65)feet to a drillhole in a rock, the last two courses being by land now or formerly of Hayes Development Corp.;

Thence: N63-14'-16''W, eleven and 00/100 (11.00)feet; Thence: N53-14'-08''W, ten and 68/100 (10.68) feet;

Thence: N64-29'-50"W, fourteen and 49/100 (14.49)feet to a drillhole in a stone bound, the last three courses by land now or formerly of the Roman Catholic Archbishop of Boston;

Thence: N26-45'-44"E, three hundred eighty-eight and 15/100 (388.15)feet to a drillhole in a stone bound by lots 1,2,3 & 4;

Thence: N46-25'-11"E, forty-two and 48/100 (42.48)feet, to a spike, by lot 1;

Thence: N26-44'-10"E, Seventy-nine and 43/100 (79.43)feet to the point of beginning.

Containing 22,145 square feet of land, more or less.

ARTICLE 22: WITHDRAWN to amend the Maynard Zoning By-Law.

ARTICLE 23: WITHDRAWN to amend the Maynard Zoning By-Law.

- ARTICLE 24: VOTED: that the Town will accept, in its entirety, the report of the Charter By-Law Committee for proposed by-laws changes as required, by the The Town Charter, and to accept the proposed amended and re-stated standing by-laws of the Town of Maynard which were delivered with this Town Meeting warrant and as amended at Town Meeting.
- ARTICLE 25: VOTED: that the Town instruct our representative, Chester G. Atkins, and our Senators, Edward M. Kennedy and John F. Kerry, to take all suitable measures to:
 - 1. Enact reductions in military expenditures of at least fifty percent (50%) by the 1996 budget year;
 - 2. Provide assistance to communities and employers to convert from military to peace-time production and;
 - 3. Reallocate funds from military uses to meet domestic needs such as health care, education and environmental protection and to reduce the federal deficit?

ARTICLE 26: WITHDRAWN to provide transportation of Maynard School children.

Motion made by Philip W. Bohunicky, and seconded to adjourn at 10:25 P.M.

Motion carried: Annual Town Meeting Adjourned at 10:25 P.M.

This is to certify that on May 1, 1992, I have served Warrant #640, for the Annual Town Meeting, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

Barbara A. Hartnett Constable

Attest: A True Copy Juditn C. Peterson
Town Clerk

This is to certify that on September 2, 1992, I have served Warrant #643, for the By-Laws, Article 24, A.T.M. of May 18,1992, by posting an attested copy at five public places in said Town of Maynard.

Approved by the Attorney General, except that the following is stricken and deleted therefrom:

From Chapter IX, Section 10 — the following phrases: 'nor unnecessarily make any alarming or tumultuous noise"; "nor otherwise disturb the quite of any person improperly"; and, "nor behave himself in a rude or disorderly manner."

From Chapter X, Section 2.a.1 -- the words "or tending to hinder, disrupt or impede."

Scott Harshbarger Attorney General

SPECIAL TOWN MEETING

HELD MAY 19, 1992

MAYNARD HIGH SCHOOL AUDITORIUM OFF GREAT ROAD

Pursuant to Town Warrant # 641, at 7:50 P.M. on May 19, 1992 the Special Town Meeting was called to order by Moderator, Richard E. Gerroir.

Guests were acknowledged and admitted.

Motion was made and seconded to waive the reading of the warrant as a whole. Motion carried.

Motion was made and seconded to have no new business after 11:00 P.M. Motion carried.

ARTICLE 1: VOTED that the Town appropriate from Overlay Surplus the sum of \$17,235.84 to eliminate the following overlay deficits for Fiscal Years:

FY-79	\$2,833.60
FY-80	\$3,429.74
FY-81	\$7,571.45
FY-82	\$3,401.05

Finance Committee Recommends.

ARTICLE 2: VOTED that the Town transfer the sum of \$1,500. from the FY-92 Computer Maintenance Budget and \$1,500. from the FY-92 Roosevelt School Maintenance Budget under the control of the Selectmen to the FY-92 Town Building Expense Budget for a total transfer of \$3,000.

Finance Committee Recommends.

ARTICLE 3: VOTED UNANIMOUSLY that the Town transfer from the FY-92 Unemployment Compensation Budget to the FY-92 Selectmens Salary Account the sum of \$1,274. to fund the salaries of the two Selectmen elected on September 16, 1991, in the amount of \$637. each.

Finance Committee Recommends.

ARTICLE 4: VOTED that the Town correct the wording of Article 10, approved at the Special Town Meeting dated October 28, 1991 which voted to:

"accept the provisions of Section 22 of Chapter 6 of the Acts of 1991."

by voting at this Special Town Meeting to

"accept the provisions of Section 126 of Chapter 138 of the Acts of 1991." $\,$

ARTICLE 5: VOTED UNANIMOUSLY, that the Town will transfer from FY-91 unexpended balance, School Department the sum of \$190.40 for the payment of an outstanding bill from a prior fiscal year.

The above was passed by a hand vote - VOTED UNANIMOUSLY. 9/10th was needed. The Finance Committee Recommends.

ARTICLE 6: VOTED, that the Town appropriate from the Selectmen's Sale of Real Estate Account the sum of \$10,000. for the purpose of providing a new "Tot" playground equipment at the Coolidge School Playground and to provide for construction of a "Tot Lot" on the Town owned land on Reo Road.

Finance Committee does not Recommend.

ARTICLE 7: VOTED, that the Town authorize the Police Department to transfer \$4,200. from the FY-92 Police Department Sick Leave Buyback Account to the FY-92 Police Department Expense Account.

Finance Committee REcommends.

ARTICLE 8: VOTED, that the Town authorize the Police Department to transfer \$2,300. from the FY-92 Police Department Sick Leave Buyback Account to the FY-92 Police Department traffic Account.

Finance Committee Recommends.

Articles 7 & 8 voted CONSENT CALENDAR.

ARTICLE 9: VOTED, that the Town appropriate from the Reddish Trash Settlement Account the sum of \$105,759. to pay off the remaining amounts borrowed to construct the Maynard Wastewater Treatment Plant, said borrowing authorized by Article 20 of the Special Town Meeting held on September 27, 1982.

Finance Committee Recommends.

ARTICLE 10: VOTED, that the Town transfer \$3,072. from Line 105D, Assessor's Legal Fees, to Line 105B, Assessor's Expense.

Finance Committee Recommends.

ARTICLE 11: VOTED, that the Town appropriate the sum of \$95,176.00 to be used in conjunction with other funds for Chapter 90 Road Construction and resurfacing. Funds are reimbursable to the Town of Maynard by the State D.P.W. on completion of approved projects, under Chapter 15 of the Acts of 1988, Section 34 (2) (A) of Chapter 90.

Finance Committee Recommends.

ARTICLE 12: VOTED, that the Town transfer from Article 7, Dechlorination Construction, Special Town Meeting of September 30, 1987, the sum of \$4,000. to FY-92 Public Works Department 403 Sewer Expense Account to cover additional cost incurred in Fiscal Year 1992.

ARTICLE 13: VOTED, that the Town transfer from the Department of Public Works, 401 Salary Account, FY-92 to the Department of Public Works 402 FY-92 Water Expense Account, the sum of \$10,000. to cover additional expenses incurred during FY-92.

Finance Committee Recommends

ARTICLE 14: VOTED, that the Town Transfer from the Department of Public Works FY-92 401 Salary Account to the Department of Public Works 403 Sewer Expense Account, FY-92, the sum of \$15,000. to defray costs associated with unanticipated component failures at the Wastewater Treatment Plant.

Finance Committee Recommends.

ARTICLE 15: VOTED, that the Town Transfer from the Department of Public Works FY-92 401 Salary Account to the Department of Public Works, FY-92 403 Sewer Salary Account, the sum of \$12,000. to balance the FY-92 Sewer Salary Account.

Finance Committee Recommends.

ARTICLE 16: VOTED, that the Town Transfer from the Department of Public Works FY-92 402 Water Division Salary Account to the Department of Public Works 402 FY-92 Expense Account, the sum of \$12,000. to cover additional costs incurred for FY-92.

Finance Committee REcommends.

ARTICLE 17: VOTED, that the Town Transfer from the Department of Public Works 401 Salary Account, FY-92 to the FY-92 Street Lighting Account.

Finance Committee Recommends.

ARTICLES 12, 13, 14, 15 16 & 17 voted on CONSENT CALENDAR.

ARTICLE 18: VOTED, that the Town authorize the Public Works Department to accept the following sum of money previosly deposited in escrow accounts for Street Lighting and to authorize the expenditure to cover costs of Street Lighting for FY-92.

1 - Garden Way Subdivision

\$2,800.00

Finance Committee Recommends.

ARTICLE 19: WITHDRAWN, that the Town accept the provisions of the M.G.L. known as the Early Retirement Law.

ARTICLE 20: VOTED, that the Town resolve that the Town of Maynard calls upon the Legislature to annually appropriate and fully distribute the legally required 15% of gas tax receipts to cities and towns, for the construction, maintenance, and policing of local roads.

Motion made at 8:55 P.M. by Philip W. Bohunicky, to adjourn. Seconded. The Special Town Meeting was adjourned at 8:55 P.M.

This is to certify that on May 1, 1992, I have served Warrant #641, for the Special Town Meeting, May 19, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

> Barbara A. Hartnett Constable

<u>Judith C. Peterson</u> Town Clerk Attest: A True Copy

STATE PRIMARY - TUESDAY, SEPTEMBER 15, 1992

Pursuant to Warrant # 642 the State Primary was held Tuesday, September 15,1992 in all four precincts. The polling places were prepared according to the requirements of General Laws.

Total Number of votes cast: 1687 (1300 "D", 377 "R", 10 "I")

Total tabulation and election results were announced at: 10:20 P.M.

- Precinct # 1: Warden: Theresa Morrill Clerk: Agnes Grudinski
 Total number of votes cast: 441 (8 absentee ballots)
 tabulation completed at: 9:30 P.M.
- Precinct # 2: Warden: Margaret Mallinson Clerk: Norma J. Hill Total number of votes cast: 486 (3 absentee ballots) tabulation completed at: 10:15 P.M.
- Precinct # 3: Warden: Nancy Javert Clerk: Cecile Karpeichik
 Total number of votes cast: 402 (8 absentee ballots)
 tabulation completed at: 9:15 P.M.
- Precinct # 4: Warden: Martha Maria Clerk: Janet King
 Total number of votes cast: 358 (5 absentee ballots)
 tabulation completed at: 9:15 P.M.

REPUBLICAN PARTY

	PRCT 1	PRCT 2	PRCT 3	PRCT 4	TOTAL
REPRESENTATIVE IN	CONGRESS	- VOTE	FOR ONE		
Michael G. Conway	38	61	36	36	171
Paul W. Cronin	45	68	40	37	190
Sundry	0	0	0	0	0
Blanks	5	5	2	4	16
Total	88	134	78	77	377
COUNCILLOR - VOTE			40180859	11.00	V 52 (44 (50))
Vincent P.McLaughlin	65	99	56	57	277
Sundry	0	0	0	O	0
Blanks	23	35	22	20	100
Total	88	134	78	77	377
SENATOR IN GENERAL	L COURT -	VOTE FO	OR ONE		
William M.Monnie	68	104	59	58	289
Sundry	O	0	0	0	0
Blanks	20	30	19	19	88
Total	88	134	78	77	377
REPRESENTATIVE IN			VOTE FOR O		
Hasty Evans	70	117	63	65	315
Sundry	O	0	0	0	0
Blanks	18	17	15	12	62
Total	88	134	78	77	377

	PRCT	PRCT 2	PRCT 3	PRCT 4	TOTAL
SHERIFF - VOTE FOR	ONE				
Gary Buxton	38	63	32	38	171
Michael J. Dever	24	33	27	20	104
Vincent Lawrence Dixon	13	14	16	7	50
Sundry	0	0	0	0	0
Blanks	13	24	3	12	52
Total	88	134	78	77	377
COUNTY COMMISSIONE	R – VO	OTE FOR TWO			
Anthony F. Ranieri	13	35	17	15	80
James P. Regan	49	51	44	37	181
Edward L. Weinberg	54	78	53	39	224
Sundry	0	0	0	0	0
Blanks	60	104	42	63	269
Total	176	268	156	154	754

DEMOCRATIC PARTY

	PRCT	PRCT	PRCT	PRCT	TOTAL
REPRESENTATIVE IN	CONGRESS	S – VOTE I	OR ONE		
Chester G. Atkins	163	168	152	151	634
Martin T. Meehan	187	182	163	123	655
Blanks	3	1	4	3	11
Total	353	351	319	277	1300
COUNCILLOR - VOTE	FOR ONE				
Robert B. Kennedy	120	148	139	123	530
Michael J. O'Halloran	170	132	113	100	515
Blanks	63	71	67	54	255
Total	353	351	319	277	1300
10041	000				2000
SENATOR IN GENERAL	L COURT -	- VOTE FOR	RONE		
Robert A. Durand	264	273	239	218	994
Sundry	0	0	0	0	0
Blanks	89	78	80	59	306
Total	353	351	319	277	1300
DODDOODIE AUTHOR TH	OTHER AT	OOTTOWN 1	TOTAL TION	0.177	
REPRESENTATIVE IN		COURT - V			001
Vicki Hammel	256	256	222	197	931
Sundry	1	0	0	1	2
Blanks	96	95	97	79	367
Total	353	351	319	277	1300
SHERIFF - VOTE FO	R ONE				
John P. McGonigle	224	239	202	181	846
Sundry	0	0	0	0	0
Blanks	129	112	117	96	454
Total	353	351	319	277	1300

	$\frac{PRCT}{1}$	$\frac{PRCT}{2}$	$\frac{PRCT}{3}$	$\frac{PRCT}{4}$	TOTAL
COUNTY COMMISSIONE	R - VOTE	FOR NOT	MORE THAN	TWO	
Edward J. Kennedy	105	119	111	103	438
Thomas J. Larkin	130	137	110	107	484
Leonard H. Golder	153	148	126	103	530
Albert J. Onessimo	27	28	22	14	91
Dennis J. Ready	45	39	35	34	153
Adelle Schwalberg	61	72	49	55	237
Blanks	185	159	185	138	667
Total	706	702	638	554	2600

INDEPENDENT VOTERS PARTY

	PRCT	PRCT 2	PRCT 3	PRCT 4	TOTAL
REPRESENTATIVE IN	CONGRESS	- VOTE	FOR ONE		
Atkins	0	0	2	1	3
Meehan	0	0	0	1	1
Sundry	0	0	0	O	O
Blanks	O	1	3 5	2	6
Total	0	1	5	4	10
COUNCILLOR - VOTE	FOR ONE				
Kennedy	0	0	0	1	1
O'Halloran	O	0	0	1	1
Sundry	O	0	O	O	O
Blanks	O	1	5	2 4	8
Total	0	1	5	4	10
SENATOR IN GENERA	AL COURT -	VOTE FO	OR ONE		
Durand	0	0	0	1	1
Sundry	0	0	O	O	0
Blanks	O	1	5 5	3	9
Total	0	1	5	4	10
REPRESENTATIVE I	N GENERAL	COURT -	VOTE FOR	ONE	
Hammel	0	0	0	1	1
Evans	O	0	0	1	1
Sundry	O	0	O	O	0
Blanks	O	1	5	2	8
Total	0	1	5	4	10
SHERIFF - VOTE FO	OR ONE				
McGonigle	O	0	O	1	1
Buxton	O	0	O	1	1
Sundry	O	0	0	O	0
Blanks	O	1	5 5	2	8
Total	0	1	5	4	10

	PRC7	PRC	PRCI	PRCT 4	TOTAL
COUNTY C	OMMISSIONER -	VOTE FOR	TWO		
Larkin	0	0	0	2	2
Golder	0	0	0	2	2
Sundry	0	0	0	0	0
Blanks	0	2	10	4	16
Total	0	2	10	8	20

This is to certify that on August 20, 1992, I have served Warrant #642, for the State Primary, held September 15, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

> Barbara A. Hartnett Constable

Judith C. Peterson Town Clerk Attest; A True Copy

SPECIAL TOWN MEETING

HELD OCTOBER 26, 1992

MAYNARD HIGH SCHOOL GYMNASIUM OFF GREAT ROAD

Pursuant to Town Warrant # 646, at 7:40 P.M. on October 26, 1992 the Special Town Meeting was called to order by Moderator, Richard E. Gerroir.

Guests were acknowledged and admitted.

Voted that the Town appoint Thomas Whalen as Assistant Moderator.

One hundred, thirty eight (138) voters were in attendance.

Motion made and seconded to waive the reading of the warrant as a whole. Motion carried.

ARTICLE 1: VOTED, that the Town accept an Equal Educational Opportunity Grant for Fiscal Year 1993 in the amount of \$26,624. under the provision of M.G.L. Chapter 70A, Section 5, as inserted by Chapter 188 of the Acts of 1985. Said grant shall be paid by the Commonwealth to be expended by the Assabet Valley Regional Vocational District School Committee for direct educational services.

Finance Committee Recommends.

ARTICLE 2: VOTED YES: 119, NO: 14, BLANKS: 1, that the Town raise from Taxation, the sum of \$50,000. to fund partial construction of Handicapped Accessibility to the Maynard Town Building and Public Library, so as to bring those Public Buildings into conformity with requirement of the Federal Architectural Barriers Act and the Americans with Disabilities Act.

Finance Committee Recommends.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

ARTICLE 3: VOTED YES: 108, NO: 20, BLANKS: 1, that the Town raise from Taxation the sum of \$19,350. to fund the amounts provided for in the Collective Bargaining Agreement between the Town of Maynard and the Maynard Permanent Firefighters Association Local 194 for Fiscal Year 1993, retroactive to July 1, 1992, funds to be distributed as follows: \$18,300. to Fiscal 93 Fire Salary and \$1,050. to Fiscal 93 Fire Clothing.

Finance Committee Recommends.

The above was passed by a Secret BAllot vote as required by the Maynard Town By-Laws.

ARTICLE 4: VOTED YES: 108, NO: 24, BLANKS:1, that the Town raise from Taxation the sum of \$19,516. necessary to fund the amounts provided for in the Collective BArgaining agreement between the Town of Maynard and the International Brotherhood of Police Officers Local 356 for Fiscal Year 1993, retroactive to July 1, 1992.

Finance Committee Recommends.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

ARTICLE 5: VOTED YES: 99, NO: 29, BLANKS: 2, that the Town raise from Taxation the sum of \$11,420. to fund the amounts provided for in the Collective Bargaining Agreement between the Town of Maynard and the Mass. Laborer's District Council Local 1156 for Fiscal Year 1993, retroactive to July 1, 1992, said funds to be distributed as follows DPW 401 Salary, 5,625. DPW 402 Salary Water \$1,755. and DPW 403 Sewer Waste Water Treatment Plant \$4,040.

Finance Committee Recommends.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

ARTICLE 6: VOTED YES: 112, NO: 22, to amend article as follows that the Town will under authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan, Town of Maynard, by deleting therefrom the present section 19 entirely and substitute therefor new Section 19 as hereinafter set forth; such new rates to be come effective on July 1, 1992 and to raise and appropriate from Taxation the sum of \$19,827.00

Finance Committee Recommends.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

FULL TIME EMPLOYEES 2 3 MAX MIN. OFFICE OF THE SELECTMEN 18,688. 19,326. 19,948. 20,581. Secretary OFFICE OF THE TOWN ACCOUNTANT 36,864. 37,693. 38,530. 39,371. Town Accountant OFFICE OF THE TOWN CLERK 24,988. Town Clerk OFFICE OF TREASURER/COLLECTOR 34,806. Treasurer/Collector OFFICE OF THE POLICE CHIEF 18,688. 19,326. 19,948. 20,581. Secretary HEALTH DEPARTMENT Public Health Officer BS and RS & 2 yrs. 23,967. 24,862. 25,782. 26,392. Public Health Officer 30,061. 31,077. 32,153. 32,989. BS, RS, CHO 5 yrs. Public Health Officer

d				
MS, RS, CHO 10 yrs.	36,098.	37,293.	38,727.	40,162.
Public Health Nurse	20,609.	21,333.	21,960.	22,478.
OFFICE OF ASSESSORS				20.406
Assistant Assessor	34,839.	35,976.	37,232.	38,486.
PUBLIC WORKS DEPARTMENT				
Superintendent	43,150.	44,129.	45,105.	46,103.
Professional Manager Waste Water Treatment Plant	14.50/HR.	15.20	15.51	15.81
LIBRARY				
Librarian (No degree) Librarian (BS degree) Librarian (MLS degree)	20,762. 21,521. 22,285.	22,263.	21,960. 23,005. 23,765.	23,754.
	E EMPLOYEES	5		
OFFICE OF THE SELECTMEN				
Sealer of Weights and Measures Per Veteran's Agent Salary Veteran's Agent Expense Registrar of Voters Clerk, Registrar of Voters Inspector of Wires Inspector of Animals Lock-Up Keeper School Traffic Officer Building Inspector Asst. Building Inspector Dog Lease Officer's Salary Dog Lease Officer's Expense Gas Inspector Asst. Gas Inspector	r Year			Fee Basis 1,200 300 100 500 Fee Basis 100 120 500 Fee Basis Fee Basis Fee Basis Fee Basis
OFFICE OF REGISTRARS		_	Cat Da Ma	oun Clark
Canvassers		Fee	Set By To	
Election Officers Per hour				5.71
FIRE DEPARTMENT				
Clerk/Stenographer 8.5	8.7	4 8.9	98 9.3	12
POLICE DEPARTMENT	55			

						. 12	
Clerk/Stenographer School Crossing Guards Police Station Janitor Police Matron	8.57	8.74		3.98 7.50	10	9.12 7.81 0.14 1.33	
OFFICE OF TOWN ACCOUNTANT							
Clerk/Stenographer	8.57	8.74		8.98		9.12	
OFFICE OF TREASURER/COLLECTOR				8.98		9.12	
Clerk Stenographer	8.57	8.74		8.90		J.12	
OFFICE OF THE TOWN CLERK							
Clerk/Stenographer	8.57	8.74		8.98		9.12	
OFFICE OF CIVIL DEFENSE							
Clerk/Stenographer	8.57	8.74		8.98		9.12	
OFFICE OF ASSESSORS							
Clerk/Stenographer	8.57	8.74		8.98		9.12	
OFFICE OF THE BOARD OF HEALTH	Į.						
Clerk/Stenographer	8.57	8.74		8.98		9.12	
Nurse, LPN Per hour Milk and Restaurant Inspector Dentist Per hour Agent Investigator Per Year	Per day					122.00 8.74 350.00 125.00	
Burial of Animals Plumbing Inspector Asst. Plumbing Inspector Inspector of Slaughtering					Fee	Basis Basis alary	
LIBRARY DEPARTMENT							
Library Page Per hour Story Teller Part Time Help	8.57	8.74		8.98		5.21 11.33 9.12	
PUBLIC WORKS DEPARTMENT							
Clerk/Stenographer	8.57	8.74		8.98 By DP		9.12	
Inspector of Sub Divisions Utility Worker: Snow Shovel	ler/Summer	Help	Per	hour	en.	6.35	
ONNIESTON COMMISSION							

Director Per hour Playground Specialized Instructor Playground Supervisor Playground Aides	11.33 9.83 8.13 5.21
RECREATION COMMISSION SWIMMING PROGRAM	
Director Instructors Teaching Aides (6) Per week	11.33 9.26 96.57
FIRE DEPARTMENT	
Call Captain (1) Per Year	150.00

One Call Captain, Four Call Lieutenants, Ten Call Firefighters and Five substitute Call Firefighters will be paid 8.40 per hour in the following instances:

- Fires, 2. Flood, 3. Storm Duty, 4. Search for lost person,
 Bomb Incidents, 6. Call back by Chief of Department.

ATTEST: A TRUE COPY......TOWN CLERK

ARTICLE 7: VOTED YES: 98, NO: 28, that the Town raise from Taxation the sum of \$15,000.00 to enable the Maynard Building Committee to contract and expend funds for the preparation of architectural plans and specifications for a proposed use and/or re-use of various Maynard Public Buildings, including, without limitations, design, interior and/or exterior layouts, floor plans and all other related aspects of general design criteria(s).

Any expenditure of these funds, whether it be all or in part, by the above Municipal Building Needs Committee shall be subject to approval by the Maynard Board of Selectmen after a formal, detailed, general plan and course of action has been submitted.

Finance Committee Recommends.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

ARTICLE 8: VOTED, that the Town appropriate \$382.50 from the Wetlands Protection Fund, to the use of the Conservation Commission, all sums currently on deposit in the Wetlands Protection Fund, such funds to be used by the Conservation Commission in carrying out its duties under the Wetlands Protection Act. These duties include, but are not limited to, completing project reviews currently pending or proposed for submission to the Conservation Commission, to assist the Commission in issuing regulatory decision within required time frames, to defray the cost of engaging consultants for technical assistance in project reviews and to defray the cost of administrative and clerical costs associated with processing applications and decisions required by the Wetlands Protection Act.

Finance Committee Recommends.

ARTICLE 9: VOTED, that the Town transfer the sum of \$25,000. from Article 15 (Capital Outlay) approved at the Annual Town Meeting, May 18, 1992, to the Maynard High School Fire Expense Account.

Finance Committee Recommends.

School Committee Supports this article.

ARTICLE 10: VOTED, that the Town appropriate all sums of money received from the proceeds of the Fire Insurance policy related to the August 5, 1992 fire at Maynard High School for the rehabilitation, restoration and rebuilding of the High School and for the payment of all costs and expenses related thereto, pursuant to MGL Ch. 44, Sec. 53, as amended.

Finance Committee Recommends.

ARTICLE 11: VOTED, that the Town transfer the sum of \$4,000. from Fiscal 1993

Town Computer Maintenance to Fiscal 1993 Town Computer Outlay for
the purchase of Computer Printing Hardware for the Treasurer/Collector's
Office.

ARTICLE 12: VOTED YES: 99, NO: 18, that the Town raise and appropriate the sum of \$10,395.00 from Taxation and authorize the Police Department to purchase an 8-channel communications recording system to replace an existing recording system.

Finance Committee Recommends.

The above was passed by a Secret Ballot vote as required by the Maynard Town By-Laws.

- ARTICLE 13: WITHDRAWN, will be resubmitted at the Annual Town Meeting in the Spring. that the Town accept the provisions of M.G.L. Sec. 48 of Chapter 133 of the Acts of 1992 known as the Early Retirement Incentive Program.
- ARTICLE 14: VOTED, that the Town appropriate and transfer from FY-1993 Water Surplus Account the sum of \$8,000.00 to Article 3, Special Town Meeting, October 28, 1991 relative to cleaning and redeveloping well # 1, off Old Marlboro Road.

Finance Committee Recommends.

ARTICLE 15: VOTED, that the Town appropriate from Sewer Surplus the sum of \$82,000. to fund the following repairs and/or improvements to the operation of the sewer system of the Town of Maynard: acquisition and installation of a natural gas stand-by power generator for the Old Marlboro Road sewer lift station \$18,000., replacement of two (2) rotating biological contactor gear drive units for the Waste Water Treatment Plant - \$26,000. Re-roof the operations building of the Waste Water Treatment Plant - \$17,000., and install an additional communitor and mechanically reseal two (2) existing pumps at the Powder Mill Road sewer pumping station - \$21,000.

Finance Committee Recommends.

ARTICLE 16: VOTED, that the Town appropriate from Water Surplus the sum of \$36,000. to fund the following repairs and/or improvements to the water system of the Town of Maynard.

Upgrade the electrical panel and motor control replacement of the White Pond pumping station -\$26,000. and replacement and upgrade of certain fire hydrants -\$10,000.

Finance Committee Recommends.

Motion made by Philip Bohunicky and seconded to adjourn the Special Town Meeting of October 26, 1992, at 8:51 P.M.

Motion carried.

This is to certify that on October 9, 1992, I have served Warrant #646, for the Special Town Meeting, held October 26, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

Barbara A. Hartnett Constable

Attest: A True Copy <u>Judith C. Peterson</u> Town Clerk



David E. Coleman

Mary J. Farinelli

Sundry

Blanks

Total

TOWN CLERK

MUNICIPAL BUILDING

MAYNARD, MASSACHUSETTS 01754

STATE ELECTION

TUESDAY, NOVEMBER 3, 1992

Pursuant to Warrant # 645, the State Election was held on Tuesday, November 3,1992

The Polling places were prepared according to the requirements of General Laws.

Total number of votes cast: 5556 (224 absentee ballots cast& 3 Federal Ballots)

(5553 & 3 Federal Ballots) (210 & 14 non-registered voter ballots).

% 3 Federal Ballots)
Total tabulation and election results were announced at 1:55 A.M.

Precinct #1: Warden: Theresa Morrill Clerk: Agnes Grudinski

Precinct #1: Warden: Theresa Morrill Clerk: Agnes Grudinski

Total number of votes cast: 1288 & 2 Federal (Absentee Votes:52 &

tabulation completed at 11:55 P.M. 2 Federal)

Precinct #2: Warden: Margaret Mallinson Clerk: Norma J. Hill

Total number of votes cast: 1500 (absentee votes: 60)

tabulation completed at 1:45 A.M.

Precinct #3: Warden: Nancy Javert Clerk: Cecile Karpeichik

Total number of votes cast: 1492 (absentee votes: 70)

tabulation completed at 12:00 Midnight

Precinct #4: Warden: Martha Maria Clerk: Janet King

Total number of votes cast: 1273 & 1 Federal (absentee votes: 42

tabulation completed at 11:30 P.M. & 1 Federal)

89

3

452

360

5554

	tabul	ation comp	leted	at 11:30	P.M.			
	PRCT 1	PRCT 2	PRCT 3	PRCT 4	TOTAL			
PRESIDENT AND VICE PRES	SIDENT	VOTE FOR	ONE					
Bush and Quayle	386	458	401	343	1588			
Clinton and Gore	578	649	711	588	2526			
Fulani and Munoz	0	O	2	2	4			
Hagelin and Tompkins	0	2	O	3	5			
LaRouche, Jr. and Bevel		1	O	2	3			
Marrou and Lord	5	4	3	0	12			
Perot and Stockdale	313	376	370	328	1387			
Phillips and Knight, Ja	r. 1	0	1	2	4			
Brisben and Garson	0	O	0	0	0			
Dodge and Ormsby	0	0	O	0	0			
Sundry	2	1	1	1	5			
Blanks	5	9	3	5	22			
Total	1290	1500	1492	1274	5556			
REPRESENTATIVE IN CONGRESS - VOTE FOR ONE								
Paul W. Cronin	467	513	457	376	1813			
Martin T. Meehan	633	756	783	665	2837			
					00			

22

1

65

1289

101

60

31

113

107

1492

1

20

0

82

1273

130

16

1

108

106

1500

	PRCT 1	PRCT 2	PRCT 3	PRCT 4	TOTAL
COUNCILLOR - VOTE FOR ONE					
Robert B. Kennedy Vincent P. McLaughlin Sundry Blanks Total	701 437 0 150 1288	807 508 0 185 1500	852 435 0 205 1492	716 394 0 163 1273	3076 1774 0 703 5553
SENATOR IN GENERAL COURT - VOTE	FOR ONE				
Robert A. Durand William M. Monnie Sundry Blanks Total	759 438 0 91 1288	860 531 0 109 1500	938 425 0 129 1492	773 385 0 115 1273	3330 1779 0 444 5553
REPRESENTATIVE IN GENERAL COURT	- VOTE FO	R ONE			
Hasty Evans Vicki Hammel Sundry Blanks Total	711 513 1 63 1288	779 633 0 88 1500	787 604 0 101 1492	635 540 0 98 1273	2912 2290 1 350 5553
SHERIFF - VOTE FOR ONE					
John P. McGonigle Michael J. Dever Sundry Blanks Total	686 440 1 161 1288	748 540 0 212 1500	787 459 0 246 1492	671 403 0 199 1273	2892 1842 1 818 5553
COUNTY COMMISSIONER - VOTE FOR M	OT MORE T	HAN TWO			
Edward J. Kennedy Thomas J. Larkin James P. Regan Edward L. Weinberg Richard S. Mahoney Sundry Blanks Total	614 554 345 335 116 1 611 2576	676 664 420 381 112 0 747 3000	731 665 360 330 104 0 794 2984	620 548 307 278 99 0 694 2546	2641 2431 1432 1324 431 1 2846 11106
QUESTION # 1					
Yes No Blanks Total	762 507 19 1288	776 685 39 1500	826 633 33 1492	669 569 35 1273	3033 2394 126 5553
QUESTION # 2					
Yes No Blanks Total	677 507 104 1288 63	730 627 143 1500	791 580 121 1492	653 484 136 1273	2851 2198 504 5553

	PRCT 1	PRCT 2	PRCT 3	PRCT 4	TOTAL
QUESTION # 3					
Yes No Blanks Total	531 729 28 1288	572 891 37 1500	624 831 37 1492	541 697 35 1273	2268 3148 137 5553
QUESTION # 4					
Yes No Blanks Total	547 702 39 1288	576 847 77 1500	618 820 54 1492	516 673 84 1273	2257 3042 254 5553

This is to certify that on October 9, 1992, I have served Warrant #645, for the State Election, held November 3, 1992, by posting an attested copy at the Post Office and one each at ten public places in said Town of Maynard, Massachusetts.

Barbara A. Hartnett Constable

Attest: A True Copy

<u>Judith C. Peterson</u> Town Clerk

REPORT OF THE BOARD OF REGISTRARS OF VOTERS

To the Citizens of Maynard:

The Board of Registrars herewith submit their Annual Report for the year ending December 31, 1992

The Board of Registrars had one resignation from Robert Tallent, because of his moving to Stow. We wish to thank Robert for his interest and time, so generously volunteered.

As stated in the Town Charter, the Board of Registrars is now a five member Board.

The two newly appointed members of the Board are Deborah Collins and Karl A. Hilli. We welcome them aboard.

The Annual Listing of residents was conducted beginning January 1, 1992, as prescribed by law, Chapter 51, Section 4, of the General Laws. The Census was completed by the end of March. Street lists were available by the first of June.

The Board of Registrars held extra sessions of registration of voters, prior to all Town Meetings and Elections, and met before each election to certify names on nomination papers.

At the close of 1992, the number of registered voters is as follows:

Precinct	Democrates	Republicans	Independent Voter Party	<u>Unenrolled</u>	<u>Total</u>
1	484	161	3	851	1499
2	588	240	4	947	1779
3	555	186	7	1014	1762
4	526	162	14	824	1526
	2153	749	28	3636	6566

The Board of Registrars would like to encourge residents of Maynard to register to vote. Your vote is important.

Voter Registration

In order to vote at town, state and national elections and to vote at town meetings, town residents must be registered voters. Voter registration is a simple and convenient process. However, there are some legal time constrainst that must be observed.

1. Normal Registration

Any voter who qualifies may register at the office of the Town Clerk during normal office hours.

2. Qualifications

An applicant for registration must be at least 18 years of age by the date of the election and a citizen of the United States.

3. Special Times of Registration prior to Election

Additional special times of registration prior to elections and town meetings are established by state statue. The state statue, also, sets registration deadlines (closing) for elections and town meetings. Times of registration are posted and put in local newspapers.

4. Registration procedures

Registration is a very simple process. One merely has to complete and sign an "Affidavit of Registration" which asks such questions as name, place of birth, date of birth.

Special papers (e.g. naturalization papers, birth certificates) are not normally required when registering.

If you have any questions regarding registration, please call Judith C. Peterson, Town Clerk, at 897-1000.

The Board of Registrars wishes to thank the Board of Selectmen, Town Officials and Employees for their courtesy and co-operation throughout the year.

Respectfully submitted,

Judith C. Peterson, Clerk Board of Registrars

for the Board of Registrars
Madaline K. Lukashuk, Secretary
Marilyn Fedele
Deborah Collins
Karl A. Hilli

REPORT OF THE FINANCE COMMITTEE

Meetings of the Finance Committee were held 34 times during Calendar Year 1992 to discuss budgetary issues concerning the Town of Maynard.

MEMBERS:

Arthur Filz, Chairman Carolyn Burgess, Vice-Chairman Lisa Murray, Secretary Kevin Carroll Janice Cote Marcia Curren Maurice Quirke Judy Stokey

June 30, 1992 Nominations:

Art Filz Carolyn Burgess Lisa Murray Chairman Vice Chairman Secretary

Resignations:

Mark Wesley 5 Jun 92 Accepted 16 Jun 92 Steve Morgan 31 Mar 92 Accepted 5 May 92 Meg Lalli 31 Mar 92 Accepted 31 Mar 92 James McCann 21 Jan 92 Accepted 21 Jan 92

Communication

We tried to keep lines of communication open between ourselves and other boards, as we became accustomed to our new role as designed by the Town Charter.

This year the Finance Committee took more of an investigative role in regard to the financial and budgetary issues of the town. By not having to prepare and present the operating budget at Annual Town Meeting, we were able to devote more time to requesting and reviewing documentation from departments and researching questions in order to gain more insight into each department's budgetary requests, article requests, and reserve fund transfer requests.

Finance Committee Monthly Budget Report

As a more precise way of tracking each department's funds (appropriations, article monies, funds from other sources) the Finance Committee developed a monthly Budget Report. This report was based on the town's monthly appropriation statement, articles from past town meetings, and any other sources of funding received by town departments. A concise, organized report. depicting the following, was produced: each department's line items. FY91 expended, FY92 appropriated, amount expended thus far in year, anticipated year end balance, and other notes as deemed necessary.

We used this Budget Report to track department expenditures and make informed decisions during the budget recommendation process.

Reserve Fund

This year Town Meeting voters appropriated \$150,000 to the Finance Committee for the Reserve Fund. This was the same amount we have received for the past several years. The Reserve Fund is used to pay any extraordinary or unforeseen expenditures of town departments. Requests for transfers were carefully examined for proper justification and actual need. Reserve Fund Transfer requests for calendar year 1992 are listed below.

(This list encompasses FY 92 from January to June and FY 93 from July to December)

DEPARTMENT	REASON FOR TRANSFER	AMOUNT
		2400.05
SELECTMEN	New Fax Machine	\$499 95
SELECTMEN	Ad for Town Administrator	\$649.60
SELECTMEN	Arbitration for Fire Department	\$21.00
SELECTMEN	Boiler Repair	\$965.00
SELECTMEN	Town Hall Repairs	\$1,352.35
ASSESSOR	Departmental Expenses	\$264.00
FIRE DEPT	Sick Time Buy Back	\$6,688.64
FIRE DEPT	Salary for 5 Personnel on Duty	\$20,240.00
FIRE DEPT	Sick Time Buy Back	\$8,969.36
SELECTMEN	Litigation	\$86.26
DPW	Snow and Ice	\$12,906.00
TREAS/COLL	Departmental Expenses	\$2,000.00
SELECTMEN	Town Building Expenses	\$625.00
SELECTMEN	Town Building Expenses	\$358.92
TREAS/COLL	Debt/Retirement /Interest	\$0.75
VETERANS	Departmental Expenses	\$329.30
SELECTMEN	Blue Cross/Blue Shield Insurance	\$61,500.00
SELECTMEN	Town Report	\$1,752.50
SELECTMEN	Auctioneer for Tax Title Sale	\$1,110.00
POLICE DEPT	Traffic Light Trip Control	\$1.400.00
SELECTMEN	Sick Time Buy Back	\$1,360.26
FIN COM	Secretary Salary	\$123.00
TREAS/COLL	Tax Title	\$6.449.70
DPW	Pilot Program/Water Problem	\$2034.91
	END FY 1992, BEGIN FY 1993	
DPW	Pilot Plant Study	\$5,351,64
TREAS/COLL	Sick Time Buy Back	\$11,502.00
TOWN CNSEL	Litigation Services	\$737.50
TOWN CNSEL	Litigation Services	\$759.50
POLICE DEPT	Sick Time Buy Back	\$1,458.15

Special Town Meeting: January 27, 1992

Four articles were brought before the voters for this Special Town Meeting. Among these, was an article to define the Town Administrator's salary range and another to fund the rate difference between the prior Selectmen's Assistant position and the newly created Town Administrator position. The Finance Committee supported these two articles as well an article to transfer funds to the FY 92 Library salary account to maintain its state certification. The funds for these transfers, totaling \$19,999, were made

available from the Sappett Trash Settlement Account.

Public Hearing on Annual Town Meeting Articles: May 12, 1992

One of our new duties which came with the inception of the Town Charter was to conduct a public hearing on the budget to be proposed at Annual Town Meeting. The

purpose of this hearing was to discuss with interested voters our recommendations on Town Meeting Articles, explain our position, and answer any questions.

Annual Town Meeting: May 18, 1992

Using the Finance Committee monthly Budget Report, we were able to ascertain that the School Department would have money left at the end of the Fiscal Year. However, they were requesting more than a 6% increase in their budget. The Finance Committee did not agree with this request. At Town Meeting we recommended amending the Operating Budget to remove the School Department budget. It would then be voted on as a separate article.

We explained that based on our calculations, the School Department did not need the increase they were requesting because they should be able to stay within the limits of their budget. This amendment was defeated by the voters who chose to vote on the Operating Budget as a whole.

In addition to formulating the budget, the Board of Selectmen had to develop a Capital Improvement Plan which was presented at Town Meeting, in accordance with the Town Charter. The items listed on this plan were determined by the Board of Selectmen after reviewing department requests. The Finance Committee did not agree with these recommendations, nor the process used to arrive at these figures. Our main concerns were with the lack of documentation provided on some items, the method of prioritizing these particular items over others, and the hastiness with which the plan was put together. The Finance Committee motioned to amend the article, explaining our disagreement with the current plan and our reasoning for changing it. Our amendment, however, was defeated by the voters and the original article carried.

One last note, the Finance Committee highly recommended the stabilization fund article which firmly established this account for future use for capital improvements. In past years, funds have not been available for this account. This year money was available from the settlement of a court case involving the Reddish Trash Company. This article carried.

Special Town Meeting: May 19, 1992

Among articles presented by various boards to realign budgets, the Finance Committee supported the appropriation from overlay surplus to eliminate overlay deficits from prior fiscal years. This appropriation covered personal property taxes deemed uncollectible. This article carried.

The Finance Committee opposed the article appropriating funds from the Selectmen's Sale of Real Estate Account for the construction of a "tot lot" on Reo Road and improvement of the Coolidge School playground. We felt this article should have been included in the Capital Improvement Plan and had been included here at the last minute. This article carried, however, as yet we have seen minimal progress toward the construction of the proposed "tot lot".

Special Town Meeting: October, 26, 1992

Among articles presented to the voters, the Finance Committee supported the article for the construction of a handicapped ramp for the Town Building. This was the first stage to bring the town's public buildings into conformity with the Americans with Disabilities Act..

Overtime

In conjunction with our role as designated by the Town Charter, the Finance Committee was able to investigate the overtime practices of various departments. We requested overtime hours and cost figures from the major town departments: Fire, Police, Public Works, and School. The Fire, Police, and Public Works Departments provided monthly breakdowns of their overtime by hours and cost. The School Department did not provide these figures.

League of Women Voters Observer Corps

During the course of the year the Finance Committee was visited by representatives of the Maynard League of Women Voters Observer Corps. The purpose of the corps is to open communication with Town Departments, and inform voters about local government issues. They are supposed to be unbiased, non judgmental observers who record notes at board meetings to be published in the League's Bulletin. Feeling that this would be an opportunity for the Finance Committee to gain exposure and possibly generate interest in our committee, we welcomed the observers to our sometimes long, but always exciting meetings.

Acknowledgments

The Committee wishes to extend its gratitude to Mr. Mark Wesley, for his leadership while Chairman and ability to take the committee down new roads during a time of adjustment to the Town Charter.

As Mark departed for the School Committee a familiar face assumed the Chairmanship. We welcomed Mr. Arthur Filz back into the leadership chair. His long service as the town's computer manager, and vast experiences on the Finance Committee are greatly appreciated.

Thanks also to Ms. Carolyn Burgess for assuming the Vice-Chairman position and Ms. Lisa Murray for serving as Secretary.

We also appreciate the cooperation we have received from the other town boards, committees, employees, and the citizens. Our job would be a lot more difficult without you.

Last, but by no means least, we owe our unending gratitude to Ms. Ellie Waldron, our Recording Secretary, who has documented another year of meetings, hearings, and discussions, without missing a detail.

Respectfully submitted.

Arthur Filz. Chairman Carolyn Burgess, Vice-Chairman Lisa Murray, Secretary Kevin Carroll Janice Cote Marcia Curren Maurice Quirke Judy Stokey

OFFICE OF THE



TOWN ACCOUNTANT

MUNICIPAL BUILDING

MAYNARD, MASSACHUSETTS 01754

ANNUAL REPORT

Board of Selectmen Town Building 195 Main Street Maynard, Massachusetts 01754

Gentlemen:

I hereby submit the annual report of the finances of the Town of Maynard as of June 30, 1992, consisting of the following schedules:

BALANCE SHEET

General Accounts

Debt Accounts

Trust Funds

RECONCILITATION OF CASH RECEIPTS TO REVENUES,
AND CASH DISBURSEMENTS TO EXPENDITURES ALL
FUNDS.

The courtesy and cooperation received from town officals and town departments is gratefully appreciated.

Respectfully,

Harry A. Gannon

Town Accountant

TOWN OF MAYNARD

BALANCE SHEET

JUNE 30, 1992

ASSETS

Cash: General Petty Cash	2,649,371.88 170.00	2,649,541.88
Accounts Receivable: 1977 Real Estate 1978 Real Estate 1979 Real Estate 1980 Real Estate 1982 Real Estate 1983 Real Estate 1984 Real Estate 1985 Real Estate 1986 Real Estate 1987 Real Estate 1987 Real Estate 1988 Real Estate 1989 Real Estate 1990 Real Estate 1990 Real Estate 1991 Real Estate 1992 Real Estate 1993 Real Estate 1993 Real Estate 1993 Personal Property 1990 Personal Property	3,981.07 1,472.13 841.24 16.23 32.12 8,756.69 14,114.51 6,258.21 7,959.53 6,311.62 3,969.53 4,002.29 11,786.27 336,371.99 558,189.28 1,059.72* 195.90 1,869.95 6,267.14	
1992 Personal Property	13,169.03	984,505.01
Deferred Taxes		21,633.36
Tax Liens		328,314.59
Tax Foreclosures		3,381.92
Taxes In Litigation		12,331.71

1978 Motor Vehicle Excise 1979 Motor Vehicle Excise 1980 Motor Vehicle Excise 1981 Motor Vehicle Excise 1982 Motor Vehicle Excise 1983 Motor Vehicle Excise 1984 Motor Vehicle Excise 1985 Motor Vehicle Excise 1986 Motor Vehicle Excise 1987 Motor Vehicle Excise 1988 Motor Vehicle Excise 1988 Motor Vehicle Excise 1989 Motor Vehicle Excise 1990 Motor Vehicle Excise 1990 Motor Vehicle Excise 1991 Motor Vehicle Excise 1992 Motor Vehicle Excise	4,482.27 12,802.53 11,341.39 5,871.79 5,730.96 5,173.09 6,809.06 6,092.52 12,998.22 12,023.12 14,899.08 16,649.52 15,798.64 27,717.47 41,553.74	199,943.40
Water Rates Water Accounts Receivable Water Cross Connections 1977 Water Liens 1983 Water Liens 1984 Water Liens 1985 Water Liens 1986 Water Liens 1987 Water Liens 1987 Water Liens 1988 Water Liens 1989 Water Liens 1990 Water Liens 1990 Water Liens 1991 Water Liens 1992 Water Liens	69,626.35 3,707.11 4,115.00 63.90 73.95 274.80 228.60 124.80 29.40* 105.00* 5.40 292.40 1,982.31 5,819.40	86,179.62
Sewer Rates Sewer Accounts Receivable 1983 Sewer Liens 1984 Sewer Liens 1985 Sewer Liens 1986 Sewer Liens 1987 Sewer Liens 1988 Sewer Liens 1988 Sewer Liens 1989 Sewer Liens 1990 Sewer Liens 1991 Sewer Liens 1992 Sewer Liens	127,839.54 5,162.99 42.00 274.80 228.60 124.80 29.40* 175.00* 5.80 479.33 4,500.51 12,587.05	151,041.02
Unapportioned Street Assessments Unapportioned Water Assessments 1981 Sewer Assessments 1982 Sewer Assessments 1983 Sewer Assessments 1984 Sewer Assessments 1992 Street Assessments 1992 Water Assessments 1981 Committed Interest 1982 Committed Interest 1983 Committed Interest 1984 Committed Interest 1984 Committed Interest 1992 Committed Interest	5,987.50 3,123.75 41.50 41.50 41.50 41.50 17.40 214.37 9.96 7.47 4.98 2.49 34.94	9,568.86

Veterans Accounts Receivable Cemetery Accounts Receivable	2,895.68 2,461.10	5,356.78
State Aid To Sewer Project State Aid To Highways		111,068.00 237,859.24
Loans Authorized		8,029,538.00
Overdrawn Accounts To Be Raised: Temporary Loan Interest		34,001.08
Underestimates: Special Education		652.00
TOTAL ASSETS		12,864,916.47

LIABILITIES AND RESERVES

Reserve For Petty Cash		170.00
Warrants Payable Dog Licenses - County Payroll Deductions Guaranteed Deposits		337,558.23 1,928.20 88,980.25 200.00
Appropriation Balances		865,149.52
Reserved For Appropriation: County Dog Fund Sale Of Lots And Graves Sale Of Real Estate Ambulance Receipts Conservation Fees Trash Settlement - Sappett Trash Settlement - Reddish	1,712.37 7,400.00 144,364.00 95,912.59 342.50 9,295.00 632,107.00	891,133.46
Provisions For Abatements: 1977 Levy 1983 Levy 1984 Levy 1985 Levy 1986 Levy 1987 Levy 1988 Levy 1989 Levy 1990 Levy 1991 Levy 1992 Levy	3,750.07 9,114.54 14,258.61 6,489.40 9,712.50 9,899.57 8,484.93 9,353.98 8,223.08 166,451.37 150,519.78	396,257.83

Revenues Reserved Untill Collected: Deferred Taxes Motor Vehicle Excise Water Sewer Special Assessments Tax Liens Tax Foreclosures Taxes In Litigation Departmental	21,633.36 199,943.40 86,179.62 151,041.02 9,568.86 328,314.59 3,381.92 12,331.71 5,356.78	
State Aid To Sewer Project State Aid To Highways	111,068.00 141,979.50	1,070,798.76
Temporary Loans: Bond Anticipation State Anticipation	164,000.00 25,000.00	189,000.00
Loans Authorized And Unissued		7,865,538.00
Water Surplus		68,567.67
Sewer Surplus		110,133.25
Surplus Revenue		979,501.30
TOTAL LIABILITIES AND RESERVES		12,864,916.47

TOWN OF MAYNARD DEBT ACCOUNTS JUNE 30, 1992

NET FUNDED OR FIXED DEBT	ľ		6,715,000.00
SEWER LOAN	01-15-80	6.70%	45,000.00
SCHOOL LOAN	01-15-80	6.70%	270,000.00
WATER LOAN	01-15-80	6.70%	5,000.00
SCHOOL LOAN	08-15-86	6.60%	4,900,000.00
SCHOOL LOAN	08-15-86	6.60%	45,000.00
WATER LOAN	08-15-86	6.60%	75,000.00
WATER LOAN	08-15-86	6.60%	100,000.00
WATER LOAN	08-15-86	6.60%	15,000.00
SEWER LOAN	08-15-86	6.60%	100,000.00
SEWER LOAN	08-15-86	6.60%	10,000.00
SEWER LOAN	08-15-86	6.60%	385,000.00
SANITARY LANDFILL	08-15-86	6.60%	540,000.00
SCHOOL LOAN	10-26-90	8.75%	225,000.00

TOWN OF MAYNARD

TRUST FUNDS

JUNE 30, 1992

TRUST FUNDS CASH AND SECURITIES	959,295.40
Stabilization Fund	4,679.27
Leachate Analysis Fund	1,939.52
David F. McKenna Fund	2,360.44
Rose McGowan Fund	479.96
Maynard Soldiers Fund	293.37
Post War Rehab. Fund	5,129.14
Cemetery Perpetual Care Fund	393,168.87
Conservation Fund	74,015.48
Rafferty Fund	2,240.66
Katherine Kinsley Fund	16,461.04
Ann Marie Morton Fund	2,510.08
E. Sawutz Fund	2,670.78
Thomas & Athina Gramo Fund	11,934.99
George & Ann Lemire Fund	2,041.89
Anne Gibbons Fund	65,656.30
Guyer Fowler Fund	367,969.10
Shawn Parker Fund	1,421.81
Robert Lesage Fund	4,322.70

TOWN OF MAYNARD

RECONCILIATION OF CASH

JUNE 30, 1992

Cash Balance July 1, 1991 Plus - Receipts Less - Disbursements Cash Balance June 30, 1992	2,216,641.00 28,663,356.00 27,271,330.00	3,608,667.00
RECONCILIATION OF RECEIPTS	TO REVENUES	
Receipts as Reported Above	2	28,663,356.00
Less: Refunds Reported Net of Revenues Refunds Reported Net of Expenditures Payroll Withholdings Agency Funds Temporary Borrowings Prior Year Property Tax Accrual Subtotal Plus: Current Year Property Tax Accrual	22,192.00 62,861.00 2,757,987.00 60,096.00 9,319,759.00 147,283.00	12,370,178.00
State Assessments Subtotal	8,782.00	124,999.00
TOTAL REVENUES		16,418,177.00

RECONCILIATION OF DISBURSEMENTS TO EXPENDITURES

Disbursements as Reported Above Less:	22 102 00	27,271,330.00
Refunds Reported Net of Revenues Refunds Reported Net of Expenditures Payroll Withholdings	22,192.00 62,861.00 2,754,225.00	
Agency Funds Temporary Borrowings	60,194.00 9,236,518.00	
Prior Year Warrant Payments Subtotal	223,283.00	12,359,273.00
Plus: Current Year Warrants Payable State Assessments	337,558.00 8,782.00	
Subtotal	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	346,340.00
TOTAL EXPENDITURES		15,258,397.00
SUMMARY OF REVENUES AND	EXPENDITURES	
SUMMARY OF REVENUES AND	EXPENDITURES REVENUES	EXPENDITURES
SUMMARY OF REVENUES AND General Fund		EXPENDITURES 8,217,008.00
	REVENUES	
General Fund	REVENUES 13,136,303.00	8,217,008.00
General Fund School System	REVENUES 13,136,303.00	8,217,008.00 6,822,956.00
General Fund School System Intergovernmental Expenditures	REVENUES 13,136,303.00 2,238,197.00	8,217,008.00 6,822,956.00 25,283.00
General Fund School System Intergovernmental Expenditures Special Revenue	REVENUES 13,136,303.00 2,238,197.00	8,217,008.00 6,822,956.00 25,283.00 100,444.00

FISCAL 1992 REPORT

Board of Assessors

Fiscal year 1992 was the triennial recertification review year for the town of Maynard. The values for fiscal year 1992 were based upon the market of 1990, for an assessment date of January 1, 1991. This particular review also coincided with the large decline in market values; thus, causing all classes of properties to decline in assessments.

This was the first year the Assessing Department accomplished this process of revaluing the residential properties in-house. With the assistance of the computer capabilities of the state CAMA software package, the office was able to tract sales and stratify sales ratios for types of properties, location of properties, style of structures and age of structures. By reviewing all the data, the office was then able to set the fiscal year 1992 values at a 94% assessment/sale relationship and meet the criteria as set forth by the Department of Revenue.

During this complete statistical analysis it was determined that residential properties saw an overall decrease in their values of approximately 20%. However, the condominium market values decreased at different rates depending upon the particular complex. Since there were very few raw land sales, a statistical analysis using the land residual technique, determined that the values for land decreased an overall 35 percent.

Due to the small number of sales in the commercial/industrial sector of the town, the Department of Revenue recommended that a consulting firm be hired for the revaluation of this portion of properties. Dolan & Rossi, a revaluing firm from Springfield, remeasured and revalued these properties. These values likewise saw a overall decrease of twenty percent.

The four classes of real properties decreased as follows:

	FY 1991 VALUATIONS	FY 1992 VALUATIONS
Residential	517,803,039	439,915,853
Open Space	123,310	4,599,960*
Commercial	55,017,335	39,024,609
Industrial	72,737,976	62,331,240

*The criteria pertaining to the size of area for the Open Space category was revised to include any subdividable lot greater that 10,000 square feet. Several properties were re-categorized into Open Space.

Personal Property is also included in the total valuation of the town. This class increased in value from \$12,180,732 to \$13,076,304.

Reflected in the above totals are also increases due to "new growth". New growth was re-defined in fiscal year 1992 as any new construction or physical improvement that adds value to the real property. In fiscal year 1992, the town also voted to change the "new growth" deadline from January 1 to June 30th. This added an increase of a 6 month time frame for new growth (12 months of new construction vs 18 months for FY92). This was only a one year addition. Now, all new construction will be analyzed, as before, on a 12 month cycle, July 1 to June 30th. The statute does not change the January first assessment date.

With the change in the definition of new growth and in the 18 month cycle adjustment, the total numbers by class for new growth were as follows:

	NEW GROWTH VALUATION	PRIOR YR TAX RATE	LEVY GROWTH
Residential Commercial Industrial Personal Prop.	7,063,545 264,057 9,787,349 1,805,605	11.89 19.08 19.08 19.08	83,986 5,038 186,743 34,451
TOTAL			310,218

The "tax levy" (amount of monies to be raised by taxation) increases by 2.5% every year. This increase, plus the amount in new growth and any override, determine the new levy ceiling. This new levy ceiling is the total amount of money that can be raised from taxation. The calculation used in determining the "tax levy" in fiscal year 1992 was as follows:

Tax Levy for fiscal 91	\$8,828,278
Proposition 2.5% increase	220,707
Voted override	257,000
New growth in tax dollars	310,218
TOTAL	\$9,616,203

The increase in the "tax levy", along with the drastic decrease in values, increased the tax rate from

the fiscal 91 values of 11.89 for residential and 19.08 for commercial, to fiscal 92 values of 15.07 for residential and 25.49 for commercial.

For some taxpayers, the town offers tax exemptions. Each exemption carries its own stipulations and restrictions. Applicant's qualification are reviewed and documented annually. The state of Massachusetts partially reimburses the town for the exempted amount; however, other exempted amounts must be supported by the town population by the use of an "overlay" account. Listed below are the exemptions granted, the amount exempted and the amount of reimbursement from the state.

CLAUSE	AMOUNT	AMOUNT
EX	EMPTED RE	IMBURSED
Clause 17C: surviving spouse, elderly		
minor whose father is deceased	\$3,325	\$3,600
Clauses 22: veterans, 10% disability paraplegics	\$11,375 \$2,092	0
22A, single amputee	\$700	\$350
22B, double amputee	\$700	•
22E, 100% disabled	\$3,675	\$4,585
Clause 37A: blind	\$5,000	\$875
Clause 41C: elderly	\$29,500	\$36,605
TOTAL	\$56,367	\$48,001

Other exemptions voted in fiscal year 1992 include:

EXEMPTION	NUMBER APPROVED
Charitable organizations	6
Orchards	1
Nurseries	2
Recreational	4
Tax Deferrals	2
Urban Redevelopment	1

The town of Maynard contained 3,851 separate parcels in fiscal year 1992. At times, parcels may be assessed incorrectly and must be reassessed and corrected. In 1992, the Board of Assessors acted upon 74 abatement applications and granted \$32,256.15 in abated tax dollars. These abatements are funded by the "overlay"

account.

In conclusion, the Board of Assessors and the Assistant Assessor would like to recognize and thank Jeanne Enneguess for her five years of service to the town in this office. We appreciate her knowledge and organizing skill; and, wish her continued success as secretary to the Town Administrator.

In addition, we would like to welcome Annette DeRose to the office as Jeanne's replacement. We look forward to her assessing knowledge and the insight that she brings to this office. The town is fortunate to have both of

these ladies in its employment.

Many of the accomplishments of the assessing office are reached through cooperation of all the town departments. The Board would like to thank all of those who have assisted and who continue to support the assessing office.

Respectfully submitted,

Stephen Pomfret, Chairman Anthony Maria, Secretary Charles Green, Treasurer

REPORT OF THE BUILDING INSPECTOR

During 1992 the Building Department issued 189 Building Permits as listed below:

NUMBER OF	PERMITS TYPE OF CONSTRUCTION	ON VALUE
19	Single family dwellings	\$2,345,000.00 \$ 407,600.00
20 2	Business Church Remodeling	\$ 431,000.00
5 123	Industrial Additions & Remodeling	\$ 450,830.00 \$ 873,500.00
17 3	Wood Stoves Pools	13,400.00
189		\$4,521,330.00

We would like to thank all the Boards for their help and cooperation during the past year.

Respectfully submitted,

Richard Roggeveen Building Commissioner Charles Willett Asst. Bldg. Inspector

REPORT OF THE GAS INSPECTOR

To the Honorable Board of Selectmen,

There were 131 Gas Permits issued this year. Inspections were made on all work called for by Plumbers and Gas Fitters.

I would like to thank the Board of Selectmen for their co-operation.

Respectfully submitted,

William F. Freeman Gas Inspector

MAYNARD EMERGENCY MANAGEMENT AGENCY

1992 ANNUAL REPORT REPORT OF THE DIRECTOR

On December 12, 1992, Massachusetts, including the Town of Maynard, was visited by the Blizzard Of 1992, which resulted in varying amounts of damage across the state. We were fortunate not to receive an excessive amount of damage. However, it did require additional duties to be performed by your Fire, Police and Public Works Departments. At the request of Governor Weld, President Bush declared certain Counties as a Disaster Area, which included Middlesex County, which made Maynard elegible for Federal Disaster Relief Funds. Hopefully, we will get reimbursed for 75% of the costs related to the storm.

In cooperation with the Massachusetts Emergency Management Agency, we continually update the Maynard Comprehensive Emergency Management Plan, which is required by the Superfund Amendments and Reauthorization Act of 1986 under Title III of S.A.R.A. Emergency Planning and Community Right-To-Know.

The Civil Defense Auxiliary Police force, under the direction of Police Chief Arner Tibbetts, continue to receive proper training in police functions. The use of these officers have proven very helpful at many town functions, as needs may occur, at minimal cost to the town.

In conclusion, I would like to thank the Honorable Board of Selectmen, Town Administrator, Chief of Police and members of his department, all members of this agency all other Town Officials and citizens for their help and cooperation.

RESPECTFULLY SUBMITTED:

Ronald T. Cassely RONALD T. CASSIDY OF

ANNUAL REPORT OF THE MAYARD CONSERVATION COMMISSION

FOR 1992

The Conservation Commission held thirteen regular meetings, four special meetings, and two public hearings during 1992 relative to application of the Wetlands Protection Act.

The Commission filed two Orders of Condition, issued three Certificates of Compliance and extended permits in two cases. Twenty one lots were issued releases for conveyance and occupancy.

During the year, members of the Commission attended a D.E.P. Wetlands information session on agricultural regulation changes, a D.E.P. Wetlands workshop and a Title 5 and Landfill information session. Numerous site inspections were carried out throughout the year which dealt with development, debris disposal and requests to remove personal property from Commission lands.

A tree protection plan was recommended to the Selectmen.

A request to file a Notice of Intent was made to deal with the problem of salt comtaminated road snow being disposed of in the river.

The Commission is coordinating efforts with the Army Corps of Engineers to clean up and protect the area on Puffer Road near the ammunition dump from disposal of trash.

Two lots were deeded to the town during 1992, one from Martin Maria and one from Richard Hayes.

Kathleen Carey elected not to seek reappointment on the Commission upon expiration of her term in 1992.

An effort is being made to seek qualified individuals to become new Commission members.

Respectfully submitted,

Robert Dionne Susan Whyte-Lemke Lois Tetreault Walter Carbone, Chair

MAYNARD CONTRIBUTORY RETIREMENT SYSTEM

ANNUAL REPORT DECEMBER 31, 1991

Active Members	133
Inactive Members	7
Retired Members	59
Total Membership	199
Beneficiaries	17

ASSETS

Cash Fixed Income Securities Equities Interest Due and Accrued	1,249,808.64 2,347,906.04 991,721.90 3,830.00	4,593,266.58
FUNDS AND LIABILI	TIES	
Annuity Savings Fund Annuity Reserve Fund Military Service Fund Pension Fund Expense Fund Pension Reserve Fund	2,035,064.71 684,334.79 2,405.99 748,708.23 12,869.39 1,109,883.47	4,593,266.58
INCOME		
Members Deductions Transfers From Other Systems Contributions to Pension Fund Contributions to Pension Reserve Fund Contributions to Expense Fund Profit on Sale of Investments Increase of Assets Interest and Dividends	210,397.66 16,543.50 547,280.72 84,862.00 8,000.00 142,339.79 283,213.81 203,388.91	1,496,026.39
EXPENSES		
Annuities Paid Pensions Paid Annuity Savings Fund Withdrawals Transfers to Other Systems Decrease of Assets Administration Expenses	60,586.43 547,777.73 57,840.90 8,459.00 148,406.82 7,439.08	830,509.96
NET INCOME		665,516.43

Harry A. Gannon Chairman Member Ex-Officio Robert W. Larkin Elected Member

Francis H.L. Sale Appointed Member

REPORT OF THE COUNCIL ON AGING

Council meetings are held the first Monday of each month. The council sponsors the Tuesday Drop-In, a transportation program and a podiatry clinic. The council also works closely with the Maynard Senior Citizens' Club. The COA Newsletter, THE QUARTERLY, is mailed to everyone 60 years of age and older 4 times a year and the Senior Citizens' Club Newsletter is readied for printing by the COA staff. The printing of both newsletters is done courtesy of Digital Equipment Corporation.

The driver of the minibus is Sam Seel and the office staff consists of Carol Barney, director, and Ann Dunnigan, clerk. The minibus is on the road from 7:30 until 2:30 Monday through Friday and the office is open from 9:00 to 2:00.

The Drop-In Center is open Tuesdays at the Union Congregational Church and the director is Joan LeVangie. The blood pressure clinics, staffed by nurses from Emerson Home Care, are held on the second Tuesday of each month.

Statistics are as follows: phone calls - 4,771; office visits - 624; podiatry visits - 163; minibus trips - 8,523 (of which 1,978 were handicapped/disabled); flu shots - 244 at the Drop-In and 158 at Powder Mill Circle; QUARTERLY mailings - 5,102 at a total cost for the year of \$846.97. The minibus travelled 16,357 miles in 1992.

The Formula Grant from the Executive Office of Elder Affairs was \$2,792.00. The amount is based on the number of seniors in the town. The money was used to support the Drop-In, pay mailing costs, pay for a substitute driver, and buy office supplies.

The council sponsored a speaker at the April meeting. Christopher Mitchell spoke on Medicare and supplemental insurance policies and there were 87 seniors on hand for the program. Council members continue to support the Recycling Program in town by working at the site twice a year.

Board member, Betty Francione, did not wish to be re-appointed and Leo Mullin resigned but will continue to be an associate member. We thank them both for their many volunteer hours. We welcomed new board member, Irene Tompkins.

Our thanks to the Department of Public Works, the Senior Citizens' Club and Town Boards and Committees for their support.

Respectfully submitted,

Board Members

E. James Mertz, Chairman
Katherine Colombo, Vice-Chairman
and Newsletter Editor
Adele Milewski, Secretary
Stewart T. Campbell
Anne Duclos
Irma McCarthy
Shirley Barilone, delegate to
Minuteman Home Care
Katherine Pareago
Marion Lattuca

Irene Tompkins
Rose Trioli, President, Senior
 Citizens' Club

Associate Members: Joan LeVangie, Treasurer and Drop-In Director; Marion Battye; William and Olga McGann; Ellen Denaro; Theresa Mertz; Patrick Lalli; Carmelo and Virginia Terrazzino; Helvi Jansen, Leo Mullin, and George Underwood

TOWN OF MAYNARD

To: Town Manager
Fm: Dog Officer - Les Boardman
Date: January 6, 1993

Subj: Dog Officer's report for the $\underline{\mathtt{YEAR}}$ of:	1992
Total number of calls for 1992	558
Number of dogs impouned in 1992	57
# impounded that were unlicensed	46
# impounded that were licensed	11
Number of dogs sent to Lowell Humane Society in 1992	15
Number of dog bites reported in 1992	12

MAYNARD FIRE DEPARTMENT

1992 ANNUAL REPORT

REPORT OF THE FIRE CHIEF

During calendar year 1992 your Fire Department responded to 1,146 calls. This is a 2.9% increase in calls compared to 1991. We continue to encourage people to install smoke detectors, and for those who have smoke detectors, to properly maintain them. We recommend that when people change their clocks in the Spring and Fall that they also change the batteries in their smoke detectors. We have also convinced businesses to install Fire Alarm Systems or to upgrade present systems and to connect the system directly to the Fire Station. advantages to a properly operating Fire Alarm System is early detection of the fire, early evacuation of occupants and the rapid extinguishment of a fire while it is small. We have been trying for several years to get the Fire Alarm System at the Maynard High School updated, but it did not happen. At the time of the fire on August 5th, the school was only protected by heat detectors, not smoke detectors. The absence of smoke detectors resulted in a delayed alarm to the Fire Station and a much more advanced fire upon our arrival. Unfortunately, when more fire alarm systems are installed, the results are more accidental alarms.

Calendar year 1992 was another very busy year for your Fire Department. We had a "Working Fire" that severely damaged a building on Main Street at the corner of Harriman Court that was an arson fire. This building was still being repaired from the damages of a 3 Alarm Fire last November 17, 1991, which was also an arson fire. As all Maynard residents know, the most serious fire of 1992 was a 3 Alarm Fire at Maynard High School on August 5th. This was a major fire which severely damaged the auditorium, cafeteria and kitchen, with lesser damage throughout the remaining areas of this facility. through a tremendous effort by members of the Maynard Fire Department and the mutual aid towns of Acton, Concord, Stow and Sudbury was this fire contained to the compartment of fire origin, thus saving the major portion of the school. The estimated dollar loss for structure fires in 1992 was \$1,252,000.00. The estimated loss for vehicles fires was \$23,000.00. I am very happy to report that there were no fatal fires during 1992.

EMERGENCY MEDICAL SERVICE REPORT

The Emergency Medical Service System is in excellent condition with the ongoing training and certification of our Emergency Medical Technicians. All EMT's were again certified to the Defibrillator skill level. 1992 we were successful using the Defibrillator. emphasis in 1992 has been on the development of an areawide "MULTIPLE CASUALTY INCIDENT" (MCI) RESPONSE SYSTEM. An EMS Committee which includes Emerson Hospital and 14 area towns has participated with Emerson's Advanced Life Support Paramedic Group, to develop a modified system of Response & Command, that uses the National Fire Service Model of the "Incident Command System" (ICS). This new format utilizes the newest response capabilities of ground and air transportation of field triaged patients to the most appropriate medical facilities, and allocates victims to many predesignated resource hospitals, which maximizes optimal care of injuries. The Maynard Fire Department staff continues to be leaders in our area planning systems for EMS, thus assuring the benefit of "State Of The Art" Care Systems for our townspeople.

REPORT ON APPARATUS, EQUIPMENT & FACILITIES

Your Fire Chief was appointed under Massachusetts General Law, Chapter 48, Section 42 which requires the Fire Chief to annually report the condition of the Fire Department, including the apparatus, equipment and facilities.

The building and facilities which your Police and Fire Department is required to work out of is totally inadequate and a disgrace to the community. Each year more and more responsibilities are added to the workload of both departments and even the very limited space available now gets even more congested. Every community has a responsibility to provide proper facilities and fair working conditions so that each Public Safety Department can provide the proper level of services that everyone in the community expects. Hopefully, the Building Study Committee will come up with a proposal that will meet the needs of Public Safety and receive the support of the community.

Concerning apparatus, each piece of apparatus will be commented on separately.

Engine 1 is now more than 14 years old and quickly rusting away. This vehicle should be replaced in 3 to 4 years. To try and make this vehicle last 3 to 4 more years we have made arrangements to get the rusted areas repaired and painted at the Massachusetts Corrections Institute in Concord when their new body shop is completed early in 1993.

Engine 2 is brand new and was delivered in 1992. It was built by Emergency One with the cab and body constructed of aluminum. It should give us many good years of service.

Engine 3 is now 24 years old and in reasonable condition. This vehicle has developed a few more rusted areas. We also hope to have the rusted areas repaired and the body painted at M.C.I. in Concord to try and add some years of useful life to this vehicle.

Engine 4 is a GMC Brush Fire Vehicle and is also used by the Captains for inspections and investigations. This vehicle is now 4 years old. This vehicle is in good condition and continue to serve us well. The life expectance of this vehicle is between 8 and 10 years.

Ladder 1 is now 7 years old and continues to serve us well. It will give us many more years of dependable service.

The Ambulance is now 3 years old and still in very good condition. The life expectancy of an ambulance, considering the number of calls that we respond to each year, is between 6 and 8 years. Sufficient funds will be collected by the Ambulance Billing Program to purchase the next ambulance when it is needed.

Car 10, used by the Fire Chief, is a 1985 Ford which is now 7 years old. It is getting tired and expensive to maintain and should be replaced in FY-95.

Concerning the Fire Department, there are 5 personnel on duty at all times. There is One Dispatcher, and One Captain and Three Firefighters to respond to fires, medical emergencies and other types of calls. The on-duty personnel perform many other functions including cleaning and maintaining the Fire Station, firefighting training, medical training, hazardous materials training, cleaning and maintaining the apparatus and equipment,

fire and smoke detector inspections, teaching public education and CPR classes, pre-fire planning target hazard locations, hose testing, pump testing, fire hydrant maintenance, plans review, fire alarm work and other related duties. For us to continue to provide dependable Fire Protection and Emergency Medical Service, we must continue to have 5 personnel on duty at all times. Less than 5 personnel will drastically affect the quality and availability of the service that you now receive.

FIRE PREVENTION & PUBLIC EDUCATION

Our efforts in the area of Fire Prevention continued in 1992. We look at Fire Prevention as covering three major areas of concern: Education, Engineering and Enforcement.

In the area of Public Fire Safety Education, our firefighters visit the public schools, day care centers and summer recreation programs to deliver important fire safety lessons to the children. Topics vary from teaching youngsters to "Stop, Drop and Roll" in reaction to a clothing fire to introducing middle school students to the life-saving skills of C.P.R.. In all cases, the lessons have been well received and the students seem to retain the information very well. Firefighter Gerald Byrne plays the role of "Sparky", our department mascot for Fire Safety. Several other firefighters have also taken a leadership role in the public education process.

When we speak of engineering as part of the Fire Prevention effort, we are referring to the planning for fire protection needs that take place each time an industrial, commercial or large residential building is built within the town. We work with architects, developers and builders to ensure that new construction projects meet codes. Areas such as water supply needs, access to the site, as well as fire suppression and fire detection systems must meet our requirements. Ofter we are able to convince the builder to go beyond minimum requirements to enhance Fire Safety and reduce the insurance risk. Captain Loomer oversees the plans for review and new construction inspections in addition to his shift duties. We work closely with the Building Inspector and Electrical Inspector to see that new construction is built with good fire protection.

Our in-service inspection program is meant to be both educational and a means of ensuring proper code compliance within existing properties throughout the community.

All members take part in these inspections of the various commercial and industrial properties in Maynard. inspections allow the Firefighters the opportunity to familiarize themselves with the inside of these buildings in case they have to enter them in a fire situation. The property owners benefit by our efforts to imform them how to improve their Fire Protection and Fire Prevention efforts. In rare situations, when property owners are not cooperative in meeting the requirements of the State shifts from Codes, the focus education enforcement. We find that most property owners are eager to comply with fire code regulations and reduce the chances of a fire at their place of business.

We continuously study all programs under the responsibility of the Fire Department and update them as new technologies and needs arise. We continue to study the feasibility of a Regional Dispatch Center with the idea of providing better services. There are pros and cons when considering the regionalizing of any service, but the best interests of the community is one of the most important factors.

For those interested in statistics, the number and types of calls responded to by this department will be listed at the end of my report.

In conclusion, I would like to thank the Honorable Board of Selectmen, Town Administrator, Police Chief and members of his department, the Building, Health and Wire Inspectors, other Town Officials, Town Employees and citizens of the Town of Maynard. Also a special thank you to the members of the Maynard Fire Department for their professional and dedicated service every day of the year.

RESPECTFULLY SUBMITTED:

RONALD T. CASSIDY (FIRE CHIEF

Ronald T. Cassedy

INCIDENT REPORT SUMMARY FOR 1992

TOTAL NUMBER OF INCIDENTS	1146
STILL ALARMS (Responded to by on-duty personnel) 1134	
BOX ALARMS (Responded to by all available personnel) 12	
FIRES AND EXPLOSIONS:	61
BUILDING FIRES BRUSH FIRES CHIMNEY FIRES VEHICLE FIRES ELECTRICAL FIRES APPLIANCE FIRES GAS APPLIANCE FIRES RUBBISH/DUMPSTER FIRES UNAUTHORIZED BURNING OUTSIDE FIRES (NON-BRUSH) EXPLOSION/DELAYED IGNITION W/FIRE EXPLOSION/DELAYED IGNITION NO/FIRE	7 8 2 10 7 2 1 4 12 8 0
MEDICAL AND RESCUE CALLS:	550
MEDICAL EMERGENCIES VEHICLE ACCIDENTS WITH INJURY VEHICLE ACCIDENTS WITHOUT INJURY PEDESTRIAN ACCIDENTS MOTORCYCLE/BICYCLE ACCIDENTS WATER RESCUE MUTUAL AID (AMBULANCE)	408 13 38 4 7 0 80
HAZARDOUS MATERIALS & HAZARDOUS SITUATI	ON CALLS: 23
FLAMMABLE LIQUIDS SPILLS NATURAL/PROPANE GAS LEAKS WIRES DOWN CHEMICAL SPILLS	4 8 11 0
ASSISTANCE TO THE PUBLIC:	162
PERSONS LOCKED IN OR OUT WATER PROBLEMS ASSIST DISABLED PERSONS ASSIST POLICE DEPARTMENT	43 27 65 5

ELECTRICAL PROBLEMS CORRECT POTENTIAL HAZARDS ASSIST WATER DEPARTMENT	14 3 5	
ALARM CONDITIONS WITHOUT FIRE OR EXPLO	SION:	193
GOOD INTENT CALLS ACCIDENTAL ALARMS ALARM SYSTEM MALFUNCTIONS CONTROLLED BURNING FOOD ON THE STOVE	23 51 90 2 27	
MALICIOUS FALSE ALARMS:		18
BOMB INCIDENTS/ NO BOMB FALSE ALARM BY STREET BOX FALSE ALARM BY TELEPHONE FALSE ALARM BY ALARM PULL STATION	1 12 2 3	
HEATING APPLIANCE PROBLEMS:		4
OIL BURNER GAS FURNACE WOOD STOVES ELECTRIC HEATER	2 1 0 1	
SPECIAL SERVICE CALLS:		19
INVESTIGATIONS:		81
MUTUAL AID FIRE CALLS TO OTHER TOWNS:		35
UNDERWATER RECOVERIES:		0
SEARCH FOR MISSING PERSONS:		C

ANNUAL REPORT OF THE BOARD OF HEALTH FOR THE YEAR 1992

TO THE CITIZENS OF MAYNARD:

The Board of Health hereby submits its report for the Calendar Year 1992, ending December 31, 1992:

1) A statistical summary of the routine work is as follows:

Licenses and Permi	<u>ts</u>	Communicable Diseases
Mobile Food Food Serv. Estab. Milk and Cream Catering Frozen Desserts Funeral Directors Swimming Pools Massage Motel	3 53 54 1 3 6 3 3	Animal Bites 25 Chicken Pox 22 Salmonella 3 Campylobacter 2 Dysentery 1 Encephalitis 1 Hepatitis 2
Tanning Salons Septage Removal Septic Installers Septic Permit Lot Inspections Heavy Objects Regrig/Freon	1 2 4 1 1 5 137 7	Housing Inspection Court Cases 3 Additional Visit 10 Social Work Case 1
Field Work		Other
Restaurant Insp. New Rest. Plans	63 7	Nuisance Investig.22 Trash Nuisance 20 Pool Inspection 6 Leaf Composting site visits 21 Leaf Collection 3 Recycling Days 26 Haz. Waste Day 1 Tire Collect. Days 2 Rabies Clinic 1

The fire at the Maynard High School on Wednesday, August 5, 1992 resulted in a great deal of time being spent to help rectify several problems. The Health Officer was involved in the initial stages of inspecting food items in the cafeteria for condemnation and destruction. Certain pieces of kitchen and cafeteria equipment were also determined to be unfit for use. In addition, asbestos-containing insulating material had to be removed from the school boiler room as a result of the fire and cleanup. The Board of Health office assisted in the coordinating of this activity with the Massachusetts Department of Environmental Protection in order to ensure timely removal of the asbestos-containing material, thereby allowing reconstruction of the area to proceed quickly. Due to an excellent coordinated activity on the part of the Town Administrator, the Fire Chief and the contracted help, the school year started on schedule in September.

As a result of the fire, the food service program at the High School required modifications because of the total loss of the kitchen and cafeteria. It was decided to serve a limited menu of food, which would be prepared at the Fowler Middle School kitchen and would be transported to the High School, where it would be served in one half of the gymnasium. By Thanksgiving, the Cafeteria dining area was ready to be used for dining purposes. It is anticipated that the high school cafeteria kitchen will be ready for use in the Spring.

3) The Health Officer attended a full-day seminar, along with Frank Hill, principal of the Green Meadow School, concerning Indoor Air Quality Issues in Schools. This program was helpful in understanding issues related to the air quality concerns in the Green Meadow School. The Board of Health has been working with Mr. Hill in following any reported problems at the school, and has been conducting periodic air quality testing. All test results by the Board of Health so far have been within acceptable levels. The Board and the School Department have been continuing to monitor the maintenance program for the air filters in the univents at the school, and the Board of Health will continue the air quality monitoring program.

In the fall, the Health Officer contacted Niton Corp. of Lexington to arrange Maynard's participation in a home evaluation program to detect Radon gas in private residences. The Board of Health is currently providing test kits to residents at a cost of \$17.00 for two test canisters. The test kits include comprehensive instructions, and the testing is done by Niton, a certified laboratory. The results of testing in Maynard will be included in a radon data base which will provide

much needed information on areas of the state that are at risk of high radon levels. To date, over 30 homeowners have participated in this program.

- 4) The Board of Health was asked to participate with the School Department in a grant application from the State for monies to be used in programs to identify and teach pre-schoolers in a readiness program. Maynard's application was successful. Beginning in Spring 1993, the Board of Health's office will be used as a Public Access Center for the part-time administrator of the program.
- 5) The major project undertaken by the Board of Health continued to be the effort to improve the Town's Solid Waste Management Program. The Board undertook several solid waste reduction and recycling initiatives geared toward cost reduction as well as compliance with guidances and regulations from the State.

The Board of Health continued to operate the voluntary drop-off Recycling Center at the DPW yard on Winter Street. This is the fifth year for the recycling program. New signs were added at the container locations to assist residents in proper placement of recyclable materials, and a new sign was placed at the corner of Winter Street and Great Road directing residents to the Center.

The following table summarizes the Town's solid waste collection and recycling efforts over the past five years. Note that the overall cost to the Town has remained constant.

TOTAL	1988 2,197	1989 ALL DATA 4,173	1990 ARE IN TONS 3,810	1991 3,361	1992 3,369
Recycle Total Paper Glass Leaves Metal	40 0 0 40 0	273 103 20 150	404 162 27 200 15	498 190 50 160 98	501 221 46 100 134
COST (disposa	105,192 al)	211,988	204,711	192,383	196,480
cost/to	n 47.88	50.88	53.73	57.24	58.32
Total Co		465,000 ction, and	469,535 recycling)	474,696	474,906

NC = costs for FY 88 cannot be compared

In addition, the Board of Health began recycling Christmas trees, with the cooperation of the Department of Public Works, in 1990. Christmas tree totals are as follows:

	1990	1991	1992
Trees	1,050	1,200+	1,700+

Household Hazardous Wastes were collected on the following dates:

September 24, 1988 (with Acton and Stow) June 8, 1990 June 6, 1991 June 26, 1992

To comply with a new Federal Law limiting the emissions of chlorofluorocarbons (CFCs) into the atmosphere, the Town has had to arrange for extraction of freon gas from refrigerators and air conditioners prior to disposal with our metal recycling contractor. Therefore, the Board has instituted a fee for disposal of these items. The fee covers the Town's cost for freon extraction.

The Board has stepped up enforcement activities against persons who leave nonrecyclable material, such as household refuse, at the Recycling Center. Several warning letters have been issued, and repeat offenders will be fined. The Board is addressing a continuing problem of persons leaving waste motor oil at the Recycling Center. The Town cannot recycle motor oil. Waste oil should be returned (at no charge) to the place of purchase. All vendors of motor oil are required by law to accept waste oil, and they must arrange for recycling or disposal. The Board of Health cannot extend its budget to pay for waste oil disposal, and decided to use its hazardous waste budget to collect and dispose household wastes other than oil, for which residents do not have another disposal option.

The Board considered administrative changes in the Town's Solid Waste management program. At the beginning of the year, the Board was considering a transfer station with mandatory recycling when the curbside collection contract expires in 1995. In February, Board members and the Health Officer visited several transfer station operations in Central Massachusetts, and observed a

number of problems that would be of concern if this option were chosen for Maynard. The Board developed an opinion survey to evaluate residents' opinions regarding solid waste collection in the Town and was mailed it to each home with the water bills in April 1992. The Board received over 900 responses, and the clear choice of residents was to maintain curbside collection and to add curbside recycling even if it would cost more money.

The Board spent the summer and fall researching curbside collection programs. The Board and the Health Officer contacted officials in several towns with curbside recycling and decided to use a system similar to that used by Clinton. The Board has proposed a sticker system requiring a tag to be placed on all bags left at curbside for disposal with every residence being allowed one free bag per week. The fees from the solid waste collection will offset costs of providing curbside recycling. There will be no charge for any recyclable material left at curbside. The Board will hold public information meetings on the program in the Spring of 1993, and the program will be in place on July 1, 1993.

The Board would like to thank Walter Sokolowski and the DPW staff for their assistance with the Leaf Composting, Christmas Tree Chipping, and recycling programs.

Reports from contracted Agencies that provide skilled nursing and mental health services to the residents of Maynard as follows:

- 1) EMERSON HOME CARE Emerson is a state-certified Home Health Care Agency that provides routine and skilled nursing care to the elderly and to pre-schoolers in Maynard. The services provided by Emerson include nursing care, Flu Clinic, supervising immunization of pre-schoolers not covered by medical insurance, blood pressure clinics, home visits, and emergency intervention assistance. A pediatric nurse practitioner staffs a Well Baby Clinic at the Board offices on the first Monday of each month from 1:00 to 4:00 p.m. except during the summer.
- 2) <u>ELIOT COMMUNITY HUMAN SERVICES, INC.</u> As of August 1992, the former Eliot Community Mental Health Center merged with Community Human Services of Arlington. The new group provides mental health outpatient services to residents.
- 3) MENTAL HEALTH ASSOCIATION/CODE CODE provides a crisis intervention helpline and educational services to residents. The Helpline is an accessible way for people to reach out for confidential help. CODE also

coordinates support groups to help individuals who need long-term help with problems, including alcoholism, drug addiction, physical or sexual abuse, and home problems.

In closing, the Board of Health wishes to thank the residents for understanding, cooperation, and input into the many programs that we conduct and administer. Contact the Board office Monday to Friday, 9:00 a.m. to 4:00 p.m. with comments or suggestions at 897-1002, or leave a message on our answering machine and we will return your call.

Respectfully Submitted,

Robert Gogan, Chairman Anne Marie Desmarais, Secretary Lawrence Hartnett, Member Gerald J. Collins, Health Officer Irene Tompkins, Clerk

ANNUAL REPORT OF THE PLUMBING INSPECTOR

TO THE CITIZENS OF MAYNARD

During the year 1992 there were 111 permits issued.

Inspections were made of the rough and finish work when called for by the workmen.

I wish to thank all Town Departments and especially the help from the Board of Health.

Respectfully Submitted,

Raymond A. Smith Plumbing Inspector

REPORT OF THE MAYNARD HISTORICAL COMMISSION

To the Honorable Board of Selectmen,

The Maynard Historical Commission submits it Annual Report for the year 1992.

The celebration of the 100th Anniversary of the Town Clock as observed by Digital Equipment Company was a pleasant highlight of the year for the Maynard Historical Commission. All members of the board, together with the officers of the Maynard Historical Society, attended the Anniversary program held in the General Doriot Auditorium in Digital on October 21, 1992.

Participating in the program were two of our members, Elizabeth Schnair and Ralph Sheridan. Miss Schnair presented a previously non-published complete history of the clock. Mr. Sheridan was in receipt of a beautiful plaque in behalf of the Town of Maynard. The plaque was turned over to the Selectmen for display in the Town Building.

As yet, no effort has been made on the work of the historical survey of the town. It is very expensive, requiring professional personnel and the Commission feels it is not a good time to appeal for funds.

The Minuteman Advisory Group of Interlocal Co-ordination (known as MAGIC) is aware of the state of affairs and is being very patient about it.

Respectively submitted,

Joseph E. Boothroyd Elizabeth M. Schnair Winnifred G. Hearon Ralph L. Sheridan Mill Clock
One Hundredth Anniversary
General Doriot Auditorium
21 October 1992
Digital Equipment Corporation
Maynard, Massachusetts

COMMEMORATIVE PROGRAM

Welcome
Jack MacKeen
Vice President, Aerospace,
Defense Electronics and Government
Digital Equipment Corporation

Special Recognitions

Town of Maynard Proclamation Kenneth DeMars Chairman, Board of Selectmen

> "Timely Talk" Elizabeth Schnair Maynard Historical Society

Keynote Speaker
Dana Blackwell
American Clock and Watch Museum
Bristol, Connecticut

Presentation of Plaques Ralph Sheridan Maynard Historical Commission

Mill Clock Film

Reception

Special Thanks to:

Town of Maynard Public Schools Art and Essay Contest

Town of Maynard Historical Society Historic Display

Town of Maynard Fire Department Installation of Clock Tower Bunting

> Paul and Peg Cheney Historic Display

Henry Walsh and Nick Ugrinow Mill Clock Film

Dan Hnatio, Active Video, Inc. Film Editing and Production

> Joe Magno, Cablevision Local Cable Broadcast

Joe Pozerycki Jr., Stephanni Schweitzer, and Ed Horrigan Corporate Design Group

Mill Clock Centennial Committee
Bob Anderson
Alan Couture
Ann Hurd
Frank Ignachuck
Paul Gadaire
Jamie Pearson
Joel Schur
Ralph Sheridan
Nick Ugrinow
Meg Weaver
and to all the volunteers
making this event possible.

Report of The Maynard Housing Authority

To The Honorable Board of Selectmen,

Herewith is the report of the Maynard Housing Authority for the year ending December 31, 1992.

At this time the Authority's three elderly and handicapped developments are fully occupied, Powdermill Circle (fifty-six units), Concord Street Circle (fifty-six units) and Summerhill Glen (thirty units). In 1992 there were eight new tenants at Powdermill Circle, seven new tenants at Concord Street Circle and and five new tenants at Summerhill Glen.

The HUD Low Rent Family Development, Dawn Grove (Thirty-two units) are also fully occupied at this time. There were 4 new tenants that moved into this development in 1992.

A major change occurred in the 707 Program. The Legislature ended the old 707 Program and created a new Massachusetts Rental Voucher Program to replace it beginning November 1992. The rent payment burden was shifted to the tenants and away from the State. This resulted in much confusion and an enormous increase in work load for the Authority during this transition.

Properties at Powdermill Circle and Concord Street Circle had several major maintenance work related projects undertaken to improve both appearance and safety in the developments.

For information relative to low income housing for Elderly and Handicapped or for Families, please contact the Executive Director at the Authority office, Powdermill Circle, Monday through Friday 8:30 A.M. to 4:00 P.M. Telephone (508) 897-8738 or (508) 897-6893. TDD #1-800-545-1833 - Ext. 144.

Respectfully submitted,

Stanley D. Nowick, Chairman Annie P. Sale, Vice-Chairman/State Appointee Charles W. Nevala, Treasurer Emily C. Norgoal, Assistant Treasurer John Piantedosi, Secretary This past year could be the start of a"year-of-change" for the library. The library still struggled with an insufficient budget which left many services underserved or not served at all, the rise in demand for these services continued. Though frustrating as this was for library users and workers alike, the positive aspects were a significant increased support of the library as reflected in the monetary donations made to the gift funds, the donations of time, materials and professional expertise made by many individuals on a regular basis. Not only was the community letting us know what they wanted in their library, but also put their efforts towards the support of those needs. Attendance at the public meetings of the Board of Library Trustees continued. This in turn helped the Board formulate their plans to completely automate the library. The Board of Trustees submitted a comprehensive four year financial plan to the Board of Selectmen requesting the necessary funds to join the Minuteman Library Network. The Board of Trustees also discussed with the Minuteman Library Network (MLN) the necessary steps to be taken to join this network. To that end the Board submitted a preliminary application. To prepare for automating the Maynard Library collection, I applied for and received a state grant to participate in a Dial-Up service with the MLN. The grant supplied us not only with a computer and all the necessary hardware, but also enabled us to enter all our acquisitions in the Boston Public Library database. We also started barcoding all acquisitions. We began to make the shift to Library of Congress cataloging so that we will be compatible with other libraries in the MLN and nationwide networks. To this end, we revised our specifications with our book jobber and our catalog card supplier to incorporate Library of Congress format and subject headings.

In the six years since we received the computer, we also streamlined our ordering process with our book jobber and suppliers by using their free of charge telephone numbers.

To meet state certification requirements, the library started the 40 hour week in January 1992. Thursday evenings hours were extended till 8 pm following the many requests by patrons. However, this was changed in September 1992 because the number of people using the facility were too few in number to make

it cost effective. Currently the library hours are as follows:

Monday, Tuesday, Wednesday 11-7 pm 10-7 pm Thursday 10-5 pm Saturday

CLOSED Friday and Sunday

The Maynard Learning Center continued to use the library's space and services for their students during the times the library is closed. Participants in the various programs also used the library's resources.

CIRCULATION/CHILDREN'S SERVICES

Contributor: M.Posinoff

This year the Children's/Circulation Librarian was responsible for organizing various events to encourage participation community members.

After much behind-the-scenes organizing, the Library was proud to sponsor the first Maynard Artist Evening. Eighteen local artisans from the town participated in an art show and sale of their crafts. The evening was a huge success which brought together many different genre of artists and showed our community the abundance of talented professionals who live in Maynard. A raffle of items donated by some of the artists as well as local businesses raised almost \$ 200.00 for the Friends of the Library.

This year's summer reading program surrounded the theme of the 1992 Olympics. Over two hundred children signed up and created their own "pennant" to decorate the Olympic stadium on the display painted by resident artist Nancy Bailey. Each registrant received a packet containing brightly colored shoelaces, bookmarks, reading log, coloring sheets, and discount coupons to sports-related museums and attractions. At the end of the program the children received certificates of completion.

In August, Nancy Bailey offered free Dramatics classes to third through fifth graders. Each week a mixed group of girls and boys learned how to gain more confidence in

their abilities while having fun.

For four weeks in October and November, local artist Ilse Stryjewski provided art lessons to children between the ages of 7-10 years. The minimal fees for the lessons were donated to the Friends of the Library. \$150.00 was donated as a result of this educational, creative, and fun project.

As a result of an Arts Lottery Grant, the library was able to present a performance by folksinger Ben Tousley. In November, Ben performed his " American Pilgrims" show which traces the various waves of American immigration through the use of instruments and slides. Children and adults were encouraged to participate with their voices and hands. This was a wonderful opportunity for Maynard residents to partake in live entertainment at no charge. In December we held a Friend of the Library sponsored holiday evening which included a special storytime for youngsters, led by resident and author Amy Dean. After listening to the stories, the children were encouraged to participate in a candlelighting ceremony wherein they made wishes for others and the world. It was a very emotional and inspiring moment to witness young children unselfishly wishing for an end to homelessness, more food for the needy, and health for the ill. The older children went on to the craft table to create an ornament or card to take home able guided by our own Susan Garland. Music was provided by Jennifer Nelson on keyboard, and Liz Brahm on guitar. The Friends of the Library donated and served refreshments.

Throughout the year, Thursday morning storytimes continued for 4-5 year olds. For many children, this is their first experience in a group situation. Registration is required for each session, so as to limit overcrowding and to ensure everyone has a chance to attend. Stories are complimented with an occasional film or craft activity. The Community School continues their weekly visits, sending two groups, weather permitting.

The entire staff were involved with ongoing requests for tours of the library for Girl Scout troops, Boy Scout troops, and the School Age Child Care (SACC) summer program. Additionally, some members of the Girl Scout troop volunteered their time to complete a badge requirement. They were able to use their alphabetizing skills to organize a small section of paperback books. Four Volunteers were incorporated into the library for behind-the-scenes support services. Each volunteer gives 2 hours of time per week. This is a great help to lessen the burden of the more mundane daily details of an

overworked, understaffed library.

- STATISTICS -

contributor: K. Weir

Total circulation of all Books	library materials: 40,480	46,345
Videos, cassettes	4,691	
Magazines	800	
Inter Library Loans	374	
Patron registrations	1,084	
Inventory		
Print materials	40,287	
Non-print materials	1,401	
Subscriptions	103	
Subscriptions - Gift	18	
A-V Equipment	42	

- GIFTS -

Contributor: S.Garland

During the year gifts of books, magazine subscriptions, video and audio tapes, toys, memorial donations and monetary gifts were made by: Anonymous - Patricia Arntzen - Philip W.Bohunicky -Cheryl Bouchard - Janet Braydon - Mr. and Mrs. Joseph Brooks - Mr. and Mrs. Laurence Brundrett - Bertha Bulli - Caroline Burgess - Karen Carr - Kevin Carroll - Chere Chapman - Cecile Christensen - Digital Equipment Corporation - Amy Dean - Lora DePlante - Vieno DeRosby -Mike Dillon - Joyce Dwyer - Bill Eidson - Jeanne Ennequess - Bob and Emily Farnham - Catherine Farren -Friends of the Maynard Public Library - Serena Furman -Ralph Galen - Bob Geldart - Ellen Gilfeather - Anne and Joe Gramolini - Elma Grant - Arthur Haaxma - Jean Hartman - Sara Hartman - George Hartwell - Lorraine Hastry - April Hataling - Elizabeth Heeren - Conne Hollander - Edward Hopkins - Doris and Lawrence Houser -Howard familie - G. Iannuzzo - Irene Jarvi - Dorothy Johnson - Mr. and Mrs. Eugene Kelly - Linda Kennedy -Helen Mark Ketola - Joann Kiburg - Gladys McMahon - Mr. and Mrs. Peter MacKay - Mr. and Mrs. George Malmberg -Mary Ellen Manning - Charlene Maria - Antonio Maria -

Catharine Mariani - Maynard Emblem Club #205 - Diane McCullough - Dorothy MacKeen - Thomas Mershon - Karen Meyn - Eugene Narrett - Janice Nelson - Albert Newton - K. Pendergast - Andrea Periera - Rosemary Quirke - Mary Emma Robertson - Renee Rogers - Stephen Ruzich - St. Bridget's - Anne Saari - Mary Savage - Susan Schmett - Dawn Sherman - Wanda Shubelka - John Schurman - George Sibley - Diane Slotnick - Sara Stover - Ilse Stryjewski - Eileen Sullivan - Tim Sweeney and family - John G. Thayer - Veronica Trebendis - Gregor Trinkaus-Randall - Billy Tucker - Frank and Vieno Ware - Denise Webb - Angela Wilkie - The Winiarski family

- LIBRARY STAFF -

This past year the library staff included:
Elizabeth Drake, Head Librarian; Kristin Bierly,
Assistant Librarian; Mona Posinoff, Children's/
Circulation Librarian; Karen Weir and Susan Garland,
permanent part time clerks; Jennifer Nelson, page. At
different times during the year John Erb and Randy Boyd
were also pages in the library.
Throughout the year the following people have
volunteered their time and services on a weekly basis:
Gertrude DeForge, Marilyn Hansen, Ruth Jones, Sharon
Kelsey, Suzanne Morin, and Anastacia Taylor.
In December David Leach joined us on a part time basis
to fill in for Kristin Bierly who left on an extended
medical leave.

In closing, I wish to express my appreciation to all the individuals who continued to give of their time so generously; to the Friends of the Library, to the artists, professionals and hobbyists who shared their expertise and talents.

Respectfully submitted by:

Elizabeth Drake Head Librarian 1992 Report of the FRIENDS OF THE MAYNARD PUBLIC LIBRARY

The Friends of the Maynard Public Library continued their membership drive during the year and now consists of 75 members.

The Board is made up of; Monica Mehigan, Chairperson; Alive Weaver, Vice President and Treasurer; Louise Carroll, Publicity.

The Friends purchased museum membership passes to the Museum of Science, the Children's Museum in Boston and the Massachusetts Audubon Society (Drumlin Farm), using funds received from the two Book Sales, deposit Bottle/Can collection fundraisers, the Local Artist Night in the library and the sale of pewter Christmas ornaments.

In conclusion, thanks are given to Phil Bohunicky for arranging for the big outdoor tent for the Book Sale, to the Knights of Columbus for providing the tables and chair used during the Book Sale, and to the many members of the community who helped make the fundraising events a success.

Sincerely,

Monica Mehigan

To the Citizens of Maynard

We hereby present the Planning Board report for the year ended 1992:

Board Member	Term Expires
Monica Mehigan	1993
Paul LeSage, Chairman	1994
Michael Lalli	1995
Leanne Whalen	1996
Mark Enneguess	1997

Robert Herring completed his 5 year term during 1991. Simon Bunyard, who supplied expertise and countless hours to assist in the resolution of the many open issues at Vose Hill Farms left the Planning Board this year.

Paul LeSage was elected Chairman on May 26, 1992 replacing Rob Herring who did a outstanding job during his term as Chairman, providing guidance and direction to the Board during a year of complex issues. Mark Enneguess and Michael Lalli joined the Board as new members in 1992.

The Planning Board met on a regular basis on the 2nd and 4th Tuesday of each month.

Definitive sub-division plans were approved for Russell Heights on February 11, for Sanford Estates on February 25, and for Reeves Road on September 8. An amended covenant was accepted for Vose Hill Farms on August 11. T.C. Lando completed the Site Plan Approval process for 55 Main Street. The Site Plan Approval process for the Maynard Mall was continued, and the Board worked with a neighborhood group who wished instead to have a park created at the proposed site of the Maynard Mall parking area. It was determined that Site Plan Approval was not required for CVS at 16-20 Nason Street, for the Woolworth Building on Main Street, for Emerald Acres at 12 Walnut Street, for a storage building at 133 Conant Street, and for Siam Village at 98 Main Street.

Subdivision Control Law Approval Not Required (ANR) was approved for Tobin Drive lots 16 and 17A, for Waltham Street lot A, for parcels A1 and A2 off Windmill Drive, for parcels 1C and 2B at Stage Line Realty Trust, Waltham Street, and for a lot on B Street.

We wish to thank and encourage the citizens of the Town who have attended our meetings and hearings. The input from these citizens, in particular the residents of Vose Hill, is recognized and greatly appreciated. We offer a special thank you to the Town officials who have lent their assistance, particularly Walter Sokolowski, Superintendent of Public Works; Richard Roggeveen, Building Inspector; Walter Carbone, Chairman of the Conservation Commission; and Joseph P.J. Vrabel, Town Counsel.

Respectfully submitted, Paul LeSage, Chairman

REPORT OF THE CHIEF OF POLICE

To: The Honorable Board of Selectmen:

Submitted herewith is the Annual Report of the Maynard Police Department for the year 1992.

The Department went through most of the year two positions short, due to anticipated budget shortfalls, not getting the positions filled until September. The need for better police facilities continues to be a priority for both morale and to decrease our potential for liability from suit or closure. A new Building Needs Committee approved at Annual Town Meeting this year will hopefully address our Public Safety needs.

Some form of regionalization has been considered this past year, as local fire departments after a three-year study may regionalize their dispatching. There may be forms of regionalization adaptable to police needs as well, but what form it should take (dispatch, regional lockups, shared facilities & services) must be looked at cautiously to make sure it will be cost-effective and not result in a loss or reduction in the level or quality of service.

In our continuing effort to improve equipment and quality of service, at no cost or minimal cost to the taxpayer, the Department acquired a TV/VCR via donations for use in in-service training; a new remote radio system and cellular phones to improve radio reception and emergency communications; and donation of a used car from Brown's Body & Paint for use in our D.A.R.E. Program. A new voice communication recording system, providing an accurate record of all telephone and radio calls, approved at Special Town Meeting in October, was installed. It improves our ability to understand emergency calls that may be garbled and provide verification of what was actually said should there be litigation.

In November we implemented a new 4&2 shift schedule on a one-year trial basis, to cut overtime costs and improve service. This made it possible for us to make the Juvenile/Safety Officer a full-time position. It had been a part-time one or two day/week position since 1981, although a full-time position had been approved at Town Meeting in 1973.

Programs directed at our youth remain a priority, and we are improving our present programs whenever possible, as well as adding new ones. This year we added the D.A.R.E. Program (Drug Abuse Resistance Education). Our Juvenile/Safety Officer completed a 2-week D.A.R.E. training program in August and in September began teaching four Fifth Grade classes at Fowler School one day a week for 17 weeks on "How To Say 'No' To Drugs". Both the training and program costs, except salary, were covered by donations from the Maynard Elks, Rotary, Masons, Knights of Columbus, and Avery Dennison Corp. of Framingham.

In April Officer James Dawson was appointed to the permanent rank of Sergeant. We also had one officer resign for personal reasons. Officers transferred from Gardner and Revere to fill two empty positions.

Our District Court community service program (alternative sentencing) went over 10,000 hours (10,275) during the past year with free labor provided to the Town for various maintenance projects (inside and outside clean-up, painting, etc.)

In the area of calls for service and police assistance, the Department received over 6,557 calls for police response or assistance, compared with 6,023 for 1991. We served 521 arrest warrants, capias, subpoenas, 209A's, and summons for Maynard, as well as for other departments. There were 329 civil motor vehicle hearings and 41 Clerk's criminal hearings. The Parking Section processed over 6,544 tickets, 4,069 hearing, fine, and registry notices, and 185 summons.

Accidents reported this year totaled 235, compared with 229 for 1991. There were 21 accidents involving personal injury (46 in 1991), one involving a pedestrian (three in 1991) and there were 13 hit-and-run accidents (18 in 1991). We had no fatalities in 1992.

I would like to commend the following officers who have exemplified their positions by their outstanding service and contribution to the Department and community: Sergeant Edward Lawton, prosecuting officer, who is responsible for handling all our court cases and hearings over the past six years; Inspector Philip Craven, who for the past $3\frac{1}{2}$ years has done an excellent job in investigating and indefatigably resolving a number of criminal cases for the Department, as well as working on drug cases while assigned to the Central Middlesex Drug Task Force in other cities and towns; Officer Clifford Wilson, who since being appointed to his position of Juvenile/Safety Officer in March 1991 has been undaunted in his efforts to enhance, provide and expand juvenile programs and address juvenile-related problems.

In conclusion, I would like to thank and commend the Board of Selectmen, the Fire Department, Department of Public Works, the Auxiliary Police, other Town employees and officials, the Maynard Elks, the Maynard Rod & Gun Club for use of its ranges, the citizens of the Town and all others who have assisted the Police Department over the past year for their cooperation and valuable support.

Respectfully submitted,

Arner S. Tibbetts Chief of Police

THE LIST OF COURT CASES AND OTHER ACTIVITIES FOR THE POLICE DEPARTMENT FOR THE YEAR 1992 IS AS FOLLOWS:

Alarms Answered	
Annoying/Obscene Calls	89
Arson/Attempted Arson	21
Assault & Battery	20
Assault & Battery on a Police Officer	8
Assault by means of a Dangerous Weapon	12
Barroom Complaints	3
Breaking & Entering/and Attempts	46
Child Abuse Complaints	44
Counterfeiting & Forgery	1
Disturbances/Disorderly Persons/Noise Complaints/	
Harassment, Including Groups Loitering	418
Dog/Animal Complaints	45
Domestic Complaints	126
Domestic A & B	27
Driving under the Influence of Alcohol	34
Drug-Related Arrests	28
Escorts/Open Doors/General Service Calls	297
False Fire Alarms	17
Firearms Violations	9
Kidnapping	1
Larcenies, including by Check	88
Liquor Law Violations (Open Container/	
Under 21/Purchasing, etc	32
Missing Persons/Runaways	34
Motor Vehicle Citations Issued	1367
Mutual Aid to Other Towns	
Parking Tickets Issued	6544
Parole Violations/Escapes	3
Possession of False Motor Vehicle Documents	6
Possession of Fireworks	2
Protective Custody	193
Rape/Attempted Rape	4
Receiving Stolen Property	15
Robbery/Armed or Unarmed	2
Sex Offenses Other Than Rape	14
Stolen Bicycles	24
Stolen Motor Vehicles	
Suspicious Persons/Motor Vehicles	127
Threatening	35
Trespassing	18
Vandalism	
Warrant Arrests	
Violations of 209-A	9

REPORT OF THE SUPERINTENDENT OF THE DEPARTMENT OF PUBLIC WORKS
TO THE BOARD OF SELECTMEN AND CITIZENS OF MAYNARD

Herewith is submitted the Annual Report of the Superintendent of the Department of Public Works for the calendar year ending December 31, 1992 which includes the divisions of Highway, Water, Sewer Collection, Sewerage Treatment Plant, Cemetery, Parks, Trees, and Administrative.

HIGHWAY DIVISION

During 1992, asphalt paving was installed on the following streets: Arthur St., Cleveland St., Conant St., Demars St., Douglas Ave., Fowler St., Forest St., Garfield St., Grant St., Harrison St., Hayes St., Linden St., Louise St., McKinley St., Parker St., from Old Marlboro Rd., to the Sudbury line, Roosevelt St., River St., and Walker St.

In regard to the paving program, this department for the first time, conducted a portion of the paving on weekends resulting in a much more productive schedule because of much lighter traffic volume. We plan to continue this approach in 1993. Our neighboring towns will also do the same.

Crack-sealing of roads with hot fibre re-inforced filler was conducted on Patti Lane, Rickey Dr., Nick Lane., Michael Rd., Glenn Dr., Brian Way, Durant Ave., and portions of Summer St., and Concord St. This process slows down deterioration and wear by sealing out moisture from pavement surfaces.

Our plans call for a limited amount of slurry sealing for 1993. This process allows the department to maintain road surfaces in a similar manner as one would seal a driveway. This method extends pavement life dramatically. We have observed this process in some of our area towns.

This department has begun to actively participate with

the Metropolitan Area Planning Council in regard to having projects proposed included in the Transportation Improvement Plan both on the Federal and State level. Every effort will be made to secure any funding for projects that may be available.

With State Aid Funds in place our Chapter 90 Program is assured for 1993. Much road work is scheduled to bring our streets and also our sidewalks up to standards that allow for motorist and pedestrian safety.

ROADWAY CASTINGS ADJUSTED

Catch	basins	_	58
Drain	manholes	-	30
Sewer	manholes	_	35
Water	valve boxes	_	83

SIDEWALKS

Sidewalks were repaired on Bancroft St., Harrison St., McKinley St., Roosevelt St., Hayes St., Demars St., Main St., Acton St., Walnut St., Sudbury St., and Great Rd. This work is scheduled to continue in 1993.

DRAINAGE

Drainage systems throughout the Town were cleaned and repaired as necessary. Catch Basins were repaired on Sunset Rd., Glendale St., McKinley St. New catch basins were built on Hillside St., Great Rd., and Chandler St. approximately 60 feet of aged and damaged drain line was replaced in an easement behind 108 Summer St. That work is the first step in abating drainage problems at Howard Rd. and Summer St. All catch basins and selected manholes were cleaned during the year, including parking lots and schools.

REGULAR MAINTENANCE

There were 140 small asphalt paving projects done on the trench work, driveway aprons, run-offs etc. using approximately 175 ton of asphalt. Roadways were swept by contract again during the year with good results. Also, the sidewalks were cleaned and maintained. Signs and poles were repaired-replaced. Parking meter poles were set for the Police Department, as needed, and also straightened. These and many other duties were performed as needed throughout the year, including litter control, plus trash removal from the Central Business District, on an as needed basis.

STREET LIGHTING

Street and off Street Lighting costs continue to fluctuate due to cost of energy charges. We have had to reduce lighting in order to work within the budget allowance. However, reductions in lighting will not be as severe as experienced in neighboring Towns.

VEHICLES AND EQUIPMENT

Fiscal Year 1992 authorized this Department to replace aging trucks with good, used pieces. This program through the Capital Improvement Plan, has enabled us to replace certain vehicles, with diesel powered replacements, in order to keep our front line vehicles up to standards.

This effort, through the Board of Selectmen, and the Town Administrator is gratifying to the Department. As progress is being made to protect our investment in vehicles needed for providing necessary services and at reduced costs. This necessary program must continue.

SNOW AND ICE CONTROL

All streets and sidewalks were plowed and sanded as necessary. Snow was removed from the Central Business District along with outlying areas and intersections, including, Churches, Parking Lots, Schools and Funeral Homes, to allow for proper traffic movement, pedestrian and general safety considerations. The continues to grow, requiring additional time and labor to accomplish the task. Sand barrels are placed about Town for public and emergency use. A considerable number of trucks and equipment used for Snow and Ice Control is twenty plus years old. The need for replacement is being addressed as stated elsewhere in this report, with good progress made in Fy 92. Only trucks for plowing and sanding are being considered for continued upgrade. Essential Snow and Ice Control is provided with a close watch on the budget. That Policy will continue, with environmental concerns addressed. A storm in December saw 14.8" of snow fall in the Town. That is the most recorded since the 1978 blizzard. As weather patterns change, the need to have up to date equipment is essential. Those needs are being addressed. The storm was handled well.

PARKS DIVISION

All Park areas were maintained throughout the year and received regular mowings of grass, trimming of shrubs, fertilizing, mulching, etc. All trash and debris were removed on a regular basis. Flowers were planted in Memorial Park around the monuments for Memorial Day. Trees were trimmed as needed.

The John A. Crowe Park was moved regularly, litter and debris picked up, fertilized, and seeded. Also, playground equipment was kept in a safe condition, at all Parks.

Parks including Will Dodd Community Center and Coolidge Playground, were also maintained. Much time and labor is required to keep our Parks and Field in good condition. Due to staffing limits, the above work is handled by the Highway Division, in addition to their regular duties. The Parks and Playgrounds in Maynard are very heavily used. Additional areas are planned for limited development due to the demand. The year 1993 will see those developments take place.

TREE DIVISION

PUBLIC SHADE TREES

Public	Shade	Trees	Planted	-	3
Public	Shade	Trees	Topped Out	-	19
Public	Shade	Trees	Trunks Removed	-	74
Public	Shade	Trees	Stumps Ground-Up	_	27
Public	Shade	Trees	Trimmed (Arerial Bucket)	-	37
Public	Shade	Trees	Trimmed by Tree Dept.	-	267

The public Shade Tree requests for planting continually exceed the amount we may purchase. In 1993, the program will continue, due in part to an established Tree Nursery that will defray costs.

Various Shade Trees throughout the town were trimmed and hazardous limbs were removed. The broken and fallen limbs were removed and cleaned up. The over hanging brush was cut from along the roadsides and at the intersections that obstructed the view of motorists.

DUTCH ELM

Most of the Elm Trees were observed townwide for infection of the Dutch Elm disease. There were trees removed that were either completely infected or dead. Unfortunately the Maple Trees in Town are becoming a problem such as the Elm Trees, along with the Red Oaks in certain areas.

WEED AND POISON IVY CONTROL

The control of weeds and poison ivy is limited due to the lack of equipment and chemicals. The areas that were treated at various locations around Town was limited to Town Land only.

INSECT PEST CONTROL

Due to the lack of funds the insect pest control is very limited. The Department removed some 8 wasp-hornet nests last Fall, that overhung the public ways. This work has to be done at nightfall, for public safety. We continue to look into cooperative tree spraying with other Communities for the obvious cost saving. Deferring pest control will only result in additional future costs. Contact is continuing with the State Department of Natural Resources for any assistance and advise being offered to Cities and towns.

TRAFFIC SIGNS, STREET SIGNS, AND LINE PAINTING

Existing regulatory and warning signs re-installed or replaced	- 30 ea.
New regulatory and warning signs	- 30 ea.
installed and replaced	
Existing street name signs replaced	- 14 ea.
Pavement marking:	
Crosswalks and stopline	- 12,600 lin.ft.
School stencils	- 8 ea.
Yellow and white lines	- 49,000 lin.ft.
Federal arrows - (Directional)	- 16 ea.
"Only" signs	
Parking off-street (Municipal Lot)	- 300 spaces

WATER DIVISION

WATER PUMPING RECORD IN GALLONS

81	1982	1991	1992
January February March April May June July August September October November December	35,675,000 30,634,000 34,145,000 31,474,000 35,892,000 33,787,000 42,284,000 38,577,000 35,572,000 37,170,000 30,772,000 416,578,000	26,501,000 24,715,000 25,180,000 31,511,000 29,157,000 31,848,000 44,069,000 28,695,000 28,998,000 32,313,000 24,895,000 31,415,000 359,415,000	17,671,000 14,192,000 18,397,000 15,996,000 20,091,000 38,099,000 31,946,000 33,541,000 21,290,000 16,661,000 15,141,000 19,255,000 262,280,000
Average Daily Consumption	on 1,141,310	984,698	718,575,000

WATER DIVISION . . continued

HYDRANTS

New fire	hydrants installed	-7
Existing	fire hydrants repaired and replaced	-5
	fire hydrants anti-freezed	-24

All of the fire hydrants were tested by the Fire Department and the conditions noted.

WATER SERVICES AND CONNECTIONS

Existing house service connections relayed -0	ea.
New house service connections installed -0	ea.
House service connection leaks -7	ea.
Main water breaks -7	ea.
Frozen house service connections -2	ea.
Existing water meters replaced due to -95 being worn out	ea.
	ea.
Main roadway valve boxes replaced -2	ea.
Outside meter recorder units installed -40	
House service inside shut-offs replaced -13	ea.

The water meters were read on two occasions during the year, February-March and August-September. We try to read each and every meter. This practice has resulted in higher revenue in the water commitment.

SEWER DIVISION

New house service connections	- 0	ea.
House service blockages	- 5	ea.
Powdermill Road Sewer Life Station	-16	ea.
Service calls		
Main line blockages	-19	ea.

W.W.T.P. TREATMENT PLANT DIVISION W.W.T.P. Flow Records in Gallons

January	1982 47,147,000	1991 26,866,000	$\frac{1992}{25,099.00}$
February	34,147,000	25,855,000	24,858,000
March	38,042,000	29,931,000	25,128,000
Apri1	36,930,000	27,709,000	27,296,000
May	34,366,000	29,827,000	27,264,000
June	51,440,000	26,885,000	29,578,000
July	34,813,000	27,134,000	29,445,000
August	30,562,000	29,331,000	31,152,000
September	25,490,000	28,135,000	28,257,000
October	23,582,000	27,171,000	26,218,000
November	22,744,000	28,490,000	25,295,000
December	21,050,000	30,751,000	28,860,000
	400,577,000	337,751,000	328,450,000

Average	daily	flow
---------	-------	------

1,061,504	G.P.D.	1982
925,345,000	G.P.D.	1991
899,863,000	G.P.D.	1992

Jan 1, 1992 Total amount of mileage to tractor-trailer, to for the year. Fuel - (Diesel) 2,711 gls.= 5.03 miles/gals.

Jan 1, 1992 Total amount of sludge hauled - year to date, to 1,352,000 - grease 48,000 gals.

Dec. 31,1992 Total number of loads - 169 for the year

Jan. 1, 1992 Total percent % solids - yearly average 4.8%

CEMETERY DIVISION

The year 1992 saw continued repair and re-seeding of various portions of the older section of the Cemetery. This work greatly enhances the appearance of those sections and is much appreciated. Overgrown and unsightly shrubs were removed as necessary. Prunning and trimming of shrub beds was again carried out. Trees were trimmed as needed and removed as necessary due to maturity. The water lines, becoming old and corroded, again re-laid in sections. We plan to replace additional lines next season until sufficient reliability is reached. This work is done with Cemetery personell assisted by the Water Division. As in the past, vandalism continues, in particular around Memorial Day. Some visitors do not heed regulations that have been established for the good of all. The personell at the Cemetery are willing to go over the regulations. Expansion plans remain on the drawing board. Land is available, Town owned, for necessary expansion. We hope to have a plan accepted in 1994 in order to go forward with this need. Also planned is the replacement of a sixteen year old mower and limited basic paving of the Main Avenues.

Statistics for 1992 are as follows:

Week day	- 37
Sat., Sun. &	- 33
Holidays	
Total	70

G.I. Markers Set

Bronze	_	12
Granite	_	1

Complete Mowings and Trimmings	_	15
Sunken Graves Filled	_	28
Markers Re-Set		0
Monuments Aligned	_	0

ADMINISTRATIVE DIVISION

The Public Works Department in 1992 dealt with many issues affecting water and sewer plus the myriad of other duties we perform. State and Federal mandates for drinking water standards now require filtration facilities be constructed for our surface supply, White Pond. Engineering studies will begin in 1993. It is also apparent that the transmission line to Maynard be upgraded.

Water testing procedures are changing every year. Under the Safe Drinking Water Act, new procedures in testing will insure water quality. Much time is required to keep abreast of regulations in regard to water quality standards.

Sewer issues comprise of upgrading the sewer treatment plant, pumping stations, and associated components. More rigourous effluent toxicity testing is now taking place. Much time has been required during the year in determining what plans will be formulated in order to comply with our discharge permit. A facility plan is to be finalized soon for submission to the State and E.P.A. for their approval.

Also in 1992 our program of roadworks saw many streets resurfaced to modern standards. This upgraded program is to continue each year. Much time is required to identify, assess methods, undertake and complete work that is needed, in a timely manner.

Changes are taking place in methods of water and sewer committing, record keeping, inventories and the like. Up to date computer programs will eventually upgrade and stream line our methods of present operation.

The Public Works Department continues to provide assistance to many boards and committees of the Town, whenever possible. In particular, Police and Fire Department, Planning, Health, and Conservation as the needs arise. We will strive to continue this policy to all.

In conclusion, I wish to thank all who cooperated and assisted the Public Works Department throughout the year.

Respectfully Submitted,

Walter Sokolowski Superintendent of Public Works

WEIGHTS & MEASURES DEPARTMENT

1992 ANNUAL REPORT

REPORT OF THE SEALER

During calendar year 1992 all known weighing and measuring devices, used to sell products, were inspected and sealed.

Basically, this involves measuring the product dispensed by gasoline and diesel fuel pumps and, using a set of certified weights, check scales for calibration.

During 1992 fifty two gasoline fuel pumps, twenty two measuring scales and one balance scale were checked and sealed.

In conclusion, I would like to thank the Honorable Board of Selectmen and the Town Administrator for their cooperation and assistance.

RESPECTFULLY SUBMITTED:

Ronald T. Cassidy RONALD T. CASSIDY

REPORT OF THE MAYNARD RECREATION COMMISSION

The Maynard Recreation Commission hereby submits the following report for 1992.

SUMMER PLAYGROUND PROGRAM

This past summer a six week playground program was offered at two locations: Green Meadow Playground and Crowe Park.

Children in Kindergarten to Grade Four went to the Green Meadow Playground. Crowe Park was used for children in Grades Five to Eight. The children who attended the playground were involved in all types of games and sports, as well as, arts and crafts. Field trips were held and trophies awarded to all children who won tournaments. All children who attended the playground this summer enjoyed themselves and had alot of fun keeping busy on hot summer days.

All the playground staff members were local high school students or local college students who had an opportunity to work on a playground in order to earn some money to help further their education. Both the children and the recreation staff enjoyed their summer at the playgrounds. Each child paid a \$45.00 registration fee.

MAYNARD RECREATION SWIMMING PROGRAM

The Maynard Recreation Commission, again, sponsored a Summer Swimming Program in 1992. It was a three week regular swim program held during the months of July and August at the Stow Town Beach in Stow, MA. Children in Kindergarten to ninth grade participated in the program. A total number of eight classes were given: Beginner I, Beginner, Advanced III, Beginner Beginner II, Advanced and Basic Rescue Intermediate, Swimmer, The individual classes were kept small so Lifesaving. that the children were able to obtain more instruction time. The children who were in the Advanced Life Saving Course were constantly given written as well as required practical tests. These Advanced Life Saving students had to view nine rescue films that were part of the course that the American Red Cross required. American Red Cross patches were awarded to all those children who passed Advanced Life Saving and Basic Rescue. The Swimming Director and Water Safety Instructors taught all the children the proper methods of performing artificial respiration on practice mannequins. All children were taught how to use rescue equipment to save someone who may be in trouble or drowning.

The Swimming Staff consisted of the Swimming Director, four Water Safety Instructors, four high school Swimming Aides, four Volunteer Aides and a Waterfront Beach Guard.

Each child that participated in the swimming program paid a \$60.00 registration fee. Some one hundred and forty children took part in the program. The Basic Rescue Course fee was \$65.00 and Advanced Life Saving Course registration fee was \$75.00.

The last day of the program was Parents' Day. Parents were invited and children demonstrated their skills and achievements. The Advanced Life Saving and Basic Rescue students conducted real life search and rescue type missions for the parents to view. Swimming races, diving competitions and relays were held during the last half of the classes. All the children who participated in the program this year were presented patches, ribbons and certificates for all their efforts.

TINY TOT SWIM PROGRAM

This year a one week Tiny Tot Learn to Swim Week was held. Some forty pre-school children took advantage of the opportunity to learn to swim. One parent was required to ride the bus and to be present at the swim area with their child. This Tiny Tot Swim Week proved to be very valuable and will be offered again next summer. The cost of the Tiny Tot Swim Program was \$20.00.

WINTER LEARN TO SKI PROGRAM

This winter the Recreation Commission, again, sponsored a Learn to Ski Program for Maynard children in grades three to eight. The program was held Saturday mornings at Nashoba Valley Ski Area in Westford, MA. Each Saturday morning the children received a one hour lesson plus two and one-half hours of free ski time. The program runs for six weeks from January to mid-February. Buses were used to transport children to and from Nashoba Valley Ski Area.

One hundred and seventy children participated in this program. Interest in skiing is growing every year.

Each child paid, directly, to Nashoba Valley a cost of \$75.00 for the lessons, skiing and \$40.00 if the children had to rent equipment. Each child paid a \$30.00 fee for bus transportation.

The Recreation Department offers the program, but the majority of the costs are paid by the children in the

ski program.

The Maynard Recreation Commission wishes to thank Mr. Joseph F. Kulevich (EMT) Maynard Recreation Director

and all his staff for a job well done.

We wish to thank the Maynard School Committee, School Superintendent, Dr. Ciardi, the school principals, the school custodians, the Public Works Department Superintendent, Walter Sokolowski, Police Chief Arner Tibbetts, the Maynard Police Department, the crosswalk guards, Fire Chief Cassidy and the Maynard Fire Department.

A special thank you to the Swim and Ski Chaperons who helped make the 1992 Maynard Swimming and Ski

Programs a huge success.

Also a special thank you to the Stow Selectmen and the Stow Recreation Commission for allowing us the use of the Stow Town Beach for our Swimming Program.

Respectfully Submitted, MAYNARD RECREATION COMMISSION

Dorothy Maki - Chairperson Christine Clifford - Secretary Terry Herring Florence Tomyl Eileen Sullivan

REPORT OF THE BOARD OF SELECTMEN

The Board of Selectmen held their 1992 reorganization meeting on Tuesday following the Annual Town Election at which George B. Shaw was re-elected, Selectman Kenneth DeMars was named Chairman and Selectman Robert Gilligan was named Clerk of the Board.

Nineteen Ninety-two was a year of progress and stability. Annual Town Meeting and Special Town Meetings were held to decide on levels of budget and the services the Town should provide. Management changes were made to provide more efficient service and with an eye for cost savings.

The Board of Selectmen continued their active roles in the Massachusetts Municipal Association, Middlesex County Advisory Board and Magic. Individual Selectmen have served as liaisons to various Town and Regional Boards during the year.

The Board maintained its contacts with Federal and State legislative delegations keeping in touch with Congressman Chester Atkins, State Senator Robert Durand and State Representative Nancy "Hasty" Evans on a myriad of subjects ranging from Water and Sewer Funding, Education Reform and rebuilding Maynard High School from August's fire. We wish to thank State Senator Durand and State Representative Evans for their efforts on our behalf and to especially thank Congressman Chester Atkins for his years of dedicated service to the residents of Maynard.

The Board in 1992, created three "AD HOC" Committees to research and report back to this Board on three crucial topics. The first is a Building Needs Committee to explore re-use of the closed Roosevelt School and a possible up-grade or relocation of the Police Department The second committee was the Americans with Disabilities Committee charged with researching Maynard's compliance with the Federal Law which took effect in 1992. Lastly, the Board named a committee called the Parks and Recreation Site Advisory Committee (PARSAC) to determine recreation site needs and to develop a plan to address these needs. These three committees will give detailed reports to this board in calendar year 1993.

We would like to thank the various Town Boards and Committees for their efforts and accomplishments this past year, many of whom are unpaid volunteers devoting hours of service to their community. We would also wish to recognize our Municipal Employees for their year of paid service. Lastly, we would like to thank you, the citizens, for your input and encourage you to become involved in service to the community.

BOARD OF SELECTMEN

Kenneth R. DeMars, Chairman Robert P. Gilligan, Clerk Dick Downey George B. Shaw Frank Ignachuck

TOWN ADMINISTRATOR

TO THE CITIZENS OF MAYNARD:

Calendar year 1992 was a year filled with changes, progress and challenges. Several management initiatives were undertaken in 1992 in response to the Charter requirements, financial audit recommendations and the need to provide better, more efficient municipal management.

Highlights of calendar year 1992 were:

- * Presentation of a 5 year Capital Improvement Plan.
- * Preparation of a fixed asset inventory of property owned by the Town worth \$5,000. or more.
- Distribution of an employees handbook outlining terms of employment and benefits.
- * Successful bidding of contract to provide handicapped accessibility to the Town Building (due for construction in March 1993).
- * Establishment of the ADA Committee to assist in compliance with Federal Law regarding the disabled.
- * Utilized Chapter 30B, Uniform Procurement Code to rebid Town Insurance and Computer Maintenance netting \$45,000. in savings.
- * Negotiation of Cellular One Lease Agreement netting \$75,000. in rental payments and permanent communication upgrades for Police, Fire and DPW.
- * Acquisition of Municipal Accounting Software to automate the financial record keeping of the Town.
- * Presentation of training program for employees and Town officials on Conflict of Interest Law.
- * Hiring of a new Treasurer/Collector in September.
- * Successful auction of tax foreclosed house and lot, netting \$71,000. in value and unpaid taxes.
- * Successful acquisition of thousands of dollars of donated surplus equipment to be used by various departments.
- * Implementation of quarterly tax bill reducing the need to short term borrow.
- * DARE (Drug and Alcohol Resistance Education) program was instituted at Grade 5 of the Fowler School through the efforts of private donations and cooperation of Officer Wilson of the Maynard Police Department and the School Department.

On August 5, 1992 a phone call was received at my home at approximately 8:00 p.m which proved to be the most momentous situation the Town faced all year. That call reported a fully involved working fire at Maynard

High School. Within twenty minutes I was at the scene and witnessed the outstanding efforts of the Maynard Fire Department and the surrounding communities who were Through the efforts of the called for mutual aid. firefighters, the blaze was brought under control and while damage was severe, the overriding feeling was that school would open on time. The very next day, school personnel, fire personnel and myself met at the site to begin the repair process. Through out the next month, each and every day was spent planning and supervising the reconstruction efforts. The cooperation and teamwork shown by school staff and municipal staff was exemplary. As was promised, with minor inconvenience, the High School opened on time and school proceeded without interruption.

As of this writing, the final reconstruction of the damaged auditorium is underway and should be completed by March 1993. The process by which the insurance policy proceeds is well underway under the capable hands of John Kennefick Sr., Public Adjustor hired by the Board of Selectmen. It is hoped that all of the costs associated with rebuilding the school will be from insurance proceeds. This will be known in early 1993. I would like to extend a special thanks to a few individuals who made the job of reconstruction much easier. Those people include High School Principal Don Cranson, Secretarial staff Linda Koskinen, Janet Kendra and Tammy Murphy, Custodial staff Ed Beals, Bob Sczerzen, Walter Helin, Richard Smith, Fire Chief Ron Cassidy, General Contractor John Kennefick Jr., Public Adjustor John Kennefick Sr. and State Senator Robert Durand.

While the above represents several major accomplishments, day to day activities, problem solving and planning went on. Regular departmental meetings were held so major department heads communicated with each other. Daily contact was made with department heads, employees and citizens to ensure a proper delivery of service. This office has become the focal point of activity and work. While there is still much to do, the everyday activities and functions do consume much of my time and my secretary's time. I feel that in the full calendar year just gone by, much has been accomplished for the good of the Town.

As of this writing, several projects and initiatives are underway and will be completed in 1993. They include a review of the Salary Administration Plan, pilot purchase order system, further computer up-grades of hardware and software, conversion of the accounting system to the UMAS System acceptable to the Department of Revenue, re-negotiation of the license for Cablevision, implementation of curbside trash recycling to meet state

mandates, design of water filtration plant as mandated by federal EPA and the establishment of Parks and Recreation Needs and Building Needs as proposed by the respective committees.

Once again, the largest challenge facing the Town in 1993 is the never-ending uncertainty of the level of state aid. With the specter of education reform and the thus far unknown effects on the Municipal Budget it is nearly impossible to predict the level of service we will be able to provide. Within the coming months, it is hoped that the legislature and our Governor recognize the value of <u>all</u> Municipal services and fund state aid at a higher level than in recent years.

As I end the year 1992, I wish to thank the Board of Selectmen for their support, the Department Heads who work day in day out on your behalf, committee members who volunteer their service, all municipal employees who provided outstanding service, custodial staff of the Town Building, John DeMars and Julie Costello and especially to my former secretary Catherine Dawson and my current secretary Jeanne Enneguess.

I look forward to a challenging and fulfilling 1993.

Michael J. Gianotis Town Administrator

FIXED ASSET REPORT

A financial management tool which is commonly known as a fixed asset list is herein presented. The purpose of a fixed asset report is to list for auditing purposes, the major purchases a Town has made over the years and to provide an accurate record of such. The definition of a fixed asset, for audit purposes is any purchase of equipment, tools or durable goods of \$5,000.00 purchase price or more. The following represents the 1992 list of fixed assets from all Town Departments with the exception of the School Department. I wish to thank all Department heads who prepared the fixed asset reports at my request.

FIXED ASSET REPORT - MAYNARD FIRE DEPARTMENT

ASSETS	DATE PU	RCHASED	PURCHAS	ED PRICE
Engine 1 - 1978	Hendrickson	06/28/78	\$	78,595.00
Engine 2 - 1992	Emergency One	02/05/92	\$	171,310.00
Engine 3 - 1968	Ford/Farrar	11/21/68	\$	19,993.00
Engine 4 - 1988	GMC	08/08/88	\$	14,275.00
Car 9 - 1989	Ford Ambulance	09/06/89	\$	59,995.00
Car 10 - 1985	Ford Crown Victoria	07/02/85	\$	11,376.00
Ladder 1 - 1986	Emergency One	05/16/86	\$	240,900.00
Defibrillator (Digital Donation)	10/12/89	\$	5,932.00
Hurst Rescue Sys	stem (Donation)	07/17/92	\$	6,060.00
Fire Alarm Pane	l W/Related Items	02/25/88	\$	14,625.00
	tation: Assessed Val Assessed Val Total Assess	ue – Land	ding \$ \$ \$	339,600.00 117,900.00 457,500.00

FIXED ASSET REPORT - TREASURER/COLLECTORS OFFICE

ASSETS DATE PURCHASED PURCHASED PRICE

Pitney Bowes Mailing Machine 07/14/92 Cost \$5,959.00

Less Trade-in \$1,000.00

Net Cost \$4,959.00

FIXED ASSET REPORT - BOARD OF SELECTMEN

ASSETS DATE PURCHASED PURCHASED PRICE

VAX 11/750 Computer System 01/84-85 \$ 75,000.00

FIXED ASSET REPORT - BOARD OF ASSESSORS

ASSETS <u>DATE PURCHASED</u> <u>PURCHASED PRICE</u>

10/90

IBM Compatible 386, 8MB RAM

(Maple)

230MB SCSI Hard Disk Drive

(Cardinal) Hayes Compatible 2400

Modem

2 - 14" Monchrome Terminals

(Wyse 60 and Fountain)

2 - IBM Compatible Keyboards

Mouse

SCO Unix Operating System 3.2.2 version

MSDOS Operating System 3.3 version

Smart Software

3 - 3M-DC6150 Back-up Tapes

Surge Protector

\$13,150.49

Okidata 391 Plus 11/90 \$ 669.79

FIXED ASSET REPORT - MAYNARD POLICE DEPARTMENT

ASSETS	DATE PURCHASED	PURCHASED PRICE
CAR 10: 1988 FORD LTD CAR 11: 1991 FORD LTD CAR 12: 1991 FORD LTD CAR 14: 1991 FORD LTD	11/21/88 02/20/91 09/11/91 11/18/91	\$13,500.00 \$13,809.00 \$14,700.00 \$14,112.00
PARKING METERS (MOST PRE-1973) 95 REPLACED LAST PURCHA	ASE 10/09/78	\$14,582.50
WEAPONS: 24 GLOCK 9MM PISTOLS	1989/1990	\$ 7,152.00

FIXED ASSET REPORT - DEPARTMENT OF PUBLIC WORKS

COMPONETS

WATER PUMP STATIONS

LOCATION	BUILDING	PUMPING EQUIPMENT
White Pond	\$50,000.00	\$125,000.00
Well #1	Listed Elsewhere	\$100,000.00
Well #2	Listed Elsewhere	\$100,000.00
Well #3	Listed Elsewhere	\$100,000.00

COMPONETS

SEWER LIFT STATIONS

LOCATION	TOTAL VALUE
Assabet Street Old Mill Road Tobin Drive Old Marlboro Road Vose Hill Wood Lane Chandler Street Riverbank Road Durant Avenue Mockingbird Lane	\$200,000.00 \$25,000.00 \$150,000.00 \$225,000.00 \$100,000.00 \$150,000.00 \$20,000.00 \$25,000.00 \$150,000.00
Powder Mill Road	\$275,000.00

FIXED ASSET REPORT - DEPARTMENT OF PUBLIC WORKS

401 SEWER

VEHICLES & EQUIPMENT

ASSETS	DATE PURCHASED	PURCHASED PRICE
1980 Ford (3/4 Ton Pick-Up)	Donated Fire Dep	t.
1968 Ford Hydraulic Water Jet	1968	\$ 6,000.00
1984 International Tractor	1984	\$ 53,000.00

401 D.P.W.

VEHICLES & EQUIPMENT

ASSET	<u>DATE</u>	PURCHASED	PURC	HASED PRICE	
1988	Badger Brush				
	Chipper M-9BM7173	1988	\$	10,899.00	
1952	Wabco-Road Grader	1952	\$	11,480.00	
1986	LeRoi-Air Compressor				
	185 C.F.M	1986	\$	15,464.00	
1964	Caterpillar-Traxevato	r 1964	\$	34,917.00	
1987	Ford Backhoe-555	1987	\$	35,000.00	
1968	Sicard-Snow Blower				
	T-400-FR	1968	\$	22,148.00	
1987	International Dump				
	Truck Model S-1900	1987	\$	41,463.00	
1988	Ford Dump Truck-F-350	1988	\$	21,000.00	
1986	Jacobson-Front Mounte	d			
	Mower	1986	\$	8,922.00	
1988	Trackless M_T Sidewal	k			
	Plow	1988	\$	28,000.00	

FIXED ASSET REPORT - DEPARTMENT OF PUBLIC WORKS

402 WATER

VEHICLES & EQUIPMENT

ASSET	DATE I	PURCHASED	PURCE	MASED PRICE
1989	Dodge Pick-up Truck 150	1989	\$	11,920.00
1988	Ford Dump Truck F-350	1988	\$	21,000.00
1970	Dodge Dump Truck C-600	1970	\$	21,000.00 7,377.00
1988	Ford 4-Door Sedan	1988	\$	14,000.00
	International Diesel Dump S-2554	1985		43,500.00
1973	Bombadier-S-W Tractor			
1313	S-W-48	1973	\$	7,285.00
1984	International Diesel			others • Advisored gang streets are all of
1501	Dump	1984	\$	42,000.00
1971	Bombardier D-W Tractor		•	2 7
17/1	S-W-48	1971	\$	5,227.00
1968	Dodge Dump Truck C-600		\$	5,227.00 6,195.00 11,099.00
1970	Dodge Sander C-1000	1970	\$	11,099.00
1977	Torwell-Material			ACTIVITY AND A PROVIDENCE OF THE PERSON OF T
	Spreader	1977	\$	6,300.00
1986	Allis Challmers Front			
1,00	End Loader	1986	\$	62,698.00
1968	Dodge Sander C-1000	1968	\$	9,530.00
	Torwell-Material			
1370	Spreader	1976	\$	5,685.00
1982	Ford Backhoe Loader			E-10. • 1.488 Th 588 Charles
1702	755	1982	\$	45,000.00
1990	Dodge 3/4 Ton Van	1992		11,000.00
	Dodge Van Service		- 0.7	To To To
27,5	Truck	1973	\$	8,358.00
1977	Chevy Cargo Van	1974	\$	10,260.00
	•			

FIXED ASSET REPORT - BOARD OF HEALTH

ASSETS	DATE PURCHASED	PURCHASED PRICE
Dumpsters (13)	8/19/85	\$ 8,783.00

Respectfully submitted,

Michael J. Gianotis Town Administrator

REAL PROPERTY OWNERSHIP LIST

One of the duties of the Town Administrator prescribed by the Town Charter is the compilation of personal and real property owned by the Town of Maynard. A detailed personal property list of Town Departments has been prepared and is available for public inspection in the Office of the Selectmen and the Town Clerk.

and and buildin their efforts.		TOTAL	\$307,700	\$307,700
real estate owned by the Town, location size, land and buildin Assessor's Office and I wish to thank them for their efforts.	EPARTMENT	BUILDING ASSESSMENT		0\$
oy the Town, land I wish to	RECREATION DEPARTMENT	LAND ASSESSMENT	\$307,700	\$307,700
estate owned lessor's Office	PROPERTIES	ACRES	19.000	19.000
The following list presents all real . This list was compiled by the Ass	IES 2/24/93	LOCATION	TAYLOR ROAD	TOTALS
The following value. This list	TOWN OF MAYNARD TOWN OWNED PROPERTIES 2/24/93	GOVERNING DEPARTMENT	RECREATION	

TOWN OF MAYNARD	PROPERTIES SELECTMAN	SELECTMAN'S OFFICE	LAND	TOWN OWNED PROPER BUILDING	PROPERTIES 2/24/93 NG TOTAL
DEPARTMENT	LOCATION	ACRES	ASSESSMENT	ASSESSMENT	ASSESSMENT
SELECTMAN	OFF ROCKLAND AVE	0.520	\$3,400		\$3,400
SELECTMAN	SILVER HILL ROAD	0.178	\$1,500		\$1,500
SELECTMAN	SUMMER STREET	12.100	\$185,250	\$1,000	\$186,250
SELECTMAN	OFF REO ROAD	4.910	\$71,400		\$71,400
SELECTMAN	OFF SUMMER STREET	5.710	\$76,600		\$76,600
SELECTMAN	OFF SUMMER STREET	0.526	\$38,900		\$38,900
SELECTMAN	RAILROAD	1.890	\$12,400		\$12,400
SELECTMAN	OFF CHARLES STREET	3.470	\$62,000		\$62,000
SELECTMAN	CHARLES ST EXTENTION	0.396	\$2,600		\$2,600
SELECTMAN	34 BROWN STREET	0.200	\$57,800		\$57,800
SELECTMAN	30 BROWN STREET	0.200	\$57,800		\$57,800
SELECTMAN	WARREN STRRET	0.074	\$1,300		\$1,300
SELECTMAN	RAILROAD // TO BROWN ST	1.890	\$12,400		\$12,400
SELECTMAN	EUCLID AVENUE	0.141	\$56,160		\$56,160
SELECTMAN	OFF FLORIDA ROAD	9.000	\$1,300		\$1,300
SELECTMAN	MAIN STREET	2.370	\$382,200	\$476,800	\$859,000
SELECTMAN	MAIN STREET	0.210	\$34,200		\$34,200
SELECTMAN	NASON STREET PARKING LOT	0.300	\$98,000	\$22,000	\$120,000

SELECTMAN	MAIN STREET	0.018	\$2,000		\$2,000
SELECTMAN	BROOKS ST @ SUMMER ST	600.0	\$1,000		\$1,000
SELECTMAN	RAIL BED BEHIND NASON ST	2.361	\$194,000		\$194,000
SELECTMAN	SOUTH SIDE PLEASANT ST	0.162	\$2,750		\$2,750
SELECTMAN	SUMMER STREET	0.367	\$117,900	\$339,600	\$457,500
SELECTMAN	ASSABET RIVER BED	0.115	\$1,000		\$1,000
SELECTMAN	GREAT RD @ MAIN ST	0.459	\$79,200		\$79,200
SELECTMAN	WINTER STREET	0.115	\$3,900		\$3,900
SELECTMAN	WHITE ST @ SHERIDAN ST	1.673	\$348,000		\$348,000
SELECTMAN	MOYNIHAN DR (PAPER ST)	0.250	\$4,000		\$4,000
SELECTMAN	OFF KEENE AVENUE	0.720	\$11,500		\$11,500
SELECTMAN	OFF GREAT ROAD	0.092	\$2,000		\$2,000
SELECTMAN	HARRISON ST @ BURNS CT	1.910	\$73,800		\$73,800
SELECTMAN	OFF FOREST STREET	4.390	\$41,600		\$41,600
SELECTMAN	WALTHAM STREET	13.146	\$46,700		\$46,700
SELECTMAN	WALTHAM STREET	0.215	\$1,400		\$1,400
SELECTMAN	WILL DODD PARKING LOT	1.371	\$123,300	\$17,000	\$140,300
SELECTMAN	FIELD STREET	0.330	\$61,000		\$61,000
SELECTMAN	OLD MARLBORO ROAD	0.052	\$5,000		\$5,000
	TOTALS	62.916	\$2,275,260	\$856,400	\$3,131,660

1 2011 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1					
GOVERNING DEPARTMENT	LOCATION	ACRES	LAND ASSESSMENT	BUILDING	TOTAL
CONSERVATION	BETWEEN GEORGE AND DURANT	16.000	\$226,800		\$226,800
CONSERVATION	DANA ROAD	2.411	\$81,100		\$81,100
CONSERVATION	OFF SILVER HILL RD	11.600	\$154,400		\$154,400
CONSERVATION	OFF SILVER HILL RD	8.994	\$242,700		\$242,700
CONSERVATION	RETENTION AREA	11.104	\$133,600		\$133,600
CONSERVATION	DIX ROAD	1.603	\$10,500		\$10,500
CONSERVATION	REO ROAD	1.869	\$111,500		\$111,500
CONSERVATION	SUMMER STREET	5.600	\$159,200		\$159,200
CONSERVATION	SUMMER STREET	8.000	\$236,200		\$236,200
CONSERVATION	OFF MOCKINGBIRD LN	0.193	\$1,260		\$1,260
CONSERVATION	BEHIND MOCKINGBIRD LN	8.087	\$52,000		\$52,000
CONSERVATION	CHARLES ST EXTENTION	3.300	\$82,850		\$82,850
CONSERVATION	END ORCHARARD TERRACE	0.859	\$14,700		\$14,700
CONSERVATION	OFF WALCOTT STREET	0.408	\$7,000		\$7,000
CONSERVATION	CONCORD STREET	9.920	\$160,000		\$160,000

CONSERVATION	WINDMILL DRIVE	0.956	\$6,500	\$6,500
CONSERVATION	COLBERT AVENUE	7.500	\$48,750	\$48,750
CONSERVATION	OFF WALCOTT ST EXTENTION	0.317	\$60,000	\$60,000
CONSERVATION	OFF WALCOIT ST EXTENTION	0.360	\$60,700	\$60,700
CONSERVATION	DEWEY STREET	0.231	\$3,900	\$3,900
CONSERVATION	SUMMER HILL ROAD	0.138	006\$	006\$
CONSERVATION	SUMMER HILL ROAD	21.750	\$327,875	\$327,875
CONSERVATION	OFF ABBOTT ROAD	9.300	\$112,450	\$112,450
CONSERVATION	SUMMER ST @ FLORIDA RD	0.968	\$101,000	\$101,000
CONSERVATION	OFF HOWARD ROAD	1.600	\$93,405	\$93,405
CONSERVATION	MAYBURY ROAD	0.734	\$66,100	\$66,100

\$747,700 \$563,100 \$117,000 ASSESSMENT \$2,078,100 \$4,136,900 \$87,900 \$5,550,000 TOTAL ASSESSMENT \$543,500 \$1,751,400 \$367,000 \$3,575,000 \$4,500,000 BUILDING SCHOOL DEPARTMENT \$326,700 ASSESSMENT \$204,200 \$196,100 \$561,900 \$1,050,000 \$117,000 \$87,900 LAND PROPERTIES 1.250 2.100 2.470 10.000 3.909 GREAT RD SCHOOL DRIVEWAY 4.080 24.000 ACRES GREEN MEADOW SCHOOL MAYNARD HIGH SCHOOL ROOSEVELT SCHOOL COOLIDGE SCHOOL FOWLER JR HIGH BALLFIELD LOCATION TOWN OWNED PROPERTIES 2/24/93 SCHOOL DEPARTMENT TOWN OF MAYNARD DEPARTMENT GOVERNING 146

\$13,280,700

\$10,736,900

\$2,543,800

47.809

TOTALS

TOV

RITY	TOTAL ASSESSMENT	\$1,731,600	\$2,814,700	\$2,449,900	
THE HOUSING AUTHORITY	BUILDING	\$1,219,600	\$1,868,300	\$1,503,500	
PROPERTIES GOVERNED BY THE	LAND ASSESSMENT	\$512,000	\$946,400	\$946,400	
PROPERTIES	ACRES	8.110	6.443	3.097	
ES 2/24/93	LOCATION	DAWN ROAD	CONCORD CIRCLE	1-2 POWDERMILL RD	
TOWN OF MAYNARD TOWN OWNED PROPERTIES 2/24/93	GOVERNING DEPARTMENT	HOUSING AUTHORITY	HOUSING AUTHORITY	HOUSING AUTHORITY	

\$4,591,400

\$2,404,800

17.650

TOTALS

REPORT OF

THE ZONING BOARD OF APPEALS

The Zoning Board of Appeals heard 15 cases in 1992. In six of these cases, requests for dimensional variances were granted. Seven Special Permits were granted, six for home occupations and one for a three-family dwelling. One application for the sale of farm products was denied, and one application for a business use in a residential district was continued.

One regular member did not seek re-appointment, and one alternate member was appointed a regular member. The Board's membership at the close of the year was five regular members and one alternate member, with a vacancy for one alternate member.

The Board meetings are usually scheduled for the first Monday of each month, unless no applications have been received.

MALCOLM H. HOUCK, CHAIRMAN WILLIAM POUDRIER WILLIAM SHEA PAUL SCHEINER LYLE HUGHES DONALD CROWTHER, ALTERNATE

TREASURER-COLLECTOR'S REPORT

Herewith is presented the Report of the Treasurer-Collector's Department for the Fiscal Year 1992.

Respectfully submitted,

CAROLYN J. MARCOTTE

Treasurer-Collector

LONG TERM DEBT & INTEREST FISCAL 1992

Principal @ 6-30-92	270,000.00 4,570,000.00 30,000.00 225,000.00 5,000.00 90,000.00 45,000.00 45,000.00 80,000.00 80,000.00 80,000.00 6,215,000.00	
Total Paid	82,110.00 675,340.00 18,465.00 97,969.00 32,345.00 30,775.00 17,070.00 6,155.00 13,685.00 57,250.00 57,250.00 5,825.00 98,220.00	873,884.00 86,345.00 104,030.00 98,220.00
Interest Paid	22,110.00 345,340.00 3,465.00 22,969.00 2,345.00 5,775.00 7,070.00 1,155.00 3,685.00 7,270.00 7,270.00 38,220.00	393,884.00 16,345.00 39,030.00 38,220.00
Principal Paid	60,000.00 330,000.00 15,000.00 30,000.00 25,000.00 5,000.00 30,000.00 5,000.00 5,000.00 60,000.00	480,000.00 70,000.00 65,000.00 60,000.00
Principal @ 7–01–91	330,000.00 4,900,000.00 45,000.00 300,000.00 75,000.00 15,000.00 55,000.00 55,000.00 10,000.00 10,000.00 540,000.00	
	school 01-15-80 school 08-15-86 school 08-15-86 school 10-26-90 Water 01-15-80 Water 08-15-86 Water 08-15-86 Water 08-15-86 Sewer 08-15-86 Sewer 08-15-86 Sewer 08-15-86 Sewer 08-15-86 Sewer 08-15-86 Sewer 08-15-86	*RECAP* SCHOOL WAITER SEWER LANDFILL

COLLECTOR'S REPORT FISCAL 1992

23 9,282,397.76 8,638,846.10 236,718.82 94,886.53 94,886.53 94,886.53 94,886.53 94,886.53 94,886.53 94,886.53 94,886.53 94,872,662.65 91 91 91 91 91 91 91 91 91 91 91 91 91
75 73 73 73 73 73 73 73 74 75 75 75 75 75 75 75 75 75 75 75 75 75
Year 1993 1992 1990 1990 1986 1986 1988 1988 1988 1988 1981 1981

5.00	6,175.73	336.60 195.50 115.20	647.30	723.30 314.00 233.80	1,271.10						20,879.24
5.00	23,283.63	465.75 13,017.55 132.00	13,642.30	657.80 25,254.70 285.50 56.00	26,254.00	54.00	54.00	117.00			184,423.60
107.71 142.09 153.99	82.97 517,819.80	171,764.85 229,350.65 4,828.50	405,944.00	303720.22 401512.95 11254.25	716,487.42	20,970.20 5,364.99 618.00	26,953.19	45,499.67	1,442.00	1,073.23 636.69 282.12	11,029,017.45
	566,037.45	206,600.90 242,903.50	449,504.40	367,418.15 426,244.50	793,662.65	26,843.60	26,843.60	58,203.72	58,203.72	1,055.83 636.69 264.44	11,511,920.49
1988 1987 1986	1985	1992 1991 1990	1909	1992 1991 1990	1303	1992	1330	1992	1990		
Mtr. Vehicle Excise		Water Rates		Sewer Rates		Water Liens	·	Sewer Liens		Street Betterments Water Betterments Committed Interest	*GRAND TOTALS*

REPORT OF THE INSPECTOR OF WIRES

To the Honorable Board of Selectmen:

Herewith is presented the report of the Wire Department for the year ending December 31, 1992. There were one hundred and sixty permits issued during this period:

- 24 New Homes
- 76 New Updated Services
- 33 Gas & Oil Burners
- 25 Misc. Wiring
 - 4 Swimming Pools
 - 1 Mall Renovation
 - 1 School Renovation

164 Total

The Wire Department wishes to express their thanks to the Board of Selectmen, the Fire Department, the Boston Edison Company, the Board of Health for their help and constant support.

Respectfully submitted,

Benjamin A. Bigusiak Inspector

SALARIES AND WAGES PAID TO EMPLOYEES BY THE TOWN OF MAYNARD Some wages paid reflect overtime, private details (non Town funds) and deferred compensation plans.

	21 122 16	watch wishes!	22 004 06
Kavalchuck, Michael	21,433.46	Hatch, Michael	33,804.86
Malloy, John	47,320.35	Vincent, John	33,445.97
Rouillard, Robert	27,598.71	Lombardo, Frank	7,010.00
Mullally, Tim	24,529.09	Malloy, Richard	27,721.39
	32,240.55	Enneguess, Jeanne	2,208.60
Vasselin, Victor		Marr, Walter	24,178.76
Anderson, Paul	25,058.25		[전: 100] 전: 100 PH :
Brenn, Dianne	16,835.12	Hayes, Timothy	27,692.65
Mills, Edward	2,307.57	Barney, Carol	9,787.24
Derosby, Vieno	5,275.16	Seel, Sammy	18,351.07
Ciardi, Gregory	37,436.82	Vellante, William	24,300.00
Kearney, Albert	42,375.41	Dentino, Danielle	18,894.72
Andrews, Olivia	19,822.28	Donohue, Lisa	37,360.55
	56,643.86	Cole, John	30,156.56
Cranson, Donald			34,037.89
Hebert Patricia	32,272.53	Kendra, John	
Klepadlo, Shirley	40,230.78	Koskinin, Bruce	35,342.83
Finnerty, Kevin	2,370.00	Lent, John	41,294.80
Kenney, Thomas D.	5,656.05	Linney, William	32,493.11
Mitchell, Jones J	30,168.11	Mullin, Linda	30,511.82
Najjar, Kenneth	39,387.56	Pekkala, Bruce	33,453.11
Howes, Kristyn	2,617.99	Dinitto, Winona	39,116.68
	39,933.77	Stebbins, Allen	33,446.08
Smith, Beverly-Jean			29,928.74
St. Germain, Arthur	41,539.88	Hayes, Marcela	
Howes, Paul	2,617.99	Wing, George	38,256.56
Worden, Robert	1,750.00	Richard, Jill V.	8,778.37
Sprague, Karen	5,658.66	Rigon, Joseph	1,575.00
Howes, Michael	3,888.99	Curcio, Leonard Jr.	38,273.72
Jusseaume, Gary	40,191.72	Harrington, Beth	4,400.66
Reynolds, Elaine	36,904.62	Walek, Jon T.	7,997.40
경영 기업기는 이 이렇게 하면 맛있다면 어느 아들이 있다면 없다고 있다면 가게 되었다면 하면 하면	33,730.78	Gaudet, Tony	2,370.00
Wasiuk, Linda			3,500.00
Sullivan, Brenda	1,575.00	Cullinane, Stephen	
Symes, Herbert	33,486.03	Carew, Dennis	2,150.00
Gerroir, Susan	33,452.37	White, Mary	19,667.17
Vanaria, Lawrence	33,110.89	Brooks, Robert	53,741.38
Alex, Joann	26,659.94	Mason, Jennifer L.	10,660.35
Justason, Nancy	37,102.68	Cincotta, Joseph	29,722.60
Cain, Richard	34,808.28	Burns, Beverly	36,328.39
Coan, Robert	40,660.70	Graceffa, Michael	31,741.87
	36,513.12	Justason, Gary	33,749.87
Elliott, Louis			27,757.57
Kazantzas, Stella	32,525.04	Marek, Kristen	
Kelley, Brian	31,573.61	Loyte, John	6,294.83
Soldi, Steven	40,316.25	Porter, Patricia	38,946.39
Miller, Douglas	33,006.11	Owens, James	36,308.08
Coan, Patricia	33,435.93	Truscott, Robert	34,319.89
Riley, Eileen	38,812.60	Burati, Carole	33,685.11
Couture, Brenda	37,302.69	Emery, Tara	1,031.00
Kesssler, Rosemarie	39,345.46	Carr, Carol	31,798.65
Casella, Gail	28,002.50	McNulty, Deborah	21,225.10
Caserra, Carr	20,002.00	, beservi	,

SALARIES AND WAGES PAID TO EMPLOYEES BY THE TOWN OF MAYNARD

Some wages paid reflect overtime, private details (non Town funds) and deferred compensation plans.

O'Loughlin, Rosemary 6,534.87 Mula, Louis 34,531.99	Gianotis, Michael Dawson, Catherine Arsenault, B. McQuiggan, Elizabeth Brackett, Theresa Crimins, Jacqueline Barbagallo, Janice DeMars, John McMahon, Harry Natoli, Thomas Waldron, Ellen MacGlashing, Douglas Corcoran, James Dawson, James Walsh, Charles Hart, Rose Marie Craven, Philip Jones, Stephen Tucker, Douglas Davis-Conway, Lisa Michalski, Theodore Jr. Scafidi, June King, Francis, Jr. Morrison, Charles Murphy, George Kulik, Stephen Salvatore, Benedetto Soar, William Sullivan, Patrick Hill, Richard Dawson, Thomas Tyler, Anthony Nancy, Brooks DeRose, Annette Lane, Patricia Tompkins, Irene Posinoff, Mona Nelson, Jennifer Marie Garland, Susan Kulevich, Joseph Curcio, Leonard Barcellos, Joseph Sokolowski, Walter	46,858.92 8,407.62 17,140.65 16,050.68 8,981.30 32,312.40 17,301.76 18,623.91 13,046.14 39,105.21 16,817.34 50,155.63 49,769.25 55,418.38 46,124.25 4,660.22 35,527.64 38,099.02 26,543.34 38,011.52 8,902.99 5,139.58 39,537.86 32,729.63 38,697.94 49,143.06 30,785.06 33,153.70 36,600.33 7,839.10 32,852.02 32,242.61 8,905.45 1,038.45 11,987.29 7,603.17 16,106.71 2,361.83 9,376.82 6,271.20 1,250.24 19,065.45 41,615.72	Fuch, Arlene Gannon, Harry Morgan, Carole Finizio, Florence Enneguess, Jeanne Peterson, Judith Costello, Julie Tibbetts, Arner Lawton, Edward Grierson, Edwin Whitney, Alfred, Jr. Kaziukonis, John Anderson, Judy Nyholm, Karl Wilson, Clifford McCue, Mary Smith, Richard Lappas, Alan Dzerkacz, Lola Balzotti, Gregory Boudreau, Thomas Cassidy, Ronald Hardy, George Bernard, Robert Oskirko, Peter Loomer, Robert Hilliman, David Gannon, Sean Hamill, Michael Byrne, Gerald MacGillivary, James Morrison, Peter Sforza, John Highfield, Shirley Collins, Gerald Drake, Elisabeth Bierly, Kristin Weir, Karen Bumpus, Robert Kulevich, Cynthia Joy, Linda Helin, Charles Travaglini, Todd	36,318.27 13,387.73 42,221.11 32,066.76 36,836.28 9,703.64 34,905.51 4,807.21 35,777.56 42,798.08 58,091.54 31,634.84 42,480.98 36,379.67 46,214.31 32,942.22 38,664.03 30,235.41 34,800.66 35,216.04 31,777.41 48,291.77 10,062.43 35,000.04 22,178.38 18,251.96 8,658.32 1,000.00 1,692.97 1,817.04 47,589.70 3,204.53
Quebec, Edward 40,967.62 Coggins, Patricia 17,640.68	Sokolowski, Walter O'Loughlin, Rosemary	41,615.72 6,534.87	Travaglini, Todd Mula, Louis	3,204.53 34,531.99

SALARIES AND WAGES PAID TO EMPLOYEES BY THE TOWN OF MAYNARD Some wages paid reflect overtime, private details (non Town funds) and deferred compensation plans.

Finnerty, Audra Cohen, Lois Cooper, Ruth Infante, Frank J. Koskinen, Erick Finnerty, Tracy Ward, Randall Byrne, Karen Monahan, Rosamond Mara, Gayle Craig, Patricia Kulevich, Cynthia Niland, Elizabeth Swajian, Denise Benhan, Daria Ewing, Nieta Holway, Ellen Ojala, Edith Horman, Barbara Avery, Kenneth Santillo, Sharon Swain, Douglas Hill, Barbara Poklemba-Anderson, D. Karpeichik, Edward Mitzcavitch, Mary Maria, Antonio Finnila, Robert Dreaden, Joseph Beals, Edward Justason, Walter	1,732.25 14,421.85 15,093.86 5,961.52 2,150.00 1,575.00 3,497.85 1,860.25 30,080.44 36,670.76 35,142.49 33,555.02 39,447.58 13,705.18 35,349.97 24,081.25 39,448.83 34,254.11 30,045.01 23,483.95 24,659.66 34,668.11 8,472.93 5,558.28 5,544.83 20,769.33 21,315.59 24,712.14 25,618.11 20,471.27	Moultrop, Cindy Ann Swan, Hillary Meyn, Karen Axtman, Hilary Hart, Doug Farnsworth, Stephanie Kreidermacher, L. Koptiew, Carole Metcalf, Beverly Ames, Rebecca Holm, Donald Meade, Susanne Zerchycov, Stephanie Sinicki, Joyce Cranson, Deborah McNamara, Susan Pomfred, Susan Seymour, Rita Pasquantonia, J. Johnson, Judith Keohan, Marianne Johnson, Nancy Copeland, Erin Hill, Frank Tarlow, Michael J. Wells, Deborah Sczerzen, Robert Martucci, John Justason, James Helin, Walter Niemi, Reino	1,131.00 4,621.50 16,638.81 2,375.00 2,789.50 7,332.03 33,110.89 37,495.02 27,060.16 47,233.51 37,172.26 34,521.21 28,601.85 29,466.83 34,089.87 28,604.87 35,253.09 37,675.47 35,580.78 37,841.35 27,060.15 1,100.00 49,279.06 1,900.00 2,893.52 22,381.93 23,011.64 22,437.62 21,826.33 21,520.17
			29.466.83
Ewing, Nieta			
Holway, Ellen			
			23,011.64
	20,471.27		
Smith, Richard	22,899.95	Ignachuck, Jean E.	1,462.07
Desaro, MaryJane	3,459.60	Jablon, Paula	12,535.50
Dunnigan, Ann	1,192.72	Vacco, Ellen	6,919.08
Erb, Janet	7,853.04	Gannon, Cathryn	18,691.00
Dunlap, Carole	3,077.00	Parker, Neil	22,981.96
Wheeler, Nancy	33,085.15	Fleury, Patricia	8,212.11
Saxelby, Alison	3,344.75	Tijerina, Servando	2,163.00
Donovan, Melinda	2,387.50	Juliano, Diane	9,375.00
Griffin, Constance	7,361.88	Smith, Beverly	3,925.00
Gormley, Gloria	18,450.34	Marshall, Doris	7,984.69
Hender, Grace	18,116.78	DeGrappo, Ann	15,491.30
Moore, Colleen	14,972.97	Koskinen, Linda	23,001.31
Kendra, Janet	11,223.70	Camfield, Anne	1,447.50
McDonald, Gail	16,526.14	Armour, Mary Anne	14,836.87 14,158.71
Lochiatto, Lorraine	22,027.30	Murphy, Tammy	13,698.95
Daniliuk, Susan	5,309.81	MacDonald, Martha	13,090.93

SALARIES AND WAGES PAID TO EMPLOYEES BY THE TOWN OF MAYNARD Some wages paid reflect overtime, private details, (non Town funds) and deferred compensation plans.

Berglind, Stacy Belsak, Elizabeth 2,572.32 Tormey, Joan 10,408.36 Weaver, Alice 12,842.94 Sweeney, Amy C. 11,171.38 DeMars, Patricia 12,246.76 McCarthy, Patricia 2,939.30 Gorman, Patricia 6,225.45 Morgan, Elizabeth 5,288.80 Morrill, Theresa Morgan, Elizabeth 5,288.80 Morrill, Theresa 5,276.80 Morgan, Elizabeth 5,288.80 Morrill, Theresa 5,276.80 Morgan, Elizabeth 6,289.71 Mardwell, Mary Lindsey, Debra L. Londsey, Debra L. Londsey, Debra L. Londsey, Debra L. Londsey, Debra L. Spanson Whittemore, Martha 7,907.06 Morgan Elizabeth 7,907.06 Mahoney, C. Mahon				
Weaver, Alice 12,842.94 Green, Fern 12,333.91 Sweeney, Amy C. 11,171.38 DeMars, Patricia 12,246.76 McCarthy, Patricia 9,444.53 Bentzen, Billie 10,200.00 Chiasson, Hilde 2,939.30 Eannuzzo, Claire 3,976.30 Gorman, Patricia 6,225.45 Lalli, Olive 2,714.90 Morgan, Elizabeth 5,288.80 Morrill, Theresa 5,276.80 Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.42 Lankford, Barbara 33,932.27 Campo, Linda 10,467.76 Lankford, Barbara 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Kotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Apalazzolo, Deborah 2,275.00 Aerni, Jayne 35,199.32 Palazzolo, Deborah 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Conter, Sarah 1,				[
Sweeney, Amy C. McCarthy, Patricia 9,444.53 Bentzen, Billie 10,200.00 Chiasson, Hilde 2,939.30 Gorman, Patricia 6,225.45 Morrill, Theresa 5,276.80 Oneil, Stella 4,239.71 Sokolowski, Janet 5,439.57 Lankford, Barbara 33,932.27 Mason, Karen Lindsey, Debra L. 2,097.80 Jaffee-Zeller, Ellen 9,853.00 Kelley, Donna 5,688.36 Morrill, Theresa 5,276.80 Mason, Karen 8,624.00 Strauss, Helen 8,198.30 Agogan, Karen 8,624.00 Cotter, Sarah 33,475.00 Mahoney, C. 1,094.74 Aerni, Jayne 3,519.32 Aerni, Jayne 4,798.70 Aerni, Jayne 4,797.60 Aerni, Jayne 4,797.60 Aerni, Jayne 4,	Belsak, Elizabeth			
McCarthy, Patricia 9,444.53 Bentzen, Billie 10,200.00 Chiasson, Hilde 2,939.30 Eannuzzo, Claire 3,976.30 Gorman, Patricia 6,225.45 Lalli, Olive 2,714.90 Morgan, Elizabeth 5,288.80 Morrill, Theresa 5,276.80 Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.42 Mardwell, Mary 5,439.57 Campo, Linda 10,467.76 Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Lindsey, Debra L. 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Kay, Ruth T. 6001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 1,045.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes Deborah 6,538.25	Weaver, Alice			
Chiasson, Hilde 2,939.30 Eannuzzo, Claire 3,976.30 Gorman, Patricia 6,225.45 Lalli, Olive 2,714.90 Morgan, Elizabeth 5,288.80 Morrill, Theresa 5,276.80 Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.42 Wardwell, Mary 5,439.57 Campo, Linda 10,467.76 Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Lindsey, Debra L. 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Eambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 12,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 6,538.25	Sweeney, Amy C.			
Gorman, Patricia 6,225.45 Lalli, Olive 2,714.90 Morgan, Elizabeth 5,288.80 Morrill, Theresa 5,276.80 Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.42 Wardwell, Mary 5,439.57 Campo, Linda 10,467.76 Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Lindsey, Debra L 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.38.25	McCarthy, Patricia			
Morgan, Elizabeth Oneil, Stella 5,288.80 Morrill, Theresa Sokolowski, Janet 5,655.42 5,276.80 Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.43 5,655.42 Wardwell, Mary Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Lindsey, Debra L. 2,097.80 Strauss, Helen 8,198.30 1,094.74 Smart, Anne Marie Relley, Donna Folkelley, Donna Folke	Chiasson, Hilde			
Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.42 Wardwell, Mary 5,439.57 Campo, Linda 10,467.76 Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Lindsey, Debra L. 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Mhittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Salivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Saniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25	Gorman, Patricia			
Oneil, Stella 4,239.71 Sokolowski, Janet 5,655.42 Wardwell, Mary 5,439.57 Campo, Linda 10,467.76 Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Jaffee-Zeller, Ellen 19,508.10 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Zaniewski, May C. 1,225.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25	Morgan, Elizabeth			
Lankford, Barbara 33,932.27 Mason, Karen 8,624.00 Lindsey, Debra L. 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Lindsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25	Oneil, Stella			
Lindsey, Debra L. 2,097.80 Strauss, Helen 8,198.30 Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25	Wardwell, Mary	5,439.57		
Lindsey, Debra L. Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. Cotter, Sarah 33,475.00 Kelley, Donna Kelley, Donna Whittemore, Martha Palazzolo, Deborah Laprete, Joseph R. Syron, Susan Jacque, Gertrude Lambert, Rosanne Grierson, Gail Rodgers, Jacquelyn Faning, Irene Highfield, Shirley A. Sforza, John E. Fahle, Patricia Vellante, Sylvia B. Sullivan, Eileen Joseph R. Sullivan, Eileen Joseph R. Sullivan, Eileen Li, Marian T. Nowak, Rhea M. Zelinsky, Leah Armour, Deborah McDonald, Matthew McDonald, Matthew McDonald, Matthew McDonald, Matthew McConnor, Florence A,398.80 Murphy, Joan Murphy Mchyley Mchy	Lankford, Barbara	33,932.27	Mason, Karen	
Jaffee-Zeller, Ellen 19,508.10 Mahoney, C. 1,094.74 Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Falning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia <		2,097.80	Strauss, Helen	
Smart, Anne Marie 9,853.00 Cotter, Sarah 33,475.00 Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,325.00 Bourne, Frances F.	Jaffee-Zeller, Ellen	19,508.10	Mahoney, C.	
Kelley, Donna 5,688.36 Duggan Simonne 11,898.70 Whittemore, Martha 7,907.06 Aerni, Jayne 3,519.32 Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Zaniewski, May C. 1,325.00 Wha		9,853.00	Cotter, Sarah	
Whittemore, Martha Palazzolo, Deborah Palazzolo, McHale, Ann Palazzolo, On Palazzolo, O		5,688.36	Duggan Simonne	
Palazzolo, Deborah 2,275.00 Clark, Judith 1,500.00 Laprete, Joseph R. 4,127.76 McHale, Ann 36,967.02 Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian		7,907.06	Aerni, Jayne	
Laprete, Joseph R. 4,127.76 Smith, Mary-Lloyd 38,726.40 Byrne, Susan 10,813.98 Jacque, Gertrude 38,799.34 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Rodgers, Jacquelyn 36,665.84 Fanning, Irene 9,963.62 Highfield, Shirley A. 10,062.43 Sforza, John E. 48,291.77 Fahle, Patricia 1,613.25 Vellante, Sylvia B. 8,169.20 Vellante, Patricia 11,987.29 Vellante, Patricia 2,2100.00 Vellante, Oliver, Patricia 3,474.43 Vellante, Patricia 12,000 Vellante, Patricia		2,275.00	Clark, Judith	
Smith, Mary-Lloyd 38,726.40 Connor, Florence 4,398.80 Byrne, Susan 10,813.98 Murphy, Joan 36,701.60 Jacque, Gertrude 38,799.34 Tragash, Elizabeth 15,985.49 Lambert, Rosanne 16,642.59 Ryan, Jane 32,814.56 Grierson, Gail 10,467.76 Flerra, Mark 3,854.16 Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne		4,127.76	McHale, Ann	
Byrne, Susan Jacque, Gertrude Jacque, Ge			Connor, Florence	
Jacque, Gertrude Jacque, Gertrude Jacque, Gertrude Jacque, Rosanne Jac			Murphy, Joan	
Lambert, Rosanne Grierson, Gail Rodgers, Jacquelyn Fanning, Irene Highfield, Shirley A. Sforza, John E. Fahle, Patricia Vellante, Sylvia B. Sallivan, Eileen Zaniewski, May C. Weaver, Alice E. Weksner, Dianne Li, Marian T. Nowak, Rhea M. Zelinsky, Leah Armour, Deborah McDonald, Matthew Marcotte, Carolyn 10,467.76 Flerra, Mark Jane Ryan, Jane Stylia B. Ryan, Jane Stylia Flerra, Mark Stylia B. Danieli, Joan Lonesta Danieli, Joan Lonesta Jerra, Mark Stylia B. Ryan, Jane Stylia B. Ryan, Jane Stylia B. Ryan, Jane Stylia S. Stylia			Tragash, Elizabeth	
Grierson, Gail Rodgers, Jacquelyn Fanning, Irene Highfield, Shirley A. Sforza, John E. Fahle, Patricia Vellante, Sylvia B. Sullivan, Eileen Zaniewski, May C. Weaver, Alice E. Weksner, Dianne Li, Marian T. Nowak, Rhea M. Zelinsky, Leah Armour, Deborah McDonald, Matthew Marcotte, Carolyn 10,467.76 Flerra, Mark Danieli, Joan 10,874.43 Bowker, Alicia 14,140.74 Grossman, Susan C. 10,403.28 Lane, Patricia 11,987.29 Bourne, Frances F. 2,100.00 Lalli, Marlene 1,669.87 Cote, Sharon 2,258.97 Whalen, Brian 2,075.00 Weaver, Alice E. 4,346.84 Kay, Ruth T. 6,001.98 Tostoes, Joanne 3,503.36 Curcio, Stephen 1,057.21 Borey, Joseph 1,454.40 Mayrootte, Carolyn Flerra, Mark Danieli, Joan 10,874.43 Bowker, Alicia 14,140.74 Lane, Patricia 11,987.29 Lane, Patricia 11,987.29 Lalli, Marlene 1,669.87 Cote, Sharon 2,258.97 Armann, Edie 3,478.20 Cote, Sharon 2,258.97 Armann, Edie 3,478.20 Cote, Sharon 2,258.97 Cote, Sharon 2,206.98 Cote, Sharon 2,258.97 Cote, Sharon 2,206.98 Cote, Sharon 2,206.98 Cote, Sharon 2,2075.00 Cote, Sharon 2,208			Ryan, Jane	32,814.56
Rodgers, Jacquelyn 36,665.84 Danieli, Joan 10,874.43 Fanning, Irene 9,963.62 Bowker, Alicia 14,140.74 Highfield, Shirley A. 10,062.43 Grossman, Susan C. 10,403.28 Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Debo			Flerra, Mark	3,854.16
Fanning, Irene Highfield, Shirley A. Sforza, John E. Fahle, Patricia Vellante, Sylvia B. Sullivan, Eileen Zaniewski, May C. Weaver, Alice E. Weksner, Dianne Li, Marian T. Nowak, Rhea M. Zelinsky, Leah Armour, Deborah McDonald, Matthew Marcotte, Carolyn Mighfield, Shirley A. May C. Mak, Shirley A. Mak		36,665.84	Danieli, Joan	
Highfield, Shirley A. 10,062.43 Sforza, John E. 48,291.77 Fahle, Patricia 1,613.25 Wellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Zaniewski, May C. 1,325.00 Weaver, Alice E. 12,842.94 Weksner, Dianne 6,991.48 Li, Marian T. 4,346.84 Nowak, Rhea M. 2,735.44 Zelinsky, Leah 3,099.90 Armour, Deborah McDonald, Matthew Marcotte, Carolyn Minimizer Alice E. 10,062.43 Mexical Relation and C. 10,403.28 Lalli, Marlene 2,100.00 Lalli, Marlene 1,669.87 Cote, Sharon 2,258.97 Mhalen, Brian 2,075.00 Whalen, Brian 2,075.00 Armann, Edie 3,478.20 Lalli, Marlene 1,669.87 Cote, Sharon 2,258.97 Marcotte, Carolyn 4,255.60 Whalen, Brian 2,075.00 Marcotte, Carolyn Borey, Joanne 3,478.20 Curcio, Stephen 1,057.21 Mayes, Deborah 6,538.25		9,963.62	Bowker, Alicia	
Sforza, John E. 48,291.77 Lane, Patricia 11,987.29 Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25		10,062.43	Grossman, Susan C.	
Fahle, Patricia 1,613.25 Bourne, Frances F. 2,100.00 Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25	_		Lane, Patricia	
Vellante, Sylvia B. 8,169.20 Lalli, Marlene 1,669.87 Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25		1,613.25	Bourne, Frances F.	2,100.00
Sullivan, Eileen 3,996.35 Cote, Sharon 2,258.97 Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25		8,169.20	Lalli, Marlene	
Zaniewski, May C. 1,325.00 Whalen, Brian 2,075.00 Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25			Cote, Sharon	2,258.97
Weaver, Alice E. 12,842.94 Perry, Marcy J. 4,255.60 Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25			Whalen, Brian	2,075.00
Weksner, Dianne 6,991.48 Armann, Edie 3,478.20 Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25			Perry, Marcy J.	
Li, Marian T. 4,346.84 Kay, Ruth T. 6,001.98 Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25	50 14 24 - 13 24 - 14 24 24 24 24 24 24 24 24 24 24 24 24 24			3,478.20
Nowak, Rhea M. 2,735.44 Tostoes, Joanne 3,503.36 Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25				6,001.98
Zelinsky, Leah 3,099.90 Holway, Joanna H. 2,346.00 Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25			Tostoes, Joanne	3,503.36
Armour, Deborah 1,041.69 Curcio, Stephen 1,057.21 McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25				
McDonald, Matthew 6,207.30 Borey, Joseph 1,454.40 Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25				1,057.21
Marcotte, Carolyn 9,670.70 Hayes, Deborah 6,538.25				1,454.40
				6,538.25
			30000	

PERSONNEL STAFFING PLAN

As required by Town Charter Section 5-2, herewith is the personnel and staffing plan currently in place for all Town Departments with the excepton of the School Department.

The personnel and staffing plan is organized by department. The initials P.T. denotes Part-Time employees. Employees listed are those permanent part-time or full-time. Accompanying this plan is a chart delineating the structure of Town Government under the newly enacted Town Charter. The plan is in order as the departments appear in the budget documents.

OFFICE OF THE SELECTMEN

Town Administrator Secretary Custodian Custodian (PT) Michael J. Gianotis Jeanne Enneguess John DeMars Julie Costello

TOWN ACCOUNTANT

Town Accountant Clerk

Harry Gannon Bernadette Arsenault

TREASURER/COLLECTOR

Treasurer/Collector Clerk Clerk Clerk (PT) Carolyn Marcotte Elizabeth McQuiggan Florence Finzio Theresa Brackett

OFFICE OF THE ASSESSORS

Assistant Assessor Clerk Jacqueline Crimins Annette DeRose

TOWN CLERK

Town Clerk Asst. Town Clerk Judith C. Peterson Janice H. Barbagallo

BOARD OF HEALTH

Health Officer Clerk (PT) Gerald Collins Irene Thompkins

PUBLIC LIBRARY

Library Director Assistant Librarian Childrens/Circulation

Librarian

Clerk (PT) Clerk (PT) Page (PT)

Elisabeth Drake Kristin Bierly Mona Posinoff

Karen Wier Susan Garland

Sundry

RECREATION DEPARTMENT

Director (PT)

Joseph Kulevich

COUNCIL ON AGING

Van Driver

Information Referral Specialits (PT) Carole Barney Clerk (PT)

Sam Seel

Ann Dunnigan

POLICE DEPARTMENT

Chief Lieutenant Sergeant Sergeant Sergeant Sergeant Sergeant Inspector Officer Officer Officer

Officer Officer Officer Officer Officer Officer Officer Officer Officer Officer Officer Parking Clerk

Secretary Custodian (PT) Arner Tibbetts Alfred Whitney, Jr. Edward Lawton James Corcoran Edwin Grierson Douglas MacGlashing James Dawson

Philip Craven Thomas Natoli John Kaziukonis Karl Nyholm Charles Walsh Clifford Wilson Stephen Jones Mary McCue Alan Lappas Lisa Davis-Conway

Gregory Balzotti Thomas Boudreau Harry McMahon Theodore Michalski Position Vacant Ellen Waldron Judith Anderson Richard Smith

FIRE DEPARTMENT

Chief Captain Captain

Ronald Cassidy Francis King Robert Bernard

Stephen Kulik Captain George Hardy Firefighter Charles Morrison Firefighter Peter Oskirko Firefighter Benedetto Salvatore Firefighter Edward Lawton, Jr. Firefighter Gerald Byrne Firefighter David Hillman Firefighter William Soar, III Firefighter James MacGillivary Firefighter Peter Morrison Firefighter Anthony Tyler Firefighter Thomas Dawson Firefighter Sean Gannon Firefighter Patrick Sullivan Firefighter Michael Hamill Firefighter George Murphy Firefighter

DEPARTMENT OF PUBLIC WORKS ADMINISTRATION

Superintendent Walter Sokolowski Asst. Superintendent Vacant Clerk Patricia Coggins Clerk Dianne Brenn

Cemetery Department

Foreman John Vincent Skilled Laborer Michael Kavalchuck

Highway Department

Louis Mula Foreman Vacant Lead Mechanic Vacant Skilled Laborer Robert Rouillard Skilled Laborer Richard Malloy Skilled Laborer Paul Anderson Skilled Laborer Vacant Skilled Laborer Skilled Laborer Vacant

Tree & Parks Department

Skilled Laborer Timothy Hayes
Semi-Skilled Laborer Timothy Mullally

Water & Sewer Department

Foreman John Malloy Skilled Laborer Michael Hatch Skilled Laborer Walter Marr

Sewer Treatment Plant

Plant Manager Foreman Labortory Technician Labortory Technician Rosemary O'Loughlin Tractor-Trailer Operator Victor Vasselin

Charles Helin Edward Quebec

Several Town Departments are staffed by individuals either on a Fee Basis or Contract Basis not eligible for Town benefits. Those departments are as follow:

FINANCE COMMITTEE

Recording Secty (Contract) Ellen Waldron

TOWN CLERK

Census Workers Sundry

Voter Registrar (Flat Fee) Madeline Lukashu Voter Registrar (Flat Fee) Deborah Collins Voter Registrar (Flat Fee) Marilyn Fedele Voter Registrar (Flat Fee) Karl Hilli Madeline Lukashuk

Voter Registrar Clerk (Flat Fee) Judith C. Peterson

Sundry Election Workers Sundry Town Meeting Workers

PLUMBING

Inspector (Fee Basis)

Raymond Smith

BUILDING

Inspector (Fee Basis) Richard Roggeveen Asst. Inspector (Fee Basis) Charles Willett

WIRE

Inspector (Fee Basis) Benjamin Bigusiak

GAS

William Freeman Inspector (Fee Basis)

SEALER OF WEIGHTS AND MEASURES

Ronald Cassidy Sealer (Fee Basis)

VETERANS

Robert Bumpus Agent (Flat Fee)

DOG OFFICER

Dog Officer (Contract) Leslie Boardman

PLANNING BOARD

Administrative Asst. Louise Carroll

ZONING BOARD OF APPEALS

Administrative Asst. Elaine Olden

RECREATION (Seasonal)

Instructors, Aides, Supervisors (PT) Sundry

MAYNARD TOWN REPORT

In 1992, MAPC kicked-off a joint services initiative designed to educate and inform member communities on new and cost effective ways of doing business. Municipal information network systems, service sharing, cooperative purchasing and regional dispatch opportunities were explored.

MetroPlan 2000 1992 activities included the Council's formal adoption of the housing, land resources, and transportation elements of the plan; development of a Capital Investment Program (CIP) to examine priorities for public infrastructure investments in the region; and initiation of the Concentrated Development Center (CDC) nomination process.

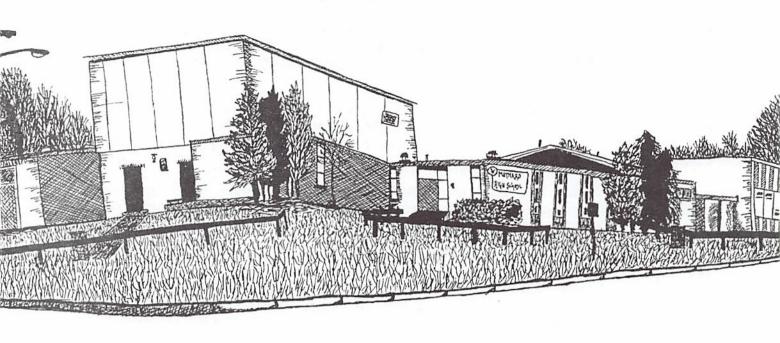
The Metropolitan Area Planning Council also began an Overall Economic Development Program (OEDP) in 1992 that is expected to result in substantial new investments in the metropolitan region from the Economic Development Administration as well as other federal and state sources.

MAPC provided staff coordination for the MAGIC subregion, of which Maynard is a member. In 1992, MAGIC implemented its developments of regional impact (DRI) process; lobbied for local option land bank legislation for open space and affordable housing; and formed a Citizen's Advisory committee (CAC) to participate in planning Route 2 improvements. In October, MAGIC sponsored a major forum for local officials on the reuse of Fort Devens. MAGIC was subsequently chosen to serve as a member of the Devens Redevelopment CAC.

Last year's Data Center services to communities included development and distribution of Community Employment Forecasts used in long range highway, transit, water, and sewer planning; sponsorship of the Boston Area Census User's Conference featuring workshops on census data applications, reviews of major demographic patterns, and information on how to use new 1990 census information; development of the community profiles, a two-page summary of the first release of the 1990 census information; and analysis of the Fiscal 1993 State Budget to help inform communities of the differences between the governor's, senate and house program appropriations. MAPC also developed an inventory of vacant sites zoned for industrial and commercial use in Maynard. The database will be marketed by the Massachusetts Alliance for Economic Development to national and international business prospects.

MAPC's 1992 transportation planning efforts included, development and distribution of the regional Transportation Improvement Program for the Fiscal Years 1993-1995. The document was distributed to all member communities and to ensure local input into the process, MAPC sponsored two information sessions on the TIP in July and again in December. Because the Intermodal Surface Transportation Efficiency Act of 1991 requires a reclassification of roadways, in 1992 MAPC also provided member communities with maps of proposed functional classifications. All communities were offered an opportunity to comment.

MAPC's technical assistance on the new National Affordable Housing Act included preparation of local Comprehensive Housing Affordability Strategies (CHAS), the HOME program, and consortia formation. On behalf of its communities, MAPC also participated in EOCD's Housing Policy Commission; supported the Housing Bond Bill; and sought a state CHAS consistent with MetroPlan 2000 and beneficial to MAPC communities.



SCHOOL

1992

REPORT

MAYNARD

MASSACHUSETTS

This cover was designed by KRISTYN MORRISSEY an Grade 11 student at Maynard High School.

Honorable Mention to:

Charles Cullinane	Grade 12
Terri Loomer	Grade 12
Danielle Kelley	Grade 12
Katie McCann	Grade 12
Matt Maria	Grade 11
Jeff Graceffa	Grade 9

ORGANIZATION OF THE MAYNARD PUBLIC SCHOOLS MAYNARD, MASSACHUSETTS 1992 - 1993

THOMAS KONETZNY MARLBORO STREET	TERM	EXPIRES	1994
PAUL HOWES 4 WILSON CIRCLE	TERM	EXPIRES	1995
CINDY PARKER 11 WARREN STREET	TERM	EXPIRES	1993
MARK WESLEY 57 GLENDALE STREET	TERM	EXPIRES	1993
CINDY RUZICH 37 THOMPSON STREET	TERM	EXPIRES	1994

SUPERINTENDENT OF SCHOOLS AND SECRETARY TO THE SCHOOL COMMITTEE

WILLIAM A. VELLANTE

897-2222

ATTENDANCE OFFICER

EDWARD LAWTON

897-1011

SCHOOL CALENDAR FOR 1992-93

Faculty Meetings	September	8,	1992
Fall Term Began	September	9,	1992
Closed-Christmas Vacation	December	23,	1992
Winter Term Began	January	4,	1993
Closed-Winter Vacation	February	15,	1993
Early Spring Term Begins	February	22,	1993
Closed Spring Vacation	April	19,	1993
Late Spring Term Begins	April	26,	1993
School Closes (Summer Vacation)	June	21,	1993

*Closing date depends on the number of "No School" days. Massachusetts State Law requires a minimum of 180 Days for Elementary and High School.

DAILY SESSIONS

Kindergarten - A.M. Session	8:50 - 11:25	
P.M. Session	12:15 - 2:25	
Green Meadow School		
GRADES 1 - 4	8:20 - 2:20	
Fowler Middle School		
GRADES 5 - 7	7:45 - 1:50	
Maynard High School		
GRADES 8 - 12	7:45 - 2:00	

HOLIDAYS

October	12,	1992	Columbus Day
November	11,	1992	Veterans' Day
November	26,	1992	Thanksgiving Day
December	25,	1992	Christmas Day
January	1,	1993	New Year's Day
January	18,	1993	Martin Luther King Day
February	15,	1993	Washington's Birthday
April	19,	1993	Patriot's Day
May	31,	1993	Memorial Day

Graduation: June 5, 1993

STORM SIGNALS

Three blasts for the first four grades, five blasts for all schools. Blown at 7:00 A.M. and 7:30 A.M.

Announcements for "NO SCHOOL" will be broadcast over Radio - WBZ
T.V. - Channels 4 and 5

SCHOOL PERSONNEL

ADMINISTRATION				
High School				
Principal Junior High	Donald Cranson	19	9/75	BS Fitchburg State; M.A. Assumption
Principal	Robert Brooks	17.4	2/74	BA Western NM; M.Ed. Fitchburg
JHS Assistant Principal	Steven Soldi	10	9/83	BS Bridgewater; MA Worcester State
Elementary Principal	Frank Hill	36	8/77	BS Boston Univ; M.Ed. Boston University
Elementary Asst.		30	WII	bo boston only, made boston onlyer ore;
Principal	Donald Holm	19	9/76	BS/M.Ed. Boston University
GREEN MEADOW SCH	100L			
Pre-School	Patricia Lane	3	9/89	BA Boston College; MA, Framingham
Kindergarten	Barbara Hill	19	1/76	BS Mass School of Art
Kindergarten	Barbara Horman	25	9/74	BSE Univ of Wisconsin
Kindergarten	Rosamond Monahan	4	9/88	BA/M.Ed. Boston College
Kindergarten	Kenneth Avery	3	9/89	BA Brandeis Univ.
Transition	Stephanie Zerchykov	21	9/71	BSE State/Fram.
Grade 1	Daria Benham	22	9/70	BSE Northeastern; MS Lesley
Grade 1	Nancy Wheeler	23	9/69	BS Worcester State
Grade 1	Patricia Craig	10	9/83	BS Framingham State
Grade 1	Gayle Mara	12	4/83	BS Framingham State; MA Regis
Grade 1 (L/O/A)	Debra Anderson	4	9/87	BA Univ of Mass
Grade 1 (Sub)	Diane Weksner	6	1/92	BS,MS Central Conn. Univ.
Grade 1	Candace Ewing	3	9/90	BA Purdue; M.Ed. Indiana Univ.
Grade 2	Susan Pomfred	21	9/71	BSE State/Fram
Grade 2	Edith Ojala	24	9/68	BS Fitchburg State
Grade 2	Elizabeth Niland	25	9/67	AB International College; M.Ed. N.E.
Grade 2	Susan McNamara	17	9/75	BS Framingham State
Grade 2	Rebecca Ames	3	9/89	BA Azusa Pacific; MS Calif State
Grade 2 (Sub)	Douglas Swain	10	9/90	BA Colorado; M.Ed. Boston College
Grade 2 (L/O/A)	Amy Hartwell	4	10/87	BA Keene State
Grade 3	Nancy Johnson	4	9/89	BA Tufts; MS Wheelock
Grade 3	Joyce Sinicki	16	10/76	BS Framingham State
Grade 3	Rita Seymour	26.8	9/68	BS Tufts Univ.
Grade 3	Joanne Pasquantonio	23	9/69	BS Fitchburg, M.Ed. Framingham
Grade 3/4	Susanne Meade	17	9/73	BA Boston College
Grade 4	Ellen Holway	21	9/72	AB Colby, M.Ed.Lowell

Grade 4 Grade 4 Grade 4 (L/O/A) Grade 4 (Sub)	Marianne Keohan Judy Johnson Beverly Metcalf Denise Swajian	26 20 25 2	9/64 9/70 9/74 1/92	BA Emanuel, M.Ed. Boston State BA Univ. of N.M. BS Boston College; M.ED. Smith BA Univ of Mass
SUPPORT STAFF				
Music Physical Ed Physical Ed Art Librarian	Carol Koptiew Cynthia Kulevich Leonard Curcio Sharon Santillo Deborah Cranson	20 25 31 5 15	9/71 9/66 1/65 9/87 9/88	BM Boston Univ. BSE Bridgewater State BS & MA Western N.M. BA Univ. of Dayton; BA/M.Ed. Bridgewater State
CHAPTER ONE				
Coordinator Instructor Instructor Instructor	Ann Marie Smart Sara Cotter Ellen-Jaffee Zeller Rosanne Lambert	15 8 16 13	10/76 1/85 10/72 4/78	BS Framingham State M.Ed. Boston Univ; BA Emanual BS Boston Univ; M.Ed. Leslie BS Lesley College
FOWLER MIDDLE SC	HOOL			
Grade 5 Grade 5 Grade 5 Grade 5 Art English	Carole Burati Beverly Burns Carol Carr Joanne Alex Brian Kelley Stella Kazantzas Nancy Justason Patricia Coan Rosemarie Kessler Louis Elliott	10 21 16 4 14 24.3 8 14 14 18	11/83 9/84 1/77 9/88 9/82 9/76 9/84 9/77 10/77 9/77	BS Fitchburg BA Emmanuel; M.Ed. Salem State BA Regis BA Boston College BS Framingham State AB Merrimack College BS Framingham State; MA Framingham BA Framingham State AB Anna Marie; MA Fitchburg BA Northeastern; M.Ed. Boston State
Guidance Home Economics Industrial Arts Library Mathematics (L/O/A) (Sub) Physical Ed Science	James Owens Brenda Foss Robert Truscott Susan Gerroir Joseph Cincotta John Loyte Kristen Marek Frank Infante Herbert Symes Michael Graceffa Gary Justason Lawrence Vanaria Patricia Porter Robert Coan Douglas Miller Eileen Riley	29 10 26 12 24 24 4 0 24 16 15 11 13 30 21 14.6	9/64 9/85 9/65 9/83 9/68 9/66 9/88 2/92 9/70 9/76 9/74 10/81 9/84 9/72 9/70 1/74	BS Boston College; M.Ed. Boston State BS Framingham State; M.Ed. Fitchburg BSE Worcester State BA N.Y. State; MS Simmons BS Curry College BSE Salem State BS New York State BS St. Johns Univ. BS Boston University. BS Northeastern BS Springfield BS Suffolk Univ. BS Fitchburg; MA Framingham BA Boston College; M.Ed. Harvard BA Framingham State BS Salem State

MAYNARD HIGH SCHOOL

Art	Beverly J. Smith	30	9/67	BS Boston Univ; M.Ed. Mass College of Art
Business	Linda Mullin	9	9/86	BE Plymouth Teachers College
English	William Linney	22	1/68	BSE Keene State
23	Gary Jusseaume	15.7	12/74	BS Worcester State;MA Assumption
	Winona DiNitto	17	10/81	BA Univ of ME; MA Emerson
Poreign Language	e Elaine Reynolds	18	9/74	BA Bates College
Torergn bungang	Marcela Hayes	6	9/86	BS/BA Univ of MA
Guidance	Albert Kearney	19	9/72	AB Boston College; MA Boston College
Home Economics	Olivia Andrews (.6)	19	9/72	M.Ed. Framingham State
Industrial Arts		27	9/68	BSE Fitchburg State
Library	Linda Wasiuk	21	9/71	BS Northeastern; MA Fitchburg
Mathematics	Kenneth Najjar	29	9/65	BSE Keen; MAM Weslyan U.
Hatticilatios	Arthur St.Germain	22	9/70	AB Boston College; MA Boston College
	Patricia Hebert	11	9/86	BA Salem
Music	Richard Cain	11	9/83	BM St. Michael's College
	or Jennifer Jones	9	9/88	BM Boston Conservatory of Music
Physical Ed	Leonard Curcio	31	1/65	BS & MA Western N.M.
rilysical bu	Bruce Koskinen	27	9/68	BS Eastern Tennessee University
Science	John Cole	28	9/63	BS Ohio State; M.Ed. Boston State
DC1611C6	George Wing	28	9/64	BS Gorham State; MS Worcester
	Shirley Klepadlo	23	9/71	BA Anna Maria; MS Rutger Univ.
Social Studies	John Lent	23	9/68	BA Univ. of Mass; M.Ed. Framingham
Social Studies	Bruce Pekkala	21	9/70	BA University of Mass.
	Allen Stebbins	17	9/75	BA C.W. Post College, N.Y.
	Lisa Donohue	7	9/86	BA Colby; M.Ed. Northeastern
	LISA DONONAC	ľ	77 00	bh corby, in bar not cheaseern
PUPIL SERVICES				
School Adjustme	nt			
Counselor	Arlene Fuchs (1/2)	17	3/79	BA Simmons; MS Boston University
(1/2	2) Elizabeth Tragash	9	2/86	BA Clark Univ; MA Simmons
School Nurse	Mary White	11	9/81	RN St. Elizabeth's School of Nursing
SPED Teachers	Ann McHale	16	1/7	BS Boston State; M.Ed. Framingham State
	Jacquelin Rogers	21	9/74	BA Framingham State; M.Ed. Regis
	Gertrude Jacque	15	9/79	BA Univ. of Mass; M.Ed. Framingham State
	Joan Murphy	19	2/84	BA Seton Hill; M.Ed. Lesley
	Jane Ryan	24	9/80	BS & M.Ed. Syracuse University
(Director)	John Sforza	20	9/78	BSE Boston State; M.Ed. Boston College
	M.L. Smith	12	9/76	BA Smith; M.Ed. Lesley
	Barbara Lankford	7	9/86	BS Ball State; MS Indiana University
Speech/Hearing				
Assistant	Irene Panning	16	9/76	

SPED Assistants	Susan Byrne	12	9/80
	Joan Danieli	6	9/86
	Gail Grierson	10	1/83
	Linda Campo	5	11/87
	Shirley Highfield	4	11/88
SACC PROGRAM			
Director	Gail Casella	4	9/88
	Deborah McNulty	4	9/88
	Ruth Cooper	2	9/90
	Cindy Ann Moultrop	3	8/89
	Lois Cohen	2	9/90
	Hilary Axtman	3 2 2	9/90
CLERICAL STAFF			
Payroll Clerk	Ann DeGrappo	7	2/85
	k Gloria Gormley	24	9/68
Secretary/	k ofolia ootmicj	61	// 00
Superintendent	Lorraine LoChiatto	22	5/70
Bilingual & Spe		66	W 10
Secretary	Alicia Bowker	12	9/80
High School	Linda Koskinen	12	9/80
nigh School			
	Tammy Murphy	4	12/88
Junior High	Janet Kendra (.5)	2	9/90
	Gail McDonald	9	9/83
	Marianne Armour	8	9/84
	Doris Marshall	4	4/89
Green Meadow			
	Grace Hender	12.5	2/78
	Coleen Moore	1	7/91
CUSTODIANS			
High School	Edward Beals	17	7/75
	Robert Sczerzen	9	4/83
	Richard Smith	3	5/88
	Walter Helin	5	1/87
Junior High	Joseph Deardon	13	11/79
	Robert Finnila	9	7/83
	James Justason	7	3/85
Green Meadow	Reino Niemi	4	5/88
	Antonio Maria	24	1/66
(Floater)	Walter Justason	5	4/87
12.000017	John Martucci	8	5/84
		•	J. 01

ANNUAL REPORT OF THE SUPERINTENDENT OF SCHOOLS

It is not often that an individual can serve as an Interim Superintendent of Schools in the same school system on separate occasions. The first was in 1989 upon the resignation of Dr. Eileen Ahearn, and now most recently, upon the resignation of Dr. Gregory Ciardi in April when he decided to enter the private sector.

It was not until July that I returned to serve as your Interim Superintendent. I was greeted with the announcement that a fire had taken place at the Maynard High School. This report, therefore, will review the events of the school since July.

Before writing about the fire and other events, it should be noted that Paul Howes was elected in May to serve on the School Committee. Upon the resignation of Robert Geldart, Mark B. Wesley was appointed to serve until the next election. Thomas Konetzny, who was elected Chairman of the Committee, subsequently resigned in December. The appointment of his replacement has not been made at this writing. Paul Howes, who was serving as Vice Chairman, now serves as the Chairman.

The School Committee worked diligently to establish its goals for the ensuing year. At the conclusion of their meetings, the goals established were: EDUCATIONAL EXCELLENCE, ACCOUNTABILITY TO THE COMMUNITY, A QUALITY OF LIFE FOR THE STUDENTS, AND A QUALITY OF LIFE FOR ITS EMPLOYEES.

The Committee then moved forward to address the issues that confronted them. Among them were: the selection of a new Superintendent: the preparation needed for the opening of school due to the fire which destroyed the cafeteria, the kitchen, the auditorium and the stage; the appointment of a Special Education Director, a Business Manager, and a Technology Coordinator; collective bargaining; the utilization of the Coolidge building; School Choice; the housing of grade eight students in the High School; a Visiting Committee at the High School for the purpose of accreditation; the implementation of the Technology Network in the schools; the announcement of the Massachusetts Educational Assessment Programs (MEAP) scores; and the preparation for a FY94 budget.

FIRE AT THE HIGH SCHOOL

Much has been written about the fire at the High School and the considerable damage that occurred beyond the confines of the fire itself. Smoke, of course, permeated the building and there was concern as to whether or not that school could be opened on time in September. The cooperate effort among the Selectmen, the School Committee, the Town Manager (Mike Gianotis), and the High School Principal (Don Cranson) made the opening of school a reality. At this writing, the remodeling of the kitchen, the auditorium and the stage are not complete. Progress, however, has been most gratifying.

THE SELECTION PROCESS

The School Committee addressed the need for a process to select and appoint a Superintendent. They hired the services of the New England School Development Council (NESDEC) to advertise for qualified candidates. The Committee then announced the selection of a screening committee comprising of parents, students, town officials, teachers, and senior citizens. George Shaw, Selectman, served as Chairman of the Committee. Upon completion of thorough interviews, the selection committee presented four candidates to the School Committee for their review. At this writing three candidates are being researched. The selection of the new Superintendent in all probability will have been completed in January.

SCHOOL CHOICE

School Choice continues to be a matter of concern to the School Committee and the community. One hundred and thirteen (113) students have left the school system since the inception of the school choice program. A concerted effort is being made to retain the students currently attending the schools. A strong sense of pride and confidence permeates the school among the students and the employees. The recent MEAP scores have considerably enhanced the image of the Maynard High School. Having earned the second highest scores in the Commonwealth has accorded the High School many positive news reports. Since the vote of the School Committee to allow school choice students in the schools, twelve (12) students from surrounding communities have opted to attend the Maynard Public Schools.

TECHNOLOGY NETWORK

This report could not be complete without mention, acknowledgment and appreciation of the cooperation and partnership that exists between the Maynard Public Schools and the Digital Equipment Corporation. A network of computer systems has been established to provide for the best technology possible. The impact of the project is a major step in the advancement of technology instruction and the instructional capabilities of the staff. Digital has installed terminals in all three schools and has most recently contributed sixty (60) additional PC's to be utilized at the discretion of the school staff and administration. The training provided by the DEC representatives can not be measured in a monetary value. The ongoing communication currently existing is additional evidence of the commitment that DEC has made to the Maynard Public Schools, and it is sincerely appreciated.

GRADE EIGHT TRANSITION

The School Committee took a major step in its realignment of the grade eight class. After much deliberation it voted to move the eighth grade from the Fowler Middle School to the High School. Naturally, there was considerable concern among the parents, but the decision was sound, and it has enabled eighth grade students to participate and experience broader academic and extra curricula activities than those in the Middle School.

RETIREMENTS

Four staff members have announced their intent to retire at the conclusion of the school year: Mrs. Barbara Hill, a kindergarten teacher, who has served twenty years announced her retirement in concert with that of her husband Frank Hill. Frank has served as the Green Meadow Principal for the past sixteen years.

Gloria Gormley has announced her retirement after twenty-four years of service in the Central Office.

Grace Hender will retire after serving fifteen years at the Central Office, Maynard High School and Green Meadow.

Mary White, after twelve years as the School Nurse plans to retire in June.

Best wishes for a long and happy retirement are extended to each of the retirees.

CONCLUSION

In conclusion, I would like to express my appreciation to the School Committee for its perseverance, understanding, and support of the educational programs. I also wish to acknowledge the cooperation, sincerity and dedication of the administration. The instructional and supportive staff have been most conscientious in their efforts to provide a quality education for the students. Without the support, cooperation and assistance of everyone, the successful operation of the schools would have been difficult. Thank you all for making my stay in Maynard a pleasant one.

Respectfully submitted,

William A. Vellante Interim Superintendent of Schools

DEPARTMENT OF SPECIAL EDUCATION & RELATED SERVICES

ANNUAL REPORT 1992

DR. JON WALEK DIRECTOR

Personnel

The 1992 school year has been year of transition for Special Education and Related Services. There have been a number of faculty changes/transfers over this academic year. Mrs. Roseanne Lambert transferred into the Special Needs Fowler School Resource Room Program as a .5 FTE teacher. She has previously taught in the Chapter I Program. Mrs. Ann McHale also joined the Resource Room teaching staff at the Fowler Middle School. Mrs. McHale had previously taught in the High School Special Needs Resource Room Program. Mr. John Sforza returned to his post as High School Resource Room teacher, after serving as Director of Deparment for the past two years. Dr. Jon Walek joined the Department as Director of Special Education as of September 1, 1992. Mrs. Susan Daniliuk resigned her position as School Health Aide at the Green Meadow School in November, 1992. She was replaced by Mrs. Joan Martell in December of that same year. Mrs. Patricia Mercury was appointed by the Maynard School Committee as a part-time secretary in the Special Education Office in December of 1992. She assumed her duties on January 4, 1993.

All of the above personnel, with the exception of Mrs. Mercury and Mrs. Martell, assumed their present assignments with the start of the 1992-93 school year in September of 1992.

Enrollment

From January 1, 1992 to December 31, 1992, the Special Education student population received instruction and related support services (i.e., Speech and Language, Occupational Therapy, Physical Therapy, School Adjustment Counseling, School Psychology and Services for the Visually Impaired) and has shown a steady and consistent demand for services. There have been no substantial changes in the total number of students served, which remains high in relationship to the overall total school population.

Special Education referrals for evaluations from January 1, 1992 to December 31, 1992, have shown an increase of 67 percent over the previous year. As of December 31, 1992, the Special Education Department was serving a total of 217 students in our Public Schools, Assabet Valley Collaborative Programs and in private day and residential approved educational facilities.

	Number of 1/1/92	of Students 12/21/92	Percentage (+ or -)
GREEN MEADOW SCHOOL (PRE-K - GR. 4):			
Resource Room Programs (502.1 - 502.3)	73	83	+ 14%
Multi-Categorical, Substantially Separate Programs (502.4)	10	11	+ 10%
FOWLER MIDDLE SCHOOL (GR. 5, 6, 7):			
Resource Room Program (502.1 - 502.3)	36	34	- 6%
Multi-Categorical, Substantially Separate Programs (502.4)	8	5	- 37%
MAYNARD HIGH SCHOOL:			
Resource Room Program (502.1 - 502.3)	29	40	+ 38%
Multi-Categorical, Substantially Separate Program (502.4)	10	11	+ 10%
PRESCHOOL SPECIAL NEEDS PROGRAM: (Green Meadow School) (502.8)	6	7	+ 16%
ASSABET VALLEY COLLABORATIVE & STUDENT EXCHANGE PROGRAMS: (Preschool, Multi-disability & High School Alternative Programs)	13	13	0%
PRIVATE DAY & RESIDENTIAL EDUCATION PROGRAMS:	7	10	+43%

Analysis

Present enrollment data indicate the following trends. There were major increases in the number of students referred for Special Education evaluations by faculty, staff and families. As of December 31, 1992, the Department was serving 217 of the entire Pre-Kindergarten to Grade 12 population. This present percentage is above the Collaborative average (17.3%) and significantly above the national average (10%) of students receiving Special Education services. This trend indicates a strong need for the development of building-based support teams to address student needs prior to Special education referrals and the need to effectively educate regular faculty and administration on making appropriate curriculum modifications and in implementing more effective learning strategies and practices based on the indivdualized learning needs to the student population at each grade level.

It is also important to note that our present Preschool age population (ages 3 and 4 years) is exhibiting a greater range of developmental delays and diagnosed disabilities, many of which fall within the moderate to severe range. This will continue to challenge our teaching and support staff to provide an appropriate educational program to these students in the least restrictive educational environment which is presently a significant educational program mandate under both federal and state law.

The 1992 school year has also shown an increase in the utilization of both Occupational Therapy and Physical Therapy services. As of the end of 1992, 16 students (Pre-Kindergarten to Gr.12) were receiving these services. This is a 6% increase over the previous academic year (1991). These service decisions are made at an Indivdual Education Plan meeting where there is a discussion of test results. Services can only be provided with the written approval of the parent or guardian of the student in question.

The Department conducted 299 Team meetings in the course of the 1992 calendar year. Team meetings consist of the following types: initial referral for evaluation, discussion of test results, annual review or tri-annual review, and program review meetings. Each meeting involves at least three or more faculty and staff, and school personnel, in addition to invited parents or guardians and any other advocates that the parents may request to be present at these meetings. Each Team meeting takes approximately 45 to 90 minutes, or more, to complete their assigned tasks depending on the complexity of the learning problems in question. Our teaching and diagnostic staff spend approximately 90 minutes to four hours, (or more) per student in their evaluation. Approximately two hours of addition time is spent in the development and refinement of an Indivdual Education Plan (IEP), and another 45 minutes to one hour is spent in duplicating and carrying out the required administrative tasks of logging in new students, recording the purpose and type of meeting and in providing copies of the Plan to all Team members.

The Department is also responsible for conducting an Annual Child Find Screening and Evaluation procedure for students suspected of having special needs for children ages 3+ years. A Kindergarten screen of approximately 119 students is also conducted annually. Vision and hearing screenings are also conducted for students in Grades K to 6, 8 and 11 (923 students).

Scoliosis screenings are also performed on students on an annual basis on students in Grades 5 through 9 (375 of students).

Additionally, the Department is also responsible for providing educational and other related theraputic services to students who are unable to attend school due to temporary illness, accident or injury (if the student is absent for 14 days and less than 60 days. These services are provided to approximately 5 to 10 students per year. These students may receive these services if they are confined to a hospital, clinic or home setting.

Professional Development

The Department conducts ongoing professional development activities for its members and for the general faculty as needed. The following list of activities were notable for the 1992 calendar year:

ACTIVITIES	DATE	PARTICIPANTS
Vision Impaired Workshop for Selected School Teachers & Transportation Personnel	1/92 - 6/92, 9/92	LEA Staff & Trans. Providers
Special Students & Their Needs	1/92 - 6/92	Trans. Providers
Special Education Regulations	1/92 - 6/92 (Staff Mtg.)	
Discussion of Local Policies on Procedures in Identification, Service Provision	2/92	SPED Staff
Confidentiality & Student Records	9-10/92	SPED Staff & Related Services Personnel
Behavior Management Issues & Techniques	2/92, 6/92, 10/92	SPED Staff Paraprofessionals
Discipline, Related School Issues	1/92, 5/92	Parents, Regular Education Staff, SPED Staff
Curriculum Modifications	2/92, 4/92, 9-10/92, 12/92	Elementary School Staff, Parent Group, Parapro- fessional Staff

Program Evaluation/Program Audit Activities:

Self evaluation and independent evaluation of program compenents found the following:

PROGRAM	FINDING		RECOMMENDATION(S)	OUTCOME/STATUS	
Resource Programs	 Instructional tuinequities	itor	Re-evaluate positions, salary status	Not addressed as of 1/93	
u	·		Give tutors greater notice on re-hire	Will be imple- mented 6/93	
н		in	Hire FT Adjustment at Jr. High & Elem. level	Recommend FT Sch. Psycholo- gist FY94 Budg.	
и	Student's needs tate employment FT Speech/Langua Pathologist	of	Hire FT Speech/Language Pathologist	9/92 FT Speech/ Language Path- ologist employ- ed	

PROGRAM	FINDING	RECOMMENDATION(S)	OUTCOME/STATUS
Resource Room Programs (K-12)		management model after	Forward recom- mendation to Bldg. Principal
	Diversified curricu- lum needed for SPED students at H.S.	Study implementation of vocational training, work study component at H.S.	Review recom- mendation with Bldg. Principal & SPED Staff
	Need to establish teacher assistance Teams (K-12) to reduce SPED refer- rals	Implement teacher assistance Team models in all School Buildings	Establishment of teacher assistance Teams, 9/93 to 6/93
Substantially Separate Programs (K-12)	Need to provide stu- dents with greater instructional sup- port materials	Students have need for more specialized instructional materials /resources. Provide resources to be in compliance with meeting student needs	chase necessary
u .	Need to train/work w/regular education teachers on student inclusion	School system should provide teacher in- service training on strategies to assist integration of SPED students	Systemwide training taking place on stu- dent assistance Team formation K-12
n.	Team Evaluations, Re-evaluations are behind schedule due to manpower short- age in psychologi- cal & cognitive evaluations	Need for more profes- sional assessment time to be in compliance with time require- ments for evaluations	Budget request for FT School Psychologist for FY94 SY

We hope that the above information has been helpful to you in your review of the operation of our Department.

Respectfully submitted,

Dr. Jon Walek

Director of Special Education

15 January 1993

REPORT OF THE PRINCIPAL OF THE GREEN MEADOW SCHOOL

Dear Mr. Vellante:

I hereby submit the Annual Report for the year 1992.

Personnel

Due to Maternity Leaves or other leaves of absence, we have a few new faces. Miss Denise Swajian is first grade and Mrs. Florence Connors in 4th grade.

Enrollment

Our enrollment figures for six years.

1988	540	students
1989	616	
1990	641	
1991	653	
1992	610	
1993	635	projected

Our enrollment seems to be stabilizing at around 610 to 630 students or around 120 students in each grade.

Kindergarten

We continue to screen all in-coming Kindergarten children. This year, 1992/93 Kindergarten sign up will take place the week of April 12, 1993, with the actual screening taking place on May 4 and 5. A child must be 5 years old by October 1 of the year they will be attending. A birth certificate is required when parents sign up their child for screening.

Facilities

We are now in the fifth year of using the new and renovated facility. It is a first class educational facility that still attracts building committees from other Towns.

The Parents Group Playground Committee, led by Mrs. DeMars and a small but dedicated group of volunteers, repaired the playground and replaced the infamous rice gravel with 100 tons of washed sand. It has been a very popular up-date with the children.

Curriculum

We continue to review and up-date the curriculum, in particular, the Reading/Language Arts Curriculum has been

re-written and a final draft will be submitted for approval this Spring. We are currently reviewing a new book series to see which system best fits the objectives of our new curriculum.

Science is being re-written and up-dated to a "hands-on" curriculum under the capable direction of Don Holm, Assistant Frincipal.

In Math, teachers continue to attend workshops on "Math Their Way", and "Math, A Way of Thinking". Math will be the next priority.

Several of the staff are taking the John Safier course on improving class instruction. By the use of tests to analyze curriculum, we discovered a need to add an analytic writing component to the Language Arts Curriculum and a need to examine the existing Math Curriculum.

Special Programs and Field Trips

Each Grade goes on at least one field trip a year and has one special "in-house" program each year. The Kindergarten does not go on field trips, but the Audubon Society Ark comes in to them and does live animal presentations. We go on field trips to the Aquarium, the Worcester and Boston Science Centers and to Flimouth Flantation, to name a few. The 4th grade goes on an overnight trip to Camp Bournedale in Flymouth. MA.

"In-House" programs include "Song Shu", a presentation of oriental culture, native american presentations and cultural or dance presentations.

All of the above is funded by our very active and supportive Green Meadow PTA. The cultural events are scheduled and booked by Mrs. Athorn, PTA Cultural Affairs Chairperson, who has done an excellent job for the past few years.

Green Meadow PTA

We have an extremely strong and supportive PTA at Green Meadow. They have raised between \$12,000 and \$14,000 each year. Using a needs assessment procedure, they solicit parent input, then prioritize and allocate their funds.

They run a Holiday Shoppe for the children, a Book Fair, a Magazine Drive, Sportswear Sale and a Spring Carnival.

Through this group funnels a large group of volunteers who help in many ways. Room mothers, field trip chaperones, library aides, computer lab aides, book publishers and typists, you name it, the volunteers have done it.

This would not and could not be the educational plant it is without the superb help of the PTA and volunteers.

Other Helpers

The Maynard DPW, Police Department, and Fire Department help in many ways. Special Fire Safety Programs, School Safety and Drug Programs by Officer Cliff Wilson; the DPW's help in removing the gravel and putting the sand onto the playground. Without this help, many of the tasks that need to get done, would not be done properly.

Summary

The Green Meadow has been even more heavily used than usual. The fire at the High school moved some adult ed courses to Green Meadow. We have had the High School cheerleaders here, along with Cub Scouts, Brownies, baton lessons, etc. In many ways, Green Meadow is evolving into a true community resource.

Like all Town Departments, we could use more funds for supplies and for basic maintenance.

We have been steadily losing ground in several areas, like maintenance and supplies. If it continues, it is going to effect the education available to our children.

Personal Note

I first became involved at Green Meadow, 25 years ago, when I co-chaired the Kindergarten addition building committee. 16 years ago, I came on board as the Green Meadow Principal.

I am retiring in June of this year, and would like to thank everyone, students, parents, staff and townspeople who have helped me make these last 16 years some of the most happy and productive years of my life. I will miss the children and staff, but it is time for Barbara and I to move on to another phase of our lives.

Respectfully submitted,

Frank R. Hill, Jr.

Green Meadow School Principal

Frank R. Hilly.

REPORT OF THE PRINCIPAL FOWLER MIDDLE SCHOOL

OUALITY EDUCATION FOR PRE AND EARLY ADOLESCENTS

Dear Mr. Vellante:

I hereby submit the Fowler Middle School Principal's Annual Report in memory of Amy Amicangelo. Amy died at home on August 6th after a long illness. She was an 8th grader and daughter of Steve and Nancy and sister to Amanda. We will miss her.

I would like to thank you and the Maynard School Committee for their continued support and encouragement. Also, I would like to recognize the teachers at Fowler Middle School for their commitment to seeing that the kids come first.

This year I have implemented the following plan for school growth.

- * What you expect is what you get. We are examining our expectations and looking closely at what we expect of our students.
- * We are working to build new perceptions about our ability to educate our students by getting out the good news about FMS and being diligent in our improvement efforts.
- * Through staff development efforts we are trying to be more skillful at our craft and working to improve the quality of the things we do.
- * "We Care About Kids". We are working to use our school size as an advantage to provide a similar private school environment with individual attention and early intervention.

Invention Convention Update - Our hard working 5th and 6th graders again solved many perplexing problems during our Invention Convention.

A week before the Convention Mrs. Justason received a call from the David Letterman Show looking for some student inventors. She told them that in about a week we'll have over 170 inventors and projects. At their request, we video taped 99% of the inventors and sent four tapes to the directors of the David Letterman Show for review. They looked at the tapes and had a difficult time selecting students because of the outstanding quality of the inventions. They finally selected eight students to fly down to New York for the day to be interviewed. On February 12, 1992, five of the eight students discussed their inventions with David Letterman on national television. I am very proud of these eight students for being outstanding representatives of their school and town. I'm equally as proud of the 172 students who, once again, made the convention a successful step towards national recognition. Thank you all, and specifically, Matt Loomer, Seamus Mehigan, Mike Geldart, Andy DeMars, Mike Reilly, Matt Pomfret, Carolyn Monahan, and Tom Palola and the coordinator, Mrs. Justason.

Dare Program – Fowler Middle School in conjunction with the Maynard Police Department is presenting a drug education program for fifth grade students called "Bare". The primary emphasis of the program is to assist students in recognizing and resisting the pressures that influence them to possibly experiment with drugs. The "Dare" curriculum was developed by the Los Angeles Unified School District and is currently used in numerous school systems in Massachusetts and across the country. This program will be presented by Officer Cliff Wilson of the Maynard Police Department. He will cover such topics as How to Say No, Self-esteem Building, and Alternatives to Drug Use.

Thank You Digital - Fowler Middle School extends their gratitude to the Massachusetts Contributions Program Department at Digital Equipment Corporation for printing free of charge our 1992-1992 student handbook.

Fowler Afterschool Club - Have you been wondering what has been going on in Room 210? It's the Afterschool Club, come and visit! This

is a new afterschool program for 5th and 6th graders at Fowler from 2:00 till 6:00 P.M. We swim on Tuesdays and have half day field trips locally and in the city. Thursdays we have Girl Scouts and Fridays is cooking day. We also have homework and tutoring time, sports, sewing and lots of fun and games. The teachers of the program are Hilary Axtman and Rhea Nowak. Hilary is a graduate of Fitchburg State College with an Elementary Education Degree. She has worked for the past two years at School Age Child Care, the afterschool program at Green Meadow Elementary School. Rhea is a graduate of Bennington College and brings with her, her love of the arts and experience in camp counseling.

Nature's Classroom Update - Our 7th graders participated in this outstanding exploratory program on October 5-9 at Becket, MA in the Berkshires. During their week long stay, they learned a tremendous amount about nature, its wonders, and our responsibility to its preservation. You would have been proud of them at Nature's Classroom. They represented our school, town, and families in a most positive way. This program is possible because Fowler Middle School has a professional staff that is dedicated to providing quality education for its students. They are willing to give up time away from their families and personal responsibilities to stay with the 7th graders and assist the staff at Nature's Classroom with meeting their educational needs. I would like to thank the following staff members for helping with this program: Co-directors, Mrs. Lankford and Miss Porter, also Mrs. Coan, Mr. Kelley, Mr. Truscott, Mrs. White, Mr. Soldi, Mr. Justason, Mrs. Couture, and Mr. Cincotta. We are already making preparations for next year's trip.

<u>Poetry and Drawing Contest Winners</u> - Congratulations to the following winners of the Maynard Town Clock Contest.

Poetry - Grade 7 - Julie McCann, Potak Lam, Joseph Nichols.

Grade 6 - Paul West, Kaitlyn Corrigan, Christine Couture, Connie Vorachith

Brawing Contest - Jay Griffin, Brendan McGee, Brian Franzoni

<u>School Improvement Council</u> – This year's Council is composed of: Parents: Walter Dolan, William Gorman, and Ronald Zahn, Teachers: Bob Coan, Kristen Marek, and Nancy Justason, Community Member: Nancy MacNeil, and Chairperson, Bob Brooks. The first meeting of the 1992–93 School Improvement Council was held on 10/20/92. The Committee meets once a month and focuses its purpose on: a. Providing advice to the Principal. b. School reform and support of the Restructuring Committee. c. Taking advantage of grant funds. d. Developing goals for improvement. e. Innovation. f. Shawn Parker Fund.

<u>Carlisle Foundation Grant</u> - Concord Family Services (CFS) in association with Fowler Middle School has been selected by the Carlisle Foundation as a recipient of a grant that will allow the implementation of a People Educating People or PEP Program.

This project will focus on improving self-esteem, decision making and leadership skills of youth at the Fowler Middle School and provide role modeling and skill building for students in the lower grades. The planning phase of the PEP Program commenced on March 1st to be followed by two operating years. Fowler Middle School is honored to receive this grant and work with CFS. Beginning in October, 1992, approximately 25 7th grade students will meet weekly with two CFS staff workers to participate in a range of activities that build self-esteem, improve decision making, conflict resolution, create a greater acceptance of multicultural differences and leadership skills. During the second half of the year, these students will travel to the Green Meadow and implement learned activities with second and third graders. A range of activities will include: small group discussions, contests, games, journal writing, role playing, multicultural presentation of dress, customs and music. The goals of the PEP Program are to develop self-confidence in teenagers and to involve younger children in situations where they will have older children as positive role models.

Improving Mathematics Performance – Fowler mathematics teachers are involved in a year long innovative teacher centered staff development model designed to improve the performance of middle school mathematics students. This project takes place at the Education Development Center in Newton, Massachusetts, and is partially funded by Digital Equipment Corporation.

This project responds to the need to improve achievement in mathematics and to reverse the trend of dwindling numbers of students entering mathematics-related fields. The staff training model, developed in consultation with teachers, schools and industry centers on expanding the role of the teacher as an effective instructional leader.

Over the course of two years the project will accomplish three objectives. First, a weekly professional development seminar focusing on the content and pedagogy of teaching algebra to all students. Second, a follow-up period during which teachers will receive coaching and support from project staff. Third, a summer school and curriculum workshop for teachers to test out new strategies. While the teachers are out of the classroom at training sessions, industry personnel from New England Telephone and Digital Equipment Corp. come into the schools to substitute teach.

In closing, 8th graders no longer attend Fowler Middle School.

Last spring the Maynard School Committee voted to transfer the 8th grade students and teachers to Maynard High School. This decision was made after much study and deliberation. The reorganization has been well received by students and parents and the period of transition thoughtful and well planned. We miss the 8th grade students, their programs, challenges and uniqueness. On behalf of the students and teachers, we wish them success at their new school.

WE MAKE A DIFFERENCE TOGETHER!

BOB BROOKS

ANNUAL REPORT OF THE PRINCIPAL MAYNARD HIGH SCHOOL

Dear Mr. Vellante:

It is with pride that I submit this annual report which reflects the activities and changes during the calendar year 1992.

The August fire that swept through the high school auditorium was certainly one of the most discussed events in Maynard. Although damage from the fire was confined to the auditorium and cafeteria areas, nearly all of the building received damage from the smoke. If it had not been for the effective work of the Maynard Fire Department, this could easily have resulted in a total disaster. All of us at the high school extend our thanks to Chief Cassidy and his crew.

School opened as planned in September despite a few changes. The cafeteria was not available for use until November, resulting in lunch being served in the gymnasium. Upon completion of the auditorium this spring, we hope to hold an open house so the town can help us celebrate our new look.

We were pleased to be recognized for receiving the second highest scores in the state on the Massachusetts Educational Assessment Tests. This test measures the strength of the curriculum in reading, writing, math, science and social studies and is administered to grades four, eight and twelve. Our 1992 seniors demonstrated proficiency well above the state average in all areas with over seventy five percent exhibiting writing skills in the top two proficiency levels. We are proud of the challenging curriculum we offer our students. However, the curriculum is only as good as the teachers who develop it and then present it to the students. Maynard High School is fortunate to have many of the best teachers in the state.

The class of 1992 continued the M.H.S. tradition of earning acceptances to some of the most competitive colleges and universities in the nation. Over ninety percent of the class enrolled in two or four years post-secondary institutions. We are very proud of their accomplishments.

This fall saw the completion of nearly two years of hard work by the staff on an accreditation self-study report. A team of educators visited the high school for three days in November to validate the contents of the report and to develop a summary report to present to the New England Association of Schools and Colleges. We optimistically await their decision on accreditation this spring.

The eighth grade joined our school in September. The initial feedback has been very positve. Academically, the eighth graders have benefitted from the opportunity to take French, Spanish, keyboarding and learning skills. They have enthusiastically participated in Student Government, interscholastic athletics, band, WAVM, cheering and a variety of other clubs and activities. They have been a welcomed addition to our school.

This year's staff development was varied. Teachers participated in technology training for our new Digital terminals, cooperative learning workshops, a Skillful Teacher course and a variety of instruction/curriculum related workshops and conferences.

Our Sight and Sound course and it's two developers, Jennifer Jones, music coordinator, and Beverly Jean Smith, art teacher, continue to earn recognition. In May they presented their course to colleagues at the National Art Association Conference in Phoenix, Arizona. They will be hosting a group of educators interested in this unique course at Maynard High School next spring. We could not be prouder.

Annual Report of the Principal

Two members of our math department are participating in a three year program with teachers from other schools to develop and utilize the new math standards. Kenneth Najjar has developed an evening math tutorial program with community members volunteering to assist in tutoring students. It is in its early stages and appears to be progressing nicely.

Thanks to a generous grant from Digital, teachers are now able to communicate with each other via their new terminals. This network now extends to all three schools, facilitating teacher interaction.

Our Parents' Networking Group continues to address relevant issues related to instruction and curriculum. The fall meeting on "expectations" provided an opportunity for parents and teachers to share concerns and ideas for improvement. This type of open dialogue has become commonplace. We are fortunate to have such caring, concerned and supportive parents.

This was a busy, productive year. I would like to express my thanks to the Maynard School Committee, parents, Mr. Vellante and in particular to the staff at Maynard High School for their support and cooperation and for their continued commitment to our students.

Respectfully submitted,

Junt 8 8 house

Donald E. Cranson

Principal

Class of 1992

Michael Edward Ferguson, Jr. Nicole Dorothea Boothroyd Robert Anthony Couture Jaime Stewart Campbell -Jason Michael Campbell Richard L. Cassidy, Jr. Tracy Ann Chambers Brenda Marie Arseneau fennifer Anne DeBarge Chad Joseph Fitzgerald Michelle Renee Gaudet Scott Michael Benham +Rebecca Mary Ferris Charles R. Flagg +Alexander I. Frazier Alison Linetta Gomes David Michael DiTavi Melissa Jean Atwood Richard Arthur Horst Jennifer Hartson Erb Heather Jean Barnes Steven W. Bouffard Melissa Anne Coyle Pamela Sue DiMack Kimberly Ann Clair John Michael Fava Melissa J. Holmes Kim M. Boucher Rachel G. Ferris *+Natalia Comella -Sandra Hannon Erica Ann Dee Loralyn Davis Joanne Bajgot loey B. Crail Thomas Hilli

191

Catherine Bowen Mulrooney Stephen Edward Kaufman Edward Paul McLaughlin Stephen Michael Manero Jennifer Rebecca Quirke Brandon Matthew Place Jeffrey Whitney Howes Christopher M. Messier Michael Stephen Martell Wendy Lynn Salamone Michelle Lee Siegfriedt **+Daniel Mark Kalafatas Elizabeth Jean Marzilli Patricia Louise Moore eff Germain LeBlanc +Kimberly Jean Seller Carolyn Marie Nowd Paul Anthony Maria ennifer Ann Lucas Kristen Mari Pacini Melissa Lee Kirker enna Lynn Wright Stacey Ann Tucker Peter J. Lombardo Erica Lynne Rickel Daryl Lynn Striker Thomas M. Kelly Alicia Ann Muti Ben Van Pham -Mark W. Roy -Mario Miele an Tran

George Alexander Sklavounos Kathleen Frances McDonough



High School Commencement Class of 1992

Alumni 9

June 6, 1992

+National Honor Society

*Valedictorian ** Salutatorian

PROGRAM

Processional Pomp and Circumstance Maynard High School Band

Presiding

Principal, Maynard High School Donald E. Cranson

Pledge of Allegiance

President, Student Government Jennifer Lucas

National Anthem Paul Maria, Class of 1992, Soloist Francis Scott Key

Welcome

Journey Through Time Kathleen McDonough President, Class of 1992

Remarks

Making a Difference Salutatorian, Class of 1992 Daniel Kalafatas

Music

Maynard High School Concert Choir The Rose Amanda McBrom

Soloist: Lindsey Cotter

Remarks

Looking Towards the Future Natalia Comella Valedictorian, Class of 1992

Music

Follow Your Dream Maynard High School Concert Choir Mary Donnelly

Soloist: Ying Chen

Poem

Now is the Time

Alicia Muti

Music

Friends Like You

Vocalist: Melissa Atwood

Words and music by: Melissa Atwood and Jeff Bredbenner

Presentation of Awards

Marcela Monteros, Advisor, Class of 1992 Donald E. Cranson, Principal

Presentation of Diplomas

Superintendent of Schools

Donald E. Cranson Dr. Gregory Ciardi Marcela Monteros

Music

Alma Mater

Manty

Class of 1992 and Audience

And in the tuneful chorus blending Our dear Old Maynard High. Her fame and honor never die. We pledge our faith and homage ever We raise our voices to the sky, To thee our grand old Alma Mater, Where e'er our duty ever lies. To the glory of our school,

Recessional

Coronation March

Meyerbeer

Marshalls Kathleen McCann, President, Class of 1993 Laura McCann, President, Class of 1994 192

Director of Music

Jennifer Mitchell Jones

Band Director

Richard Cain

Class of 1992 Officers Kathleen McDonough, President Mario Miele, Vice President Sandra Hannon, Treasurer Erica Rickel, Secretary

Class Song

Time to Remember

Class Colors

Royal Blue and Black

Class Motto "Success is not the result of spontaneous combustion, you must set yourself on fire." Reggie Leach

MAYNARD PUBLIC SCHOOLS BUDGET FY 93

	FY 93
Salaries	\$4,585,409
Expense	1,382,957
Outlay	-0-
Out of State Travel	-0-
Transportation	108,000
Athletics	43,825
Total	\$6,120,825

STUDENT POPULATION

5 YEAR HISTORY

	1992-93	1991-92	1990-91	1989-90	1988-89
Pre-K K Transition 1 2 3 4	6 111 14 128 125 124 102	7 126 15 143 129 123 110	7 139 15 148 118 113 101	6 131 15 131 123 104 106	7 117 15 104 103 99
	610	653	641	616	540
5 6 7 8	95 89 84 	102 93 79 79	106 86 89 91	104 89 100 100	94 106 100 79
	268	353	372	393	379
8 9 10 11 12	75 45 51 56 52	 46 61 56 75	 58 52 74 71	52 78 70 86	78 66 84 93
	279	238	255	286	321
TOTAL	1157	1244	1268	1295	1240