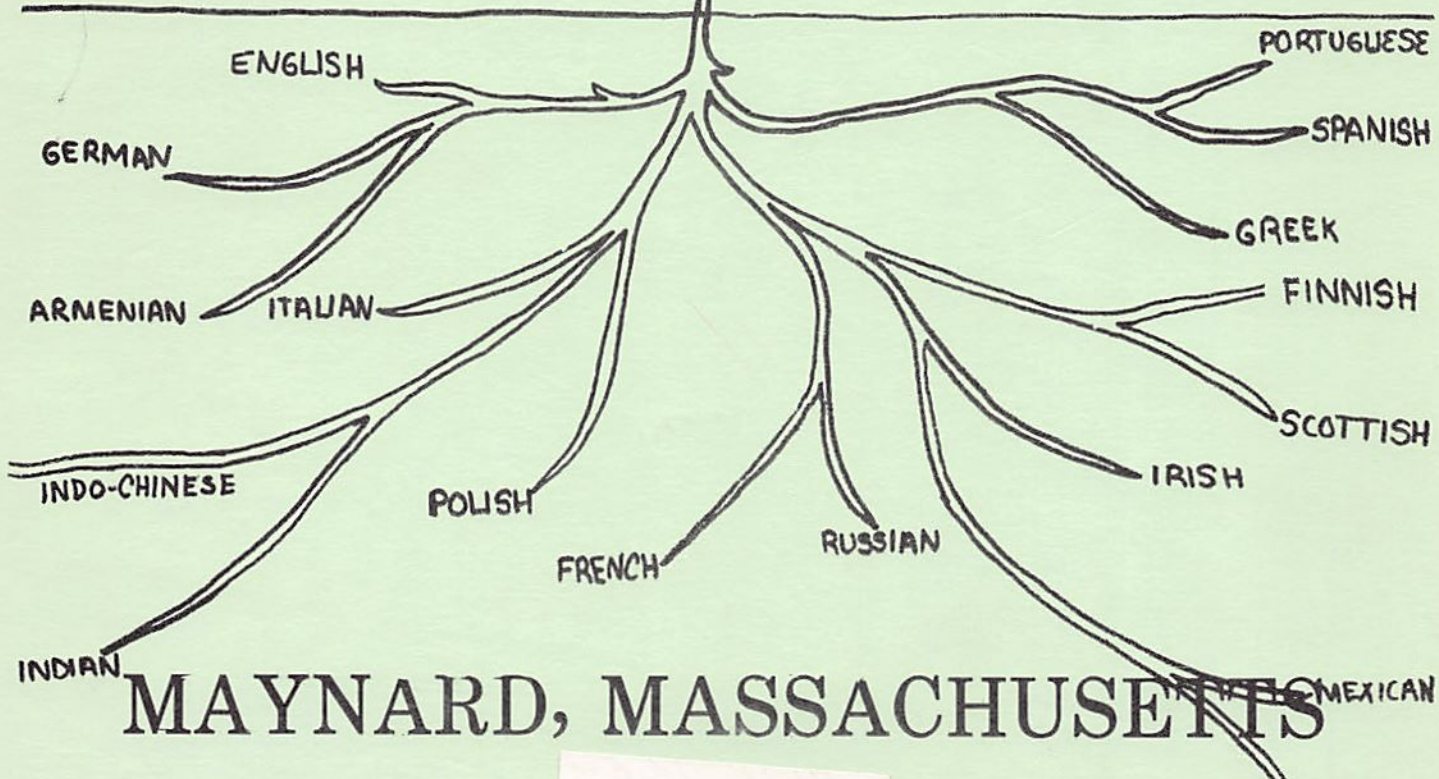


1981

# TOWN REPORT



## MAYNARD, MASSACHUSETTS

Maynard Historical Society  
Town Building  
Maynard, Mass. 01754

THIS COVER FOR THE ANNUAL TOWN REPORT WAS DESIGNED  
BY DANIELLE DENTINO, A TENTH GRADE STUDENT AT  
MAYNARD HIGH SCHOOL.

Honorable mention is also made for the effort and  
contribution of Laura Nickerson and Robin Beshta.



# ANNUAL REPORTS

OF THE

TOWN OFFICERS

INCLUDING

*The Financial Report of the Town Accountant*



## Town of Maynard

MASSACHUSETTS

FOR THE MUNICIPAL YEAR  
ENDING DECEMBER THIRTY-FIRST

# 1981

Maynard signs  
cable pact with  
Adams-Russell

Town withholds  
MBTA payment

Maynard town clerk  
resigns after 10 years

Maynard  
housing  
plan OKd

Maynard Energy Fair  
a major attraction

WAVM studio enlarged  
for fall radio, cable TV

Fort Devens lays  
claim to annex

*The big day for the parish is Nov. 1*

St. Bridget's celebrates 100th anniversary

Maynard  
gets 15%  
tax break

Maynard OKs  
construction  
of 90 condos

Maynard appoints first  
full time appraiser

Maynard to benefit under  
proposed local aid formula

Mapping plans to quit the 'T'

Elderly housing under  
construction

Revitalization  
moves forward

Maynard seeks experts

Hazardous waste panel starts



SOPHIA T. MINKO

On October 30, 1981, our popular Town Clerk "Sophie" retired from Public Service. She had devoted twenty-one years to her town.

Sophie began her public service as a clerk in the Welfare Office in April of 1961. In 1971 after the death of Ingrid Martin, Sophie was appointed to the Office of Town Clerk. In March of 1972 Sophie ran for the Office and was elected.

She is enjoying her retirement with "Joe" at their home on SummerHill Road.

The Town wishes her much happiness in her well deserved retirement, and thanks her for her twenty-one years of devotion and service to the Town of Maynard.

In Memoriam

Raymond J. Sheridan

(1909-1981)

Our looking, best describes him,  
But the eyes, the blue eyes smiling.

In our dear town, one less townie,  
Dwindling band of public servants,  
Fifty years of caring service  
To his "village" - his own birthplace.  
Living book of knowledge was he  
Of all facets of town doings.

He and Don Lent ten years 'foretime,  
Ten years 'fore town's hundredth birthday  
Urged formation of a committee,  
Bring to date the story of us,  
Ten years research, book completed,  
Every nook of town life noted,  
Thanks to foresight of men thoughtful.

When was ripped down old town building,  
Boston Nose Cane Ray retrieving,  
Three and fifty years' lost treasure  
To us safely he returning.

Public Servant - can't be faulted,  
He the honest tried to succor,  
He was one of humble many,  
More we need of men just like him.

Lighter moments I remember,  
When to ballroom hied we dancing,  
Charleston Kid I did rename him,  
Smooth on ballroom floor he gliding  
In slow Fox-trots or in Waltzes,  
But occasion when demanding  
Step upon the floor would quicken,  
Charleston once he danced with upstart,  
She was taught in school of dancing,  
She amazed at his feet nimble,  
This man older than her father.

Friend I called him, not acquaintance,  
Ward by me not taken lightly,  
Half a dozen in a lifetime,  
He faced death, as life, eyes open,  
Farewell, friend, adieu forever.

Birger R. Koski, Member of Maynard Historical Society



## Dedication



Raymond J. Sheridan, Sr.

April 20, 1909 - September 9, 1981

Superintendent of Streets	1942 - 1951
Board of Public Works	1958 - 1964
Special Water Committee	1958 - 1959
By-Law Committee	1961 - 1963
Maynard Housing Committee	1965 -
Finance Committee	1965 - 1966
Planning Board	1966 - 1972
M. A. P. C. Town Member	1967 - 1970
Building Committee D.P.M. Garage	1968 - 1971
Maynard Centennial Ball Committee	
Chairman	1971
Maynard Housing Authority	1979 - 1981
Former Democratic Town Committee Member	

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GENERAL INFORMATION

Incorporated	April 19, 1871
Type of Government	Town Meeting
Location	Central eastern Massachusetts, bordered by Stow on the west and southwest, Acton on the north, Concord on the northeast and Sudbury on the east and southeast. Maynard is located 27 miles northwest of Boston, 28 miles from Worcester, 20 miles from Lowell.
County	Middlesex
Land Area	5.24 square miles
Population 1981	9817
Tax rate 1981-1982	\$22.76 Residential \$31.71 Commercial & industrial
United States Senators in Congress	Edward M. Kennedy Paul E. Tsongas
United States Congressman Fourth Congressional District	Barney Frank
Senator in General Court Middlesex & Worcester District	Chester G. Atkins
Representative in General Court Third Middlesex District	Argeo P. Cellucci
Annual Town Meeting	Fourth Monday in April
Annual Town Election	Monday next following the fourth Monday in April - four precincts

TOWN OFFICERS

SELECTMEN

Mark L. Waldron	Term expires 1982
Albert D. Burke	Term expires 1983
Robert P. Gilligan	Term expires 1984

TOWN TREASURER

Carole Morgan	Term expires 1982
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TOWN ACCOUNTANT

\*Valerie Connor Appointed Term expires 1984  
!Donald Pfeiffer Appointed

TOWN CLERK

\*Sophia T. Minko Term expires 1983  
!Helen E. Punch Appointed

MODERATOR

Raymond W. Dionne Term expires 1982

SCHOOL COMMITTEE

Fred Loika Term expires 1982  
\*Paul Mosca Term expires 1982  
!Pamela McHugh Appointed  
Richard Gerrior Term expires 1983  
\*Herbert Symes Term expires 1984  
!Catherine Morse Appointed  
John McDonough Term expires 1984

TRUSTEE OF PUBLIC LIBRARY

Philip W. Bohunicky Term expires 1982  
Janet Gagne Term expires 1983  
Marjorie Mellor Term expires 1984

BOARD OF HEALTH

Samuel David Wade Term expires 1982  
Ralph Crandall Term expires 1983  
John Colombo Term expires 1984

ASSESSORS

\*John Piantedosi Term expires 1982  
!Anthony Maria Appointed  
\*David J. McQuiggan Term expires 1983  
!Richard Downey Appointed  
Stephen Pomfret Appointed Term expires 1984  
!Charles Nevala-Assistant Appraiser

PLANNING BOARD

\*Richard M. Nadile Term expires 1982  
!Robert Foley Appointed  
Richard Derby Term expires 1983  
Helen E. Hatch Term expires 1984  
James F. Coleman Term expires 1985  
\*Martin Maria Term expires 1986  
!James Ford Appointed



BOARD OF PUBLIC WORKS

John J. Tobin	Term expires 1982
John J. Barilone	Term expires 1983
Michael Tomyl	Term expires 1984

REGIONAL VOCATIONAL SCHOOL COMMITTEE

William J. Donahue	Term expires 1983
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CONSTABLES

Evald F. Johnson	Term expires 1983
John Marcey	Term expires 1983
Alfred Whitney, Jr.	Term expires 1983

MAYNARD HOUSING AUTHORITY

Frank E. Nee	Term expires 1982
Stanley Nowick	Term expires 1983
#Raymond J. Sheridan	Term expires 1984
Alric French	Term expires 1985
Sadie Sluyski	Term expires 1986

REGISTRAR OF VOTERS

Eino E. Nelson	Term expires 1982
*Walter W. Larkin	Term expires 1983
Madaline K. Lukashuk	Term expires 1984

COUNCIL ON AGING

Anne Duclos	Term expires 1982
Leo Mullin	Term expires 1982
Waino Ojalehto	Term expires 1982
Frank Nee	Term expires 1983
George Underwood	Term expires 1983
Patrick Lalli	Term expires 1983
Irma McCarthy	Term expires 1984
Raymond McCarthy, Sr.	Term expires 1984
Noble Morton	Term expires 1984

GOVERNMENT STUDY COMMITTEE

Robert Bottino	James Boothroyd
Janet Benson	Ruben Novack
Gladys Simpson	

CABLE TELEVISION COMMITTEE

Fred Bailey	Willis Bean
Samuel Schwartz	Roger Williams
Hurbin Engles	

ARTS LOTTERY COMMITTEE

Anthony Hale		Term expires 1983
Angela Ulrich		Term expires 1983
Richard Goddard		Term expires 1983
Deirdra Grunwald		Term expires 1983
George Anderson		Term expires 1983

DIRECTOR OF CIVIL DEFENSE

*Robert I. Macomber		Director
!Robert Nowd	Appointed	
Richard Hurd		Deputy Director

BUILDING COMMISSIONER

Richard Roggeveen		
Charles Willett		Alternate

GAS INSPECTOR

William Freeman		
Raymond Smith		Assistant

PLUMBING INSPECTOR

Raymond Smith		
William Freeman		Assistant

WIRING INSPECTOR

Benjamin Bigusiak		
Victor Caruso		Assistant

CONSERVATION COMMISSION

*Brian Gurnham		Term expires 1982
Walter Carbone		Term expires 1982
*Donald Chisholm		Term expires 1983
!Lena Blais	Appointed	
Sheila Sweeney		Term expires 1983
Edward Boyce		Term expires 1984

RETIREMENT BOARD

George Whalen		Term expires 1981
Peter Salamone		Term expires 1982
*Valerie Connor		Clerk
!Donald Pfeiffer		

BOARD OF APPEALS

Frank Bordenca		Term expires 1982
Deborah Calareso		Term expires 1982
Thomas Cavanaugh		Term expires 1983
Richard Robbins		Term expires 1983
Edward Bruckert,		Term expires 1983
Frank W. Nee		Term expires 1984
Robert Wright, Alternate		Term expires 1983



HISTORICAL COMMISSION

Joseph E. Boothroyd	Term expires 1982
Ralph L. Sheridan	Term expires 1982
Winnifred Hearon	Term expires 1983
Elizabeth M. Schnair	Term expires 1984
Birger R. Koski	Term expires 1984

RECREATION COMMISSION

Anthony Rioux	Term expires 1983
Alfred Guay	Term expires 1983
Dorothy Maki	Term expires
Frank Hill	Term expires 1984

PERSONNEL BOARD

Ronald Cassidy	Term expires 1982
Christine Thorp	Term expires 1983
Judy DeMambro	Term expires 1983

FINANCE COMMITTEE

Steven Rabinowitz	Term expires 1982
Arthur Filz	Term expires 1982
William Poudrier	Term expires 1982
Douglas P. Kraus	Term expires 1983
Michael Thomas	Term expires 1984
Karl Hilli	Term expires 1984

VETERANS ADMINISTRATOR

Alfred S. Carey

SEALER OF WEIGHTS AND MEASURES

Robert Lacy

DOG OFFICER

INSPECTOR OF ANIMALS

Leslie Boardman	
Betsy B Wallace	Assistant

SEWER ADVISORY COMMITTEE

Robert E. Brown	Walter E. Carbone
Robert Chapell	John Colombo
Samuel Davis	Henry T. Hanson
James T. Hanson	William Keto
Michael D. Misslin	Ruth Regan
Richard A. Scheid	Michael Tomyl

BOARD OF HEALTH AGENT

Sandra Gabriel

\* Resigned                      ! Appointed                      # Deceased

TOWN CALENDAR

<u>OFFICE</u>	<u>TELEPHONE NUMBER</u>
BOARD OF SELECTMEN	
Tuesday, 7:00 P.M.	
Administrative Assistant	Town Hall
Secretary	897-2956
Monday - Friday 9:00 A.M. to 5:00 P.M.	
BOARD OF APPEALS	
	Town Hall
Meetings by application	
Applications may be obtained from the Town Clerk's Office	
BOARD OF ASSESSORS	
	Town Hall
Tuesday - 7:30 P.M.	
Town Appraiser and Clerk:	
Monday - Friday 9:00 A.M. to 5:00 P.M.	897-2954
BUILDING INSPECTOR	
	Town Hall
Tuesday, 7:30 P.M.	897-2956
CIVIL DEFENSE	
	Town Hall
Director - Tuesday - 7:30 P.M.	
Meetings First Tuesday - 7:30 P.M.	897-2323
CONSERVATION COMMISSION	
	Town Hall
First & third Tuesday - 7:30 P.M.	
DOG OFFICER	
Maynard Police Station	897-3911
FINANCE COMMITTEE	
	Town Hall
Tuesday - 7:30 P.M.	897-2957
FIRE DEPARTMENT	
To report a fire	Summer St.
	911
All other calls	897-2345
Fire Chief	897-2929
GAS INSPECTOR	
Permits may be obtained at Selectmen's Office	
BOARD OF HEALTH	
	Town Hall
First and third Tuesday - 7:30 P.M.	
Clerk: Monday and Thursday - 9:00 A.M. - 1:00 P.M.	
Tuesday and Friday - 12:00 P.M. - 4:00 P.M.	
	897-2957
Health Agent: Monday and Friday 9:00 A.M. - 5:00 P.M.	



MAYNARD HOUSING AUTHORITY Powder Mill Circle  
Third Wednesday - 7:30 P.M.  
Executive Director: Monday - Friday 9:00 A.M. - 4:00 P.M.  
897-8738

LIBRARY Main Street  
Meetings: Thursday - 8:00 P.M.  
HOURS: Monday - Wednesday - Friday 9:30 A.M. - 4:30 P.M.  
Tuesday and Thursday 1:30 P.M. - 8:30 P.M.  
SATURDAYS: 9:30 - 4:30 (please check the library for special  
Saturdays)

PLANNING BOARD Town Hall  
Second and Fourth Tuesdays - 7:30 P.M.  
Clerk: Tuesday and Thursday 9:00 A.M. - 12:00 Noon  
897-4655

POLICE DEPARTMENT Summer St.  
Chief 897-3912  
Station 897-3911  
Emergency 911

PLUMBING INSPECTOR Town Hall  
Permits may be obtained at the Board of Health Office

DEPARTMENT OF PUBLIC WORKS Town Hall  
Commissioners: Tuesday - 7:30 P.M. 897-3316  
Superintendent 897-3317  
Clerks: Monday - Friday - 8:30 A.M. - 4:30 P.M. 897-3316  
Highway Division, Winter St. 897-2901-2902  
Water Division, Winter St. - days 897-2828  
Emergencies - nights-weekends and holidays use business phone  
of Police and Fire Departments  
Waste Water Treatment Plant, Pine Hill 897-3937

SCHOOL DEPARTMENT  
Superintendent of Schools - Town Hall 897-8251  
Director of Media Services - Great Rd. 897-5213  
Fowler School - Summer Street 897-6700  
Green Meadow School - Great Rd. 897-8246  
High School - Great Rd. 897-8891  
Asst. Superintendent of Schools 897-2222  
Director of Music - Great Rd. 897-8891  
MEETING: Second and Fourth Monday - 7:30 P.M.

TOWN ACCOUNTANT Town Hall  
Monday - Friday 8:30 A.M. to 4:30 P.M. 897-4566

TOWN CLERK Town Hall  
Monday - Friday 9:00 A.M. to 5:00 P.M. 897-2958

TOWN TREASURER/COLLECTOR

Town Hall

Monday - Friday - 9:00 A.M. to 5:00 P.M.

897-2955

WIRING INSPECTOR

Permits may be obtained from the Fire Department



ANNUAL TOWN ELECTION

MONDAY, MAY 4, 1981

Pursuant to Warrant #577, the Annual Town Election was held on Monday, May 4, 1981 in all four precincts.

The polling places were prepared according to the requirements of General Laws. Total number of votes cast: 1224 ballots. (no absentee ballots were cast). Total tabulation completed and election results announced at 10:37 P. M..

Precinct #1: Warden: Theresa Morrill - Clerk: Agnes M. Grudinski  
Total number of votes cast: 317 - Tabulation completed at 10:05 P.M..

Precinct #2 Warden: Susan Fava - Clerk: Margaret Mallinson. Total number of votes cast: 316 - Tabulation completed at 9:40 P. M.

Precinct #3 Warden: Julia J. Silva - Clerk: LeeAnn M. Glazier  
Total number of votes cast: 342 - Tabulation completed at 9:30 P. M..

Precinct #4 Warden: Mary Alexanian - Clerk: Jeanne Enneguess  
Total number of votes cast: 249 - Tabulation completed at 9:15 P.M..

	Prct. 1	Prct. 2	Prct. 3	Prct. 4	Total
SELECTMAN, Three Years: Vote for One					
*Robert P. Gilligan	249	207	254	157	867
Joseph Sokolowski	56	87	77	82	302
Sundry Vote		1	1	1	3
Blanks	12	21	10	9	52
					1224
MODERATOR, One Year: Vote for One					
*Raymond W. Dionne	238	233	262	187	920
Sundry Vote			1		1
Blanks	79	83	79	62	303
					1224
TREASURER-COLLECTOR, One Year: Vote for One (To fill a vacancy)					
* Carole A. Morgan	243	238	263	196	940
Sundry Vote			1	1	2
Blanks	74	78	78	52	282
					1224
SCHOOL COMMITTEE, Three Years: Vote for Two					
*John McDonough	177	198	202	139	716
*Herbert J. Symes Jr.	188	183	239	160	770
Catherine Morse	133	140	124	88	485
Blanks	136	111	119	111	477
					2448

	Prct. 1	Prct. 2	Prct. 3	Prct. 4	Total
ASSESSOR, Three Years	Vote for One				
*Stephen T. Pomfret	207	225	239	163	834
Blanks	110	91	103	86	390
					1224
BOARD OF HEALTH, Three Years	Vote for One				
*John N. Colombo	226	222	253	187	888
Sundry Vote		1			1
Blanks	91	93	89	62	335
					1224
BOARD OF HEALTH, Two Years	Vote for One		(To fill a vacancy)		
*Ralph J. Crandall	204	212	240	177	833
Blanks	113	104	102	72	391
					1224
BOARD OF HEALTH, One Year	Vote for One		(To fill a vacancy)		
*Samuel David Wade	231	224	253	184	892
Blanks	86	92	89	65	332
					1224
BOARD OF PUBLIC WORKS, Three Years	Vote for One				
*Michael Tomyl	197	203	212	165	777
Sundry Vote		1			1
Blanks	120	112	130	84	446
					1224
Trustee of Public Library	Three Years		Vote for One		
*Marjorie W. Mellor	208	208	224	170	810
Blanks	109	108	118	79	414
					1224
PLANNING BOARD, Five Years	Vote for One				
*Martin Maria	10	9	6	6	31
Blanks	303	307	330	241	1181
Sundry Vote	4		6	2	12
					1224
MAYNARD HOUSING AUTHORITY.	Five Years		Vote for One		
*Sadie Sluyski	244	232	274	192	942
Blanks	73	84	68	57	282
					1224

Attest:

Sophia T. Minko  
Town Clerk



ANNUAL TOWN MEETING  
TUESDAY, MAY 26, 1981 7:30 P.M.  
MAYNARD HIGH SCHOOL AUDITORIUM OFF GREAT ROAD

Pursuant to Town Warrant #578, the Annual Town Meeting was called to order by Moderator Dionne on Tuesday, May 26, 1981 at 7:30 P. M. and who declared that a quorum was present. Four hundred eighteen voters were present.

A moment of silent meditation was observed. Guests were acknowledged and admitted. The workings of the secret ballot was explained by the Moderator. Motion made and passed to waive the reading of the warrant as a whole.

Motion made and passed that no new articles be taken up after 11:00P.M. Motion made and passed that the Annual Town Meeting be postponed on Monday, June 1, 1981 to 8:15 because the Special meeting will begin at 7:30 P. M.

ARTICLE 1: Voted to accept the report from the Board of Assessors and insert it in the 1980 Annual Town Report.

Changes were also reported by the Finance Committee in warrant.

ARTICLE 2: VOTED Yea: 292 - Nea: 30 that the Town will pay various elected Town Officers in accordance with Chapter 41, Section 108 of the General Laws. Said salaries to be effective from July 1, 1981 to June 30, 1982 unless sooner changed by the vote of the Town. For changes in personnel during the year, the salary will be pro-rated, at the said rates according to length of service.

The rate shall be:

Moderator	\$100.00
Town Clerk	15,120.00
Treasurer- Collector	21,060.00
Selectmen, 3 members each	850.00
Public Works Commissioners, three	850.00
Board of Assessors, 3 members each	850.00
Board of Health, 3 members each	100.00
Library Trustees, 3 members each	25.00
School Committee, 5 members	None
Planning Board, 5 members	None
Housing- Authority, 5 members	None

Article sponsored and recommended by the Finance Committee.

ARTICLE 3: VOTED unanimously that the Town will authorize the Town of Maynard to accept and expend Federal Revenue Sharing Funds. These funds will be used to purchase and/or offset the cost of procuring certain items by various departments of the Town.



Article 4: Motion by the Finance Committee to pass Article 4 as printed in the warrant. Amendment by the Board of Selectmen to amend Section 102, B, D, & E. Defeated.

VOTED Yea: 320 - Nea: 56 that the Town will raise and appropriate from taxation the sums of money to meet salaries and wages of Town Officers and employees expenses and outlays of the Town Departments, and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for fiscal year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums to be listed below in the column entitled "Recommended FY 82 Appropriation." Further to accept and expend Federal Revenue Sharing Funds, Federal Revenue Sharing Income Funds, and State Funds to offset certain salaries and expenses or outlays as listed below against specific line items.

Sponsored by the Finance Committee. Appropriation: \$333,205.00.

Article 5 : Motion by the Finance Committee to pass Article 5 as printed in the warrant. Amendment by Leo Mullin to change section 216A-defeated.

VOTED Yea: 292 - Nea 37 that the Town vote to raise and appropriate the sums of money to meet salaries and wages of Town Officers and employees expenses and outlays of the Town Departments, and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for Fiscal Year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums to be listed below in the column entitled "Recommended FY '82 Appropriation". Further to accept and expend Federal Revenue Sharing Funds and Federal Revenue Income Funds and State Funds to offset certain salaries or expenses or outlays as listed below against specific line items.

Sponsored by the Finance Committee. Total appropriation \$392,880.00.

Article 6: Motion by the Finance Committee to vote on the article as printed in the warrant. Amendment by Fire Chief George Whalen that the Town amend Article 6, Line item 302, Section A - Fire Department Salaries by adding to Section A the sum of Seventeen Thousand (\$17,000.00) Dollars. Seventeen Thousand (\$17,000.00) Dollars to be transferred from Article 9, Line Item 604, Compulsory Unemployment Compensation, Section C, Fire Department.  
Voted Yea: 283 - Nea: 110 - Amendment carried.

Amendment By Police Chief Arner Tibbets that the Town amend Article 6, Line Item 301, Section A, Police Department Salaries by adding to Section A the sum of \$48,000.00. \$31,000.00 to be taken from free cash and \$17,000.00 to be transferred from Article 9, Line Item 604,, Compulsory Unemployment Compensation, Section B



Article 6 (continued)

Police Department. Voted Yea: 265 - Nea 121. Amendment carries.

VOTED Yea: 269 - Nea 87 that the Town will raise and appropriate from taxation an/or transfer from available funds or otherwise provide the sums of money to meet salaries and wages of the Town Officer and employees, expenses and outlay of the Town Departments and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for Fiscal Year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums, to be as listed below in the column entitled "Recommended FY '82 appropriation." Further, to accept and expend Federal Revenue Sharing Funds, Federal Revenue Sharing Income Funds, other Federal Funds, and State Funds to offset certain salaries or expenses or outlays as listed below against specific line items. Sponsored by the Finance Committee. Appropriations \$1,142,153.00.

Article 7: VOTED Yea: 299 - Nea: 41 that the Town will raise and appropriate from taxation or otherwise provide the sums of money to meet salaries and wages of Town Officers and employees, expenses and outlays of the Town Departments, and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for Fiscal Year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums to be listed below in the column titled "Recommended FY 82 Appropriation." Further to accept and expend Federal Revenue Sharing Funds, Federal Revenue Sharing Income Funds, other Federal Funds, and State Funds to offset certain salaries or expenses or outlays as listed below against specific line items. Sponsored by the Finance Committee - Appropriation \$882,611.00

Article 8: VOTED Yea: 293 - Nea: 33 that the Town will raise and appropriate from taxation to provide the sums of money to meet salaries and wages of the Town Officers and employees, expenses and outlays of the Town Departments, and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for Fiscal Year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums, to be listed below in the column entitled "Recommended FY 82 Appropriations." Further to accept and expend Federal Revenue Sharing Funds, Federal Revenue Sharing Income Funds, other Federal Funds, and State Funds to offset certain salaries or expenses or outlays as listed against specific line items. Total \$3,906,266.00.

ARTICLE 9: Motion by William Keto of the Finance Committee to pass Article 9 as printed in the warrant. Amendment By Fire Chief George Whalen to transfer \$17,000.00 from the 604 account Line B to 301 Section A, Police Account and \$17,000.00 from the 604 Account, Line C to 302 Account, Section A: Fire Salary Account. Voted Yea: 254- Nea: 48 - Amendment carried. VOTED Yea: 231 - Nea: 24 that the Town raise and appropriate from taxation to provide the sums of money to meet salaries and wages of Town Officers and employees, expenses and outlays of the



(Article 9 - continued)

of the Town Departments, and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for Fiscal Year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums to be listed in the column titled "Recommended FY 82 Appropriation." Further to accept and expend Federal Revenue Sharing Funds, Federal Revenue Sharing Income Funds, and other Federal Funds, and State Funds to offset certain salaries or expenses or outlays as listed against specific line items.

Article 10: VOTED Yea: 202 - Nea: 7 that the Town appropriate from taxarion the sums of money to meet salaries and wages of Town Officers and employees, expenses and outlays of the town departments and other sundry miscellaneous but regular expenditures necessary for the operation of the Town for Fiscal Year 1982 (July 1, 1981 to June 30, 1982). Said sums of money or any other sums to be listed in the column entitled "Recommended FY 82 Appropriations." Further to accept and expend Federal Revenue Sharing Funds, Federal Revenue Sharing Income Funds, other Federal Funds, and State Funds to offset certain salaries or expenses or outlays as listed against specific line items.

Article 11 VOTED unanimously that the Town will rescind its acceptance and approval of Chapter 433 of the Acts of 1966, as approved July 18, 1966 and effective January 1, 1967. (M.B.T.A.)

Article 12: VOTED that the Town will accept Cemetery Funds, some to be invested at interest to perpetually care for their lots and surroundings at Glenwood Cemetery.

Raymond & Rose St.Hilaire	\$300.00	Joseph & Cynthia Kulevich	\$120.00
Frank Pazaricky	120.00	John A. & Constance Doran	120.00
Alice Pinolehto	120.00	Anthony & Sigrid Palmaccio	120.00
Michael & Mary Maglione	120.00	Edward & Frances Beals	120.00
Jeffrey D. Long	120.00	Michael & Florence Tomy	120.00
Edward & Susan Byrne	120.00	Neil & Josephine Phaneuf	120.00
Kevin Spratt	120.00	Edward & Gail Grierson	120.00
Marjorie Wyman	60.00	Donald & Barbara Hatch	120.00
Paul & Pamela McHugh	120.00	Donald & Barbara Hatch	120.00
Mr. & Mrs. Joseph Thomas	120.00	Anthony & Rose Ferrechio	120.00
Benedetto & Josephine Salvatore	120.00	Mrs. Alice Boeske	120.00
Alice M. Benedict	120.00	Mrs. Alice Boeske	120.00
Severi Paanen	240.00	George Bogonovich	120.00
Gerald & Mary Pendergast	120.00	Marie Poirier	150.00
Sidney & Susan Mason	300.00	Mr. & Mrs. J.F. Cunningham	150.00
George Bogonovich	120.00	Anthony Fedele	150.00
Thomas B. & Toni Ann Lydon	120.00	Arnold & Florence Anderson	150.00
Anthony & Sigrid Palmaccio	120.00	A.R. Mikkonen-Betty Borin	120.00
David & Jeannette Rezuke	120.00	Fanny Helander	150.00
David & Jeannette Rezuke	120.00	Mrs. Joseph Hinkle	150.00
Vincent V & Mary Vinciguerra	120.00	Michael & Alfred DeGrappo	120.00
Janet M. Messier	120.00	Doris L. Gauthier	150.00
Olavi & Minerva G. Warila	120.00	James F. Brown	75.00
John E. Erb	300.00	Sanfrid Pihlaamaki	300.00
Kylli A. Kangas	120.00	Albert W & Winnifred Clerk	150.00



TOWN OF HAYNARD--- OPERATING BUDGET

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	% DIFF. AS RECOMMENDED
<b>1.GENERAL GOVERNMENT (ARTICLE NO. 4)</b>					
<b>101.TOWN MODERATOR</b>					
A. SALARY	\$100.00	\$100.00	\$100.00	0.000	0.000
TOTAL	\$100.00	\$100.00	\$100.00	0.000	0.000
Z OF TOTAL BUDGET	0.001	0.001	0.001		
<b>102.BOARD OF SELECTMAN</b>					
A. SALARY	\$34,931.00	\$30,298.00	\$30,298.00	-13.263	-13.263
B. EXPENSES	\$4,860.00	\$4,110.00	\$3,860.00	-15.432	-20.576
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. SALARY (TOWN BUILDING)	\$24,403.00	\$24,140.00	\$17,995.00	-1.078	-26.259
E. EXPENSES (TOWN BUILDING)	\$18,055.00	\$15,030.00	\$14,330.00	-16.754	-20.631
F. OUTLAY (TOWN BUILDING)	\$1,000.00	\$0.00	\$0.00	-100.000	-100.000
G. OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	0.000	0.000
H. BAND CONCERT	\$1,200.00	\$0.00	\$0.00	-100.000	-100.000
I. CHRISTMAS LIGHTS	\$500.00	\$0.00	\$0.00	-100.000	-100.000
J. PRINT OF TOWN REPORT	\$4,000.00	\$3,000.00	\$2,500.00	-25.000	-37.500
K. LEGAL FEES	\$17,500.00	\$18,000.00	\$18,000.00	2.857	2.857
L. GRANTS CONSULTANT	\$1,000.00	\$0.00	\$0.00	-100.000	-100.000
M. INSURANCE PREMIUMS	\$95,000.00	\$96,042.00	\$96,942.00	2.044	2.044
TOTAL	\$202,449.00	\$191,520.00	\$183,925.00	-5.398	-9.150
Z OF TOTAL BUDGET	2.381	2.428	2.428		
<b>103.TOWN ACCOUNTANT</b>					
A. SALARY	\$31,946.00	\$31,946.00	\$30,567.00	0.000	-4.317
B. EXPENSE	\$1,900.00	\$1,900.00	\$1,900.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$33,846.00	\$33,846.00	\$32,467.00	0.000	-4.074
Z OF TOTAL BUDGET	0.398	0.429	0.429		
<b>104.TOWN TREASURER AND COLLECTOR</b>					
A. SALARY	\$39,706.00	\$39,706.00	\$41,266.00	0.000	3.929
B. EXPENSE	\$14,893.00	\$21,647.00	\$14,893.00	45.350	0.000

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	XDIFF AS RECOMMENDED
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. TAX TITLE EXPENSE	\$2,000.00	\$5,000.00	\$2,000.00	150.000	0.000
E. OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	0.000	0.000
F. COST OF BORROWING	\$5,000.00	\$5,000.00	\$2,500.00	0.000	-50.000
TOTAL	\$61,599.00	\$71,353.00	\$60,659.00	15.835	-1.526
Z OF TOTAL BUDGET	0.724	0.904	0.801		
105. BOARD OF ASSESSORS					
A. SALARY	\$12,404.00	\$12,846.00	\$12,846.00	3.563	3.563
B. EXPENSE	\$9,727.00	\$7,828.00	\$7,528.00	-19.523	-22.607
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$22,131.00	\$20,674.00	\$20,374.00	-6.584	-7.939
Z OF TOTAL BUDGET	0.260	0.262	0.269		
106. FINANCE COMMITTEE					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$200.00	\$170.00	\$160.00	-15.000	-20.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$200.00	\$170.00	\$160.00	-15.000	-20.000
Z OF TOTAL BUDGET	0.002	0.002	0.002		
107. PERSONNEL BOARD					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$30.00	\$0.00	\$0.00	-100.000	-100.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$30.00	\$0.00	\$0.00	-100.000	-100.000
Z OF TOTAL BUDGET	0.000	0.000	0.000		
108. TOWN CLERK					
A. SALARY (\$824.00 from Free Cash)	\$26,371.00	\$24,296.00	\$26,240.00	-7.868	-3.621
B. EXPENSE	\$2,400.00	\$1,350.00	\$1,350.00	-43.750	-43.750
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$28,771.00	\$25,646.00	\$27,590.00	-10.862	-6.969
Z OF TOTAL BUDGET	0.338	0.325	0.353		
109. ELECTIONS AND REGISTRATIONS					
A. SALARY	\$2,646.00	\$2,450.00	\$2,450.00	-7.407	-7.407
B. EXPENSE (\$1,000 FROM FREE CASH)	\$1,850.00	\$850.00	\$1,850.00	-54.054	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000



	AFFROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	%DIFF AS RECOMMENDED
D. TOWN MEETING AND ELECTIONS	\$3,880.00	\$3,600.00	\$3,600.00	-7.216	-7.216
E. PRIMARIES NOV. ELECTIONS	\$3,500.00	\$0.00	\$0.00	-100.000	-100.000
TOTAL	\$11,876.00	\$6,900.00	\$7,900.00	-41.900	-33.479
% OF TOTAL BUDGET	0.140	0.087	0.091		
10. INSURANCE COMMITTEE (PART OF SELECTMEN'S BUDGET)					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSES	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. PREMIUMS	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$0.00	\$0.00	\$0.00	0.000	0.000
% OF TOTAL BUDGET	0.000	0.000	0.000		
111. BY-LAW COMMITTEE					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSES	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$0.00	\$0.00	\$0.00	0.000	0.000
% OF TOTAL BUDGET	0.000	0.000	0.000		
112. GOVERNMENT STUDY COMMITTEE					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$50.00	\$30.00	\$30.00	-40.000	-40.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$50.00	\$30.00	\$30.00	-40.000	-40.000
% OF TOTAL BUDGET	0.001	0.000	0.000		
TOTAL GENERAL GOVERNMENT	\$361,052.00	\$350,239.00	\$333,205.00		
% OF TOTAL BUDGET	4.246	4.380	4.210		

	AFFROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	%DIFF AS RECOMMENDED
<b>2.PUBLIC SERVICES (ARTICLE NO. 5)</b>					
<b>201.BOARD OF HEALTH</b>					
A. SALARY	\$4,696.00	\$4,484.00	\$4,484.00	-4.514	-4.514
B. EXPENSE	\$32,548.00	\$21,524.00	\$21,048.00	-33.870	-33.332
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. HEALTH INSPECTOR	\$8,460.00	\$8,460.00	\$8,460.00	0.000	0.000
E. MOSQUITO CONTROL	\$8,600.00	\$8,000.00	\$6,800.00	0.000	-15.000
F. C.O.D.E	\$3,000.00	\$3,000.00	\$2,550.00	0.000	-15.000
G. WALDEN CLINIC	\$9,446.00	\$9,990.00	\$9,446.00	5.759	0.000
H. TRASH COLLECTION	\$165,000.00	\$175,000.00	\$175,000.00	6.061	6.061
TOTAL	\$231,150.00	\$230,458.00	\$227,788.00	-0.299	-1.454
% OF TOTAL BUDGET	2.719	2.921	3.007		
<b>202.SANITARY LANDFILL COMMITTEE</b>					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$0.00	\$0.00	\$0.00	0.000	0.000
% OF TOTAL BUDGET	0.000	0.000	0.000		
<b>203.PLUMBING INSPECTOR</b>					
A. SALARY (FEES REIMBURSED TO TOWN)	\$2,000.00	\$2,000.00	\$1,600.00	0.000	-20.000
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$2,000.00	\$2,000.00	\$1,600.00	0.000	-20.000
% OF TOTAL BUDGET	0.024	0.025	0.021		
<b>204.BUILDING INSPECTOR</b>					
A. SALARY (FEES REIMBURSED TO TOWN)	\$6,000.00	\$7,650.00	\$6,000.00	27.500	0.000
B. EXPENSE	\$250.00	\$212.00	\$200.00	-15.200	-20.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$6,250.00	\$7,862.00	\$6,200.00	25.792	-0.800
% OF TOTAL BUDGET	0.074	0.100	0.082		
<b>205.WIRE INSPECTOR</b>					
A. SALARY (FEES REIMBURSED TO TOWN)	\$1,800.00	\$2,000.00	\$1,800.00	11.111	0.000
B. EXPENSE	\$50.00	\$100.00	\$25.00	100.000	-50.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$1,850.00	\$2,100.00	\$1,825.00	13.514	-1.351
% OF TOTAL BUDGET	0.022	0.027	0.024		
<b>206.GAS INSPECTOR</b>					
A. SALARY (FEES REIMBURSED TO TOWN)	\$1,300.00	\$1,040.00	\$1,105.00	-20.000	-15.000
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$1,300.00	\$1,040.00	\$1,105.00	-20.000	-15.000
% OF TOTAL BUDGET	0.015	0.013	0.015		
<b>207.SEALER OF WEIGHTS AND MEASURES</b>					
A. SALARY	\$600.00	\$600.00	\$600.00	0.000	0.000
B. EXPENSE	\$250.00	\$100.00	\$50.00	-60.000	-80.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000



	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	XDIFF AS RECOMMENDED
TOTAL	\$850.00	\$700.00	\$650.00	-17.647	-23.529
% OF TOTAL BUDGET	0.010	0.009	0.009		
208. VETERANS AGENT AND BENEFITS					
TOTAL	\$1,000.00	\$850.00	\$1,000.00	-15.000	0.000
% OF TOTAL BUDGET	0.213	0.191	0.227		
A. SALARY	\$2,078.00	\$1,446.00	\$1,228.00	-30.414	-40.905
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$15,000.00	\$12,750.00	\$15,000.00	-15.000	0.000
D. VETERANS BENEFITS	\$18,078.00	\$15,046.00	\$17,228.00	-16.772	-4.702
TOTAL	\$13,701.00	\$11,429.00	\$11,428.00	-16.583	-16.590
% OF TOTAL BUDGET	0.161	0.145	0.151		
209. DOG OFFICER					
TOTAL	\$100.00	\$100.00	\$100.00	0.000	0.000
% OF TOTAL BUDGET	0.001	0.001	0.001		
A. SALARY	\$1,700.00	\$1,428.00	\$1,428.00	-16.000	-16.000
B. EXPENSE (DOG BOARDING)	\$12,000.00	\$10,000.00	\$10,000.00	-16.667	-16.667
C. DOG OFFICER CONTRACT	\$13,701.00	\$11,429.00	\$11,428.00	-16.583	-16.590
TOTAL	\$100.00	\$100.00	\$100.00	0.000	0.000
% OF TOTAL BUDGET	0.001	0.001	0.001		
210. INSPECTOR OF ANIMALS					
TOTAL	\$2,000.00	\$1,700.00	\$1,700.00	-15.000	-15.000
% OF TOTAL BUDGET	0.024	0.022	0.022		
A. SALARY	\$650.00	\$500.00	\$500.00	76.923	-23.077
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$15,000.00	\$12,750.00	\$15,000.00	-15.000	0.000
TOTAL	\$650.00	\$500.00	\$500.00	76.923	-23.077
% OF TOTAL BUDGET	0.008	0.015	0.007		
211. PLANNING BOARD					
TOTAL	\$55,949.00	\$55,378.00	\$47,557.00	-1.021	-14.999
% OF TOTAL BUDGET	0.008	0.015	0.007		
A. SALARY	\$22,296.00	\$22,296.00	\$18,952.00	0.000	-14.998
B. EXPENSE (\$1,390 FROM DOC LICENSE FUND)	\$0.00	\$0.00	\$0.00	100.000	100.000
C. OUTLAY (\$11,000 FROM FREE CASH)	\$0.00	\$0.00	\$0.00	0.000	0.000
D. OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	0.000	0.000

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	ZDIFF AS RECOMMENDED
<b>214. CONSERVATION COMMISSION</b>					
TOTAL	\$78,245.00	\$88,674.00	\$77,509.00	13.329	-0.941
% OF TOTAL BUDGET	0.920	0.985	0.982		
A. SALARY					
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$620.00	\$527.00	\$527.00	-15.000	-15.000
	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$620.00	\$527.00	\$527.00	-15.000	-15.000
% OF TOTAL BUDGET	0.007	0.007	0.007		
<b>S. RECREATION COMMISSION</b>					
A. SALARY	\$25,183.00	\$20,458.00	\$20,458.00	-18.763	-18.763
B. EXPENSE	\$8,885.00	\$3,745.00	\$3,745.00	-57.850	-57.850
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. CHILD. HANDCAP. REC. PRO.	\$0.00	\$0.00	\$0.00	0.000	0.000
E. OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$34,068.00	\$24,203.00	\$24,203.00	-28.957	-28.957
% OF TOTAL BUDGET	0.401	0.307	0.320		
<b>216. COUNCIL ON AGING</b>					
A. SALARY (\$581 FROM FREE CASH)	\$11,208.00	\$13,989.00	\$11,789.00	24.813	5.184
B. EXPENSE	\$4,100.00	\$4,100.00	\$4,100.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
D. MINUTEMAN HOME CARE	\$1,628.00	\$1,628.00	\$1,628.00	0.000	0.000
E. SR. CITIZEN TRANS.	\$3,000.00	\$3,000.00	\$3,000.00	0.000	0.000
TOTAL	\$19,936.00	\$22,717.00	\$20,517.00	13.950	2.914
% OF TOTAL BUDGET	0.234	0.296	0.260		
<b>217. HISTORICAL COMMISSION</b>					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$0.00	\$0.00	\$0.00	0.000	0.000
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$0.00	\$0.00	\$0.00	0.000	0.000
% OF TOTAL BUDGET	0.000	0.000	0.000		
<b>218. MAYNARD HOUSING AUTHORITY</b>					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$0.00	\$0.00	\$0.00	0.000	0.000
% OF TOTAL BUDGET	0.000	0.000	0.000		
TOTAL PUBLIC SERVICES	\$410,798.00	\$398,706.00	\$392,880.00		
% OF TOTAL BUDGET	4.832	4.986	4.977		



3.PUBLIC SAFETY (ARTICLE NO. 6)

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	%DIFF AS RECOMMENDED
<b>301.POLICE DEPT</b>			<b>536,030.00</b>		
A. SALARY (\$19,510 FROM PARKING METER RECEIPTS, \$63,435 FROM FREE CASH)	\$508,003.00	\$536,140.00	<del>\$488,703.00</del>	5.539	-3.636
B. EXPENSE	\$44,419.00	\$44,586.00	\$44,586.00	0.376	0.376
C. OUTLAY	\$5,900.00	\$7,000.00	\$7,000.00	18.644	18.644
D. UNIFORMS	\$5,750.00	\$5,750.00	\$5,750.00	0.000	-26.087
E. TRAFFIC SIGNS	\$3,867.00	\$4,255.00	\$4,255.00	10.034	10.034
F. OUT OF STATE TRAVEL	\$150.00	\$150.00	\$150.00	0.000	0.000
G. PARKING METER REPAIR	\$750.00	\$750.00	\$750.00	0.000	0.000
TOTAL	\$568,839.00	\$598,631.00	<b>598,521.00</b>	5.237	-3.220
% OF TOTAL BUDGET	6.690	7.588	<del>6.973</del>		
<b>302.FIRE DEPT.</b>			<b>525,522.00</b>		
A. SALARY (\$197,000 FROM FEDERAL REVENUE SHARING, \$35,220 FROM FREE CASH)	\$440,056.00	\$477,588.00	<del>\$440,210.00</del>	8.529	0.035
B. EXPENSE	\$24,851.00	\$25,976.00	\$25,676.00	4.527	3.320
C. OUTLAY	\$24,540.00	\$11,590.00	\$1,500.00	-52.771	-93.888
D. AMBULANCE SALARY (\$12,208 FROM FREE CASH)	\$30,067.00	\$34,486.00	\$34,486.00	14.697	14.697
E. AMBULANCE EXPENSE	\$1,860.00	\$2,200.00	\$2,200.00	18.280	18.280
F. AMBULANCE OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
G. CLOTHING	\$3,275.00	\$4,450.00	\$4,450.00	35.878	35.878
H. OUT OF STATE TRAVEL	\$500.00	\$500.00	\$0.00	-0.000	-100.000
TOTAL	\$525,149.00	\$576,790.00	<b>508,522.00</b>	6.025	-3.166
% OF TOTAL BUDGET	6.176	7.658	<del>6.441</del>		
<b>303.POLICE AND FIRE STATION</b>					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$8,626.00	\$10,026.00	\$13,091.00	16.230	51.762
C. OUTLAY (\$1,000 FROM FREE CASH)	\$22,000.00	\$10,000.00	\$3,000.00	-54.546	-86.364
TOTAL	\$30,626.00	\$20,026.00	\$16,091.00	-34.611	-47.460
% OF TOTAL BUDGET	0.360	0.239	<del>0.204</del>		
<b>304.CIVIL DEFENSE</b>					
A. SALARY	\$0.00	\$0.00	\$0.00	0.000	0.000
B. EXPENSE	\$2,376.00	\$2,376.00	\$2,019.00	0.000	-15.025
C. OUTLAY	\$0.00	\$0.00	\$0.00	0.000	0.000
TOTAL	\$2,376.00	\$2,376.00	\$2,019.00	0.000	-15.025
% OF TOTAL BUDGET	0.028	0.030	<del>0.027</del>		
<b>TOTAL PUBLIC SAFETY</b>	<b>\$1,126,990.00</b>	<b>\$1,177,825.00</b>	<b>\$1,142,153.00</b>		
% OF TOTAL BUDGET	13.255	14.730	<del>13.644</del>		

4. PUBLIC WORKS (ARTICLE NO. 7)

401. DEPT. OF PUBLIC WORKS						
A. SALARY (\$10,228 FROM CEMETERY INCOME FUND, \$6,105 FROM GRAVE AND LOT FUND, \$26,235 FROM FREE CASH)	\$422,750.00	\$402,050.00	\$402,050.00	-4,897	-4,897	
B. EXPENSE (\$10,765 FROM FREE CASH)	\$425,021.00	\$334,346.00	\$344,561.00	-21,334	-18,931	
C. OUTLAY	\$7,600.00	\$0.00	\$0.00	-100,000	-100,000	
D. OUT OF STATE TRAVEL	\$0.00	\$0.00	\$0.00	0.000	0.000	
E. SNOW AND ICE REMOVAL	\$60,000.00	\$60,000.00	\$60,000.00	0.000	0.000	
F. LIGHTING	\$76,000.00	\$76,000.00	\$76,000.00	0.000	0.000	
TOTAL	\$991,371.00	\$872,396.00	\$882,611.00	-12,001	-10,971	
% OF TOTAL BUDGET	11.660	11.058	11.112			
TOTAL PUBLIC WORKS	\$991,371.00	\$872,396.00	\$882,611.00			
% OF TOTAL BUDGET	11.660	10.910	11.190			



	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	% DIFF. FY81-FY82	%DIFF AS RECOMMENDED
<b>5. EDUCATION (ARTICLE NO. 8)</b>					
<b>501. MAYNARD PUBLIC SCHOOLS</b>					
A. SALARY (\$131,721 FROM FREE CASH)	\$2,979,310.00	\$2,615,710.00	\$2,606,712.00	-12.204	-12.506
B. EXPENSE	\$1,052,240.00	\$932,390.00	\$932,390.00	-11.637	-11.637
C. OUTLAY	\$20,300.00	\$800.00	\$800.00	-96.059	-96.059
D. OUT OF STATE TRAVEL	\$1,400.00	\$100.00	\$100.00	-92.857	-92.857
E. TRANSPORTATION	\$100,000.00	\$85,000.00	\$85,000.00	-15.000	-15.000
F. ATHLETICS	\$36,300.00	\$46,800.00	\$46,800.00	28.926	28.926
G. FOOD SERVICE	\$2,000.00	\$25,000.00	\$25,000.00	1150.000	1150.000
TOTAL	\$4,191,550.00	\$3,705,800.00	\$3,696,800.00	-11.589	-11.804
% OF TOTAL BUDGET	49.333	46.974	46.827		
<b>502. ASSABET VALLEY VOCATIONAL SCHOOL</b>					
A. OPERATING BUDGET ASSESSMENT	\$177,121.00	\$209,466.00	\$209,466.00	18.262	18.262
(\$32,345 FROM FREE CASH).					
TOTAL	\$177,121.00	\$209,466.00	\$209,466.00	18.262	18.262
% OF TOTAL BUDGET	2.083	2.653	2.653		
<b>TOTAL EDUCATION</b>					
TOTAL	\$4,368,670.00	\$3,915,266.00	\$3,906,266.00		
% OF TOTAL BUDGET	51.399	48.965	49.481		

6.EMPLOYEE PENSIONS & BENEFITS (ARTICLE NO. 9)

601. RETIREMENT									
A. PENSIONS	\$297,930.00	\$307,365.00	\$307,365.00	3.167	3.167	3.167	3.167	3.167	3.167
B. RETIREMENT BOARD	\$700.00	\$2,565.00	\$145.00	266.429	266.429	266.429	266.429	266.429	-79.286
% OF TOTAL BUDGET	3.512	3.929	4.059	3.784	3.784	3.784	3.784	3.784	2.974
602. BLUE CROSS/BLUE SHIELD									
A. BLUE CROSS BLUE SHIELD	\$235,000.00	\$200,000.00	\$200,000.00	-14.894	-14.894	-14.894	-14.894	-14.894	-14.894
% OF TOTAL BUDGET	2.764	2.535	2.640	-14.894	-14.894	-14.894	-14.894	-14.894	-14.894
603. LIFE INSURANCE									
A. LIFE INSURANCE	\$3,200.00	\$3,200.00	\$3,200.00	0.000	0.000	0.000	0.000	0.000	0.000
% OF TOTAL BUDGET	0.038	0.041	0.042	0.000	0.000	0.000	0.000	0.000	0.000
604. COMPULSORY UNEMPLOYMENT COMPENSATION									
A. MAYNARD PUBLIC SCHOOLS	\$0.00	\$134,000.00	\$134,000.00	100.000	100.000	100.000	100.000	100.000	100.000
B. POLICE DEPT.	\$0.00	\$0.00	\$0.00	0.000	0.000	0.000	0.000	0.000	0.000
C. FIRE DEPT.	\$0.00	\$0.00	\$0.00	0.000	0.000	0.000	0.000	0.000	0.000
% OF TOTAL BUDGET	0.000	1.699	2.128	100.000	100.000	100.000	100.000	100.000	100.000
TOTAL EMPLOYEE PENSIONS & BENEFITS	\$536,830.00	\$647,130.00	\$644,710.00	6.314	6.314	6.314	6.314	6.314	6.314
% OF TOTAL BUDGET	6.314	8.093	8.597	6.314	6.314	6.314	6.314	6.314	6.314



ADIFF  
AS RECOMMENDED

ADIFF  
FY81-FY82

RECOMMENDED FY82  
APPROPRIATION

DEPARTMENT  
REQUEST FY82

APPROPRIATED  
FY81

7. DEBT AND INTEREST (ARTICLE NO. 10)

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	ADIFF FY81-FY82	ADIFF AS RECOMMENDED
701. INTEREST					
A. WATER BONDS	\$55,570.00	\$49,640.00	\$49,640.00	-10,671	-10,671
B. SEWER	\$33,945.00	\$30,655.00	\$30,655.00	-9,692	-9,692
C. SCHOOL BONDS	\$8,873.00	\$7,080.00	\$7,080.00	-20,207	-20,207
D. MUNICIPAL BUILDING	\$495.00	\$0.00	\$0.00	-100,000	-100,000
E. PUBLIC DOMAIN	\$2,327.00	\$2,082.50	\$2,082.50	-10,507	-10,507
F. SEWER PLANT	\$4,785.00	\$3,300.00	\$3,300.00	-31,035	-31,035
G. ANTICIPATION NOTES	\$53,000.00	\$60,000.00	\$50,000.00	13,208	-5,660
H. SEWER LIFT STATION	\$425.00	\$0.00	\$0.00	-100,000	-100,000
I. SANITARY LANDFILL	\$4,030.00	\$2,910.00	\$2,910.00	-27,792	-27,792
J. WHITNEY LAND	\$0.00	\$0.00	\$0.00	0.000	0.000
K. NEW SCHOOL LOAN (E&F)	\$66,397.00	\$62,310.00	\$62,310.00	-6,155	-6,155
TOTAL	\$229,847.00	\$217,978.00	\$207,977.50	-5,164	-9,515
Z OF TOTAL BUDGET	2.703	2.763	2.746		

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	ADIFF FY81-FY82	ADIFF AS RECOMMENDED
702. DEBT					
A. WATER BONDS	\$110,000.00	\$110,000.00	\$110,000.00	0.000	0.000
B. SEWER BONDS	\$60,000.00	\$60,000.00	\$60,000.00	0.000	0.000
C. SCHOOL BONDS	\$135,000.00	\$130,000.00	\$130,000.00	-3,704	-3,704
D. MUNICIPAL BUILDING	\$15,000.00	\$0.00	\$0.00	-100,000	-100,000
E. PUBLIC DOMAIN	\$5,000.00	\$5,000.00	\$5,000.00	0.000	0.000
F. SEWER PLANT	\$25,000.00	\$20,000.00	\$20,000.00	-20,000	-20,000
G. SEWER LIFT STATION	\$10,000.00	\$0.00	\$0.00	-100,000	-100,000
H. SANITARY LANDFILL	\$20,000.00	\$20,000.00	\$20,000.00	0.000	0.000
I. WHITNEY LAND	\$0.00	\$0.00	\$0.00	0.000	0.000
J. NEW SCHOOL LOAN (E&F)	\$61,000.00	\$60,000.00	\$60,000.00	-1,639	-1,639
TOTAL	\$441,000.00	\$405,000.00	\$405,000.00	-8,163	-8,163
Z OF TOTAL BUDGET	5.187	5.134	5.346		

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	ADIFF FY81-FY82	ADIFF AS RECOMMENDED
703. VOCATIONAL SCHOOL DEBT AND INTEREST					
A. CONSTRUCTION BONDS	\$32,989.00	\$11,569.00	\$11,569.00	-64,931	-64,931
TOTAL	\$32,989.00	\$11,569.00	\$11,569.00	-64,931	-64,931
Z OF TOTAL BUDGET	0.388	0.147	0.153		

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	ADIFF FY81-FY82	ADIFF AS RECOMMENDED
704. DEBT AND INTEREST PAYMENT (\$7,070 FROM SEWER SURPLUS, \$138,883 FROM WATER SURPLUS)					
TOTAL	\$0.00	\$0.00	\$0.00	0.000	0.000
Z OF TOTAL BUDGET	0.000	0.000	0.000		
TOTAL DEBT AND INTEREST	\$703,836.00	\$634,546.00	\$624,547.00		
Z OF TOTAL BUDGET	8.278	7.936	7.911		

	APPROPRIATED FY81	DEPARTMENT REQUEST FY82	RECOMMENDED FY82 APPROPRIATION	ADIFF FY81-FY82	ADIFF AS RECOMMENDED
SUMMARY					
1. GENERAL GOVERNMENT	4.246Z	4.380Z	4.210Z	\$332,381.00	
2. PUBLIC SERVICES	4.832Z	4.986Z	4.977Z	\$392,880.00	
3. PUBLIC SAFETY	13.255Z	\$1,177,825.00	\$1,077,153.00	\$1,077,153.00	
4. PUBLIC WORKS	11.660Z	10.910Z	11.180Z	\$882,611.00	
5. EDUCATION	51.399Z	\$4,368,670.00	\$3,906,266.00	\$3,906,266.00	
6. EMPLOYEE PENSIONS & BENEFITS	6.314Z	\$536,830.00	\$678,710.00	\$678,710.00	
7. DEBT AND INTEREST	8.278Z	7.936Z	7.911Z	\$624,546.00	
TOTAL	\$8,499,547.00	\$7,996,108.00	\$7,894,547.00		



Article 13: VOTED that the Town will authorize the Town Treasurer, with the approval of the Board of Selectmen, to borrow money from time to time in anticipation of the revenue of the financial year beginning July 1, 1981, in accordance with the provisions of General Laws, Chapter 44, Section 4, and to issue a note or notes as may be given for a period of less than one year in accordance with General Laws, Chapter 44, Section 17.

Article 14: VOTED unanimously that the Town authorize the Board of Selectmen and or the Treasurer to petition the State Senate and the House of Representatives to pass and enact the following:

"An act authorizing the Town of Maynard to extend the time of borrowing a certain sum of money in anticipation of Federal Grants for the construction of a Sewerage Treatment Plant."

Be it enacted by the Senate and the House of Representatives in General Court Assembled and by the authority of the same, as follows:

Section 1. Notwithstanding any provisions of section three of Chapter seventy-four of the act of nineteen hundred and forty-five to the contrary, the Treasurer of the Town of Maynard with the approval of the Board of Selectmen of said Town, is hereby authorized to renew Federal Aid anticipation notes of said Town in the amount of two hundred and fifty-five thousand, seven hundred and twenty-nine dollars, payable in not more than one year from their dates, in order to pay the Federal Aid anticipation notes of said Town dated July twenty-second, nineteen hundred and seventy-five in the amount of five hundred thousand dollars and Federal Aid anticipation notes in said Town dated October sixth, nineteen hundred and seventy-five in the amount of two hundred thousand dollars which were renewed on January twenty-second, nineteen hundred and seventy-six in the amount of seven hundred thousand dollars, and payable on January twenty-second nineteen hundred and seventy-seven and payable on July first nineteen hundred and seventy-seven, which most recently renewed on March thirty-first nineteen hundred and seventy-seven in the amount of two hundred and fifty-five thousand, seven hundred and twenty-nine dollars and payable on July twenty-first nineteen hundred and seventy-seven, which was most recently renewed on July twenty-first nineteen hundred and seventy-eight and payable July twentieth nineteen hundred and seventy-nine and payable July seventeenth, nineteen hundred and eighty, which was most recently renewed on July seventeenth nineteen hundred and eighty, and payable July tenth nineteen hundred and eighty one. Notes issued under this act for a period of less than one year may be renewed or paid from time to time by the issue of other notes, provided that the period from the date of the original note issued under this act to the maturity of any note issued to renew or pay the same debt shall not exceed one year.

This act shall take place upon its passage, and further to take all other acts necessary and relevant thereto.



Article 15: VOTED Yea: 180 - Nea: 5 that the Town will raise from taxation the sum of \$18,000.00 to the Retirement Fund as provided in Chapter 40, Section 5D to help offset future requirements of the Retirement System.

Article 16: VOTED that the Town will raise from taxation the sum of \$2,500.00 for the purpose of continuing the joint funding of the Concord/ Maynard Bus Service; and further to authorize the Board of Selectmen to enter into an appropriate one year contract to continue said service.

Article 17: VOTED that the Town will transfer from Overlay Reserve \$100,000.00 for the Finance Committee's Reserve Fund to provide extra ordinary and unforeseen expenditures of the various departments of the Town. Transfer shall be made to departments only by a vote of the Finance Committee, as provided for by Chapter 40, Section 6 of the General Laws.

Article 18: Withdrawn : Request to raise and appropriate a sum of money to be used for the completion of payment for the rehabilitation of the Fowler Junior High School.

Article 19: VOTED unanimously that the Town transfer from free cash the sum of \$2,041.90 to pay bills for a prior fiscal year of the School Committee.

Article 20: VOTED that the Town authorize the Board of Public Works to accept the sum of \$16,444.00 or any other sum to be made available for fiscal year 1982 from the Commonwealth of Massachusetts for State-aid highway purposes (Chapter 90 construction). These funds to be used for Summer Street or other such streets as approved by the State Department of Public Works.

Article 21: Withdrawn: Request to raise and appropriate the sum of \$24,000.00 for the resurfacing of Public Ways as approved by the Mass. Department of Public Works.

Article 22: VOTED Yea: 175 - Nea: 22 that the Town raise and appropriate from taxation the sum of \$6,000.00 for maintenance of Chapter 90 roads.

Article 23: VOTED that the transfer from Free Cash the sum of \$50,000.00 for resurfacing of public ways as approved by the Mass. Department of Public Works. Said sum be reimbursed to the Town as authorized by Chapter 329, Acts of 1980.

Article 24: VOTED that the Town authorize the Board of Public Works to accept and expend the amount of \$21,000.00 as provided by the Commonwealth of Massachusetts or any other sum as provided for by Chapter 825, Acts of 1974 for resurfacing to town ways.



Article 25: VOTED that the Town authorize the Board of Public Works to sell scrap metal such as iron, steel, water meters, etc. and other items of a similar nature.

Article 26: WITHDRAWN: Request of the Town to raise and appropriate from School Department Funds the sum of \$50,000.00 for the purpose of continuing an interscholastic athletic program.

Article 27: Motion by the Board of Assessors to pass article as printed in the warrant. Article ruled illegal by Town Counsel, Joseph Vrabel because no job description was submitted with the article. Article was tabled indefinitely.

On June 1st, the second session of the Annual Town Meeting, a motion was made by Selectman Mark Waldron to take up Article 27 from the table for reconsideration. Motion carried.

VOTED Yea: 129 - Nea: 68 that the Town appropriate Twenty Four Thousand Dollars (\$24,000.00) to retain the contractual services of a consultant to act as an appraiser to the Town for a period of one year. Money to come from free cash. Finance Committee recommended passage of the above article.

June 1, 1981: The second session of the Annual Town Meeting reconvened at 8:15 P. M.. Two hundred seven voters were in attendance. Guests were acknowledged and admitted.

ARTICLE 28: VOTED that the Town will authorize the Board of Selectmen to transfer funds currently held in the Jaws of Life Fund to another account designated as a public safety account under the control of the Selectmen and to dispose of such funds according to the specific purpose of that account.

ARTICLE 29: VOTED unanimously that the Town will amend the By-laws of the Town by deleting the present Section 8 of Chapter XIV reading as follows:

Section 8: No person shall drink any alcoholic beverages as defined in Chapter 138, Section 1 of the Mass. General Laws while in, or upon any public way or upon any way to which the public has a right of access, or any public park or playground or any grounds of buildings owned or in the exclusive possession under the the control of the Town of Maynard, except where, and during such time, the sale for consumption of alcoholic beverages has been permitted by license granted by the Board of Selectmen or upon any privately owned or possessed land except where consumption is with the consent of the owner or person in control thereof. Further, that a fine of \$25.00 be imposed on person cited by the Maynard Police Dept. for consuming alcoholic beverages having in his/her possession any open container, the contents of which are alcoholic beverages as defined in this statement, and substituting thereon a new section 8 of Chapter XIV reading as follows:

1. Except as permitted by license of the Board of Selectmen (the Board) of the Town of Maynard (the Town) no person shall consume or possess in a open or unsealed container an alcoholic beverage, as defined in Chapter 138, Section 1 of the General Laws of the Commonwealth of Mass., while in or upon any public property of the Town including, but not limited to the following areas:



(Article 29 continued)

- a. While in or upon any public way or any way to which the public has a right of access;
- b. While in or upon any public park or playground;
- c. While in or upon any grounds or buildings; owned by, in the exclusive possession of or under the control of the Town;
- d. While in or upon any motor vehicles travelling or remaining stationary in any public areas of the Town referred to herein.

Such public consumption shall be allowed upon any privately owned or possessed land in the Town either by the owner or person in control of land or with the consent of such owner or person in control.

2. Should a violation of this by-law occur in the presence of a police officer of the Town, such officer shall have the authority either to arrest such alleged offender without a warrant or to summons such alleged offender to court.

3. A fine of \$25.00 shall be imposed upon a person cited by the Police Department of the Town for a violation of this by-law.

Article 30: Voted unanimously that the Town voted pursuant to General Laws, Chapter 262 of the Acts of 1980, to establish a schedule of fees of the Town Clerk and take any other action relative thereto.

Chapter 262 - Section 34

Increased fees:

- |                                                                                                                                                                                                                                       |        |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| 1. For filing and indexing assignment for the benefit of creditors.                                                                                                                                                                   | \$5.00 |
| 2. For entering amendment of a record of birth of an illegitimate child subsequently legitimized                                                                                                                                      | 5.00   |
| 3. For correcting errors in a record of birth                                                                                                                                                                                         | 5.00   |
| 4. For furnishing certificate of a birth                                                                                                                                                                                              | 3.00   |
| 5. For furnishing an abstract copy of a record of birth                                                                                                                                                                               | 2.00   |
| 6. For entering delayed record of birth                                                                                                                                                                                               | 5.00   |
| 7. For filing certificate of a person conducting business under any title other than his real name                                                                                                                                    | 10.00  |
| 8. For filing by a person conducting business under any title other than his real name of statement of change of his residence, or of his discontinuance, retirement or withdrawal from, or of a change of location of such business. | 5.00   |
| 9. For furnishing certified copy of certificate of person conducting business under any title other than his real name or a statement by such person of his discontinuance, retirement or withdrawal from such business.              | 3.00   |
| 10. For recording the name and address, the date and number of the certificate issued to a person registered for the practice of podiatry in the Commonwealth.                                                                        | 10.00  |



(Article 30 continued)

11. For correcting errors in a record of death	\$5.00
12. For furnishing a certificate of death.	3.00
13. For furnishing an abstract copy of a record of death.	2.00
14. For issuing and recording licenses to keepers of intelligence offices.	25.00
15. For entering notice of intention of marriage and issuing certificates thereof.	10.00
16. For entering certificate of marriage filed by persons married out of the Commonwealth.	3.00
17. For issuing certificate of marriage.	3.00
18. For furnishing an abstract copy of a record of marriage.	2.00
19. For correcting errors in a record of marriage.	5.00
20. For recording power of attorney.	5.00
21. For recording certificate of registration granted to a person to engage in the practice of optometry, or issuing a certified copy thereof.	10.00
22. For recording the name of the owner of a certificate of registration as a physician or osteopath in the Commonwealth.	10.00
23. For recording order granting locations of poles, piers, abutments or conduits, alterations or transfers thereof, and increase in number of wires and cable or attachments under the provisions of Section 22 of Chapter 166.	25.00
	flat rate
	5.00
	additional fee
24. For examining records or papers relating to birth, marriage or deaths upon the application of any person, the actual expense thereof, but not less than \$2.00	5.00
25. For copying any manuscript or record pertaining to a birth, marriage or death.	3.00
26. For receiving & filing of a complete inventory of all items to be included in a "closing out sale" etc.	2.00
	per page
27. For filing a copy of written instrument or declaration of trust by the trustees of an association or trust, or any amendment thereof as prov. by Sec. 2, Chapter 182.	10.00
28. For recording deed of lot or plot in a public burial place or cemetery	5.00
29. Recording any other documents.	per 1st pg. 5.00
	each additional page 2.00



Article 31: VOTED Yea: 167 - Nea: 21 ( 125 votes required for 2/3 passage) that the Town will amend Section 14, site plan by deleting the following:

Adequacy of all other municipal facilities to fire and police protection and other municipal services to meet the needs of the residents to be housed on the site.

No building permit shall be issued on the site except in accordance with the terms and conditions of the site plan approval of the Planning Board. If the Planning Board shall fail to act on the site plan application within (90) days of the date of the public hearing thereon, the applicant shall be deemed approved.

If the construction or use have not begun within two (2) years of the date of the site plan approval allowing such construction or use, said approval shall lapse.

The Planning Board shall establish a filing fee, which they may amend from time to time.

AND REPLACE IT WITH THE FOLLOWING:

Adequacy of all other municipal facilities relative to fire and police protection, and other municipal services to meet the needs of the residents to housed on the site.

No building permit shall be issued on the site except in accordance with the terms and conditions of the site plan approval of the Planning Board. If the Planning Board shall fail to act on the site plan application within ninety (90) days of the date of the public hearing thereon, the application shall be deemed approved.

If the construction or use have not begun within two (2) years of the date of the site plan approval allowing such construction or use said approval shall lapse.

All expenses for advertising, engineering, and professional planning review of all plans, recording and filing plans and documents, and all other expenses in connection with, or for said plan shall be borne by the applicant. An escrow account for payment of the expenses shall be required prior to final approval of site plan.

Planning Board recommendation: The Planning Board recommends passage of Article 31 as printed in the warrant.

Article 32: VOTED Yea: 175 - Nea: 15 (127 votes required for 2/3 passage) that the Town rescind the Earth Removal By-law, Section 11 and adopt in its place the following revision:

#### Section 11 EARTH REMOVAL

##### 11 - 1 Applicability

Unless otherwise provided in this By-Law, the removal of soil, loam, peat, sand, gravel, stone or other earth material



Article 32 continued:

(herein, the "Material") from any land shall be prohibited in all districts except when such removal is incidental to and in connection with the authorized construction on such land of a building, street or other project for which a permit has been granted, or is incidental to utility or road construction authorized by the Maynard Department of Public Works. All removal operations regulated under the provisions of this By-Law shall require the issuance of an Earth Removal Permit (herein, the "Permit") prior to the commencement of any such operations.

11 - 2      APPLICATION FOR PERMITS

Application for a Permit (herein, the "Application") shall be filed with the Planning Board (herein, the "Board") upon such forms as the Board shall provide, signed by (1) the record owner of the land and (2) (if applicable) any lessee, licensee, agent, subcontractor, or other party which will conduct the removal operation.

The Application shall be accompanied by plans, drawn to scale, and specifications prepared by a Registered Professional Civil Engineer or Registered Land Surveyor setting forth the following information.

A. The specific area of land from which material is to be removed (herein, the "Site"), and, in addition, all surrounding land within one hundred (100) feet of the Site (together, herein, the "Removal Area"); the proposed finish grade and final treatment of the premises shall be shown for the entire Removal Area; and

B. All lot lines bordering upon the Removal Area with a computation of the total area of the land included therein; existing or proposed buildings and improvements; elevation contour lines having intervals of not more than two (2) feet; and

C. Soil logs indicating the type of Material expected to be removed and the estimated amount thereof; and

D. If applicable, the form of bond; and

E. Such additional information as the Board may determine necessary or relevant to the proposed excavation.

11 - 3      HEARINGS; NOTICE

A public hearing shall be held by the Board on all applications as provided in Section 11 of the Mass. Zoning Act. All expenses shall be paid by the applicant.



11-4 EARTH REMOVAL PERMITTED WITHOUT PERMIT OF THE BOARD

A. Earth removal is permitted without a permit if such removal is at the site of, incidental to, and in connection with the excavation and grading necessary for the construction on any land involved in a Municipal purpose of use which is limited to 500 cubic yards of material.

B. The Building Inspector shall, upon written request, authorize the removal of less than 500 cubic yards of Material, in the aggregate, for the duration of a particular construction project, under the following conditions:

B-1 A valid Building Permit shall have been approved and issued within the six (6) month period immediately preceding the date of request, for the land from which the Material is to be removed; and

B-2 Such removal is at the site of, incidental to, and in connection with the excavation and grading necessary for the construction authorized by said Building Permit; and

B-3 A valid definitive Subdivision Plan has been approved for the land from which the Material is to be removed and such removal is necessary for the construction of streets, the installation of utilities, and the grading of lots in accordance with such approved Subdivision Plan.

C. The moving of Material within the limits of a lot or contiguous lots in the same ownership shall not be deemed to constitute removal, and no Permit for such moving of Material shall be required, provided that no such moving shall take place across or within a public way.

11- 5 ISSUANCE OF PERMIT BY THE BOARD

In determining whether to grant a Permit hereunder, the Board shall consider the following:

A. Whether the volume proposed for removal exceeds the minimum practical amount required to accomplish the construction, development or improvement in accordance with the plans therefor;

B. Whether the plans submitted in connection with the removal are designed to minimize changes in existing contours and to enhance attractive land utilization, effective drainage, suitable road gradients, access, or other design considerations;

C. Whether the Board and Chief of Police have approved the days and hours of operation, the route of trucks to be used on any public way for the removal of earth, the estimated duration of the operation, the types of vehicles to be used and proposed travel routes for such vehicles, the destination of all material, and the proposed treatment of land during operation to minimize dust, mud and siltation;



D. Whether the removal will be detrimental or injurious to abutters or the neighborhood, either by alteration of existing topography or by a substantial change in the use of the public ways in the neighborhood;

E. Whether all applicable municipal permits and/or approvals have been obtained or are in the process of being obtained;

F.. Whether suitable provisions have been made for the stockpiling of Material removed from the Site but not yet transported from the Removal Area. Such provisions shall include a condition imposed by the Board that, should stockpiled Material remain within the Removal Area for a period exceeding thirty (30) days, such Material must be redeposited in the Site and the area of stockpiling returned to its original condition; and

G. Whether suitable provisions have been made for restoration of the Removal Area. Upon the expiration or withdrawal of a Permit or upon the voluntary or involuntary cessation of earth removal operations for a period in excess of thirty (30) days, such provisions shall include but shall not be limited to the following:

G-1 The Site and all other affected portions of the Removal Area shall be graded, leaving no slopes in excess of one (1) foot vertical to two (2) feet horizontal,

G-2 Adequate surface drainage shall be provided,

G-3 Boulders shall be either buried or disposed of and stumps shall be disposed of in a manner satisfactory to the Board,

G-4 The entire area shall be covered with not less than four (4) inches of topsoil, and

G-5 Adequate cover vegetation shall be planted; all conditions of restoration shall have been fully completed to the satisfaction of the Board prior to release of any bond by the Board.

If a Permit is granted, the Board shall impose limitations on the time and the extent of the permitted removal and such other appropriate conditions, limitations, and safeguards as the Board may deem necessary for the protection of the neighborhood and of the public health, safety, convenience and welfare of the Town. The Board shall require sufficient security, including necessary covenants, to ensure compliance with the terms, conditions and limitations of the Permit.

The concurring vote of all but one member of the Board shall be necessary for the issuance of a Permit.



11 - 6. ENFORCEMENT

This By-Law shall be enforced by the Building Commissioner of the Town.

11 - 7 PENALTY

The penalty for violation of this By-Law shall be as follows:

For the first offense:	\$ 50.00
For the second offense:	100.00
For each substantial offense:	200.00

Each separate calendar day, or part thereof, that a violation occurs or continues is considered a separate offense.

Planning Board Recommendation:

The Planning Board recommends Article 32 as printed in the warrant.

Article 33: VOTED that the Town amend the By-Laws of the Town of Maynard by deleting from Chapter XVIII, Section 8 the phrase "ten dollars for the first offense and twenty dollars for each additional "offense" and inserting in place thereof the phrase "ten dollars for the first offense, twenty-five dollars for the second offense and fifty dollars for each subsequent offense."

Article 34: DEFEATED the request of the Board of Selectmen to add a new Section 13 to Chapter XIV to read "Surplus Property By-Law."

Article 35: VOTED Yea: 174 - Nea: 21 (130 votes required for a 2/3 vote) that the Town will amend Section 6-A-1 Garden Apartment Districts by deleting the words "5,000 sq. ft. per unit" and inserting in their place "10,000 sq. feet per unit."

Planning Board recommendation:

The Planning Board recommends passage of Article 35 as printed in the warrant.

Article 36: VOTED unanimously that the Town will support the application for funding a Heritage Conservation Resource Service Grant to clean up the Assabet River.

Article 37: VOTED unanimously that the Town will dispose of the Fire Chief's automobile and to authorize the Selectmen and/or the Fire Chief acting singly or together to take any and all acts to execute all documents necessary to such disposal.

Article 38: VOTED Yea: 136 - Nea: 33 (113 votes required for a 2/3 vote) that the Town will amend the Zoning By-Laws and "Zoning Map of Maynard" referred to under Section 2 of the Protective Zoning By-Law of the Town of Maynard, as amended,

Article 38 continued

by changing from that of Single Residence Districts (S-2) under Section 3 to that of Garden Apartment District under Section 6-A, the following two parcels of land:

Parcel One : A certain parcel of land in Maynard, Middlesex County, Massachusetts, located on the southerly side of Summer St., described as "Area-16 06/100+ acres" shown on a plan entitled "Land in Maynard, owned by Estate of Josiah Herrick, Harlan E. Tuttle, Surveyor," dated October 5, 1960, recorded in Middlesex South District Registry of Deeds in Book 9703, Page 400, reference to said plan is made for a more particular description; said PARCEL ONE being shown as Parcel 7 on sheet 12 ( a portion of said parcel7 being shown on sheet 7) on the Sheet Index Assessors Map, Town of Maynard, Scale 1"= 800' Moore Survey & Mapping Corp., dated April 21, 1974 (Assessors Map).

Parcel Two: A certain parcel of land in Maynard, Middlesex County, Massachusetts, located southerly of Summer Street, and being that portion of land situated within the said Town of Maynard, the entire parcel being described as "Area 15 Acres+" as shown on a plan entitled "land in Maynard and Stow belonging to the Estate of T. Hillis call the Blood Lot, surveyed by Horace F. Tuttle, 1921," recorded in Middlesex South Registry of Deeds in Book 6866, Page 424, reference to said plan is made for a more particular description; said PARCEL TWO being shown as Parcel 8 on Sheet 12 on the Assessor's Map.

Planning Board recommendation

The Planning Board recommends Article #38 as printed in the warrant with the condition that the agreement between the Town and Robert F. Hayes, Inc., is approved by the Town Counsel, has been executed.

Motion made by Mr. John Tobin and passed to adjourn at 10:05 P.M..

Attest  
Sophia T. Minko  
Town Clerk



Sept. 3, 1981

Sophia T. Minko  
Municipal Building  
Maynard, Mass.

Dear Mrs. Minko:

I enclose the amendments to general by-laws adopted under Articles 29, 32, and 33 and the amendments to zoning by-laws adopted under Articles 31, 35 and 38 of the warrant for the Maynard Annual Town Meeting held May 26, 1981, with the approval of the Attorney General endorsed thereon and on the zoning map.

Any arrest power exercised under Article 29 should be limited to General Laws, Chapter 272, Section 59 arrest powers or to common law rights of arrest.

Very truly yours,  
Henry O'Connell  
Assistant Attorney General

Sept. 3, 1981

Boston, Mass.

The foregoing amendments to general by-laws adopted under Articles 29, 32 and 33 of the warrant for the Maynard Annual Town Meeting held May 26, 1981 are hereby approved.

Francis Bellotti  
Attorney General

Sept. 10, 1981

This is to certify that on Sept. 10, 1981, I posted seven copies of the amendments to general by-laws adopted under Articles 29, 32 and 33 and the amendments to zoning by-laws adopted under Articles 31, 35 and 38 of the warrant for the Maynard Annual Town Meeting held May 26, 1981, with the approval of the Attorney General endorsed thereon and on the zoning map pertaining to Article 38, with the approval of the Attorney General endorsed thereon.

Evald F. Johnson,  
Constable

Attest:

Sophia T. Minko  
Town Clerk

SPECIAL TOWN MEETING

Monday June 1, 1981  
Maynard High School Auditorium off Great Rd.. Time 7:30 P.M.

The Special Town Meeting was called to order by Moderator Raymond Dionne at 7:30 P.M. who declared that a quorum was present. Two hundred and seven registered voters were present.

Guests were acknowledged and a motion was made and passed to waive the reading of the warrant in whole.

Article 1: VOTED that the Town authorize the Board of Public Works to accept the sum of \$7,500.00 that was set up in an escrow account for street lighting on Nick Lane and Rickey Drive, in the Silver Hill II Revised Subdivision. This agreement was made between the Maynard Planning Board and Robert F. Hayes, Inc. for street lighting and to further authorize the Board of Public Works to do all things necessary to carry out this vote. Sum to be added to the Fiscal "81" appropriation.

Article 2: VOTED that the Town provide additional funds for the FY 81 Street Lighting Account in the amount of \$19,000.00 and to transfer said sum from the FY 81 Public Works Department Salaries.

Article 3: VOTED that the Town provide additional funds for the FY-81 Expense Budget of the Department of Public Works in the amount of \$17,000.00 and to transfer said sum from the FY-81 Public Works Department Salaries.

Article 4: VOTED unanimously that the Town raise and appropriate from Free Cash the sum of \$121,808.00 to pay for the interest and carrying charges of debt incurred by the Town for the Fiscal Year ending June 30, 1981 and to take all other acts reasonable related thereto.

Article 5: WITHDRAWN : To accept the sum of \$8,860.00 from the Estate of Catherine Mary Kinsley donated to the Maynard School Department.

Article 6: VOTED that the Town provide additional funds for the FY 81 expense Budget of the Maynard Public Library and to transfer the sum of \$2,500.00 from the Salary Account to the Expense Account.

Motion made by Mr. John Tobin and passed that the meeting adjourn at 7:56 P.M..

Attest:  
Sophia T. Minko  
Town Clerk



TOWN OF STOW, MASSACHUSETTS  
BOARD OF SELECTMEN

May 8, 1981

Board of Selectmen  
Town House  
Maynard, Mass 01754

Gentlemen:

This is to certify that in accordance with Massachusetts General Laws Chapter 42, Section 2, as amended, the Selectmen of Stow perambulated the boundaries between Stow and Maynard on September 20, 1980 and renewed the markers. All Bounds were found in place and in good order. Enclosed is a copy of the report of the perambulations, fiving details and locations.

Very truly yours,

John Clayton  
Patricia H. Walrath  
Roger P. Vacco  
Board of Selectmen

Attest:  
Sophia T. Minko  
Town Clerk

SPECIAL TOWN MEETING  
MONDAY,            SEPTEMBER 14, 1981  
MAYNARD HIGH SCHOOL AUDITORIUM OFF GREAT ROAD      TIME: 7: 30 P.M.

Pursuant to Town warrant #579, the Special Town Meeting was called to order by Moderator Raymond Dionne at 7:50 P.M. who declared a quorum was present. The meeting was postponed to this time due to a lack of quorum. One hundred eleven voters were in attendance.

Guests were acknowledged and admitted. A moment of silent meditation was observed.

Motion made and passed to waive the reading of the warrant in whole.

ARTICLE 1: VOTED Yea: 73 - Nea: 23 that the Town raise and appropriate from taxation the sum of \$45,000.00 to be combined with funds received from the United States Environmental Protection Agency and the Commonwealth of Massachusetts for the cost of engineering and related services to prepare drawings and specifications for sewage treatment facilities and to authorize the Board of Public Works to apply for and to spend State or Federal Grant Funds and reimbursements. Finance Committee recommended passage of the above article.

ARTICLE 2: Motion by John Tobin of Public Works Department to pass as written in the warrant. Amendment by Walter Carbone of the Conservation Commission to add to the article the words " The use of this site shall be restricted to water supply, its protection, conservation, open space and passive recreation." Amendment passed.

VOTED Yea: 87 - Nea: 9 that the Town vote to authorize the Board of Selectmen, the Board of Health and/or the Board of Public Works or their agents, to pursue the acquisition or long term lease of a certain parcel of land known as "Tuttle Hill" now or under the control of the United States Government, Department of the Army, to develop a source of drinking water. The use of this site shall be restricted to water supply, its protection, conservation, open space and passive recreation. Further to authorize each and any of the name boards to negotiate, execute and record all instruments and documents necessary or related thereto, and to transfer the sum of \$14,000.00 from Article 32 of the 1977 annual town meeting which authorized the construction of our well #3 and waterline, to pursue such acquisition.

ARTICLE 3: Motion made to provide \$16,000.00 from taxation to pursue measures to prevent infestation of the gypsy moth caterpillars within the Town of Maynard. Defeated. Amendment made to ground spray and to appropriate \$5,000.00. Defeated. Motion made to reconsider. Defeated. Amendment withdrawn.

ARTICLE 4: VOTED Yea: 59 - Nea: 19 that the Town under the authority of Section 108A of Chapter 41 of the General Laws to amend the Salary Administration Plan, Town of Maynard by deleting therefrom the present Section 19 entirely and Section 21 Administrative Assistant, salary structure, and substitute therefrom new Section 19 and new Section 21, Administrative Assistant Salary structure as hereinafter set forth, new rates to be retroactive to July 1, 1981.

Line item #55 "Playground Aides to read \$3.09 instead of \$2.86.



Section 19: Job titles and standard rates for wages and salaries from minimum to maximum in three years.

FULL TIME EMPLOYEES

Office of Selectmen	Minimum	2.	3	Maximum
1. Secretary	\$10,219.00	10,594.00	10,968.00	11,344.00
2. Elderly Van driver	hr. 5.92	hr. 6.03	hr. 6.16	hr. 6.30
<u>Office of Town Accountant</u>				
3. Town Accountant	21,893.00	22,384.00	22882.00	23,382.00
<u>Police Department</u>				
4. Police Chief				28,790.00
<u>Fire Department</u>				
Fire Chief				28,790.00
<u>Health Department</u>				
6. Public Health Nurse	12,299.00	12,669.00	13,040.00	13,411.00
<u>Public Works Department</u>				
7. Superintendent	23,349.00	23,879.00	24,407.00	24,947.00
8. Professional Manager of Wastewater Treatment Plant	hr 8.85	9.03	9.21	hr. 9.40
<u>Library</u>				
9. Librarian (no degree)	12,330.00	12,771.00	13,040.00	13,657.00
a. Librarian (BS degree)	12,781.00	13,221.00	13,663.00	14,107.00
b. Librarian (MLS degree)	13,232.00	13,672.00	14,113.00	14,555.00

PART TIME EMPLOYEES

<u>Office of Selectmen</u>				
10. Sealer of Weights & Measures- per year				400.00
11. Veteran's Agent Salary - per year				1,200.00
12. Veteran's Agent Expenses - per year				300.00
13. Registrars of voters (3) per year				50.00
14. Clerk-Registrar of voters - per year				500.00
15. Inspector of wires				Fee Basis
16. Inspector of Animals - per year				100.00
17. Lock-up keeper - per year				120.00
18. School Traffic Officers - per year				500.00
19. Building Inspector				Fee Basis
20. Asst. Building Inspector				Fee Basis
21. Dog Leash Officer's Salary - per year				1.00
22. Dog Leash Officer's Expenses - per year				1,200.00
23. Gas Inspector				Fee Basis
24. Assistant Gas Inspector				Fee Basis
<u>Office of Registrars</u>				
25. Canvassers				Rate set by Town Clerk
26. Election Officers				3.90 hr.
<u>Police Department</u>				
27. Clerk Stenographer	hr. 5.08	5.19	5.32	5.43 hr.
28. School Crossing Guards			hr. 4.46	hr. 4.64
29. Police Station Janitor				6.02 hr.
30. Police Matron				6.69 hr.
<u>Office of Town Accountant</u>				
31. Clerk Stenographer	hr. 5.08	hr.5.19	5.32	5.43 hr.
<u>Office of Treasurer/Collector</u>				
32. Clerk Stenographer	hr. 5.08	5.19	5.32	5.43 hr.



	Minimum	2.	3	Maximum
<u>Office of Town Clerk</u>				
33. Clerk Stenographer	5.08 hr.	5.19 hr.	5.32 hr.	5.43 hr.
<u>Office of Civil Defense</u>				
34. Clerk Stenographer	5.08 hr.	5.19 hr.	5.32 hr.	5.43 hr.
<u>Office of Assessors</u>				
35. Clerk Stenographer	5.08 hr.	5.19 hr.	5.32 hr.	5.43 hr.
<u>Office of Board of Health</u>				
36. Clerk Stenographer	5.08 hr.	5.19 hr.	5.32 hr.	5.43 hr.
37. Nurse, R. N.				6.64 hr.
38. Dentist				6.97 hr.
39. Nurse, L.P.N.				5.96 hr.
40. Milk, Restaurant Inspector - Per day				105.00
41. Agent Investigator - per year				350.00
42. Burial of Animals - per year				125.00
43. Plumbing Inspector				Fee Basis
44. Asst. Plumbing Inspector				Fee Basis
45. Inspector of Slaughtering				No salary
<u>Library Department</u>				
46. Library Page - per hour				3.09 hr.
47. Story teller				6.73 hr.
48. Part time help	5.08 hr.	5.19 hr.	5.32 hr.	5.43 hr.
<u>Public Works Department</u>				
49. Clerk Stenographer	5.08 hr.	5.19 hr.	5.32 hr.	5.43 hr.
50. Inspector of Sub-Divisions				Rate set by DPW.
51. Utility worker, snow shovelers, summer help				3.90 hr.
<u>Recreation Commission</u>				
52. Director - per hour				6.73 hr.
53. Playground Specialized Instructor				5.83 hr.
54. Playground Supervisors				4.83 hr.
55. Playground Aides				3.09 hr.
<u>Recreation Commission - Swimming Program</u>				
56. Director				6.73 hr.
57. Instructors				5.50 hr.
58. Teaching Aides (6) per week				57.35
<u>Fire Department</u>				
59. Call Captain (1) per year*				350.00
60. Call Lieutenant (4) per year*				325.00
61. Call firefighter (10) per year*				300.00

\*One call Captain; four Call Lieutenants; 10 Call Firefighters and five Substitute Call Firefighters will be paid, in addition to their yearly salary \$5.04 in the following instances.

1. Fires - 2. Floods - 3. Storm duty - 4. Searches for lost persons and 5. Bomb incidents.

## Section 21

### ADMINISTRATIVE ASSISTANT SALARY STRUCTURE

		Range	Position Low
Guidelines for Salary Ranges			
Bachelors degree in business	1.	\$18,630.00	\$19,310.00
Administration or Public Administration or related field or a minimum of five years experience in municipal administration or related area with no degree.	2.	19,323.00	20,295.00
	3.	20,308.00	21,306.00



ADMINISTRATIVE ASSISTANT SALARY STRUCTURE (cont.)

RANGE POSITION MEDIUM

Bachelors degree in business Administration or Public Administration 4. \$21,319.00 \$22,356.00  
 or related field with a minimum of five years experience in municipal administration with collective bargaining experience in-5.-22,369.00 23,432.00  
 municipal administration or related area-6. 23,445.00 24,611.00  
 with collective bargaining with no degree.

RANGE POSITION HIGH

Bachelors degree in business administration or Public Administration or related field 7. 24,624.00 25,855.00  
 with a minimum of ten years experience in municipal administration with collective bargaining experience or a minimum of fifteen years experience in municipal administration or related area with collective bargaining experience with no degree or a Masters Degree in Business Administration or Public Administration or related field with one to four years experience in municipal administration with collective bargaining experience.

and further to transfer from Federal Revenue Sharing Funds the sum of \$16,378.00 for the purpose of funding increases in wages and salaries in the Salary Administration Plan under the jurisdiction of the Personnel Board and assigned to the following accounts.

Board of Selectmen	102A	Salary	\$2,252.00
Town Accountant	103A	Salary	1,732.00
Town Clerk	109A	Salary	300.00
Board of Health	201A	Salary	335.00
Health Inspector	201D		677.00
Library	213A	Salary	1,132.00
Recreation Commission	215A		1,637.00
Council on Aging	216A		978.00
Police Department	301A	Salary	3,435.00
Fire Department	302A	Salary	400.00
Public Works Department	401A	Salary	3,500.00

\$16,378.00

ARTICLE 5: WITHDRAWN: Request to raise and appropriate a sum of money for increases in wages and salaries in the Salary Administration Plan under the jurisdiction of the Personnel Board.

ARTICLE 6: WITHDRAWN: Request to raise and appropriate a sum of money to fund the amounts provided for in a Collective Bargaining agreement between the Town of Maynard and Local 1703 of American Federation of State, County and Municipal Employees AFL-CIO, State Council 93.



ARTICLE 7: VOTED that the Town raise and appropriate from taxation the sum of \$1,892.11 to pay an unpaid bill from CETA, Marlboro for FY'80.

ARTICLE 8: WITHDRAWN: Request to raise and appropriate from available funds or otherwise the sum of \$1,776.00 to pay an unpaid bill for Unemployment Compensation for FY 81.

ARTICLE 9: VOTED Yea: 75 - Nea: 5 (72 votes required for a 9/10 vote) that the Town raise and appropriate from taxation the sum of \$1,302.34 to pay an unpaid bill to the Maynard/concord Bus Line for FY'81.

ARTICLE 10: VOTED Yea: 56 - Nea: 25 that the Town raise from taxation the sum of Twenty Five Thousand Dollars (\$25,000.00) for the purpose of legal fees related to industrial, commercial and residential real estate court cases. Said sum to be administered by the Board of Assessors.

ARTICLE 11: VOTED that the Town amend the By-laws of the Town of Maynard, as most recently amended, by adding to Chapter XI the following section.

Section 25: No person shall ride a bicycle, moped, motorized bicycle or motorcycle on any sidewalk in the Town of Maynard. Except that a bicycle may be ridden on a sidewalk outside of the business district when necessary in the interest of safety but shall yield the right of way to pedestrians and give an audible signal before overtaking and passing any pedestrian. Any person who violates the provisions of this Chapter shall be punished by a fine of not more than Twenty (\$20.00) Dollars for each violation. A bicycle operated by a person under the age of eighteen (18) years in violation of this section may be impounded by the Police Department for a period not to exceed fifteen (15) days.

ARTICLE 12: VOTED Yea: 55 - Nea: 17 that the Town authorize the Board of Selectmen and/or the Board of Public Works to execute a lease of a parcel of land containing some 8,818 sq. ft. of land on Summer Hill, part of the 2.25 acre reservoir lot as shown on a plan entitled "lease plan of land in Maynard, Mass." by Acton Survey and Engineering. Such lease shall include erection of poles along access road known as Tower Road. Erection of Earth Station including air rights for such, a 200 ft. self-supporting tower, and operation building. And further to authorize said Board (s) to sign all documents.

Motion made by Mr. John Tobin and passed to adjourn at 10:26 P.M..

Attest:

Sophia T. Minko  
Town Clerk



SUMMARY OF LICENSES AND FEES BY TOWN CLERK TO TOWN TREASURER

Alcoholic Beverages	23,041.25
Amusement Devices	500.00
Auctioneer Licenses	75.00
Auto Agent Class I	75.00
Auto Agent Class II	760.00
Beer & Wine	3,688.75
Bowling Alleys	32.00
Club Licenses	3,630.00
Common Victuallers	1,595.00
Junk Dealers	100.00
Lodging House	80.00
Lord's Day Licenses	115.00
Music	635.00
Oil Permits	450.00
Peddler License	10.00
Pin Ball	20.00
Pool Tables	275.00
Raffle Permits	40.00
Tavern License	1,500.00
Theatre License	24.00
Business Certificates	150.00
Certified Copies	1,268.50
Financial Statements	571.00
List of Persons	203.70
Pole Locations	139.00
Marriage Intentions	652.00
Miscellaneous	123.30
Dog Licenses	1,439.90
Fish & Game	9,863.00
GRAND TOTAL	51,056.40
Town Share Dog Licenses	791.10
Town Share Fish & Game	227.25
Total	1,018.35

DOG LICENSES

ALL DOG LICENSES EXPIRE ON MARCH 31, 1982. DOGS MUST BE LICENSED ON OR BEFORE APRIL 1ST OR THE OWNERS OR KEEPERS THEREOF ARE LIABLE TO A FINE. THE LAW APPLIES TO ALL DOGS THREE MONTHS OLD OR OVER, REGARDLESS OF TIME OF YEAR OWNERSHIP IS ACQUIRE. NO TAX BILL ARE SENT TO OWNERS OF DOGS.

1981

STATISTICS

BIRTHS RECORDED IN MAYNARD - COMPARISON FOR FIVE YEARS

1977	1978	1979	1980	1981
114	94	114	115	96

DEATHS RECORDED IN JANUARY 1 TO DECEMBER 31, 1981

January	12	July	2
February	6	August	5
March	8	September	2
April	11	October	2
May	7	November	9
June	11	December	3

Males 43  
Females 35

COMPARISON FOR FIVE YEARS

1977	1978	1979	1980	1981
103	90	81	85	78

MARRIAGES RECORDED JANUARY 1 TO DECEMBER 31, 1981

January	2	July	7
February	4	August	6
March	3	September	15
April	6	October	12
May	10	November	6
June	10	December	2

COMPARISON FOR FIVE YEARS

1977	1978	1979	1980	1981
89	92	129	91	83



BIRTHS REGISTERED IN 1981

Date of Birth	Name of Child	Place of Birth	Parents
January			
2	Pearson, Joshua David	Concord, Mass.	John Franklin & Valerie R. Meter
16	Bates, Megan Lee	Concord, Mass.	Richard Baxter & Lisa M. Marabello
16	Sokolowski, Amanda Lee	Concord, Mass.	Steven John & Janet Marie Mc Court
18	Marsh, Melanie Ann	Concord, Mass.	Gordon Dixon & Donna M. Graham
25	Callahan, Jennifer Anne	Boston, Mass.	John Joseph & Patricia A. Delmore
26	Esser, Jason Frederic	Waltham, Mass.	Wesley Josef & Patricia D. Fiene
28	Flood, Michael Gerard	Concord, Mass.	Gerard Peter & Anne M. Ducharme
February			
5	Porell, Mark Ashley	Concord, Mass.	David John & Marilyn Ashley
10	Mac Gillivray, Michael James	Concord, Mass.	James Andrew & Denise A. Quintal
10	Hammer, Sarah Nancy	Concord, Mass.	James Amidon & Martha A. Glewe
14	Stevens, Benjamin James	Framingham, Ma.	James T. & Lucinda K. Sullivan
25	O'Donnell, Daniel John	Concord, Mass.	John Paul & Linda Jean Erwin
March			
4	Alexander, Angela Marie	Concord, Mass.	Charles Leroy & Cheryl Ann Finan
5	Martell, Heidi Ann	Concord, Mass.	James Clarence & Lorna Jean Kizik
6	Horne, Christopher John	Concord, Mass.	John Nelson & Susan E. Myette
9	Sawyer, Brian Herbert	Concord, Mass.	Raymond Herbert & Denise Ann Howes
22	Veitrus, Heather Carlene	Concord, Mass.	Kenneth Clough & Gail S. Stauffer
22	Jenkins, Elizabeth Lynne	Maynard, Mass.	Barry Hilton & Susan Marie Dubois
25	Petersen, Melissa Ann	Concord, Mass.	William Paul & Mary Elliott Keeley
29	Robinson, Douglas Francis	Concord, Mass.	James Craig & Anne Therese D'Ambrosio
April			
2	Haywood III, Maurice Joseph	Concord, Mass.	Maurice Joseph Jr. & Deborah J. Morreale
5	Cenerizio, Joel Frederick	Concord, Mass.	Edward & Suzanne Tabeling
5	Milon, Scott Christopher	Concord, Mass.	Dennis George & Elizabeth M. Goddard
6	Menzi, Nora Elisa	Cambridge, Mass.	Werner & Brigid Patricia Chamberlain
6	Pertain, Jayson Charles	Waltham, Mass.	Charles William & Georgina Lois Flinn
13	Karchner, Sarah Angela	Concord, Mass.	Wilbert J. & Grace M. D'Italia
20	Cleaves, Adam Michael	Concord, Mass.	Rodney Elliott & Karen M. Hockenberry
23	Sokolowski, Adam Charles	Concord, Mass.	Charles & Joanne Beth Ladd
26	Corrigan, Kaitlyn Ann	Concord, Mass.	Dennis James & Katherine T. Colombo
29	Hotelling, Jennifer Ann	Concord, Mass.	Douglas J. & Marcia Jean Doherty
May			
6	Costigan, Caitlin Marie	Concord, Mass.	Robert John & Donna Marie Metz
12	Caldeira, Cassandra A. alia	Boston, Mass.	Manuel Jose & Penelope Polyzou
16	Carter, John Henry Andrew	Concord, Mass.	John Ernest & Dianne Marie Jeffery
16	Edgar, Kristina Lynn	Concord, Mass.	Paul Stephen & Arlene Doris Hanson
19	Peeke, Erick Douglas	Concord, Mass.	Douglas Edward & Martha Jane Misch



BIRTHS REGISTERED IN 1981

Date of Birth	Name of Child	Place of Birth	Parents	
May	26 Zuena, Kevin Anthony	Concord, Mass.	Anthony John & Paulette Badura	
	27 Yuse, Patricia Lee	Natick, Mass.	Richard Raymond & Margaret P. Kelly	
June	10 Oman, Heather Lillian	Concord, Mass.	Richard Neil & Debra Ann Johnston	
	12 Chiasson, Matthew Robert	Concord, Mass.	Robert Henry & Sharon E. MacAskill	
	14 Burrows, Brendan Davison	Concord, Mass.	James Lowell & Selma L. Brown	
	15 King, Katie Lyn	Concord, Mass.	Olend Gregory & Cynthia A. Timmerman	
	17 Dumais, Michelle Lynn	Cambridge, Mass.	Leo Albert & Monica M. Fahey	
	18 Sawyer, Michael Kenneth	Concord, Mass.	Robert Kenneth & Michelle Massa	
	23 Lockhart, Brooke Elizabeth	Concord, Mass.	Bruce Edward & Diane Theresa Weaver	
	26 Ferris, Daniel Russell	Concord, Mass.	Russell Leo & Kathleen A. Hackett	
	28 Vu, Christine Thien	Concord, Mass.	Dung Anh & Suu Thi Tran	
	July	1 Wilson, Jr., William Fulton	Boston, Mass.	William Fulton & Catherine A. Santos
		1 Alvarez, Maria Angelica	Concord, Mass.	David & Maribel Aponete
		3 Catania, Maria Vincenza-		
Francesca				
3 Belknap, Jennifer Anne		Concord, Mass.	Joseph Raymond & Janette M. Mooter	
4 Pitruzzella, Michael Vincent		Stoneham, Mass.	David Wayne & Mildred E. Bitterman	
7 Dueker, Emily True		Concord, Mass.	Vincenzo Dante & Audrey Ruth Killgrove	
8 Moore, Adam Richard		Concord, Mass.	Taylor True & Linda Sue Kyte	
17 Rando, Paul Anthony		Concord, Mass.	James Edward & Susan Eileen Watson	
21 Smith, Zachary David		Concord, Mass.	Domenico & Katherine E. Perrone	
24 Ward, Christopher Timothy		Concord, Mass.	Stephen Carl & Deborah Mara Shneider	
25 Soule, Justin Taber		Concord, Mass.	Timothy John & Susan E. Nash	
28 Mc A'Nulty, Regina Anne	Concord, Mass.	George & Nancy Ruth Nagle		
29 Dolan, Rachel Marie	Concord, Mass.	Michael Timothy & Karen L. Tatem		
August	1 Frechette, Stephen Edward	Concord, Mass.	Walter Richard & Rosalie Gail Lane	
	3 Barilone, Brian Paul	Concord, Mass.	Robert Adams & Mary E. Wright	
	3 Chandler, Lily Pauline	Concord, Mass.	Paul Anthony & Virginia M. Reynolds	
	5 Thordarson, John Oliver	Boston, Mass.	Robert Thomas & Barbara A. Goldberg	
	7 Tuomanen, Mary Kay	Boston, Mass.	Paul Theodore & Brenda Yvette Twyner	
	7 Bunyard, Ann Alexis Lewcws	Concord, Mass.	Robert William & Mary E. Cavanaugh	
	8 Bretz, Jamieson Christopher	Newton, Mass.	Simon C. Willis & Barbara W. Pinkerton	
	10 Campbell, Jesse David	Concord, Mass.	Jonathan Carl & Linda A. Lent	
	12 Howes, Steven Michael	Concord, Mass.	Jonathan L. & Katherine J. Moos	
			George Francis & Janice E. Bilodeau	



BIRTHS REGISTERED IN 1981

Date of Birth	Name of Child	Place of Birth	Parents
August	13 Dexter, Kyle Catherine	Boston, Mass.	Warin Hart & Sharon Lephart
	14 Herring, Gregory Robert	Newton, Mass.	Robert John & Theresa J. Papa
	20 Garlisi, Shayna Erin	Concord, Mass.	Charles J. & Donna E. Gormley
September	2 Hatch II, Edward Aaron	Concord, Mass.	Roger Michael & Cynthia A. Lawton
	7 Vasil, Kristen Nicole	Concord, Mass.	Paul Eugene & Jan E. Salminen
	19 O'Clair, Courtney Jean	Waltham, Mass.	Walter Edward & Robin C. Haywood
	25 Gordon, Carolyn Elizabeth	Concord, Mass.	Bruce Alan & Pamela M. Dale
	25 Forsythe, Eli Joseph Herzog	Boston, Mass.	Joseph Anthony & Jan F. Herzog
	27 Hurlley, Joseph Patrick	Boston, Mass.	William Michael & Maureen D. O'Connor
October	4 DeStephano, Kristen Joy	Malden, Mass.	Danner James & Joy E. Fitz-Patrick
	6 Doherty, Ryan Matthew	Concord, Mass.	Stephen Edward & Kathy Ann Smart
	11 Schofield, Bryan Charles	Natick, Mass.	Weston & Lynne Therese Ofria
	13 Orbits, Erin Marie	Concord, Mass.	David Arthur & Jo D'Ann Kingston
	14 Athorn, Matthew Charles	Concord, Mass.	Charles Matthew & Terry J. Bemis
	18 Scafidi, Nicholas Carl	Concord, Mass.	Carlo James & June Ellen Whitney
	18 Williams, David John	Concord, Mass.	Roger David & Marilyn L. Foster
	30 McGee, Brendan Patrick	Concord, Mass.	John Edward & Laura J. Cullinane
November	11 Robinson, Christina Ann	Framingham, Mass.	Daniel Bruce & Theresa E. Brigandi
	17 Harrington IV, Frank Leighton	Concord, Mass.	Frank Leighton & Lana Jean Moy
	19 Wright, Christopher Cary	Boston, Mass.	David Cary & Zoe Sachpazidou
	22 Harrity, David William	Concord, Mass.	William James & Vincenza M. Triolo
	28 Fung, Stephen	Concord, Mass.	Tse-Min & Li-Ling Wang
December	7 Diaz, Evelyn Esther	Concord, Mass.	Hector Luis & Gladys E. Hernandez
	7 Mullally, Brian Kevin	Concord, Mass.	Thomas Kevin & Barbara A. Kulesa
	9 Leach, Liza Antoinette	Concord, Mass.	Richard Paul & Denise M. Dallaire
	16 Meurer, Kristin Marie	Cambridge, Mass.	Dennis Michael & Laura J. Vaughan
	20 Whalen III, William Bernard	Concord, Mass.	William Bernard & Virginia Signoretta
	27 Joki, Elizabeth Ellen	Concord, Mass.	Ronald Wilho & Barbara Ruth Mackey

IMPORTANT REQUEST

PLEASE NOTIFY THE TOWN CLERK IMMEDIATELY OF ANY ERROR OR OMISSION IN THE ABOVE LIST OF BIRTHS. ERRORS CAN BE CORRECTED ONLY BY SWORN AFFIDAVIT, AS PRESCRIBED BY THE GENERAL LAWS, AND MAY CAUSE YOU INCONVENIENCE WHICH CAN BE AVOIDED BY PROMPT ATTENTION.

REPORT OF THE BOARD OF REGISTRARS OF VOTERS

To the Honorable Board of Selectmen:

The Annual Listing of Residents was conducted beginning January 2, 1981. New books were available by the end of April.

The Board of Registrars held registration of new voters as prescribed by law, and met before each election to certify names on nomination papers.

At the close of the year 1981, the voting list contained:

Precinct	Democrats	Republicans	Independent	Total
1	471	170	686	1328
2	522	102	843	1467
3	528	98	745	1371
4	<u>481</u>	<u>117</u>	<u>542</u>	<u>1139</u>
	2002	487	2816	5305

We wish to thank Sophia Minko for all her outstanding and timeless effort to the Board. The Board wishes her a happy retirement and good health.

We regretfully accepted the resignation of Walter Larkin and want to express our gratitude for his fine work on the board. Helen E. Punch was appointed as clerk to the Board, until the next election.

The courtesy and co-operation received from various Town Boards, officials, and employee's is greatly appreciated.

Respectfully submitted

Eino E. Nelson

Madaline K. Lukashuk

Helen E. Punch



REPORT OF THE COUNCIL ON AGING

TO THE HONORABLE BOARD OF SELECTMEN:

The Maynard Council On Aging hereby submits the following report for 1981.

In January 1982, the Council On Aging office in the Town Office Building, will have been in operation for two years. The office first became operational through a grant from the Department of Elder Affairs in January 1980.

The office hours are 9:00 to 12:00 and 1:00 to 2:00 p.m. Monday through Friday. Our phone number is 897-6173.

In March, our secretary, Mrs. Nancy Towle resigned and we hired a new secretary, Mrs. Terry Paladino.

Nineteen-eighty-one was a very exciting year for the Council On Aging. In an effort to identify, contact and provide on-going services to isolated elders, we published a Council On Aging newsletter. We obtained a grant from the Dept. of Elder Affairs for postage fees, and we mailed a newsletter to every senior citizen in Maynard.

In June, Digital presented us with another Van, replacing the older Van which they gave to us in 1979.

The housing for the elderly being built on Concord Street, is progressing and the completion date is early 1982. In addition to 56 apartments for the elderly, there will be a Senior Center which will be available for all residents of Maynard over 60 years of age. This Center will enable us to consolidate some of our activities by moving our Drop-In Center from the Congregational Church and the Minuteman Home Care Corp. Nutrition Program from the Will Dodd Boys Club. We anticipate that this Center will enable us to increase meaningful activities for the elderly.

The emergency fuel program has kept our secretary very busy. There were some changes in the program so that more people were eligible this year.

We wish to thank the Selectmen and all the Town Boards for their cooperation during this year.

Respectfully submitted,

Leo F. Mullin, Chairman  
Waino Ojalahto, Vice Chairman  
Anne Duclos, Treasurer  
Irma McCarthy, Secretary  
Patrick Lalli  
Raymond McCarthy  
George Underwood  
Francis Nee  
Noble Morton

Associate Members  
Edith Underwood  
Wilda Lalli  
Katherine Pareago  
John Piantedosi  
Russell Albee  
Paul Adragna

REPORT OF  
THE ZONING BOARD OF APPEALS

To the Board of Selectmen:

The following fourteen petitions were considered during the year 1981. Of these, the Zoning Board of Appeals acted favorably on eleven, denied two and one is still pending. Many of these had Orders of Conditions imposed and one was a renewal. The most notable cases were the two for 82 units of low and moderate income housing which required eight hearings to complete.

We appreciate the continued support of all the boards of Maynard, town counsel and the people of Maynard.

- Ignacy Woitkiewicz  
38 Sudbury Street  
Variance from back yard requirement in order that this property can be sold. Granted
- Michael Gurtler  
65 Silver Hill Road, Sudbury  
Variance to convert a two-family residence to a three-family residence at 9 Elm Street. Denied
- Digital Equipment Corp.  
Main Street  
Renewal of a two year permit for parking in the Thompson Street lot. Granted
- John and Laura Petterson  
11 Powder Mill Road  
Variance from lot area, frontage and off-street parking requirements in order to convert a two-family residence to a three-family residence. Granted
- Maynard Turnkey Housing Associates and  
The Maynard Housing Associates  
420 Providence Highway, Westwood  
Comprehensive hearing under MGL Chapter 40B. Sections 20-23 (low and moderate income housing) to build 32 units of housing on land off Powder Mill Road and owned by Alba Lattuca of 55 Powder Mill Road, pursuant to the Department of Housing and Urban Development's Turnkey Program. Granted



Report of the Zoning Board of Appeals - 1981

- Old Mill Glen Associates  
P.O. Box 407, Westwood  
Comprehensive hearing under MGL Chapter 40B, Sections 20-23 (low and moderate income housing) to build 50 units of housing on land off Powder Mill Road and owned by Alba Lattuca of 55 Powder Mill Road, pursuant to the Department of Housing and Urban Development's Section 8 Program. Granted
- Mary E. Forster  
106 Powder Mill Road  
Variance to convert an existing dwelling to contain an apartment for use by her son. Granted
- Adams-Russell Co., Inc.  
1380 Main Street, Waltham  
Variance for non-conforming use to permit construction of a head end and tower for cable television transmission on land on Summer Hill and owned by the Town of Maynard. Granted
- Terra, Inc.  
Old Orchard Lane, Boxboro  
Variance to convert an existing multi-unit building of five apartments and four single rooms, located at 7-9 Elmwood Street to a multi-unit building consisting of six apartments and variance to construct second floor access deck on same building. Denied
- Oliver Warila  
82 Summer Street  
Variance to sell used furniture and antiques from a barn located at the rear of Bent Avenue. Granted
- Joseph J. McGuirk, Sr.  
P.O. Box 1045, Concord  
Variance from front yard requirement for property known as Lot 39 on Elaine Avenue. Granted
- Abutters to Lots 169, 170 and 171  
Crane Avenue  
Petition for ruling by Zoning Board of Appeals under MGL Chapter 40A, Section 8, on the decision rendered by the Building Inspector, dated September 15, 1981, regarding the use of these lots. Lots 169, 170 and 171 Crane Avenue are owned by Michael Barilone of 46 Butler Avenue. Pending

Elma Rauman

1 Prospect Street

Variance from side yard requirement to add a 6' x 8' room to the side of the existing structure. Said property is owned by James and Alice Dunn of 3 Prospect Street.

Granted

Alfred Walazek

69 Waltham Street

Variance from side yard and rear yard requirement to convert a screened porch to a room.

Granted

Respectfully submitted,

Richard Robbins, Chairman  
Frank Bordenca  
Deborah Calareso  
Thomas Cavanaugh  
Frank Nee  
Edward Bruckert, Alternate  
Robert Wright, Alternate



REPORT  
OF THE  
OFFICE OF CIVIL DEFENSE

TO THE HONORABLE BOARD OF SELECTMEN,

A review of the Civil Preparedness Plan and Operation for the Town of Maynard reveals the following pertinent information:

- A. There are 0 licensed and stocked C.D. fallout shelters located throughout the Town.
- B. This plan states that there are four locations suitable for natural disaster evacuees, (I have been unable to find a list of these locations.)
- C. Shelter supplies for unstocked shelters would have to be obtained locally, if needed and in accordance with the State Disaster Plan.
- D. Transportation resources, both private and public, are very limited in Maynard.
- E. Some assistance from nearby communities can be expected except in a national or statewide disaster.
- F. Disaster victims will require emergency medical care, shelter and food immediately.
- G. A major power loss occurring in the winter season due to a natural or man made emergency, for an extended period of time could prove disastrous due to transportation problems and no stocked shelters in Maynard.

It would appear from reading this plan that Maynard is much too dependent on other communities and organizations to supply us with the needed materials in time of a true emergency. It is extremely unlikely that a major emergency will limit itself to the Town of Maynard, thereby enabling outside organizations to come to our aid immediately, if at all.

I would like to discuss the possibility of Maynard purchasing, or obtaining by means of donation, the necessary food and supplies to store in selected locations which would enable us to provide for the townspeople until outside assistance can be obtained.

This therefore, is the goal of the Office of Civil Defense for the coming year.

Respectfully submitted,

Robert J. Nowd  
Civil Defense Director

## BOARD OF HEALTH

To The Citizens of Maynard:

The Board of Health herewith submits its report for the year ending December 31, 1981.

### Public Health in the 80's

As we continue in the new decade, we can look forward to greater progress in the area of combating infectious diseases. Among the factors contributing to progress in the present century are major clinical, scientific and research discoveries, mass public health measures and large-scale environmental control measures.

In 1981, the number of measles, mumps and rubella cases reported in the US were dramatically lower than in 1980. Fewer than a half dozen cases of Diphtheria and less than a dozen cases of Paralytic Polio were reported in 1981.

Along with our continued efforts to eradicate infectious diseases, we must continue to face the challenge of dealing with modern public health problems in the 1980's. The health problems related to cigarette smoking, excessive use of alcohol and drugs, insufficient attention to stress, poor nutrition, lack of exercise, and accidental injuries and deaths must be recognized by all. Changes in personal lifestyles and improved community awareness and attitudes that will lead to a higher quality of life are necessary.

### Environmental Health

The Board of Health seeks to maintain and promote environmental health. Programs to improve community health and safety in the areas of food sanitation, housing, insect and rodent control, solid waste disposal and related areas are implemented by the Board of Health.

A program of inspection of food service, retail food and food manufacturing operations is conducted. Code enforcement and consultation seek improved practices in the storage, preparation and service of food and in the cleanliness of equipment, utensils and facilities.

A program of inspection and code enforcement of residential housing seeks to provide a safe and decent residential environment for all Maynard residents.

A program of mosquito control aimed at providing a healthier and more comfortable living environment is provided through the Board of Health.

A program of curbside collection of trash and garbage seeks to provide a clean and healthy environment for the residents of Maynard.

Complaints concerning a variety of conditions within the community which could result in illness or injury to the public are investigated by the Board of Health.



The following licenses and permits were issued:

- 47 Food Service Permits
- 7 Temporary Food Service Permits
- 3 Mobile Food Service Permits
- 55 Store Milk Licenses
- 11 Retail Food Permits
- 4 Ice Cream Licenses
- 1 Motel License
- 3 Permits to transport offensive substance
- 127 Plumbing Permits

#### Community Health Program

In 1981, the Board of Health continued to offer health maintenance and preventive services to children up to five years of age through the monthly Well-child clinics and weekly Pediatric Nurse Practitioner Program.

Blood pressure screening clinics, a flu immunization clinic for the elderly and Home Health Care visits are provided by Emerson Hospital Home Care Service.

Eliot Community Mental Health Center continues to provide out-patient psychiatric services for Maynard residents. The center also provides consultation and counseling on alcohol use and abuse. These are just a few of the services offered through the Mental Health Center.

CODE, an information and referral service, provides services to the residents of Maynard. This agency provides a short-term counseling Hot-Line and Drop-in Center. The phone number for CODE is 263-8777.

The Board of Health conducted its annual rabies clinic. A total of 129 dogs were vaccinated this year. A fee of \$2.00 was collected for each immunization.

In closing, the Board of Health wishes to express its sincere thanks to the members of the Town Boards, Committees and Departments. Also, the Board wishes to express its appreciation to the staff and volunteers of the agencies who assist and support the Board of Health in providing services to the Town.

Respectfully submitted,

John N. Colombo, Chairman

Term expires 1984

Samuel David Wade

Term expires 1982

Ralph J. Crandall

Term expires 1983

Sandra J. Gabriel

Health Agent



Emerson Hospital Home Care Service  
1981 Annual Report For  
Maynard Board of Health

Maynard Board of Health contracts with Emerson Hospital Home Care Services to carry out the Board of Health Nursing Program for the Town. The key elements of the program include communicable disease control, maternal and child health, and preventive health services.

In 1981, 20 home visits were made to follow up on reportable communicable diseases, primarily for shigella and tuberculosis. The nurse is responsible for investigating the disease source, and providing assistance to the family for health teaching and prevention.

This fall, an out break of mumps cases was reported in the Junior High School population. Through the collaborative efforts of the State, Board of Health, School Department and Emerson Hospital Home Care, a special immunization clinic was held at the Junior High School just before Christmas.

Every fall a free flu immunization clinic for the elderly is held with vaccine and supplies purchased from State funds. Due to cutbacks, the State decreased the vaccine allocations to Towns by 20-30 percent. Maynard purchased additional vaccine to meet the demands of the 195 residents who received the immunization. A small fee was charged to cover the cost of the vaccine. The clinic was held at both Union Congregational Church and Powder Mill Circle.

The Maternal and Child Health Program is carried out through home visits to all prematurely born infants and to high risk mothers and babies due to physical or social problems. Sixty-six home visits were made in this category.

Each year the town has provided some monies for home visits to ill patients who can not afford to pay for needed services. Eighty-one visits were made in this category. Many of these patients require services not covered by medicare.

The medical social worker made ninety-one home visits to assist patients with financial and social problems. In addition, she provided consultation to staff and families on behalf of patients.

Twenty-five home visits were made with the goal of preventing illness. These clients are continuously being assessed for the best way of accomplishing our objective. When clients are capable of getting out of their homes, they are transferred to the Sixty Plus Health Clinic.

The Health Clinic was held every two weeks until July 1st when it was changed to twice a month. The clinic is staffed by two nurses who provide health counseling and monitoring of blood pressure. 563 visits were made to the health clinic with an average attendance of 22-23 people.



A evening blood pressure clinic was held monthly for individuals under 60 years of age. Fifty-two visits were made between January and June. The clinic was discontinued in June due to low attendance.

Since November 1980, a weekly drop in clinic for children ages 0-5 has been held for Maynard residents by Home Care. The clinic is run by a Pediatric Nurse Practitioner who works closely with the nurses involved with the Well Child Conference. The clinic attendance averages 3-5. The clinic is supported by funds from Maynard Community Chest.

The Well Child Conference is held monthly, excluding July and August, for children through 5 years of age. Two nurses, a pediatrician and a volunteer are involved with the clinic. During 1981, 99 visits were made. Since June, the clinic attendance has dropped to 4-9 children per clinic.

A reassessment of the Well Child Clinic and Drop-In Clinic resulted in their merger on January 5, 1982. The merged clinic will continue to provide physical examination, health counseling and immunizations with or without an appointment. The clinic will be run by a Pediatric Nurse Practitioner and held on the first and third Tuesdays of the month from 1:00 - 4:00 p.m. at Maynard Town Hall.

School nursing service is provided to the Community and St. Bridget Schools. The school programs are being re-evaluated taking into consideration recommended standards and identified health problems. During the 1980-81 school year, 135.75 hours of service was provided.

Note: The figures for home visits are based on Emerson Hospital's fiscal year 10/1/80-9/30/81 while the clinic statistics are based on the calendar year.

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East Middlesex Mosquito Control  
Maynard - 1981

Poor ice conditions during January and February of 1981 severely hampered our pre-hatch winter larvicide program. Field crews were only able to treat some of the small breeding areas in town. A contracted helicopter treated some 60 acres of swamp during April to back up the poor dusting.

Field crews began their seasonal inspecting and larviciding of breeding areas in town during early May and continued through September. Some 43 gallons of solution were applied in this manner, a 20% increase over 1980.

Control efforts against the adult biting stage of the mosquito began in June both by misting with truck mounted equipment and by

a contracted helicopter. Aerial adulticiding in this manner treated approximately 225 acres while truck crews treated over 1500 acres from June through late August.

With an expected return to normal snow and rainfall amounts, these chemical controls will be increasing in relation to the need during 1982.

During February of 1981 field crews also cleaned approximately 300' of stream off Rockland Rd. to facilitate water flow.

Financial Statement

Balance as of December 31, 1980	9226.57
Balance at end of fiscal year, June 1981	5926.74
Appropriation for current fiscal year, rec'd 11/30/81	6800.00

Expenditures for 1981 calendar year

Labor	1655.61
Insecticide	431.99
Aircraft	196.75
Insurance	844.97
Retirement	419.46
Utilities	185.35
Rent	363.39
Office & Adm.	1166.75
Shop & Superv.	482.71
Field Operations	816.53
Other Serv.	38.80
Ratio Adj.	23.70
<u>Net Exp'd.</u>	<u>6626.01</u>

Balance as of December 31, 1981	9400.56
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The East Middlesex Mosquito Control Commission has requested an appropriation of \$8000 for the 1983 fiscal year (7/1/82 - 6/30/83)

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Report of Plumbing Inspector

To The Honorable Board of Selectmen:

There were 126 Plumbing Permits issued in 1981. Inspections were made on all work as called for by plumbers.

I would like to thank the Board of Selectmen and the Board of Health for their cooperation.

Respectfully submitted,

Raymond A. Smith  
Plumbing Inspector



REPORT OF THE BOARD OF ASSESSORS

To The Citizens of Maynard:

The annual report of the Board of Assessors for the year ending December 31, 1981 is submitted herewith:

In accordance with the provisions of the General Laws of Massachusetts, Chapter 59, Section 29, all owners of taxable property, shall each year, on or before March 1st, submit to the local Assessors a list with the valuation of their taxable property. Notices are posted and forms may be obtained at the Assessors' Office in the Municipal Building.

All request for abatement or exemption of taxes must be filed on forms which can be obtained at the Assessors' Office. All applications for abatement or exemption of Personal Property tax or Real Estate Taxes must be filed on or before October 1st of each year, except for certain Veterans, Widows and Elderly Persons who must file on or before December 15th each year.

RECAPITULATION OF TAX RATE

LOCAL EXPENDITURES:

A. Appropriations	\$8,386,295.85	
B. Other Local Expenditures	9,848.80	
TOTAL LOCAL EXPENDITURES		\$8,396,144.65

STATE ASSESSMENTS:

Special Education	8,316.00	
Audit of Municipal Accounts	16,502.20	
State Supervision of Retirement System	212.15	
Motor Vehicle Excise Tax Bills	1,252.65	
State Recreation Ares	45,139.29	
Air Pollution Control Dist.	1,359.21	
Met. Area Planning Dist.	1,545.96	
Mass. Bay Trans.Authority	151,500.00	
TOTAL STATE ASSESSMENTS	\$ 225,827.46	

UNDER ESTIMATES:

Special Education	\$ 534.00	
TOTAL UNDER EXTIMATES	\$ 534.00	

COUNTY ASSESSMENTS

County Tax	\$ 165,717.51	
TOTAL COUNTY ASSESSMENTS	\$ 165,717.51	

UNDER ESTIMATES:

County Tax	\$ 8,540.00
TOTAL UNDER ESTIMATES	\$ 8,540.00

OVERLAY: \$ 399,708.68

TOTAL ASSESSMENTS: \$ 800,327.65

GROSS AMOUNTS TO BE RAISED: \$9,196,472.70

ESTIMATED RECEIPTS AND AVAILABLE FUNDS:

A. Total Estimated Receipts from State: \$1,796,425.00

B. Local Estimated Receipts:

Motor Vehicle and Trailer Excise	150,000.00
Licenses	42,000.00
Fines	50,000.00
Special Assessments	2,000.00
General Government	17,000.00
Protection of Persons and Property	35,000.00
Health and Sanitation	2,300.00
Highways	300.00
School (local receipts of school committee)	23,000.00
Libraries	100.00
Cemeteries	16,000.00
Interest	190,000.00
Public Service Enterprises (Ch.41,Sec.69B)	240,000.00
Boats	17.00
Sewer Use Fees	235,000.00

TOTAL ESTIMATED RECEIPTS: \$1,002,717.00

C. OVER ESTIMATES:

State Recreation Areas Outside Met. Parks Dist.	613.74
Air Pollution Control Dist.	280.73
Mass. Bay Trans Authority	606.33

TOTAL OVER ESTIMATES: \$ 1,500.80

D. AVAILABLE FUNDS:

Free Cash	\$ 555,183.90
Other Available Funds	329,186.00
Revenue Sharing	197,000.00

TOTAL AVAILABLE FUNDS: \$1,081,369.90

TOTAL ESTIMATED RECEIPTS AND AVAILABLE FUNDS: \$3,882,012.70

NET AMOUNT TO BE RAISED BY TAXATION: \$5,314,460.00



Real Property Valuations	\$203,453,469.00
Personal Property Valuations	<u>5,585,658.00</u>
TOTAL PROPERTY VALUATIONS	\$209,039,127.00

RATE OF TAXATION FOR FISCAL 1982: Residential and Open Space:  
\$22.76 per thousand  
Commercial, Industrial & Personal  
Property: \$31.71 per thousand

Real Property Tax	\$ 5,137,338.00
Personal Property Tax	<u>177,122.00</u>
TOTAL TAXES LEVIED ON PROPERTY:	\$5,314,460.00

REPORT OF MOTOR VEHICLES:

1980 Issued in 1981	276
1981 Issued in 1981	<u>8003</u>
TOTAL ISSUED IN 1981	8279

VALUATION OF MOTOR VEHICLES:

1980 Issued in 1981	\$ 450,850.00
1981 Issued in 1981	<u>9,186,550.00</u>
TOTAL VALUATION ISSUED IN 1981	\$9,637,400.00

TAX ON MOTOR VEHICLES:

1980 Issued in 1981	\$ 4,714.57
1981 Issued in 1981	<u>201,068.52</u>
TOTAL TAX ISSUED IN 1981	\$ 205,783.09

Respectfully Submitted,  
Stephen Pomfret, Chairman  
Anthony C. Maria, Secretary  
Richard Downey, Treasurer

ANNUAL REPORT OF THE MAYNARD CONSERVATION  
COMMISSION FOR 1981

The Commission spent the major portion of its time carrying out the provisions of the Wetlands Protection Act, Chapter 131, Section 40 of the Massachusetts General Laws.. The Commission held 13 Regular Meetings, 10 Special Meetings and 2 Public Hearings. Over 30 site inspections were made to investigate alleged wetlands violations, monitor ongoing projects, and to issue compliance certificates

Our work on the Elderly Housing, Mockingbird Hill, Silver Hill II and other projects continues. Members have attended Zoning Board of Appeals and Planning Board Meetings on matters of interest to the Commission.

We acquired 3 acres of conservation land. A total of 53 acres of conservation land and 34 acres of recreation land is now available within the Town. One of our chief goals within the coming years will be the acquisition of additional land for recreation, open space and protection of ecologically vulnerable areas. We feel it is of utmost importance that ecologically vulnerable areas such as flood hazard zones, areas containing deep muck, lands with slopes of 15% or more and areas near water sheds be protected for the good of the Town and its citizens.



We have found that the restructuring of the work of the Conservation Commission by rotating the roles of Hearing Officer and Secretary has worked well and are looking for other ways to bring further innovations to the workload of our Commission.

Commissioner Donald R. Chisholm resigned during the year and we welcomed Lena Blais as our new Commissioner.

Respectfully submitted,

Lena Blais  
Edward L. Boyce  
Walter E. Carbone, Chairman  
Brian E. Gurnham  
Sheila L. Sweeney, Vice-Chairman

## REPORT OF THE FIRE CHIEF

### TO THE HONORABLE BOARD OF SELECTMEN:

The number of fire, medical and other emergencies responded to by your Fire Department was 1362 of which 564 were of a medical nature.

Since the last Fire Department annual report the brush fire slide-on unit was purchased and installed on the one ton pick-up truck. The unit became fully operational in the spring of 1981.

Engine two has had a new power train installed and has been refurbished. This piece of apparatus is in excellent shape and should provide many additional years of service.

Although at the present time our fire apparatus is in good condition, it is not too early to think about our future needs. By the year 1988 our present ladder truck will be 25 years old. The replacement cost of this piece of apparatus at this time would be \$175,000.00 imagine what it will be in 1988 if the present trend continues. It certainly would be prudent to put money into the stabilization fund yearly to provide for these types of high cost expenditures. The money could be invested in high interest funds until needed for capitol outlay items. At about the same time Engine three should be considered for replacement, give or take a year or two.

Perhaps an alternative to purchasing a new ladder should be considered at that time. Prior to 1988 some testing should be done on the ladder to ascertain if that piece of apparatus is worthy of being repaired, install a new hydraulic system, and general refurbishing. This could result in considerable savings and extend the life of the apparatus by some years.

Of a more immediate need is the replacement of the Fire Department ambulance. The present ambulance is a 1976 Ford cab and chassis, the patient compartment was built by Modulance. The total cost of the unit was \$18,000.00 of which \$12,000.00 was received from a federal grant and \$6,000.00 appropriated at the Town Meeting. At that time it was anticipated that we would get more years of service from this vehicle, but unfortunately that is not the case.

This vehicle was one of the first class I vehicles to come on line and therefore must be considered experimental in nature. Experience has shown that many



modifications are necessary for this vehicle to perform efficiently, reliably and effectively to fulfill the source for which it was designed, e.g. 1. electrical system capacity was not large enough to carry the load for vehicle and patient care compartment; 2. rear axle is not large enough to carry the suspension necessary to provide the stability and a smooth ride for patient comfort and medical emergency technicians to perform the necessary functions on the patient while enroute to the hospital.

Starting January 1, 1982 the ambulance fee has been increased to \$75.00. Under no circumstances should this deter anyone from requesting the ambulance for any medical emergency. Our response will be the same under any emergency conditions so we are appealing to you not to hesitate to call because of cost. Part of your tax dollar still funds this service.

Chapter 148 Section 26F became effective January 1, 1982. Briefly, Section 26F refers to smoke detectors in all residential units sold after January 1, 1982. All units sold after the above date must have smoke detectors in the cellar and on all living levels of the unit. The smoke detectors must be installed at the expense of the seller. We have notified all local realtors and banks of this new law. To comply with the law you must make application for a certificate of certification, to the Fire Department. The Fire Department after inspection and finding compliance with Section 26F will issue a certificate of compliance. The cost of the certification of compliance is \$10.00.

Your Fire Department is grateful for the support it has received from the community. The cooperation of Town Boards, Officials and citizens is appreciated.

George F. Whalen  
Fire Chief

Box alarms	33
Building fires	16
Brush fires	65
Vehicle fires	16
Chimney fires	7
Rubbish fires	19
Smoke investigations	29
Flammable liquid spills	21
Investigations	54
Electrical problems	21
Electrical fires	4
False alarms	42
Automatic alarms	73
Mutual aid fire	35
Mutual aid medical	39
Natural gas leak/odor	22
Appliance fires	3
Medical	564
Motor vehicle accidents	91
Motor vehicle/pedestrian accidents	19
Assist disabled persons	19
Wires down	13
Good intent calls	27
Water problem	17
Lockouts	30
Special service	55
Rescue calls (water)	5
Furnace fires	2
Missing person	2
Bomb incidents	3
Unauthorized burning	16
	<hr/>
	1362



Submitted herewith is the Annual Report of the  
Maynard Police Department for the Year 1981

1981 has seen us enter the Prop 2-1/2 era, fortunately with no severe budget cuts or personnel losses only through the efforts of our Officials and the support of our citizens who have a strong interest in the public safety of Maynard. This is not to say we were not effected by 2-1/2 - we were - by maintaining a virtually level funded budget again this year as we have for about the past six years other than for salaries negotiated under contracts.

It must also be remembered that a lack of funding to cover budget increases due to inflationary costs, etc., can also not only effect the quality of service, but severely curtail the effectiveness of the department by leaving its most important customer, the citizen, unprotected. The Police Department provides this protection every day, all day, all around the clock, all year long at about 7% of what it costs the Town to operate other tax supported services only part of the day, not a full week, all year.

The Department has continued operating with an Interim Police Chief the past two years and an appointment of a department member should be made from a forth coming Civil Service exam in February for a Permanent Chief. Two officers, Interim Sergeant Patrick Currin and Prosecuting Officer John McNamara passed the Civil Service Sergeant's exam.

I would like to commend former Civil Defense Director Robert Macomber who resigned from that position during the year, for a job well done. He did much to improve the Civil Defense and its Auxilliary Police.

In our continuing efforts to improve equipment and quality of service at no cost or minimal cost to the tax payer the Department acquired all new weapons and holsters for the men at no cost to the town, new portable radios from donated funds, several bullet proof vests donated by a local man and a T.V. monitoring system for the cell block donated by the Maynard Rotary Club with a total value of around \$14,000.00.

1981 saw Department programs continue to update traffic regulations, signs, traffic enforcement, increased investigation and prosecution of theft, vandalism,

and drug and alcohol violations. Programs aimed at our youth continued adding new ones such as Horizons for Youth where kids (30-50) spend a day at camp with a couple officers from the Department working together toward problem solving using their own initiative physically and mentally. Our year old Community Service Program involving kids brought to court for offenses and doing community work as a form of sentence or disposition has contributed over 900 hours of work within the town on such projects as cleaning up the tennis courts, painting of crosswalks, yellow curbs, painting work in town buildings, etc., which helps development of work habits for the youth as well as providing substantial savings to the Town.

In the area of calls for service and police assistance the department received over 6488 calls for police response or assistance compared to 6423 for 1980. We served 4676 arrest warrants, capias, and summons, for other departments as well as our own. Accidents reported for the year totaled 511 compared to 505 for 1980. 63 accidents involved personal injury, 18 involved pedestrians (4 in 1980), 34 were hit and run (25 in 1980), with 8 accidents involving bicycles (16 in 1980). We had two fatalities.

The list of court cases and activities for the Police Department is as follows:

Annoying phone calls-----	47
Arson-----	6
Assault and Battery-----	101
Assault and Battery on P.O.-----	10
Assault and Battery on Fire fighter-----	1
Assault w/Dangerous Weapon-----	17
Barroom Complaints-----	36
Bomb Threats-----	3
Breaking and Entry-----	115
Child Abuse-----	3
Dog Complaints-----	75
Domestic Complaints-----	199
Driving Under the Influence-----	92
Drug Violations-----	88
Escorts-----	655
False Fire Alarms-----	42
Kidnapping-----	2
Larcenies-----	269
Larceny by Checks-----	114
Liquor Law Violations-----	87
Medical Back-ups-----	441
Missing persons/runaways-----	60



Murder-----	0
Murder (attempted)-----	1
Mutual Aid-----	36
Noise Complaints-----	348
Open Doors and Alarms-----	487
Parking defaults arrested & brought to Court--	86
Parking tickets issued-----	9858
Protective Custody-----	260
Rape-----	2
Receiving stolen property-----	9
Robbery (armed & unarmed)-----	3
Sex offenses (other than rape)-----	6
Stolen bicycles-----	36
Stolen Motor Vehicles-----	36
Suicides-----	2
Suspicious persons/motor vehicles-----	151
Threatening & Disorderly persons-----	147
Traffic violations issued (not including O.U.I.)	504
Trespassing-----	72
Vandalism/Mal.Destruction of Property-----	219
Weapons, carrying and possession-----	25

In conclusion I would like to thank and commend the Honorable Board of Selectmen, the Fire Department, Department of Public Works, the Auxiliary Police, other Town Employees and Officials, the Rod and Gun Club for the use of its ranges, the citizens of the Town and all others that have assisted the Police Department over the past year for their cooperation and valuable support.

Respectfully submitted,

Arner S. Tibbetts  
Chief

## REPORT OF THE BOARD OF SELECTMEN

### TO THE CITIZENS OF THE TOWN OF MAYNARD

The Board of Selectmen are proud to submit their report for calendar year 1981. The Board continued its progress and hard work through the year 1981.

The year 1981 was an exciting one, beginning with budget preparations in response to Proposition 2 1/2 and ending with the signing of the Cable Television license and serious negotiations with Digital Equipment Corporation over tax abatements. The Selectmen's Office was certainly kept busy throughout the year, handling everyday problems along with state and federal issues.

1981 saw the reelection of Selectman Robert P. Gilligan and also saw Selectman Mark L. Waldron assume the duties of Chairman. Some of the projects and highlights of the past year are as follows:

#### CABLE TELEVISION LICENSE

During the year 1980, this Board instituted the Cable television process which continued into calendar year 1981. In the past year, final bid proposals were presented by Adams/Russell Cablevision and Community Cablevision. After thorough examination of proposals, numerous meetings between this Board and the proponents and the Cable Advisory Committee, the Board of Selectmen voted on April 28, 1981 to award Maynard's Cable Television franchise to Adams/Russell of Waltham. Negotiations then commenced to secure final license and a lease agreement for a head end site, both of those being finalized late in the year.

At the time of this writing, construction is underway of the end-end site and stranding is being done. By the time this document is distributed to the citizens, cable television will be a reality.

#### REVITALIZATION

The Maynard Center Revitalization Project has progressed slowly but steadily. Vanasse/Hangen Inc. has submitted the 25% plans to the Massachusetts Department of Public Works in February for review and comment. We have encountered red tape with the state bureaucracy which we are trying to cut through. With the aid of Congressman Frank, State Senator Atkins and Representative Cellucci we have been able to schedule a Public Hearing which we hope will bring the project back on schedule.



## HOUSING REHAB PROGRAM

The Community Development Block Grant Program was concluded in 1981 with eighty-five of the projected ninety-two units being completed. Even with a change of staff near the end of the program, we were able to complete our grant requirements and improve the housing stock in the target area. Thanks should go to Peter Robinson for stepping in to a difficult situation and bringing the grant to completion.

## LICENSE REVIEWS

Once again this Board has continued its policy of liquor license reviews throughout the year and extensively during renewals. We feel that this review has kept any problems which could develop to a minimum. As a result of legislation at the State level, this Board raised the license fees for all liquor establishments, bringing these fees on a par with surrounding communities.

## PROPOSITION 2 1/2

The Town faced its most critical budget preparation and Town Meeting in recent memory in 1981. Due to the tax-cutting Proposition 2 1/2, departments were forced to cut their budgets and tighten their belts. Much debate went on during budget preparations as to which departments would be cutting the most. This office took a cut in its budget by 19%, forcing us to close the Town Hall to meetings except on Monday and Tuesday evenings.

At the Town Meeting held in May, 1981, the Town budget was put before the voters. That open meeting cut the Town budget with the largest cut coming from the School Budget. This coming year's budget and Town Meeting will again be crucial as we enter our second year of Proposition 2 1/2. It is our hope that the State, as they were able to last year, will increase our local aid in amounts to help offset many of the Town's fixed costs.

## MBTA

Again, the topic of withdrawal from the MBTA was a major one for the Board of Selectmen. Early in 1981, a coalition of twenty-two communities was formed by this Board to explore methods of finally escaping from the no-service MBTA. This coalition met and many ideas were exchanged. It was finally decided by the Board of Selectmen that we would attempt to get out on our own. We asked Town Counsel to research any and all ways of withdrawing and with the help of Representative Paul Cellucci an article was placed on



the Annual Town Meeting warrant rescinding our initial vote to join the MBTA. This vote was unanimous and sent to the Attorney General. No action has taken place there, leading to our most recent action, preparing a law suit against the MBTA, which should be filed at the time of publication.

In addition to this action, in late 1981, the Board of Selectmen instructed the Town Treasurer to withhold this year's assessment by the MBTA. This action will hopefully draw attention to our plight. We again pledge to continue our fight into 1982.

#### NATICK LABS

In March, 1981, the Department of the Army through Fort Devens and its Commander met with the Board of Selectmen to discuss their plans for acquisition of the former Natick Labs land in the Town. We met with the Army representatives and voiced our concerns over their plans.

The Fort Devens plan calls for an increase in use of the facility for training purposes of Fort Devens personnel. The Selectmen were and still are concerned over the Town's responsibility and duties over this property. In these tough economic times, we are concerned over maintaining fire and police protection for the facility, providing water or sewerage to the area and all the other Town services which may be necessary.

Another area we are exploring regarding the facility is the possible acquisition of Tuttle Hill for a long term water supply. We intend on negotiating with the Army and using all resources available to annex this parcel for Town use. At the time of this writing, we are awaiting word from Colonel Kattar of Fort Devens of a meeting to discuss our concerns. Hopefully 1982 will see the Town acquire Tuttle Hill and resolve our concerns over this land.

The Board of Selectmen, through their authority as licensing officials of the Town, have deposited into the General Fund the amount of \$33,189.00.

The Board wishes to thank all Town Boards and Departments for their cooperation through the year and especially wish to thank the citizens of Maynard for their valuable input and continued interest in Town Government.

RESPECTFULLY SUBMITTED,

MAYNARD BOARD OF SELECTMEN

Mark. L. Waldron, Chairman

Albert D. Burke

Robert P. Gilligan, Clerk



TREASURER COLLECTOR'S REPORT

Real Estate Levy	1/1/72 Balance	Committed 1981	Total	Refunded	Collected	Abated	Balance 12/31/81
1982	5,832,357.76	5,148,250.26	5,148,250.26	18,910.90	2,156,862.56	81,993.60	2,909,394.10
1981	224,655.11				4,429,218.27	151,860.41	1,270,219.98
1980	250,530.56				68,844.74		155,810.37
1979	278,058.15				13,834.67		236,745.89
1978	20,739.27				6,615.62		271,452.56
1976	2,395.22				3,240.71		17,497.56
1975	935.54				26.35		2,368.87
1973-74	3,110.37						935.54
1972	1,082.93						3,110.37
1971	872.90						1,082.93
1970	818.55						872.90
1969	443.60						818.55
1968	514.12						443.60
1964	306.81						514.12
Personal Property							306.81
1982	295,398.56	176,285.22	176,285.22	587.39	14,489.46	1,141.98	161,796.76
1981	4,854.67				281,198.38		13,645.59
1980	6,288.73				794.93		4,059.74
1979	4,933.88				5.13		6,283.60
1978	1,924.42				60.20		2,369.43
1976	2,810.51						285.00
1975	1,683.50						1,010.80
1973-74	2,769.51						525.00
1972	973.50						705.00
1971	602.51						690.30
1970	918.00						263.20
1969	1,692.80						596.70
1968	645.00						46.00
							-

Excise	Balance 1/1/81	Committed 1981	Total	Refunded	Collected	Abated	Balance 12/31/ 81
1981		201,068.52	201,068.52	2,648.99	177,796.26	8,329.86	17,591.38
1980	29,024.31	4,714.57	33,738.88	2,694.48	24,750.07	2,399.81	8,283.48
1979	19,655.48		19,655.48	37.87	4,095.58	126.23	15,561.54
Water Rates							
1981		109,067.50	109,067.50		102,117.45	324.00	6,626.05
Water Liens							
1981	11,534.50		11,534.50		5,023.25		6,511.25
1980	3,505.55		3,505.55		270.90		3,234.65
1979	535.19		535.19		92.70		442.49
1978	122.85		122.85		122.85		-
1977	23.40		23.40		-		23.40
Sewer Assessment							
1981	617.33		617.33		215.00		402.33
1980	91.50		91.50		-		91.50
1979	50.00		50.00		-		50.00
Committed Interest							
1981	153.82		153.82		57.26		96.56
1980	27.45		27.45		-		27.45
1979	14.94		14.94		-		14.94



NET DEBT OF THE TOWN

	CLASS	PRINCIPAL	INTEREST	TOTAL
1982	SCHOOL	\$ 190,000.00	\$ 65,020.00	\$ 255,020.00
	SEWER	80,000.00	31,650.00	111,650.00
	WATER	110,000.00	46,675.00	156,675.00
	PUBLIC DOMAIN	5,000.00	1,960.00	6,960.00
	LANDFILL	20,000.00	2,125.00	22,125.00
	TOTAL	\$ 405,000.00	\$ 147,430.00	\$ 552,430.00
1983	SCHOOL	\$ 60,000.00	\$ 56,280.00	\$ 116,280.00
	SEWER	80,000.00	27,040.00	107,040.00
	WATER	110,000.00	40,745.00	150,745.00
	PUBLIC DOMAIN	5,000.00	1,715.00	6,715.00
	LANDFILL	10,000.00	1,005.00	11,005.00
	TOTAL	\$ 265,000.00	\$ 126,785.00	\$ 391,785.00
1984	SCHOOL	\$ 60,000.00	\$ 52,260.00	\$ 112,260.00
	SEWER	50,000.00	22,430.00	72,430.00
	WATER	110,000.00	34,815.00	144,815.00
	PUBLIC DOMAIN	5,000.00	1,470.00	6,470.00
	LANDFILL	10,000.00	335.00	10,335.00
	TOTAL	\$ 235,000.00	\$ 111,310.00	\$ 346,310.00
1985	SCHOOL	\$ 60,000.00	\$ 48,240.00	\$ 108,240.00
	SEWER	50,000.00	19,800.00	69,800.00
	WATER	110,000.00	28,885.00	138,885.00
	PUBLIC DOMAIN	5,000.00	1,225.00	6,225.00
		TOTAL	\$ 225,000.00	\$ 98,150.00
1986	SCHOOL	\$ 60,000.00	\$ 44,220.00	\$ 104,220.00
	SEWER	60,000.00	17,170.00	67,170.00
	WATER	110,000.00	22,955.00	132,955.00
	PUBLIC DOMAIN	5,000.00	980.00	5,980.00
		TOTAL	\$ 225,000.00	\$ 85,325.00
1987	SCHOOL	\$ 60,000.00	\$ 40,200.00	\$ 100,200.00
	SEWER	50,000.00	14,540.00	64,540.00
	WATER	65,000.00	17,025.00	82,025.00
	PUBLIC DOMAIN	5,000.00	735.00	5,735.00
		TOTAL	\$ 180,000.00	\$ 72,500.00
1988	SCHOOL	\$ 60,000.00	\$ 36,180.00	\$ 96,180.00
	SEWER	50,000.00	11,910.00	61,910.00
	WATER	65,000.00	13,300.00	78,000.00
	PUBLIC DOMAIN	5,000.00	490.00	5,490.00
		TOTAL	\$ 180,000.00	\$ 61,880.00
1989	SCHOOL	\$ 60,000.00	\$ 32,160.00	\$ 92,160.00
	SEWER	50,000.00	9,280.00	59,280.00
	WATER	65,000.00	9,575.00	74,575.00
	PUBLIC DOMAIN	5,000.00	245.00	5,245.00
		TOTAL	\$ 180,000.00	\$ 51,260.00
1990	SCHOOL	\$ 60,000.00	\$ 28,140.00	\$ 88,140.00
	SEWER	50,000.00	6,650.00	56,650.00
	WATER	40,000.00	5,850.00	45,850.00
		TOTAL	\$ 150,000.00	\$ 40,640.00
1991	SCHOOL	\$ 45,000.00	\$ 24,622.50	\$ 69,622.50
	SEWER	10,000.00	4,020.00	14,020.00
	WATER	30,000.00	3,350.00	33,350.00
		TOTAL	\$ 85,000.00	\$ 31,992.50
1992	SCHOOL	\$ 45,000.00	\$ 11,557.50	\$ 56,557.50
	SEWER	10,000.00	3,350.00	13,350.00
	WATER	30,000.00	1,340.00	31,340.00
		TOTAL	\$ 85,000.00	\$ 16,247.50

1993	SEWER		\$ 10,000.00	\$ 2,680.00	\$ 12,680.00
	WATER		<u>5,000.00</u>	<u>167.50</u>	<u>5,167.50</u>
	TOTAL		\$ 15,000.00	\$ 2,847.50	\$ 17,847.50
1994	SEWER	TOTAL	\$ 10,000.00	\$ 2,010.00	\$ 12,010.00
1995	SEWER	TOTAL	\$ 10,000.00	\$ 1,340.00	\$ 11,340.00
1996	SEWER	TOTAL	\$ 10,000.00	\$ 670.00	\$ 10,670.00
1997	SEWER	TOTAL	\$ 5,000.00	\$ 167.00	\$ 5,167.00
	TOTALS		\$ 2,265,000.00	\$ 850,555.00	\$ 3,115,555.00

SUMMARY

SCHOOL	\$ 760,000.00	\$ 438,880.00	\$ 1,198,880.00
SEWER	575,000.00	174,707.50	749,707.50
WATER	850,000.00	224,682.50	1,074,682.50
PUBLIC DOMAIN	40,000.00	8,820.00	48,820.00
LANDFILL	<u>40,000.00</u>	<u>3,465.00</u>	<u>43,465.00</u>
	\$ 2,265,000.00	\$ 850,555.00	\$ 3,115,555.00

Respectfully submitted,

Carole A. Morgan  
Treasurer-Collector



MAYNARD CONTRIBUTORY RETIREMENT SYSTEM

The Retirement Board submits the following annual report for the year ended December 31, 1980.

Membership:

Active members	137
Inactive members	2
Retired members	41
Beneficiaries	16
Total membership	196

ASSETS

Bonds at book value	\$861,129.03
Stocks at market value	79,006.74
Co-operative shares	45,880.00
Cash in Banks	226,919.00
Interest due and accrued	14,228.47
TOTAL ASSETS	\$1,227,163.24

FUNDS AND LIABILITIES

Annuity savings fund	\$648,394.40
Annuity reserve fund	239,910.31
Military service credit fund	1,715.20
Pension fund	335,626.86
Expense fund	1,516.47
TOTAL FUNDS AND LIABILITIES	\$1,227,163.24

Unfunded liability reserve	\$65,585.38
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INCOME

Members' contributions	\$100,350.11
Town of Maynard, employer	298,630.00
Maynard housing authority	2,070.00
Interest and dividends	82,452.11
Increase of assets	35,070.48
TOTAL INCOME	\$518,572.70

DISBURSEMENTS

Pensions and benefits	\$305,743.18
Transfers and refunds	15,710.24
Administration expense	1,785.18
Decrease of assets	12,176.16
TOTAL DISBURSEMENTS	\$335,414.76

George F. Whalen Chairman	Peter A. Salamone Member	Donald W. Pfeiffer Member Ex Officio
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Town of Maynard  
BALANCE SHEET - June 30, 1981

ASSETS

Cash			
General		\$944,665.85	
Invested		255,000.00	
			1,199,665.85
Special:			
Revenue Sharing		113,731.43	
Rev. Sharing Invested		150,000.00	
			263,731.43
Advances for Petty Cash:			
Collector of Taxes		50.00	
School Lunch		20.00	
School Administration		365.00	
Public Library		50.00	
			485.00
Accounts Receivable:			
Taxes:			
1964 Real Estate		306.81	
1965 Real Estate		24.00	
1968 Real Estate		514.12	
1969 Real Estate		443.60	
1970 Real Estate		818.55	
1971 Real Estate		872.90	
1972 Real Estate		1,082.93	
1974 Real Estate		3,110.37	
1975 Real Estate		935.54	
1976 Real Estate		2,368.87	
1977 Real Estate		17,497.56	
1978 Real Estate		275,643.78	
1979 Real Estate		240,345.21	
1980 Real Estate		176,252.05	
1981 Real Estate		4,510,165.66	
1969 Personal Property		46.00	
1970 Personal Property		596.70	
1971 Personal Property		263.20	
1972 Personal Property		690.30	
1974 Personal Property		705.00	
1975 Personal Property		525.00	
1976 Personal Property		1,010.80	
1977 Personal Property		285.00	
1978 Personal Property		2,369.43	
1979 Personal Property		6,283.60	
1980 Personal Property		149.55	
1981 Personal Property		28,414.17	
			5,271,720.70
Deferred Taxes			2,162.70
Demolition Lien Added to Taxes			5,500.00



Motor Vehicle:		
1976 Levy	29.70	
1978 Levy	4,865.94	
1979 Levy	18,733.86	
1980 Levy	24,817.07	
1981 Levy	30,967.02	
		79,413.59
Boat Excise:		
1980 Levy		177.00
Water:		
Rates	35,472.65	
Accounts Receivable	3,483.09	
1977 Water liens	23.40	
1979 Water liens	442.49	
1980 Water liens	3,031.35	
1981 Water liens	10,192.35	
		52,645.33
Sewer:		
Accounts Receivable		4,141.65
Special Assessments:		
1979 Sewer Assessment	41.50	
1980 Sewer Assessment	91.50	
1981 Sewer Assessment	582.33	
1981 Street Assessment	19.55	
Committed Interest	192.01	926.89
Departmental:		
Veterans	13,554.36	
Cemetery	3,547.70	17,102.06
Tax Titles and Possessions:		
Tax Titles	66,928.77	
Possessions	432.08	67,360.85
Due from Federal - Sewer Plant		255,729.00
Due from State - Sewer Plant		211,714.00
Prepaid Vacations		348.52
Police - Accounts receivable		674.95
Sewer Connections		325.00
Due from Town Clerk		459.30
Overlay Deficit - Levy of 1968		644.80
Revenue Sharing - Transfers Authorized		197,000.00
Underestimates:		
County Tax		3,407.65
Loans Authorized		2,516,022.00
Revenue - Fiscal Year 1982		7,215,353.50
		<u>\$17,366,711.77</u>

LIABILITITES AND RESERVES

P.L. 95-512 Revenue Sharing		\$263,731.43
Cash - Over and Short		949.64
Collector's Unidentified Cash		4,298.44
Reserve for Petty Cash		485.00
Deferred Tax Revenue		2,162.70
Payroll Deductions:		
Colonial & Washington Ins.	956.06	
Bond Purchases	741.00	
Group Insurance	9,254.58	
Union Dues	218.75	
Annuities	5,884.59	
Credit Union	8,185.00	
Community Chest	1.00	
		25,240.98
Overestimates:		
Recreation Areas	613.74	
Special Education	7,602.00	
Air Pollution Control	280.73	
Motor Vehic Excise	.01	
M B T A	606.32	
		9,102.80
County Tax Payable		79,040.00
Warrants Payable		407,357.47
Appropriation Balances:		
Revenue	386,438.79	
School - Federal Funds	9,568.63	
Revolving Accounts	97,373.97	
Non-Revenue	93,120.44	
		586,501.83
Appropriations - Fiscal Year 1982		7,929,873.50
Water Main Deposits		1,950.00
Parking Meter Receipts		8,041.37
County Dog Fund		.97
Sale of Cemetery Lots		300.00
Perpetual Care Bequests		4,215.00
Perpetual Care Income		3,613.96
Trust Fund Income		18.24
Scholarship Fund-Sawutz		100.00
Sale of Real Estate		100,000.00



Temporary Loans:		
Anticipation of Federal Grant	255,729.00	
Anticipation of Federal Grant	100,000.00	
Anticipation of State Grant	211,714.00	
Anticipation of State Grant	46,000.00	
Tax Anticipation	2,250,000.00	
		2,863,443.00
Overlay Reserved for Abatements:		
1964 Levy	306.81	
1969 Levy	455.10	
1970 Levy	1,157.70	
1971 Levy	1,483.30	
1972 Levy	1,569.40	
1974 Levy	4,689.14	
1975 Levy	1,160.62	
1976 Levy	5,896.76	
1977 Levy	22,341.75	
1978 Levy	64,927.10	
1979 Levy	102,717.48	
1980 Levy	67,097.58	
1981 Levy	400,000.00	
		673,802.74
Revenues Reserved Until Collected:		
Demolition Lien	5,500.00	
Motor Vehicle	79,413.59	
Boat Excise	177.00	
Water	52,645.33	
Sewer	4,141.65	
Special Assessment	926.89	
Tax Title & Possession	67,360.85	
Departmental	17,102.06	
		227,267.37
Revenue Sharing Authorized - Not Transferred		197,000.00
Loans Authorized and Unissued		2,370,022.00
Overlay Reserve		31,378.87
Water Surplus		99,936.72
Sewer Surplus		1,114.31
Surplus Revenue		1,475,763.43
		<u>17,366,711.77</u>

TOWN OF MAYNARD

DEBT ACCOUNTS

June 30, 1981

Net Funded or Fixed Debt	\$2,860,000.00
	<hr/> <hr/>
Outside Debt Limit	
School	\$1,190,000.00
Water	930,000.00
Sewer	60,000.00
Inside Debt Limit	
Sewer	585,000.00
Public Domain	45,000.00
Sanitary Landfill	50,000.00
	<hr/>
	\$2,860,000.00
	<hr/> <hr/>



TOWN OF MAYNARD

TRUST FUNDS IN HANDS OF TOWN TREASURER

JUNE 30, 1981

Cash in Banks	\$136,061.78
Investments	89,335.06
Trust Fund Cash	\$225,396.84
Rafferty Watering Trough Fund	\$1,090.25
Cemetery Perpetual Care Bequests	114,041.25
Post War Rehabilitation Fund	2,474.93
Maynard Soldiers Fund	141.56
Gramo Fund	7,671.77
Conservation Fund	47,160.89
Sawutz Fund	2,101.72
Anne Marie Morton Fund	1,436.65
Rose McGowen Fund	215.34
Stabilization Fund	49,062.48
Trust Funds	\$225,396.84

RECEIPTS - Fiscal Year 1981

GENERAL REVENUE

TAXES

Current:

Pers Property 269,861.83  
Real Estate 2,104,698.21

Previous:

Pers Property 4,498.48  
Real Estate 148,095.98  
Deferred R.Estate 2,447.90

Meals Tax 150.81  
Aid to Library 4,950.00  
TAXES 2,534,703.21

LICENSES AND PERMITS

Raffle 30.00  
Auctioneers 75.00  
Bowling 142.00  
Coin Devices 560.00  
Victualler 970.00  
Inflammables 180.00  
Alcoholic lic. 18,872.50  
Lodgings 30.00  
Ice cream 85.00  
Entertainment 128.00  
Music 525.00  
Theatre 24.00  
Building 9,974.70  
Gas 2,598.00  
Wiring 2,874.00  
Plumbing 1,595.50  
Cable TV 200.00  
Auto agents 670.00  
LICENSES & PERMITS 39,533.70

FINES & FORFEITS

Court Fines 49,335.64

FEDERAL GRANTS

Title VI PL 94-142 23,645.00  
Title II Indo China 515.00  
Title I ESEA 64,506.00  
Title IV-C 3,022.00  
Title VI Spec Educ. 3,105.00  
Title IV-B PL 95-56 4,283.00  
Title VI PL 94-482 8,532.00  
Revenue Sharing 216,979.48  
Revitalization 50,500.00  
FEDERAL GRANTS 375,087.48

STATE GRANTS

Elderly Persons 22,205.90  
Lottery 45,685.00  
Police salaries 11,735.75  
Sch Transportation 38,518.00  
Building Assistance 98,122.87  
Chapter 70 888,148.00  
Cafeteria 82,175.48  
Cafeteria 52,806.92  
Environmental 14,650.00  
Water pollution 8,398.00  
Highway Chap. 497 16,985.00  
Highway - Transit 21,000.00  
201 Facilities 86,621.00  
Elderly affairs 4,500.00  
Aid - Chap. 58-18C 91,694.00  
Highway - Chap. 329 43,878.00  
Highway - Chap. 520 24,268.00  
STATE GRANTS 1,551,391.92

COUNTY GRANTS

Dog license fund 1,390.97

TOTAL GRANTS 1,552,782.89

TOTAL GENERAL REV. 4,551,442.92

COMMERCIAL REVENUE

SPECIAL ASSESSMENTS

Water Deposits 3,830.00  
Entrance 500.00  
Construction 313.22  
Water liens 4,122.10  
Sewer Deposits 3,274.20  
Sewer entrance 75.00  
Construction 257.02  
SPECIAL ASSMTS 12,371.54

PRIVILEGES

M.V. Excise 1981 137,665.21  
M.V. Excise Prior 140,786.88  
Boat excise 1980 17.00  
Parking meters 21,157.89  
PRIVILEGES 299,626.98

COMMERCIAL REVENUE 311,998.52



DEPARTMENTAL REVENUE		RECREATION AND UNCLASSIFIED	
GENERAL GOVERNMENT		Recreation Revolving	5,814.00
Selectmen	1,680.70	Blue Cross Dividend	693.00
Collector fees	12,313.59	RECR & UNCLASSIFIED	6,507.00
Lien certificates	3,851.00	ENTERPRISES & CEMETERY	
Tax Title expense	184.60	Water Rates	230,329.00
Town clerk fees	4,465.86	Sale of lots	3,916.00
Sale of scrap	376.00	Markers	34.00
Planning board	50.00	Lots	24.00
Operating surplus	1,293.50	Openings	11,710.60
Board of appeals	921.50	Recording fees	25.00
Recycling	132.78	ENTERPRISES	246,038.60
Wetland fees	225.00	INTEREST	
DPW Insurance	335.67	On Taxes	25,186.38
GENERAL GOVERNMENT	25,830.20	On Investments	154,728.79
PUBLIC SAFETY		Trust funds	8,279.30
Police details	20,687.71	INTEREST	188,194.47
Performance bond	15,000.00	BOND ANTICIPATION	146,000.00
Police dept. fees	2,871.68	INVESTMENTS	
Medical payments	2,666.80	Revenue cash	32,924,000.00
Sale of dogs	131.00	Tax anticipation	10,750,000.00
Laws of life	9,978.19	Fed Grant Antic.	255,729.00
Fire Dept. fees	762.93	State Grant Antic.	211,714.00
Ambulance fees	7,741.00	INVESTMENTS	44,141,443.00
Sealer of weights	290.80	AGENCY AND TRUST	
PUBLIC SAFETY	60,130.11	Perpetual Care	4,558.24
HEALTH		Dog licenses	2,269.85
Board of Health	1,754.00	Fish and game	10,052.00
Rabies Clinic	274.00	Fed & state withheld	932,410.12
Sewer Blocks	165.00	Group Insurance	74,856.58
HEALTH	2,193.00	Other deductions	60,285.13
VETERANS SERVICES		Library gift account	494.55
State Reimbursement	12,799.42	AGENCY & TRUST	1,084,926.47
SCHOOLS AND LIBRARY		REFUNDS AND TRANSFERS	270,386.96
School rental	2,374.00	TOTAL RECEIPTS	<u>51,068,946.78</u>
Telephone use	302.98	SPECIAL CASH	
Industrial arts	4,459.31	Federal Rev Sharing	235,849.03
Adult education	3,300.00	Urban Renewal	121,150.00
Driver education	2,600.00	E.O.C.D.	6,000.00
School miscl.	173.83		
Library miscl.	102.24		
Athletic receipts	7,743.75		
SCHOOLS & LIBRARY	21,056.11		

APPROPRIATION PAYMENTS - Fiscal Year Ended June 30, 1981

	<u>From 1980</u>		<u>Appropriation</u>	<u>Expenses</u>	<u>To</u>		<u>Town Meeting Transfers</u>
	<u>Salaries</u>	<u>Expenses</u>			<u>Surplus</u>	<u>Encumbered</u>	
GENERAL GOVERNMENT							
Selectmen-Salaries			34,931.00	29,669.79	5,261.21	-	
Expenses			4,860.00	4,854.81	5.19		
Legal fees			19,490.10	19,490.10	-		
M-C Bus ART. 19			6,261.16	6,260.76	.40		
Land Purch ART. 4(78)	1.00		-	-		1.00	
Municipal Audit	5,500.00		1,000.00	5,300.00	200.00		
Grants Consultant				5,500.00	-		
Bldg Demolition	5,500.00			7,838.50		5.00	
MBTA Lease ('80)	5.00			138.65	61.35	6,755.99	
Data Process ART.42	14,594.49		500.00	348.52		300.00	
Finance Committee						( 348.52)	
Vacations Pd Advance				29,922.94	2,023.06		
Accountant-Salaries			31,946.00	1,784.40	17.44		
Expenses			1,900.00	39,936.04			
Treasurer-Salaries			39,936.04	14,893.00			
Expenses			14,893.00	1,140.00	3,860.00		
Cost of Borrowing			5,000.00	1,729.15	448.80		
Tax Title Expense			2,184.60	9,465.00		6.65	
Unempl.Compensation			10,807.00	12,572.27		1,342.00	
Assessors-Salaries			12,572.27	7,927.90		3,004.79	
Expenses	1,200.00		9,732.69	32,643.58		600.82	
Legal, ART. 51	8,628.00		24,015.58	6,636.80			
Appraisal ART. 11	7,237.62			23,828.77	2,542.23		
Twn Clerk-Salaries			26,371.00	1,358.73		1,041.27	
Expenses			2,400.00	1,444.80	1,201.20		
Elections-Salaries			2,646.00	954.02		895.98	
Expenses			1,850.00	3,025.56	854.44		
Town Meetings			3,880.00	3,489.53	10.47		
Primaries			3,500.00	391.22	1,608.78		
Planning Bd Expense			2,000.00	1,200.00		1,800.00	
Planning Engineers	3,000.00		50.00		50.00		
Govt Study Committee			30.00		30.00		
Personnel Board			1,475.00	1,318.34	5.05		
Board of Appeals			100.00	100.00		151.61	
Moderator							



	<u>From 1980</u>	<u>Appropriation</u>	<u>Expenses</u>	<u>To</u>	<u>Encumbered</u>	<u>Town Meeting</u>
				<u>Surplus</u>		<u>Transfers</u>
Building-Salaries		24,403.00	24,123.12	279.88		
Expenses		20,555.00	20,514.56	40.44		
Outlay	277.00	1,000.00		1,000.00		
Fire Detection #44		4,000.00	255.00	22.00		
Asbestos Removal		314,289.44	3,995.00	5.00		
TOTAL Gen Govt.	45,943.11	314,289.44	324,050.86	20,526.94	15,654.75	-
PUBLIC SAFETY						
Police -Salaries		508,028.00	485,593.19	19,034.41	3,400.40	
Expenses		45,002.00	45,002.00			
Uniforms		5,750.00	5,750.00			
Outlay	12,853.25	9,796.00	22,396.98		252.27	
Traffic Signals		6,557.50	5,738.93		818.57	
Out-of-State Tv1		150.00		150.00		
Meter Repair		1,467.10	1,268.79	198.31		
Unpaid Bills FY'80		45.80	45.80			
Gift Fund	36.00				36.00	
Dog Officer Contract		12,000.00	12,000.00			
Expenses		1,700.00	1,549.43	150.57		
Salary		1.00		1.00		
Police Details		22,219.11	22,799.06		( 579.95)	
Fire Dept -Salaries		446,453.39	441,289.47	444.16	4,719.76	
Expenses		27,790.71	27,574.19	216.52		
Ambulance Salary		30,067.00	30,067.00			
Expenses		1,860.00	1,738.99	121.01		
Fire - Outlay		24,540.00	21,839.63		2,700.37	
Station - Outlay		22,000.00	18,466.20		3,533.80	
Station - Expense		12,920.60	12,367.91		552.69	
Fire - Clothing		3,800.00	3,800.00			
Out-of-State Tv1		500.00	500.00			
Engine Exp.ART 1	38,000.00		21,575.00		16,425.00	
Traffic Control ART 33		3,600.00			3,600.00	
Fire Ambulance Gift	25.00				25.00	
E.M.T. Duty	76.70				76.70	
Civil Defense	372.18		2,365.99		382.19	
Public Safety Fund		2,376.00			4,212.09	
Jaws of Life Fund	3,350.00	9,978.19	9,116.10		4,212.09	
Jaws of Life Approp.		2,000.00		2,000.00		4,212.09

	<u>From 1980</u>	<u>Appropriation</u>	<u>Expenses</u>	<u>To Surplus</u>	<u>Encumbered</u>	<u>Town Meeting Transfers</u>
Bldg Insp. Salary Expense		10,554.70	9,954.70		600.00	
Gas Inspector		250.00	30.00	220.00		
Wiring Inspector Expense		2,673.00	2,046.00		627.00	
Sealer of Weights Expense		2,874.00	2,755.00	13.04	119.00	
		50.00	36.96		150.00	
		600.00	450.00	181.05		
		250.00	68.95			
<b>TOTAL PUBL SAFETY</b>	<b>54,713.13</b>	<b>1,222,066.19</b>	<b>1,208,186.27</b>	<b>22,730.07</b>	<b>41,650.89</b>	<b>4,212.09</b>
<b>HEALTH AND SANITATION</b>						
Health - Salaries Expenses	4,400.00	4,696.00	4,424.60	271.40		
Health Inspector		33,027.75	16,522.69	20,852.03	53.03	
Mosquito Control		8,460.00	7,059.25	1,400.75		
C.O.D.E.		8,000.00	8,000.00			
Walden Clinic		3,000.00	3,000.00			
Plumbing Inspector		9,446.00	9,446.00			
Animal Inspector		2,000.00	1,752.00	248.00		
Landfill ART. 23	6,625.00	100.00	100.00			
Refuse Contract		2,900.00	4,845.00		4,680.00	
Solid Waste Study	6,520.00	165,000.00	165,000.00			
Sewer System ART51	10,000.00	4,680.00	4,680.00		1,840.00	
Sewer Mains ART 19	31,437.10		10,208.96		10,000.00	
Sewer Mains ART 1	36,067.97		28,582.50		21,228.14	
<b>TOTAL Health &amp; San</b>	<b>95,050.07</b>	<b>236,629.75</b>	<b>263,621.00</b>	<b>22,772.18</b>	<b>45,286.64</b>	<b>-</b>
<b>PUBLIC WORKS</b>						
D.P.W.- Salaries Expenses		422,943.95	384,437.10		2,506.85	36,000.00
Street Lighting		444,963.00	442,621.35	756.51	1,585.14	
Snow, Ice Removal		102,500.00	100,670.50	1,829.50		
Public Works Outlay		61,121.95	60,861.84	260.11		
Facilities Plan ART. 6		7,600.00	7,501.35	98.65		
Crowe Park ART.8(75)	151.10	141,019.00	130,355.90		10,663.10	
Resurfacing ART. 9		24,268.00	24,268.00		151.10	
Resurfacing (1981)		21,000.00	21,000.00			
Resurfacing (1979)	567.33	567.33	567.33			



	<u>From 1980</u>	<u>Appropriation</u>	<u>Expenses</u>	<u>To Surplus</u>	<u>Encumbered</u>	<u>Town Meeting Transfers</u>
Surface Bellevue	1,060.20		1,060.20			
Ch. 329 Acts 1980		43,878.00	43,878.00			
Chapter 90		6,000.00	6,000.00			
Ch. 90 (1980)	8,500.00		1,271.43		8,500.00	
Traffic ART. 49	3,000.00		1.00		1,728.57	
Accept Land ART 28	1.00					
Cemetery Land,						
ART. 27 ('80)	12,000.00		875.00		11,125.00	
TOTAL Publ Works	25,279.63	1,275,293.90	1,225,369.00	2,944.77	36,259.76	36,000.00
VETERANS BENEFITS						
Veterans Benefits		15,150.00	13,756.94	1,393.06		
Veterans Agent		1,000.00	1,000.00			
Veterans Expense		2,078.00	1,492.19	585.81		
TOTAL Vet Benefits		18,228.00	16,249.13	1,978.87		
SCHOOLS						
School - Salaries		2,570,079.31	2,390,938.85	67,588.46	111,552.00	
Salaries, 1980	131,613.18		131,613.18			
Expense		635,223.71	603,944.60		31,279.11	
Prior Yr. ART.19		2,041.90	1,756.06		285.84	
School, ART. 4 '80	1,277.28		1,277.28			
School, ART. 5 '80	150.00		150.00			
Out-of-State Tv1						
Outlay		1,400.00	1,121.00	279.00		
Energy Audit		20,300.00	5,616.43	12,767.57	1,916.00	
Storage Bldg.		13,000.00	12,441.74		558.26	
Transportation	4,000.00				4,000.00	
Public Law #864		107,269.12	107,269.12			
Public Law #874		810.30			810.30	
Title II P.L. 94-405	515.00	2,798.54	901.23		1,897.31	
Title IV-C		42.00	538.40		18.60	
Title I		3,022.00	2,934.91		87.09	
Title VI 538N		71,201.36	71,154.05		47.31	
Title VI 539N		4,714.96	4,714.96			
Title VI-B Library		7,203.81	7,203.81			
Title VI #200-334	1,946.27	4,283.00	6,170.12			
Title VI #204-464		3,840.00	2,867.68		59.15	
Title VI PL 94-142		21,988.33	16,741.17		972.32	
Occup Educ 400-091		1,190.00	760.61		5,247.16	
Spec Ed - Salaries		8,532.00	8,493.38		429.39	
Spec Ed - Salaries		398,716.90	288,866.82	108,681.99	38.62	
Spec Ed - Salaries		24,349.72	24,349.72		1,168.09	

	From 1980	Appropriation	Expenses	To	Encumbered	Town Meeting
				Surplus		Transfers
Spec Ed - Expense		426,802.39	343,900.05	67,075.28	15,827.06	
Cafeteria Revolving		195,748.22	102,650.60		93,097.62	
Food Service Approp.		2,000.00	1,662.07		337.93	
Graphic Arts Revolving		8,131.63	7,709.60		422.03	
Athletics		36,300.00	36,300.00			
Athl. Revolving		10,801.74	8,908.01		1,893.73	
Adult Ed Revolving		4,280.00	3,031.00		1,249.00	
Emerson Fowler Sch ART. 3		22,070.58	22,070.58			
Emerson Fowler Sch ART. 5		2,386.40	2,386.40			
Emerson Fowler Sch. ART. 34		5,400.94	2,397.56		3,003.38	
Sch Building Comm. ART. 5		2,948.64	4.22		2,944.42	
Use of Schools Revolving		299.62	220.47		79.15	
Thomas E. Gramo Fund		300.00	300.00			
Vocational School		243,099.00	243,099.00			
TOTAL Schools	139,501.73	4,862,576.12	4,466,464.68	256,392.30	279,220.87	-
LIBRARY						
Library - Salaries		55,949.00	55,474.53	474.47		
Expenses		24,848.17	22,505.25	1,169.34	1,173.58	
Book Fund		775.16	338.58		436.58	
TOTAL Library		81,572.33	78,318.36	1,643.81	1,610.16	-
RECREATION AND UNCLASSIFIED						
Recreation-Salaries		25,183.00	25,180.19	2.81		
Expenses		8,885.00	8,884.19	.81		
Recreation Revolving		5,834.00	5,638.14		195.86	
Maynard Housing Authority		35,500.00	5,550.00		29,950.00	
Downtown Revital. 50,000.00		50,500.00	30,845.00		69,655.00	
Council on Aging		11,503.61	11,503.61			
Council - Expense		4,100.00	4,100.00			
Grant		7,174.50	4,972.12		2,202.38	
Transportation		3,000.00	3,000.00			
Minuteman Home Care		1,628.00	1,628.00			
Conservation Fund		5,000.00	5,000.00			
Conservation Comm.		620.00	439.73	180.27		
By-Law Committee		112.77	69.45		43.32	
Land 60 Acres ART. 14		100.00	100.00		100.00	
Sawutz Scholarship		100.00	100.00			
Band Concerts		1,200.00	1,200.00			
Christmas Lights		500.00	500.00			
Town Reports		5,003.44	5,003.44			



	<u>From 1980</u>	<u>Appropriation</u>	<u>Expenses</u>	<u>To</u>	<u>Encumbered</u>	<u>Town Meeting</u>
				<u>Surplus</u>		<u>Transfers</u>
Insurance Premiums						
Retirement Assmt.		116,896.00	115,180.00	1,716.00		
Retirement Fund ART. 17		298,630.00	298,630.00			
TOTAL Recreation		18,000.00	18,000.00			
and Unclassified	50,000.00	599,470.32	545,423.87	1,899.89	102,146.56	
PUBLIC SERVICE ENTERPRISE						
Water System ART. 9	10,000.00				10,000.00	
Well, ART. 32 (77)	54,752.24				47,191.94	
Water Mains ART. 39		100,000.00	7,560.30		6,551.79	
Improvement ART. 41	2,621.90		93,448.21			
Test Well ART. 42			2,621.90			
TOTAL Enterprise	67,374.14	12,000.00	12,000.00			
DEBT AND INTEREST		112,000.00	115,630.41		63,743.73	
Debt Maturing		441,000.00	441,000.00			
Interest on Debt		351,655.00	315,234.30	36,420.70		
TOTAL Debt & Interest		792,655.00	756,234.30	36,420.70	-	-
TOTAL, Appropriation	477,861.81	9,514,781.05	8,999,547.88	367,309.53	585,573.36	40,212.09
OTHER PAYMENTS						
Temporary Loans		9,113,443.00	9,113,443.00			
Assessments		277,836.66	277,836.66			
Investments		31,129,000.00	31,129,000.00			
Agency & Trust		1,093,717.86	1,093,717.86			
Refunds & Other		476,185.69	476,185.69			
TOTALS OF ABOVE	477,861.81	51,604,964.26	51,089,731.09	367,309.53	585,573.36	40,212.09
CASH BALANCES 6/30/81						
General Cash			1,199,665.85			
Federal Revenue Sharing			263,731.43			
H.U.D.			1,723.83			
GRAND TOTAL			<u>52,554,852.20</u>			

	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992
<u>Bond Retirement (Maturing Debt) ,000</u>											
<u>General-Outside</u>											
Sewer	10	10	10	40	40	40	40	40	40	40	-
Sewer	40	40	40	10	10	10	10	10	10	10	10
Sewer	10	10	10	-	-	-	-	-	-	-	-
Landfill	10	10	10	5	5	5	5	5	5	5	5
Landfill	10	10	10	55	55	55	55	55	55	55	55
Domain	5	5	5	5	5	5	5	5	5	5	5
	85	85	75								10
<u>General-Outside</u>	20	20	20								
Sewer	20	20	20								
School	50	50	-								
School	80	80	-								
School	60	60	60	60	60	60	60	60	60	60	60
	210	210	80								
<u>Water- Outside</u>											
Water	80	80	80	80	80	80	35	35	35	10	
Water	30	30	30	30	30	30	30	30	30	30	30
Water	110	110	110	110	110	110	65	65	65	40	30
<u>Total (,000)</u>	<u>405</u>	<u>405</u>	<u>265</u>	<u>225</u>	<u>225</u>	<u>225</u>	<u>180</u>	<u>180</u>	<u>180</u>	<u>150</u>	<u>100</u>



INTEREST on Bond Retirement

	<u>1982</u>	<u>1983</u>	<u>1984</u>	<u>1985</u>	<u>1986</u>	<u>1987</u>	<u>1988</u>	<u>1989</u>	<u>1990</u>	<u>1991</u>	<u>1992</u>
<u>General-Inside</u>											
Sewer	1,650	990	330	-	-	-	-	-	-	-	-
Sewer	18,620	16,660	14,700	12,740	10,780	8,820	6,860	4,900	2,940	980	-
Sewer	10,385	9,715	9,045	8,375	7,705	7,035	6,365	5,695	5,025	4,355	3,685
Landfill	900	450	-	-	-	-	-	-	-	-	-
Landfill	2,010	1,340	670	-	-	-	-	-	-	-	-
Domain	<u>2,082.50</u>	<u>1,837.50</u>	<u>1,592.50</u>	<u>1,347.50</u>	<u>1,102.50</u>	<u>857.50</u>	<u>612.50</u>	<u>367.50</u>	<u>122.50</u>	<u>-</u>	<u>-</u>
(rounded)	35,648	30,993	26,338	22,463	19,588	16,713	13,838	10,963	8,088	5,335	3,685
<u>General-Outside</u>											
Sewer	3,300	1,980	660	-	-	-	-	-	-	-	-
School	3,600	1,200	-	-	-	-	-	-	-	-	-
School	3,480	1,160	-	-	-	-	-	-	-	-	-
School	<u>62,310</u>	<u>58,290</u>	<u>54,270</u>	<u>50,250</u>	<u>46,230</u>	<u>42,210</u>	<u>38,190</u>	<u>34,170</u>	<u>30,150</u>	<u>26,130</u>	<u>22,110</u>
	72,690	62,630	54,930	50,250	46,230	42,210	38,190	34,170	30,150	26,130	22,110
<u>Water-Outside</u>											
Water	27,195	23,275	19,355	15,435	11,515	7,795	4,777.50	3,062.50	1,347.50	245	-
Water	<u>22,445</u>	<u>20,435</u>	<u>18,425</u>	<u>16,415</u>	<u>14,405</u>	<u>12,395</u>	<u>10,385</u>	<u>8,375</u>	<u>6,365</u>	<u>4,355</u>	<u>2,345</u>
(rounded)	49,640	43,710	37,780	31,850	25,920	20,190	15,163	11,438	7,713	4,600	2,345
Total	<u>157,978</u>	<u>137,333</u>	<u>119,048</u>	<u>104,563</u>	<u>91,738</u>	<u>79,113</u>	<u>67,190</u>	<u>56,570</u>	<u>45,950</u>	<u>36,065</u>	<u>28,140</u>

REPORT OF THE MAYNARD HISTORICAL COMMISSION  
FOR THE YEAR 1981

TO THE HONORABLE BOARD OF SELECTMEN:

As our report of last year indicated, the Maynard Historical Commission continues to work with the Maynard Historical Society in collecting artifacts and memorabilia pertaining to the history of our town and it's people.

The Commission wishes to report that 60 items donated in 1981 brings the total to 2350. Keep up the good work, good people of Maynard.

The Commission also took action on pending fund cuts in state historic preservation programs in Washington. On behalf of the Town, the Board of Selectmen sent letters of protest, at the urging of the Commission, to key leaders in Congress. Your Commission members did the same.

Finally, the Commission aided the Metropolitan Area Planning Council and the Massachusetts Historical Commission on the revitalization program for downtown Maynard in the following manner: gathering all pertinent information on the Masonic Building and the Congregational Church for possible inclusion in the National Register of Historic Places, This brings to 38 the number of historic places listed with the Massachusetts Historical Commission.

Respectfully submitted,

Birger R. Koski, Chairman  
Ralph L. Sheridan, V. Chairman  
Winnifred G. Hearon, Secretary  
Joseph E. Boothroyd  
Elizabeth M. Schnair



REPORT OF THE PLANNING BOARD

To the Citizens of the Town of Maynard:

We hereby present the report of the Planning Board for the year 1981.

Planning Board Members include: Term Expires:

James Coleman, Chairman	1985
Richard Nadile, Secretary	1982*
Robert Foley	1982!
Richard Derby	1983
Helen Hatch	1984
Martin Møria	1986*
James A. Ford	1986!

\* Resigned ! Appointed

The Board met throughout the year on the second and fourth Tuesday of each month, except during the months of July and August when only one meeting was held in each month. Two special meetings and six public hearings were also conducted.

During the past year, the Board has worked in cooperation with the Department of Public Works, the Town Counsel, the Conservation Commission, the Board of Selectmen, the Board of Appeals, and other Town Agencies, as well as the people involved in Silver Hill II Revised, Apple Ridge Condominiums, and Greenview Realty Trust.

The Board has worked extensively in reviewing and revising the By-Laws where needed, and in 1981 sponsored three articles to amend the Zoning By-Laws.

The Planning Board attempts to serve the best interest of the Town of Maynard, and would like to thank those people who attended hearings and expressed ideas and concerns.

Respectfully submitted,

The Maynard Planning Board

REPORT OF THE RECREATION COMMISSION

The Maynard Recreation Commission hereby submits the following report for 1981:

Due to Proposition 2 1/2, the so-called tax cutting measure, the Recreation Commission was forced to cut out many of its programs. The largest cut in any recreation budget in any single year occurred in 1981. The Finance Committee, at an open meeting with all Town Boards, indicated that all the Town Departments would face equal percentage cuts due to Proposition 2 1/2. This did not happen; the Recreation budget witnessed a very large cut, while other Town Departments were able to increase their budgets by more than 10%. This sort of action does not seem fair. Many programs and activities that we developed over a period of years for youngsters and adults had to be eliminated in 1981. Many of the Town's fields, tennis courts, etc. are now in deplorable condition since money is no longer available to maintain them. The few recreational facilities and areas the Town has are continuously going down hill since funds over the years have not been directed to improve them. Town-owned parcels of land set aside for future recreational development in heavy populated areas of Maynard remain idle and undeveloped. Heavily used fields have to be maintained properly or those individuals using them could get injured. Maynard's fields, tennis courts, Town-owned parcels, etc. need to be improved.

DUE TO PROPOSITION 2 1/2 THE RECREATION COMMISSION WAS FORCED TO:

1. Cut out the summer tennis lessons that had been offered to youngsters and adults for many years.
2. Cut out the 12-week fall instructional indoor basketball program offered for many years to boys and girls in grades 4-8.
3. Close down Coolidge playground for the summer of 1981.
4. Cut out all field trips for the playgrounds for the summer and all special outside events.



5. Summer supervision of the tennis courts for use by residents only was eliminated.
6. Decrease in funds for supplies, equipment, etc.

Proposition 2 1/2 hit the Recreation budget hard, and many of Maynard's poorly maintained facilities continue to get worse due to the lack of necessary funds to maintain them.

#### 1981 RECREATION PROGRAMS

##### SUMMER PLAYGROUND PROGRAM

This summer a six-week playground program was offered only at three locations, Roosevelt, Green Meadow and Crowe Park. The Coolidge playground was shut down. Roosevelt and Green Meadow playgrounds were used for all youngsters in kindergarten to grade 5. Crowe Park playground was used for youngster in grades 6-12. Youngsters participated in a variety of sports and games, etc. at each playground. Youngsters enjoyed the opportunity of keeping busy and having fun on warm days in the summer at the playground.

##### WINTER INDOOR GYMNASTICS PROGRAM

The Recreation Commission sponsored a ten-week gymnastics program for girls in grades 4-8. The girls learned various skills on the different types of gymnastics apparatus. The girls exercise each class session to improve their flexibility. This is an instructional program to teach girls in proper methods of doing gymnastics. The program was held Tuesday, Wednesday, and Thursday evenings at the Fowler Gymnasium from 5:30 to 8:00 P.M. The girls are divided into small groups at each piece of apparatus for a greater learning situation. The interest in girls gymnastics seems to increase each year. This program was partially subsidized by a registration fee of \$15.00 that each girl pays for the program.

##### WINTER LEARN TO SKI PROGRAM

This winter the Recreation Commission again sponsored a learn to ski program for Maynard youngsters

in grades 3-8. The program was held Saturday mornings at Nashoba Valley Ski Area in Westford, Massachusetts. Each week the youngsters received a one hour ski lesson, plus two-and-one-half hours of free skiing time each Saturday. The program was held in January and February. Buses were used to transport youngsters to and from the Nashoba Valley Ski Area. Interest in skiing seems to grow every year. Each youngster pays directly to Nashoba Valley for the lessons, rental equipment, and weekly ski time, whereas the Recreation Department covers only a portion of the cost of bus transportation.

#### FUTURE PLANS

As we look to the future the Recreation Commission would like to improve the Town's recreational facilities, if they are given the funds to do so. The Commission would like to provide more programs for the youngsters as well as the adults, but only if they get the necessary monies. Other local recreational sites in Maynard may not be developed for recreation unless Town officials and residents vote the much needed finances to the Recreation Commission for this development. So unless things change, the Recreation Commission cannot look too far into the future for better facilities and more programs.

The Recreation Commission wishes to thank Mr. Joseph F. Kulevich, Director, and all his staff for a job well done.

We wish to thank the Maynard School Committee, Superintendent, Dr. Peter Delmonico, all the School Custodians, the Public Works Department, the Fire Department, the Police Department, the Crosswalk Guards, and all those who help make the 1981 Maynard Recreation Program a huge success.

Respectfully submitted,

MAYNARD RECREATION COMMISSION

Frank R. Hill, Chairman  
Alfred J. Guay, Secretary  
Dorothy Maki  
Anthony Rioux



MAYNARD RECREATION SWIMMING PROGRAM

The Maynard Recreation Commission again sponsored a four-week swimming program in 1981. The program was held in July at Boone Cove Swimming Area in Stow, Massachusetts. Some 250 Maynard youngsters took part in this swimming program. Youngsters in kindergarten to grade 9 were allowed to participate in the program. The individual classes were kept small so that the youngsters were able to receive more instruction time. Three levels of beginner classes were provided.

The swimming staff consisted of water safety instructors and high school swimming aides. The swimming staff took part in several safety skills and first aid workshops. The swimming staff worked on emergency procedures, neck and back injuries, cardiac resuscitation as well as safety and teaching skills.

The last day of the program was Parents Day. Parents were invited and youngsters demonstrated their skills and achievements. Swimming races, diving competition, and relays were held during the last half of the classes. Youngsters were presented ribbons and certificates for all their efforts.

The Recreation Commission would like to thank Mr. Joseph F. Kulevich, Recreation Director, Ms. Valerie Gramolini, Swimming Director, all the swimming staff, and the Maynard Bus Service for a job well done. A special thanks to the bus mothers and all others who helped make the 1981 Maynard Recreation Swimming Program a huge success.

Respectfully submitted,

MAYNARD RECREATION COMMISSION

Frank R. Hill, Chairman  
Alfred J. Guay, Secretary  
Dorothy Maki  
Anthony Rioux

MAYNARD PUBLIC LIBRARY

LIBRARIAN'S ANNUAL REPORT 1981

This past year was one of Challenge, Frustration, Resignation and Imagination. The Challenge was to deal with the results of Prop. 2½ and it certainly was a great Frustration to have to drop programs and to see long range plans postponed indefinitely. However, the time of Resignation with feelings of 'what can we do ' was quickly followed by Imagination. If the Library was to survive this difficult time it gave us the freedom to try out new ideas and throw out well worn routines. Necessity can indeed be the mother of invention.

With the mandated budget cuts in an already lean budget the Library suffered reduction in Library hours, personnel hours as well as a reduction in purchase of materials. Further cuts in the future will seriously jeopardize the efficiency of the Library as well as membership in the Eastern Regional Library System. This membership not only provides the Town of Maynard State Aid, but also includes inter-library loan service from other libraries, the services of the Bookmobile every six weeks booklists, advice/consultation and informative professional meetings and seminars.

Besides ordering, processing, circulating and maintaining the materials in the Library, the Staff was also involved with the community in other ways. Activities this year include: film programs during school vacations; participation in the Energy Fair held at the High School and Career Day at St. Bridget's; library instruction and projects for the 2nd, 3rd, 4th and 5th Grades during the school year; En-of-the-Summer and Halloween parties with volunteered entertainment and refreshments and , of course, Story Time for the pre-schoolers and Community School students throughout the year.

It is my goal for the coming year to serve the community in the best possible way we the resources we have at hand. In order to do so the Library needs YOU, the citizens of Maynard to come in and discover what your library is all about.



## DONATIONS

Gifts of books or memorial donations were made during the year by: Margaret M.Dineen, Mr.& Mrs. Michael Popieniuck and Mark; Fran, Polly, Vi, Genny; Margaret Fibel and the Class of 1930.

Gifts were made in memory of Tami (Nyland) Croft, Michael Sczerzen, Aino Junno, Tyne & Hugo Mark, Ernest (Babe) Barilone, Mabel Sweeney.

Other donations were made by: Audubon Society, Merwin Memorial Free Clinic for Animals, Richart van Harten, Congressman Barney Frank, Clemence Hoyle, Lena Pareago, Martha Truhung, Donald Brayden, Jr., Representative A. Cellucci, Senator Edw. Kennedy, Bill Tobin, Raymond McCarthy, Janet Brayden, Richie & Catherine Cassidy, and those individuals who wished to remain anonymous.

## STATISTICS 1981

### Circulation

Book Circulation	33649		
Non -Book Circulation	3363		
		Total	37012

### Inventory

Books owned 1980	29148
Books Owned 1981	31005
Records Owned	426
Cassettes Owned	210
Art Prints Owned	28
A - V Kits Owned	54
Film Loops Owned	2
Toys and Games Owned	55
A _ V Equipment Owned	35

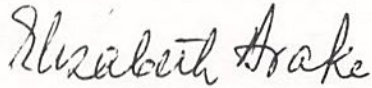
STAFF

Staff during the year included: Kristin Bierly,Assistant Librarian; Elizabeth Drake,Librarian; Winnifred Hearon and Janice Loring,permanent part-time; Jane Misslin, Circulation Librarian.

Many students have started their working career in the Library as a page. Jim Hanson and Robert Rodday are continuing that tradition today.

A sad goodbye to Carol Pomfret, temporary part-time and Margaret Goulet,Storyteller, who had to leave because of budget cuts.

Respectfully submitted,



Elizabeth Drake  
Librarian



## REPORT OF THE LIBRARY TRUSTEES

1981

The Trustees of the Maynard Public Library herewith submit their Annual Report for the year ending December 31, 1981.

Mrs. Alice Mullin did not seek re-election and was succeeded by Mrs. Marjorie Mellor. At a re-organization meeting, Mr. Philip W. Bohunicky was elected Chairman; Mrs. Janet Gagne, Secretary; and Marjorie Mellor, Third member.

The Library Trustees wish to express their appreciation to Mrs. Alice Mullin for her service and especially her devotion to the Library. She will be missed because of her many contributions during her tenure as Trustee.

The Trustees welcome Mrs. Marjorie Mellor to the Board. She brings to the Board her enthusiasm as well as her deep concern regarding the future role of the Library in the town. We are most fortunate in having her on the Board of Trustees.

As Trustees and overseers of the Library, we along with everyone else have felt the mandate of the people thru Prop. 2½. Because of it, the operational aspects of the Library have been seriously curtailed as well as the short and long range goals. However, we are determined to maintain the high standards the people of Maynard expect of their Library. For the past several years the Maynard Public Library has qualified for State Grants. Last week we received for FY 82 \$ 4,795.00 which will be put into the Town's General Fund.

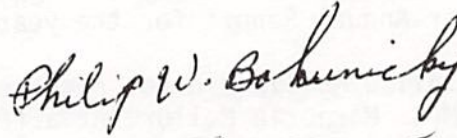
One of our staunch supporters have been the Friends of the Library. Through passes to museums, art galleries and other places around Boston as well as financing other extra's for the Library, we are most grateful to the Friends of the Library.

In April, 1981 the Maynard Public Library celebrated it's Centennial Year. Through those years it has grown from a small library to a large modern library to where anyone may obtain (free of charge) knowledge, reading and enjoyment. Also the use of tapes, records, video equipment and materials, the Bookmobile to the Elderly, as well as many other things for everyone's use.

The Library: a vital must for the Town and the only source for research, information, enjoyment, to that we dedicate the next hundred years.

Respectfully submitted,

Philip W. Bohunicky, Chairman



Janet Gagne, Secretary



Marjorie Mellor, Third Member



#### THE FRIENDS OF THE MAYNARD PUBLIC LIBRARY

The Friends of the Library supports the Maynard Library by sponsoring and participating in community events and fundraisers.

In 1981 the Friends sponsored an open house with Edith Carbone former head librarian and longtime Maynard resident as quest speaker. They also participated in the Maynard Energy Fair, went to the Boston Pops and held their most successful book sale ever. The money generated by the book sale and the ongoing book sale table in the Library is used to supplement, not replace library services and materials. Among the items the Friends have purchased are: the free standing sign on the front lawn, the book return box, and family membership cards for free or reduced admission to the Children's Museum, the Museum of Transportation, and Drumlin Farm.

The Friends of the Library are saddened by the cutback in hours and Library Staff due to cuts in the traditionally stringent library budget.

The Friends urge everyone who has been upset by these cuts and the elimination of the upstairs checkout desk and storyteller to voice their opinions to the Members of the Board of Library Trustees, Finance Committee and the Board of Selectmen before more drastic cutbacks are made in the 1983 budget.

Debra Regan, President



Report of the Maynard Housing Authority

To the Honorable Board of Selectmen:

Herewith is the report of the Maynard Housing Authority for the year ending December 31, 1981.

Both Elderly Housing Projects at Powder Mill Circle (fifty-six units) and Summer Hill Glen (thirty units) are fully occupied. There were eleven new tenants in Powder Mill Circle and two new tenants in Summer Hill Glen during 1981.

In the past year thirteen of the fifty-six units at Powder Mill Circle were painted.

The new project, fifty-six units of one bedroom apartments for the Elderly and Handicapped, located on Concord Street, is in the final stage of development and should be ready for occupancy in the early Spring. This Development also contains a large Community Building which will be heated by Passive Solar Energy. In this Community Building there will be two adjoining Meeting Rooms, approximately the same size, separated by a sliding divider, one of them available to all Maynard Senior Citizens and for special Senior Citizens needs, daily luncheons and meetings, arrangements can be made through the Housing Authority to make available both Meeting Rooms.

The HUD Turnkey Low Income Family Project Developer, McNeil and Associates Inc., have received a 774 Permit to proceed with the project, which will consist of fourteen two bedroom units, sixteen three bedroom units and two four bedroom units bringing much-needed Family Housing to Maynard. Hopefully, construction will commence in the Spring of 1982.

At the September Board Meeting a Minute of Silence was observed at the loss by death of Board Member, State Appointee, Raymond J. Sheridan.

For information relative to Low Income Housing for the Elderly and Handicapped or for Families, please contact the Executive Director at the Authority Office, Powder Mill Circle, Monday through Friday from 8:30 A.M. to 4:00 P.M. (Telephone No. 897-8738)

Respectfully submitted,  
Frank W. Nee, Chairman  
Alric B. French, Vice Chairman  
Stanley D. Nowick, Treasurer  
Sadie Sluyski, Ass. Treasurer

## REPORT OF VETERANS' SERVICES DEPARTMENT

To the Honorable Board of Selectmen

Office Hours Tuesdays 7:00 P.M. to 9 P.M.

The Veterans' Services Department operates under the rules and regulations of Mass. General Laws, Chapter 115, Section 2. The purpose of these laws is to help Maynard Veterans and their dependents in times of hardship and distress. The budgets set for living expenses and medical payments are statewide under these rules.

This Department also helps Veterans and their dependents to file for pensions and compensation under the Federal Veterans' Administration. We have forms to help with education and loans for homes and business.

An honorably discharged veteran, with a copy of discharge, may apply at any V.A. Hospital for assistance under their rules.

My thanks goes to the Veterans' Council of Maynard, American Legion Post 235, and the Veterans of Foreign Wars Post 1812 for organizing parades, decorating graves, and Memorials on Memorial Day and Veterans Day. A thank you to the Maynard Police and Fire Departments, the High School Band, the School Department and Town organizations for making the effort to honor the veterans and those who have gone before us.

Veterans' Agent  
Alfred S. Carey Jr.



To the Honorable Board of Selectmen:

Herewith is presented the report of the Wire Department for the year ending December 31, 1981.

There were one hundred forty-nine (149) permits issued during this period:

65	new services
10	swimming pools
30	new homes
1	housing for elderly
20	gas burners
<u>-23</u>	misc. (repairs & remodeling)

Total 149

The Wire Department wishes to thank the Board of Selectmen, the Fire Department and the Boston Edison Company for their help and co-operation throughout the year.

RESPECTFULLY SUBMITTED,

BENJAMIN A. BIGUSIAK  
Inspector

VICTOR A. CARUSO  
Asst. Inspector

REPORT OF THE  
BUILDING DEPARTMENT

The Maynard Building Department had another busy year 1981. A total of 177 Building Permits were issued. 22 permits were issued for industrial buildings, valued at \$852,000. 28 permits were issued for new house construction, valued at \$1,061,550.

53 permits were issued for additions and remodeling of housing units, valued at \$220,590. 10 permits were issued for swimming pools and 64 permits were issued for wood and coal burning stoves.

Respectfully submitted,

Richard Roggeveen  
Building Commissioner

Charles Willett  
Asst. Building Commissioner



ANNUAL REPORT OF THE PUBLIC WORKS COMMISSIONERS

TO THE CITIZENS OF MAYNARD

Herewith is presented the Annual Report of the Board of Public Works for the year ending December 31, 1981.

The Board conducted 40 regular scheduled meetings and 6 special meetings during the year. During the year the Board members attended and reported on matters concerning or affecting the Department of Public Works at various public hearings and meetings conducted by other boards or committees.

As usual, there were many requests received and granted to various local organizations for the use of Crowe Park and Memorial Park for their planned events. There is still a great demand by the public for recreational facilities within the town.

The shade tree problem still continues with more trees being removed each year than are being planted in return. The Department planted twice as many trees in 1981 than in previous years. There was more emphasis put into saving our existing shade trees by trimming and pruning. The Elm Tree blight continues strong as ever. The Gypsy Moth created quite a problem this year. A survey done by the State during the fall indicated the blight will not be as bad in 1982.

There was a considerable amount of grave lots sold in the cemetery this year. It won't be long before some of the land we purchased has to be developed.

The Board had the department put their greatest emphasis during the year in the maintenance of our streets and roads. The Board feels that a proper investment now saves in the long run. The stone-seal method was again tried and worked very well. The bituminous concrete resurfacing work will be done in the early summer of 1982.

The department again hired a private contract service to perform a town wide street sweeping in the spring of 1981. This worked excellent cutting costs in half of doing it ourself and the job was done in one weeks time.

The street light upgrading program continued during the year. At the close of the year there were less then 10 out of 900 to be completed.

The 12-inch water line and bridge crossing on Great Road was completed. New lines were installed on Waltham Street and Lewis Street, also.

Test well work was begun in the fall on land adjacent to Tuttle Hill and Taylor Brook. The results were not available at the close of the year. The water rates were raised to be more in line with actual costs.

The Board is continually looking into alternative methods for capital improvements in the vehicle-equipment inventory. Once the financial situation of the Town has become more stabilized a planned replacement program can be instituted.

The Board conducted several sewer connection hearings during 1981. This is a prerequisite to obtaining a Building Permit. This is the way to prevent serious overload problems at our W.W.T.P. A sewer user fee was instituted with the fall water billing. This fee like the water rates will offset the actual operation costs.

In conjunction with the 201 Facilities Plan for upgrading the Wastewater System a Sewer Advisory Committee was formed to project public input on the design process. Their final report was made in August. Our Step One Facility Plan was accepted by the E.P.A. and W.P.C. in December.

It is anticipated that the Assabet River Sludge Abatement will obtain the necessary approval during the spring of 1982 and will be under way by late summer of 1982 towards improvements.

In closing we wish to thank all Town Officials and Boards, the Superintendent of Public Works and the Employees of the Public Works Department for their kind cooperation during the past year.

Respectfully submitted,

John J. Tobin, Chairman  
John J. Barilone, Secretary  
Michael Tomyl, Member

TO: Thomas J. Sheridan and Commissioners  
 FROM: East Middlesex Mosquito Control  
 SUBJECT: Maynard - 1981

Poor ice conditions during January and February of 1981 severely hampered our pre-hatch winter larvicide program. Field crews were only able to treat some of the small breeding areas in town. A contracted helicopter treated some 60 acres of swamp during April to back up the poor dusting.

Field crews began their seasonal inspecting and larviciding of breeding areas in town during early May and continued through September. Some 43 gallons of solution were applied in this manner, a 20% increase over 1980.

Control efforts against the adult biting stage of the mosquito began in June both by misting with truck mounted equipment and by a contracted helicopter. Aerial adulticiding in this manner treated approximately 225 acres while truck crews treated over 1500 acres from June through late August.

With an expected return to normal snow and rainfall amounts these chemical controls will be increasing in relation to the need during 1982.

During February of 1981 field crews also cleaned approximately 300' of stream off Rockland Rd. to facilitate water flow.

Financial Statement

Balance as of December 31, 1980		9226.57
Balance at end of fiscal year, June 1981	5926.74	
Appropriation for current fiscal year, rec'd 11/30/81		6800.00
<u>Expenditures for 1981 calendar year</u>		

Labor	1655.61
Insecticide	431.99
Aircraft	196.75
Insurance	844.97
Retirement	419.46
Utilities	185.35
Rent	363.39
Office & Adm.	1166.75
Shop & Superv.	482.71
Field Operations	816.53
Other Serv.	38.80
Ratio Adj.	23.70
Net Exp'd.	<u>6626.01</u>

Balance as of December 31, 1981	9400.56
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The East Middlesex Mosquito Control Commission has requested an appropriation of \$8000 for the 1983 fiscal year (7/1/82 - 6/30/83).

Respectfully submitted,

Kevin Moran  
 Superintendent



REPORT OF THE SUPERINTENDENT OF PUBLIC WORKS

TO THE COMMISSIONERS OF PUBLIC WORKS

Herewith is submitted the Annual Report of the Superintendent of Public Works for the calendar year ending December 31, 1981, which includes the divisions of Highway, Water, Sewer, Cemetery, Sanitary Landfill, Parks, Trees, and Administrative.

HIGHWAY DIVISION

Resurfacing

The following streets were treated with oil and stone-sealed.

<u>Street</u>	<u>Length</u>
Bates Avenue	250 lin. ft. (Crane Ave. to end of Road)
Beacon Street (lower)	280 lin. ft. (Florida Rd. to end of Road)
Beacon Street (upper)	380 lin. ft. (Summer St. to end of Road)
Birch Terrace	211 lin. ft. (Powdermill Rd. to end of Road)
Burnside Street	461 lin. ft. (Sherman St. to end of Road)
Butler Avenue	1,710 lin. ft. (Powdermill Rd. to Wood Lane)
Crane Avenue	1,625 lin. ft. (Powdermill Rd. to Wood Lane)
Dewey Street	235 lin. ft. (Great Rd. to end of Road)
Euclid Avenue	475 lin. ft. (Florida Rd. to end of Road)
Front Street	620 lin. ft. (Sudbury St. to Sudbury St.)
Glenhill Terrace	281 lin. ft. (Powdermill Rd. to end of Road)
Glenview Terrace	209 lin. ft. (Powdermill Rd. to end of Road)
Linden Street	397 lin. ft. (Summer St. to Summer St.)
Old Mill Road	818 lin. ft. (Great Rd. to end of Road)
Sherman Street	583 lin. ft. (Great Rd. to Park St.)
Taft Avenue	408 lin. ft. (Great Rd. to end of Road)
Thomas Street	263 lin. ft. (Beacon St. (lower) to end of Road)
Walcott Avenue	440 lin. ft. (Waltham St. to Butler Ave.)
Wood Lane	750 lin. ft. (Waltham St. to end of Road)
 	<hr/>
Total:	10,396 lin. ft.

The Type I Bituminous Concrete resurfacing will be done on Waltham Street in early Summer, 1982.

There was no infra-red method of pavement reclamation done this year.

- Catch basin castings adjusted - 22
- Drain manhole castings adjusted - 7
- Sewer manhole castings adjusted - 42
- Water gate valve boxes adjusted - 26

There was crack filling with rubberized asphalt done on streets with reflective cracking in the pavement surface. This method helps keep the water from getting underneath the pavement.

This work was done on Hillside Street, Waltham Street, Florida Road, Winter Street, for a total distance of 9,000 lin. ft. using about 500 gallons of crack filling.

CHAPTER 765 (90) MAINTENANCE

The crack filling work was done with the use of "1981" monies.

CHAPTER 765 (90) CONSTRUCTION

The reconstruction of Summer Street began in the fall with drainage installation, sewer extensions, tree removals, pole relocations, and some initial roadway widening.

The remainder of the work should be started during the early summer and completed by late fall.

## SIDEWALKS

The following streets had sidewalk work done on them.

### A. Cement Concrete Type

Arthur Street - North side and South side (Hayes St. to Demars St.)

### B. Bituminous Concrete

Brooks Street - West side (Summer St. to Concord St.)

Nason Street - West side (Summer St. to Acton St.)

Summer Street - North side (Glendale St. to Maple St.)

Sudbury Street - West side (Great Rd. to concrete portion)

## DRAINAGE

The bulk of our drainage work town wide consisted of cleaning pipes and blockages, rebuilding some 8 catch basins that had settled. There was 40 feet of 12-inch pipe relayed on Sudbury Street at existing catchbasin to discharge in Mill Pond. There was also 50 feet of 12-inch pipe relayed off Glenview Terrace. A new catchbasin was installed by #66 Powdermill Rd.

The culverts were checked and cleaned as needed. The brooks were checked periodically especially during inclement weather and cleaned of dirt, leaves and other debris. The catch basins were checked and 440 were cleaned by a hydraulic clam shell type machine during the summer of 1981.

## TRAFFIC SIGNS, STREET SIGNS AND LINE PAINTING

Existing regulatory and warning signs installed	-	45 ea.
New regulatory and warning signs installed	-	20 ea.
Existing street name signs installed	-	10 ea.
New street name signs installed	-	20 ea.
Pavement Marking:		
Crosswalks and stopline	-	6,200 lin. ft.
School signs (school)	-	14 ea.
Yellow and white lines	-	400 lin. ft.
Federal arrows - (directional)	-	12 ea.
"Only" signs	-	2 ea.
Parking on-street (T's & L's)	-	308 ea.
Parking off-street (Municipal Lot)	-	195 spaces
Meter Poles installed	-	30 ea.
Meter Poles straightened	-	25 ea.
Catch basin arrows (yellow)	-	500 ea.
Concrete Posts - guard rails - painted	-	123 ea.

In addition the traffic island, fence rails, and curbing were also painted.

## REGULAR MAINTENANCE

There were some 70 small hot-topping jobs using some 400 ton of type I mix. These were applied to sewer, water, drainage trenches, berms, run-off swales, driveway aprons, road depressions, etc. that were prepared during the year.

This year was again bad for litter. The roadsides, alleys and municipal parking lots were constantly combed for trash and debris. The Town should seriously enforce the anti-litter laws that could help control this costly nuisance.

The grass was cut along the roadsides and between the guardrails. Herbicides were also applied to help reduce man hours.

All of the streets in Town were swept in the spring and other times, as needed. The C.B.D. area (downtown) was swept two times a week, weather permitting. The sidewalks were swept and debris removed.



## STREET LIGHTING

We have constantly upgraded the program of on and off the street lighting at a very minimum increase in cost.

There are currently some 900 street lights installed. There is about 20 of the lights of the incandescent type averaging 30 years of age. The plan is to upgrade these fixtures to mercury vapor type which increase the lighting lumens drastically while the cost is minimal.

There were some 80 lights replaced during 1981. It is hoped that the remainder will be replaced during 1982.

## SNOW AND ICE REMOVAL

All of the streets were plowed and sanded and/or salted as needed. The snow was removed from the central business areas after each storm. The snow was, also, removed from several of the narrow streets and main thorough fares and hilly sections as time allowed and as necessary for passage. All of the churches, funeral homes and parking lots were cleared of snow and thoroughly sanded. There were ninety-three sand barrels placed throughout the Town, particularly in the hilly area and important inter-sections.

### Snow Accumulation

	<u>1977</u>	<u>1978</u>	<u>1979</u>	<u>1980</u>	<u>1981</u>
January	27.0"	33.5"	12.5"	1.0"	12.5"
February	10.0"	32.0"	9.0"	7.5"	6.0"
March	12.5"	10.5"	None	6.0"	None
April	None	None	2.5"	None	None
May	5.5"	None	None	None	None
November	1.0"	5.0"	2.5"	9.0"	None
December	<u>12.5"</u>	<u>8.5"</u>	<u>1.5"</u>	<u>9.5"</u>	<u>34.0"</u>
Total:	68.5"	89.5"	28.0"	33.0"	52.5"

## CEMETERY DIVISION

Grave Openings (including holidays and weekends)	59 ea.
Foundations for monument bases	9 ea.
Flat Markers set	13 ea.
G.I. Markers set (9-granite, 7-bronze, 1-marble)	17 ea.
Liquid dandelion control	35 Gals.
Liquid grass retardent (headstones)	7 Gals.
Liquid weed killer - used on gravel roadways throughout Cemetery	35 Gals.
Complete mowing of Cemetery	19 Times
Sunken graves filled	12 ea.
Trees (Maple) removed due to disease and die-back	6 ea.
Elm Tree's diseased and removed	3 ea.
Trees planted in Cemetery	5 ea.

There is still a continuing problem with vandalism in the Cemetery. We are constantly having to deal with these problems. The Police are always notified, but as of yet have not been able to come up with something substantial enough to prosecute.

A stockade fence was installed around the building for security of materials stored outside.

WATER DIVISION

Water Pumping Record in Gallons

	<u>1971</u>	<u>1980</u>	<u>1981</u>
January	19,310,000	42,917,000	38,226,000
February	17,970,000	35,691,000	33,089,000
March	20,910,000	34,727,000	34,255,000
April	18,940,000	41,541,000	33,667,000
May	22,470,000	35,711,000	38,499,000
June	23,280,000	45,201,000	42,489,000
July	27,370,000	51,348,000	42,926,000
August	22,669,000	47,445,000	44,145,000
September	22,680,000	49,857,000	36,584,000
October	19,850,000	36,736,000	33,559,000
November	17,670,000	34,241,000	33,386,000
December	20,395,000	39,194,000	32,775,000
White Pond	<u>253,514,000</u>	<u>494,609,000</u>	<u>443,600,000</u>
From Wells	<u>146,692,000</u>		
	<u>400,206,000</u>		

Average Daily Consumption	1,096,454	1,355,093	1,215,300
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HYDRANTS

New fire hydrants installed	- 2 ea.
Existing fire hydrants repaired and replaced	- 8 ea.
Existing fire hydrants anti-freezed	- 44 ea.

All of the fire hydrants were tested by the Fire Department and the conditions and results were noted.

The corrosion study continues with an evaluation of chemical lining inside the piping system. This did work well enough to make overall improvements in the system.

We are currently beginning the use of potassium hydroxide to treat the water at the source. The results should be completely evaluated by the Summer of 1982.

WATER SERVICES AND CONNECTIONS

Existing house service connections relayed	- 10 ea.
New House service connections installed	- 2 ea.
House service connection leaks	- 7 ea.
Main water breaks	- 1 ea.
Frozen house service connections (both were relayed due to improper depth)	- 1 ea.
Existing water meters replaced due to being worn out	- 25 ea.
New water meters installed	- 2 ea.
House service connection curb boxes replaced	- 13 ea.
Main roadway valve boxes replaced	- 3 ea.
Outside meter recorder units installed	- 2 ea.

The water meters were read on two occasions during the year, February-March and August-September. We try to read each and every meter. This practice has resulted in higher revenue in the water commitment and helps eliminate confusion between estimates and post cards returned.



SEWER DIVISION  
(includes Wastewater Treatment Plant)

W.W.T.P. Flow Records in Gallons

	<u>1971</u>	<u>1980</u>	<u>1981</u>
January	24,000,000	24,099,000	28,267,000
February	23,953,000	19,380,000	33,977,000
March	33,805,000	28,791,000	40,079,000
April	30,469,000	26,534,000	32,383,000
May	32,206,000	20,823,000	34,182,000
June	30,038,000	27,802,000	33,236,000
July	24,095,000	30,934,000	34,696,000
August	39,503,000	32,252,000	32,660,000
September	85,570,000	30,396,000	29,597,000
October	118,500,000	31,068,000	28,602,000
November	97,400,000	28,696,000	26,222,000
December	35,000,000	29,681,000	33,548,000
Totals	<u>574,539,000</u>	<u>330,456,000</u>	<u>387,449,000</u>
Average Daily Flow	1,574,079	905,359	1,061,500

Sewer House Service Connection Records

New House service connections - 6 ea.  
Existing House Service blockages - 43 ea.  
Existing main line blockages - 11 ea.  
Dix Road Sewer lift station blocks - 12 ea.

To: Thomas J. Sheridan, Supt., Dept. of Public Works

From: Don Chisholm, W.W.T.P. Manager

Subject: 1981 Annual Report

Maynard's Wastewater Treatment Facility is beginning its seventh year of operation with many goals accomplished during the calendar year of 1981.

Odor generating sources were identified and eliminated during 1980 yielded not one odor complaint in 1981.

The transportation of liquid sludge to the Greater Lawrence Sanitary District (GLSD) in North Andover has exceeded all expectations. 2.4 million gallons of liquid sludge was transported to the GLSD. This innovative method of sludge disposal has and will continue to reduce operating and maintenance costs.

Wastewater flows averaged 1.062 MGD for 1981. Twelve percent higher than the 1980 average of 0.933 MGD. This fact when coupled with the eight percent reduction in water consumption can be directly attributed to the infiltration problem that demands our attention in 1982. Twenty-five percent of the recorded wastewater flow is ground water, as reported by the engineers of Dufresne-Henry in the Infiltration/Inflow Analysis. Highest daily flow was 2.379 MG on 2/26/81. Lowest daily flow was 0.764 MG on 1/2/81. Design capacity is 1.287 MGD.

Secondary treatment in wastewater facilities are designed to remove eighty-five percent of the pollutants. BOD and suspended solids averaged a highly respectable ninety-one percent removal.

Total coliforms averaged 289 per 100 milliliters, well below the limit of 1,000 per 100 milliliters.

On June 11, 1981 an operating permit inspection by the DEQE was conducted at the treatment plant. We received an outstanding inspection report that assures the people of Maynard of a quality wastewater plant effluent that we all can be proud of.



## Vehicle-Equipment

Over the past few years we have discussed a program for vehicle-equipment replacement. The program was to be so planned and scheduled so that the Town would not have to face a large expenditure in any one year.

Unfortunately the economy and financial condition of the Town has not allowed serious contemplation of the present situation.

I have prepared a list of our present vehicle-equipment for your review.

### Fleet Inventory of Vehicles and Equipment

Fleet No.	Year	Vehicle-Equipment Description	G.V.W. (lbs.)	Body Capacity	Purchase Price	1981 Cost to Replace
1.	1970	Dodge Dump Truck-C1000	36,000	5-7 cu.yds.	\$11,099.00	\$ 30,800.00
2.	1971	Dodge Dump Truck-W300	10,000	2-3 cu.yds.	\$ 4,777.00	\$ 22,000.00
3.	1970	Dodge Dump Truck-C600	25,000	3-5 cu.yds.	\$ 7,377.00	\$ 24,200.00
4.	1972	Ford 2-Door Sedan-Maverick	N/A	N/A	Pol. trade	\$ 8,800.00
5.	1968	Elgin-Street Sweeper-White Wing	N/A	N/A	\$10,419.00	\$ 55,000.00
6.	1966	Dodge-4-wheel drive-W500	20,500	N/A	\$ 5,542.75	\$ 23,100.00
6A.	1977	Torwell-Material Spreader	N/A	6 cu.yds.	\$ 6,300.00	\$ 10,500.00
7.	1955	Case-Rubber-tired Tractor P.I.	N/A	N/A	\$ 3,499.00	\$ 15,900.00
8.	1973	Bombadier-S.W. Tractor-S.W.48	N/A	N/A	\$ 7,285.00	\$ 22,000.00
9.	1978	Dodge-Pickup Truck-150		N/A	\$ 6,000.00	\$ 10,400.00
10.	1973	Dodge-Dump Truck-C1000	36,000	5-7 cu.yds.	\$ 9,530.00	\$ 29,700.00
11.	1962	International Dump Truck-R200	32,000	5-7 cu.yds.	\$ 8,396.00	\$ 29,700.00
12.	1971	Bombadier-S.W. Tractor-S.W.48	N/A	N/A	\$ 5,227.00	\$ 22,000.00
13.	1978	Dodge-Pickup Truck-150		N/A	\$ 6,000.00	\$ 10,500.00
14.	1968	Dodge-Dump Truck-C600	25,500	4-6 cu.yds.	\$ 6,195.00	\$ 24,200.00
15.	1960	Dodge-Dump Truck-D500	14,500	2 cu.yds.	\$ 4,333.75	\$ 19,800.00
16.	1968	Allis-Chalmers-Front End Loader	M-545	2 cu.yds.	\$21,400.00	\$ 71,500.00
17.	1967	Dodge-4 Wheel Drive-W500	25,000	N/A	\$ 4,857.00	\$ 23,100.00
17A.	1976	Torwell-Material Spreader	N/A	6 cu.yds.	\$ 5,685.00	\$ 10,400.00
18.	1972	Ford-Backhoe Loader-5550	N/A	1.5 cu.yds.	\$21,904.00	\$ 60,500.00
19.	1973	Dodge-Van Service Truck-P400	17,400	N/A	\$ 8,358.00	\$ 30,800.00
20.	1971	Mitts-Merrill-Brush Chipper	M-9BM7173		\$ 4,315.00	\$ 14,000.00
21.	1954	Galion-Tandem Roller 10-12 tons	N/A	N/A	\$ 5,397.00	\$ 44,000.00
22.	1952	Wabco-Road Grader	N/A	N/A	\$11,480.00	\$104,500.00
23.	1960	Worthington-Air Compressor-125	N/A	N/A	\$ 4,635.75	\$ 16,500.00
24.	1964	Caterpillar-Traxcavator 977	N/A	2.75 cu.yds.	\$34,917.40	\$159,500.00
25.	1962	Fordson-Backhoe Loader	N/A	1.50 cu.yds.	\$ 9,008.68	\$ 44,000.00
26.	1968	Sicard-Snow Blower-T-400-Fr.	N/A	N/A	\$22,148.00	\$115,500.00
27.	1971	G.M.C. Model 6500	32,000	5-7 cu.yds.	\$ 6,000.00	\$ 30,800.00
28.	1968	International-S.W. Tractor-500	N/A	N/A	\$ 7,224.50	\$ 18,700.00
29.	1975	Dodge-Dump Truck-W-300	10,000	2-3 cu.yds.	\$12,634.00	\$ 22,000.00
30.	1952	G.M.C. 6-Wheel Drive-Cargo Truck	23,520	N/A	C.D.	N/A
30A.	1967	Material Spreader	N/A	4.50 cu.yds.	\$ 2,177.00	\$ 8,800.00
31.	1970	Rosco-Rollpack S.W. Rotter- $\frac{1}{2}$ ton	N/A	N/A	\$ 1,500.00	\$ 6,100.00
32.	1970	Custom Trailer	N/A	N/A	\$ 300.00	\$ 2,200.00
33.	1962	Jaeger-Cement Mixer-1 Bag	N/A	N/A	\$ 25.00	\$ 2,800.00
34.	1976	Dodge-Passenger Van-B300		N/A	Elderly Bus	\$ 17,600.00
35.	1953	Dodge-3/4 ton-Personnel Carrier		N/A	C.D.	N/A
36.	1973	International-Pickup Truck-1210	6,300	N/A	\$ 3,200.00	\$ 13,200.00
37.	1960	Chevrolet-Sewer Pump Truck	N/A	1500 gal.	\$ 2,000.00	\$ 49,500.00
38.	1952	Dodge-3/4 ton-Personnel Carrier	N/A	N/A	N/A-C.D.	N/A
39.	1966	Flexible-Sewer Rodder-TDP661974	N/A	N/A	\$ 4,569.82	\$ 13,200.00

N/A = Not Applicable

As you can readily see from the list the average age of the vehicle-equipment is some twelve  $\pm$  years while the current replacement costs are 2-3 times the original purchase costs.

The Town should seriously consider a program to replace vehicles-equipment over the next several years. The repair and replacement parts are getting harder and harder to obtain.

The use of diesel engines which are able to obtain 100% better mileage and performance for a little less in cost along with automatic transmissions should be a factor in the plan.



## PARKS DIVISION

The Memorial Park was maintained throughout the year and received regular mowing of grass, trimming of shrubs, fertilizing, etc. All trash and debris were removed on a regular basis. Flowers were planted in the park around the monument for Memorial Day.

The John A. Crowe Park was mowed regularly, litter and debris picked up, fertilized and bare spots seeded.

The park at the intersection of Acton, Haynes and Concord Street was maintained throughout the year and received regular mowing of grass, fertilizing, seeding of bare spots and planting to trees.

## TREE DIVISION

### Public Shade Trees

Public Shade Trees planted spring/fall	-	55
Public Shade Trees topped out	-	53
Public Shade Tree Trunks removed	-	32
Public Shade Tree stumps ground up	-	0
Public Shade Trees trimmed (aerial bucket)	-	100

The public shade tree requests for planting continually exceed the amount we may purchase. As a rule of thumb for every public shade tree you remove you should replant three. We are currently replacing at less than a one for one level.

Various shade trees throughout the Town were trimmed and hazardous limbs were removed. The broken and fallen limbs were removed and cleaned up. The over hanging brush was cut from along the roadsides and at the intersections that obstructed the view for motorists.

We have put more emphasis into trimming of dead and decayed limbs from trees in hopes of prolonging the life. This is a more costly method, but would probably offset itself, by saving more trees than planting new ones in their place.

### Dutch Elm

Most of the Elm Trees were observed town wide for infection of the Dutch Elm Disease. Samples were taken from those trees believed to be infected.

There were 28 samples sent to the Shade Tree Laboratories, U. Mass. where they were analyzed to determine if they were infected. There were 22 trees removed that were either completely infected or dead.

### Weed and Poison Ivy Control

The control of weeds and poison ivy is limited due to the lack of equipment and chemicals. The small amounts that were treated at various locations around town was limited to town land only.

### Insect Pest Control

Due to lack of funds the insect pest control is very limited. The department removed some 14 wasp-hornet nests last fall. This work has to be done at nightfall.

We have been limiting the spraying for other insects such as aphids, to the trees and shrubs on Town owned land; cemetery, parks, municipal buildings.

ADMINISTRATIVE DIVISION

During the year the department met with and assisted many of the Town Departments, Boards and Committees. We have continually helped in any area that we could provide assistance.

The department assisted the Police Department with installation of traffic signs, and meter posts throughout the year.

We, also, provided assistance where possible to the Assabet Valley Little League, Maynard Youth Football Program, Will Dodd Boy's Club, local churches and several other non profit organizations. This work was limited and was used as a fill in type of work when available.

The planned traffic improvement for the rotary (Rt. 27 and Rt. 117) are progressing to the final design stages. The 100% design stage plans were submitted during October. The Mass. D.P.W. has it scheduled for bidding in March 1982.

In conclusion, I wish to thank the Commissioners, Public Works Employees, and all others who have cooperated and assisted during the year.

Respectfully submitted

Thomas J. Sheridan  
Superintendent of Public Works



## REPORT OF SEWER ADVISORY BOARD

The Citizen Sewer Advisory Board was formed in 1980 as part of the Public Participation requirement of the E.P.A. to insure the residents of Maynard of having a full voice in the decision making process during the Wastewater Facilities Planning.

The Advisory Board met regularly with various Local, State and Federal officials along with the engineers during the facilities planning process.

The Advisory Board conducted their second public meeting on July 9, 1981. The meeting was well attended by Local, State and Federal officials, Local Citizens, and the Town Engineers. The Advisory Board issued a final recommendation to the Board of Public Works on August 25, 1981, which is as follows.

To: Board of Public Works  
From: Citizen Sewer Advisory Board  
Re: Final Recommendation, Facilities Planning  
Date: August 25, 1981

In 1972, Congress passed the Federal Water Pollution Control Act (PL 92-500) which authorized federal grants to promote the construction of sewage collection and treatment facilities. This act was amended in 1977 by the Clean Water Act (PL 950217), which, among other things, expanded the range of facilities eligible for grants to include innovative and alternative technologies.

In accordance with these federal statutes, the Metropolitan Area Planning Council (MAPC) completed an "Area-wide Waste Treatment Management Plan" (known as a 208 study) in 1978. This MAPC study recommended that the Town of Maynard undertake a 201 Facilities Plan to evaluate advanced sewage treatment alternatives, including the possibility of regional sewage treatment with the Town of Concord. The Massachusetts Division of Water Pollution Control (MDWPC) also requested that Maynard develop a 201 Facilities Plan.

Under the terms of federal and state law, the US Environmental Protection Agency (EPA) provides 75% of the funding for the 201 Facilities Plan, the MDWPC provides 15% of the funding, and the remaining 10% is borne by the Town of Maynard.

In November, 1980, the MDWPC established new effluent standards for the Maynard Treatment Facility, requiring only secondary treatment, not advanced treatment as recommended by MAPC.

Responding to MAPC and MDWPC, the Town of Maynard contracted with the engineering firm of Dufresne-Henry, Inc., of Concord, Massachusetts, to prepare the Facilities Plan.

In February, 1979, the EPA adopted regulations intended to "encourage, provide for and assist public participation" in the Facilities Planning process. Under 40 CFR Part 25.3, the purpose of the public participation program is to assure that the public has the opportunity to understand official programs and proposed actions, that the government fully considers the public's concerns, that public involvement be encouraged in the implementation of environmental programs and to assure that the government does not make any significant decision in its facilities planning without consulting interested and affected segments of the public.

The primary intent of the public participation requirement is to involve the public in the decision-making process by providing an opportunity for interested and affected parties to communicate their views early in the planning stage. This allows responsible officials to



consider public viewpoints and preferences before making decisions which affect the future of the community.

EPA rules provide for two levels of public participation, one basic and one full-scale. Those facilities planning projects deemed more complex or which may produce significant public impact are required to establish a full-scale public participation program. The EPA Regional Administrator has designated the Maynard 201 Facilities Plan for a full-scale public participation program.

There are two major components to the full-scale public participation program. The Town must hire or designate a Public Participation Coordinator, who will be responsible for carrying out the public participation workplan throughout the facilities planning process. The Town must also establish an advisory committee of interested citizens and local officials, to provide public input into the planning process and to assist public officials in their final decision-making responsibilities.

As part of its role as project engineer for the 201 Facilities Plan, Dufresne-Henry, Inc., contracted to develop and assist in the implementation of the public participation workplan. In October, 1980, Mr. Dan Landau was hired as Public Participation Coordinator. Twelve members were chosen for the Citizen Sewer Advisory Board, and the Board held its first meeting on October 30, 1980.

The Advisory Board has met monthly, in consultation with the project engineers, the Department of Public Works, EPA, MDWPC and other experts in the field of sewage collection and treatment. Field trips were taken to observe the operations of other sewage treatment facilities. Information was received from manufacturers of sewage collection and treatment equipment as well as from academic experts.

The members of the Advisory Board represent a broad cross-section of the population of the Town, including abutters to the treatment plant, non-sewered residents, members of municipal agencies and representatives of local business. They were encouraged to seek out the opinions of their fellow Town residents so that the Board could present as wide a consensus of public opinion as possible.

Throughout the facilities planning process, the public participation office has issued five fact sheets, detailing the progress of the planning effort. There have been two public meetings of the Advisory Board, after which responsiveness summaries have been issued, answering questions from the public about the facilities planning process.

The project engineers presented a list of twelve (12) alternative facility plans to meet the needs and requirements of Maynard's wastewater treatment problems. These alternatives were set forth in detail in Fact Sheet Number Four, with further information contained in the "Planning Report" prepared by Dufresne-Henry, Inc., in July, 1981.

The role of the Advisory Board is to study the alternatives presented by the project engineers, as well as the entire facilities planning effort, and to make recommendations to the Board of Public Works, which has the ultimate decision-making power in the selection of the alternative to be acted upon. These recommendations, while not binding upon the Board of Public Works, are to reflect the interests of the citizens and businesses of the Town, with particular consideration given to financial costs, energy requirements and environmental impacts of the various alternatives under consideration.



Before considering specific alternatives, the Board reached several threshold recommendations. It was agreed that the Board would recommend that under no circumstances should there be any disposal of sludge from the treatment plant by landfilling within the Town. In view of the small size of the Town (5.24 square miles), the fact that a substantial area of land is under federal jurisdiction and the amount of development that has already taken place, it is not feasible to locate a sludge landfill within the borders of Maynard.

It was also felt that in view of the history of the sludge incinerator, which was built at great expense but has never operated properly, and which, if in operation, would incur extremely high fuel costs, no consideration should be given to future incineration of sludge in Maynard.

The Advisory Board examined the twelve specific alternatives and has reached several conclusions:

1. Regional treatment (Alternative D), providing for the shipping of all wastewater to Concord for treatment, should only be considered as a last resort, if Maynard can not obtain approval for its own treatment facilities from EPA and MDWPC. Under a regional system, with facilities in Concord, Maynard would not have financial control and thus it would be impossible to predict future costs. At every public meeting of the Advisory Board, public opinion was expressed strongly against regionalization.
2. Alternative A2, calling for Anaerobic Digestion of sludge, should not be considered, in view of the high construction costs that would be incurred, the negative environmental impacts that would result and the fact that existing structures at the treatment plant can be more readily adapted for aerobic digestion.
3. Alternative C (Extended Aeration) and Alternative F (Powdered Activated Carbon) are new and relatively untested technologies and also both would entail high energy costs. The Board recommends that neither of these alternatives be adopted.
4. The remaining alternatives provide either for an upgrading of the current activated sludge process or for its replacement by a rotating biological contactor (RBC) system. The members of the Advisory Board did not feel that they had the expertise to reach a judgment as between these two types of systems. Both systems have histories of successful operations in treatment plants around the country. RBC systems are newer, and there have been some serious problems with them in the past. If an RBC system were to be adopted, it is hoped that consideration should be given to the problems that have occurred at other plants, to see to it that such problems are avoided in the future and to make sure that the manufacturer of the system provides the proper guarantees so that if there are any malfunctions, the Town will not incur added expense.
5. The recommended alternative for sludge handling is the continuation of disposal by liquid hauling to the Greater Lawrence Sanitary District Facility (GLSD). This has proven to be the most cost-effective method of sludge disposal and involves the least environmental impact within the Town.

In addition to these recommendations relating to the specific alternatives presented by the project engineers, several other points were raised by the Advisory Board for consideration by the Board of Public Works. It was stressed that any plans for the redesign of the treatment plant should be based on the most recent operating records of the plant, not simply on the record for the five-year period ending in 1980. It has been demonstrated that the plant, with proper staff direction and motivation, can be operated so as to meet the federal and state environmental standards.

It should also be mentioned that there are a number of minor technical fixes that can be made to the existing treatment plant facilities to improve its operation and efficiency. Among such fixes are the addition of a second primary clarifier and the installation of comminuters with grit removal. These improvements could be made to the existing facility regardless of what will be done to the plant at some future time as a result of this Facilities Planning process.

The Advisory Board would like to thank the members of the Board of Public Works, Tom Sheridan, the Superintendent of Public Works, and Don Chisholm, manager of the treatment plant, for their cooperation and assistance.

The Board would like to thank Mr. Dan Landau for his work as Public Participation Coordinator.

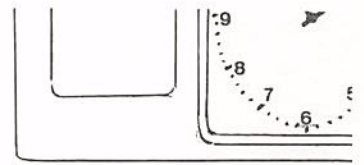
Respectfully submitted,

SEWER ADVISORY BOARD

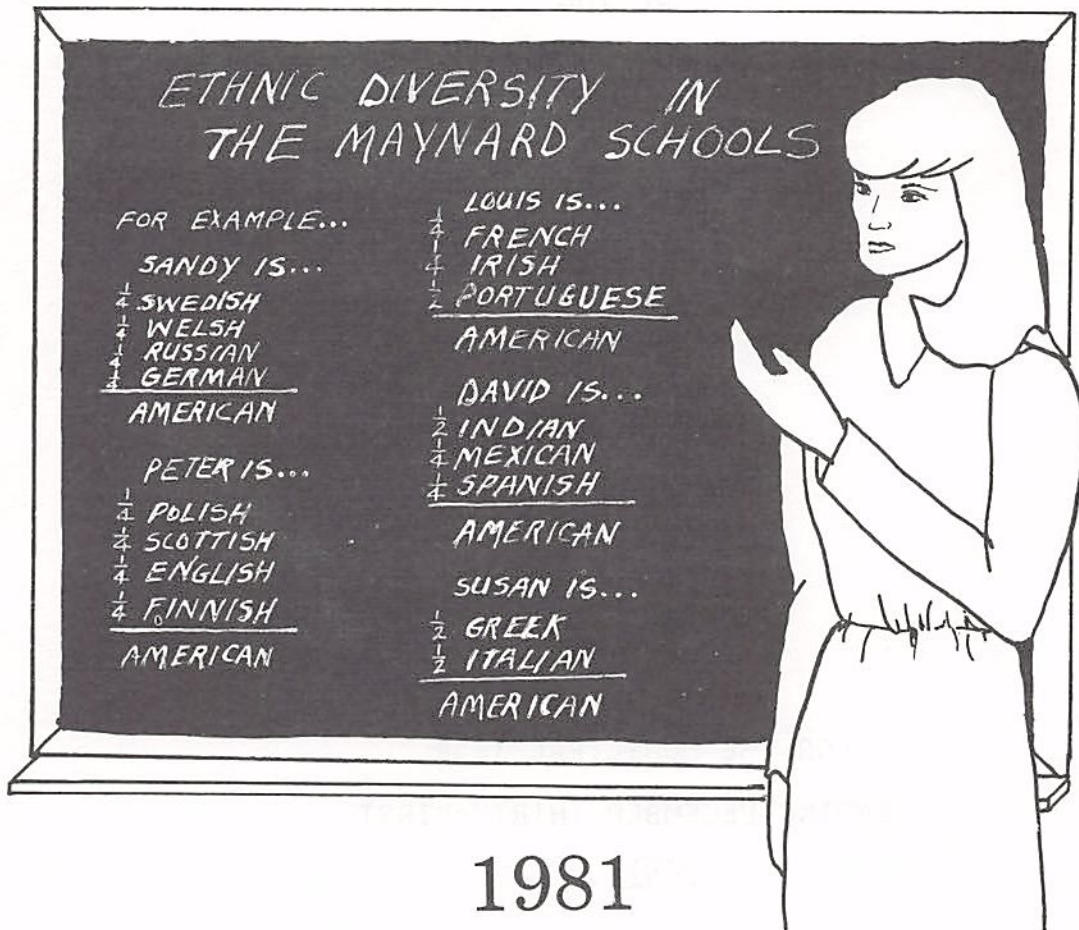
Frank E. Brown  
Walter E. Carbone  
Robert Chapell  
John Colombo  
Samuel Davis  
Henry T. Hanson

James T. Hanson  
William Keto  
Michael D. Misslin  
Ruth Regan  
Richard A. Scheid  
Michael Tomyl





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1981

SCHOOL REPORT

MAYNARD, MASSACHUSETTS

ANNUAL REPORT  
OF THE  
SCHOOL COMMITTEE

TOWN OF MAYNARD  
MASSACHUSETTS

FOR THE MUNICIPAL YEAR  
ENDING DECEMBER THIRTY-FIRST  
1981



ORGANIZATION  
OF THE  
MAYNARD PUBLIC SCHOOLS  
MAYNARD, MASSACHUSETTS

1981 - 1982

John McDonough, Chairperson 27 Third Street	Term expires 1984
Richard Gerroir, Vice-Chairperson 23 Durant Ave.	Term expires 1983
Fred Loika 71 Summer Street	Term expires 1982
Catherine Morse 26 Concord Street	Appointed May, 1981 Term expires 1982
Paul Mosca 2 Nick Lane	Resigned Oct., 1981
Pamela McHugh 23 McKinley Street	Appointed Nov., 1981 Term expires 1982

SUPERINTENDENT OF SCHOOLS  
AND  
SECRETARY TO THE SCHOOL COMMITTEE

Peter A. Delmonico, Jr. 309 Taylor Road, Stow, MA., 01754	897-8251
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ASSISTANT SUPERINTENDENT

George J. Lemire 10 Nancy Circle	897-2222
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SCHOOL PHYSICIANS

John Rowse, M.S. (Resigned 6/1981) 321 Main St., Acton, MA., 01720	263-7727
Henry D. Childs, M.D. 43 Nason St. (Lower)	897-3206

ATTENDANCE OFFICER

John McNamara 2 B Street	897-7537
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SCHOOL CALENDAR FOR 1981 - 1982

Faculty Meetings	September 3, 1981
Fall Term Began	September 8, 1981
Closed-Christmas Vacation	December 24, 1981
Winter Term Began	January 4, 1982
Energy Conservation Days	January 8, 1982
	January 22, 1982
	January 29, 1982
Closed-Winter Vacation	February 15, 1982
Early Spring Term Begins	February 22, 1982
Closed Spring Vacation	April 19, 1982
Late Spring Term Begins	April 26, 1982
Closes (Summer Vacation - Tentative)	June 23, 1982*

\* Closing date depends on the number of "NO SCHOOL" days.  
Massachusetts State Law requires a minimum of 180 days  
for Elementary and High Schools.

DAILY SESSIONS

Kindergarten - A.M. Session	8:45 A.M. - 11:15 A.M.
P.M. Session	12:30 P.M. - 3:00 P.M.
Green Meadow School	8:30 A.M. - 2:45 P.M.
Roosevelt School	8:30 A.M. - 2:45 P.M.
Fowler Junior High School	8:00 A.M. - 2:05 P.M.
Maynard High School	8:00 A.M. - 2:20 P.M.

HOLIDAYS

October 12, 1981	Columbus Day
November 11, 1981	Veterans' Day
November 26, 1981	Thanksgiving Day
December 25, 1981	Christmas Day
January 1, 1982	New Year's Day
January 15, 1982	Martin Luther King Day
February 15, 1982	Washington's Birthday
April 19, 1982	Patriot's Day
May 31, 1982	Memorial Day

GRADUATION: June 6, 1982

STORM SIGNALS

Three Blasts for the first five grades, five blasts for all schools.  
Blown at 7:00 A.M. and 7:30 P.M.

Announcements for "NO SCHOOL" will be broadcast over  
Radio - WBZ, WHDH, WAVM-FM      T.V. Channels 4 and 5



TO THE SCHOOL COMMITTEE AND CITIZENS OF MAYNARD:

I herewith submit my eleventh Annual Report for the Maynard Public Schools.

This past year was dominated by the effects of Proposition 2½. The School Committee, in an attempt to comply with the intent of the law and the will of the voters, made significant reductions in the school budget. Fifty-one (51) positions were eliminated (25 professional staff and 26 non-teaching personnel). Additionally, a number of programs were curtailed. As the budget in any school system is decreased (without a comparable decrease in enrollment) a proportionate reduction in auxiliary services and extra-curricular activities will have to occur. The core curricula and basic instruction, however, must be preserved.

In spite of the abovementioned reductions we have been able to maintain a sound course of study. Minimum competency tests (as required by State law) were developed and administered by our staff. An enrichment program was expanded at the Junior High School level. Federal grants and corporate contributions enabled us to acquire word processing and computer hardware for the High School.

1981 saw the closing of the 75 year old Coolidge School. The Fowler School was expanded to a Middle School configuration and now houses grades 5 through 8. A classroom at the High School was remodeled by the students to house the radio station and a cable TV studio.

A more detailed account of the specific activities and programs of the Maynard Public Schools during 1981 is contained in the Administrators reports which follow.

I wish to express my sincere appreciation to the Maynard School Committee for their support and confidence. Also, I would like to thank the school staff and Town Officials for their encouragement and cooperation during the past year.

RESPECTFULLY SUBMITTED,

PETER A. DELMONICO, JR.  
SUPERINTENDENT OF SCHOOLS

ASSIGNMENT	NAME	SCHOOL PERSONNEL SERVICE		EDUCATION
		YRS EXP.	BEGAN ENDED	
<u>ADMINISTRATION</u>				
Media Director	Joseph P. Magno	19	9/63	AB Stonehill; MEd., Boston College
Music Director	Charles Garabedian	30	9/53	BM & MEd., Boston University
High School Principal	Kenneth G. Abbott	25	8/68	BA & MEd., Boston U.; CAGS N.E. Univ.
H.S. Ass't Principal	James Duggan	22	9/59	BS Boston College; MEd. Boston Univ.
J.H.S. Principal	Richard J. Morse	21	9/70	BS Northeastern Univ; MEd., State/Fram.
JHS Ass't Principal	Robert K. Brooks	6.4	2/74	BA Western NM/U; MEd., Fitchburg State
Elementary Principal	Joseph Gramolini	19	9/65	BS Northeastern Univ; MA Boston Univ.
Elementary Principal	Frank Hill, Jr.	25	8/77	BS Boston.; MEd. Boston University
<u>GREEN MEADOW SCHOOL</u>				
Grade One	Nancy R. Wheeler	11	9/69	BS Worcester State College
Grade One	Venita Young	19	9/65	BA University of Maine
Grade Two	Susan Angerman	10	9/71	BSE State/Framingham
Grade Two	Edith Ojala	13	9/68	BS State/Fitchburg
Grade Three	Marianne E. Keohan	15	9/64	BA Emmanuel College; MEd., State/Boston
Grade Three	Joanne Pasquantonio	12	9/69	BS State/Fitchburg
Grade Four	Ellen H. Holway	10	9/72	AB Colby College; MEd., State/Lowell
Grade Four	Shirley Waite	25	9/66	BSA Fitchburg Teachers' College
Kindergarten	Barbara A. Hill	8	1/76	BS Mass. School of Art
Kindergarten	Barbara Horman	14	9/74	BSE University of Wisconsin
Kindergarten	Dorothy Shively	15	9/74	BA Mt. Union College, Ohio
Kindergarten Te. Aide	Elizabeth Perkins	4	10/76 6/81	



ROOSEVELT

Grade One	Daria Benham	11	9/70	BSE Boston University
Grade One	Stephanie Zerchykov	10	9/71	BSE State/Framingham
Grade Two	Pamela Edrehi	8	9/73	BS State/Framingham
Grade Two	Ann Lemire	14	9/72	BSE State/Lowell
Grade Two	Elizabeth Niland	14	9/67	AB International College; MEEd. NE/U.
Grade Three	Susanne Meade	8	9/73	BA Boston College
Grade Three	Joyce Sinicki	5	10/76	BS Framingham State
Grade Four	Susan McNamara	6	9/75	BS State/Framingham
Grade Four	Monica Lind	20	12/64	AB Emmanuel College
Grade Four	Rita Seymour	15.8	12/69	BS Tufts University
Grade Four	Sylvia Uzinsky	14	9/68	AB Boston University

ELEMENTARY SUPPORT STAFF

Physical Education	Herbert Symes, Jr.	13	9/70	BS Boston University
Music	Carole M. Koptiew	10	9/71	BM Boston University
Art	Mabel G. McMahon	23.5	2/65	BS Buffalo State Teachers' College
Physical Education	Glenn Nilsson	1	9/80	BS Springfield College

TITLE ONE

Head Instructor	Ann Marie Smart	5	10/76	BS Framingham State
Instructor	Rosemary Salamone	4	10/77	AB Anna Marie College
Instructor	Nancy Daigle	5	3/76	BS Fitchburg State
Instructional Aide	Donna Mancini	1	4/80	
Instructional Aide	Mary Hederson	0	9/81	

PARAPROFESSIONALS

Green Meadow Media Center	Olive Alatalo	7	9/74	6/81
Green Meadow Media Center	Susan Gerroir	2	1/79	
High School Media Center	Linda Koskinen	2	9/80	

FOWLER JUNIOR HIGH SCHOOL

Grade Five	Evelyn Carpenter	17	9/65	LIB Portia Law School; BS State/Bridg.
Grade Five	Judy Johnson	11	9/70	MA University of New Mexico
Grade Five	Joyce Reynolds	12	9/68	BS State/Framingham
Grade Five	Mary Zaniewski	32	9/49	AB & MED. Boston University
Grade Five	Betty J. Zantow	18	9/68	MA McKendrick College
Grade Five	Carol Carr	5	1/77	BA Regis College
Science	Charles Bennett, Jr.	7	9/74	BS Suffolk University
Home Economics	Ruth Burke	16	9/65	BE University of Massachusetts
Math	S. Joseph Cincotta	13	9/68	BS Curry College
Social Studies	Paul W. Cloutier	17	9/67	AB Providence Col., MEd. State/Bridge.
English	Patricia Coan	4	9/77	BA Framingham
Physical Education	Leonard Curcio, Jr.	20	1/65	BS & MA Western New Mexico
Art	Louis Davis (L/O/A)	3	9/77	BA Mass College of Art
Science	Michael Graceffa	6	9/76	BS Northeastern University
Enrichment	Donald R. Holm	8	9/76	BS State/Framingham
English	Gary R. Jusseaume	6.6	12/74	BS State/Worcester
Science	Gary E. Justason	7	9/74	BS Springfield College
English	Stella Kazantzaz	15.3	9/66	AB Merrimack College
Math	Kevin M. Kinnally (L/O/A)	7	9/76	BS University of Massachusetts
English	Lynne Kenny	5	10/76	BS Fitchburg State
Physical Education	Cynthia M. Kulevich	16	9/66	BSE State/Bridgewater
Reading	Robert Leone	2	9/79	BS Salem State College
Music	David N. Jost (½ time)	3	9/78	BM University of Lowell
Math	John W. Loyte	15	9/66	BSE State/Salem
Reading	Kathleen Manchester	16	9/70	BSE State/Lowell; MED. Tufts University
Life Science	Joseph A. Mancini	8	9/74	BS Western Kentucky University
Music	Elizabeth Mikenas	1	9/80	BA Plattsburgh State; MM Boston University
Social Studies	Douglas L. Miller	11	9/70	BA State/Framingham
Enrichment	Irene Naegele	14	9/69	BE Western Reserve U; Flora Mather C.
Art (Perm. Sub.)	Eileen O'Connor	2	2/80	BEA Southeastern Mass. University



FOWLER JUNIOR HIGH SCHOOL (continued)

Math (L/T Sub)	Noreen M. Pitts	5	3/77	BA Rosary Hill College
Social Studies	Eileen R. Riley	7.6	1/74	BS State/Salem
Music	Penelope J. Smith	7	9/74	BM University of Mass.
Industrial Arts	Robert Truscott	16	9/65	BSE State/Worcester
Media Spec/Librarian	Linda T. Wasiuk	10	9/71	BS Northeastern University
Guidance	James F. Owens	18	9/64	BS Boston College; MEd. State/Boston
Guidance	Chester Leonard	7	9/78	BA Holy Cross; MS & BS Bemidji State

MAYNARD HIGH SCHOOL

Home Economics	Olivia B. Andrews	8	9/72	MEd. State/Framingham
English	Celia A. Bartolotti	9	9/72	MA State University, Florida
Physical Education	Kathryn A. Bassett	8	9/72	Lyndon State; Lyndonville, VT.
Business	Janet Ciunmei	0	9/81	BS Merrimack College
Science	John A. Cole	17	9/63	BS Ohio State; MEd. State/Boston
Social Studies	Robert Coan	19	9/72	BA Boston College; MEd. Harvard University
Industrial Arts	Steven A. Desy	5	10/76	BS State/Fitchburg
English	Winona DiNitto	6	10/81	MA Emerson College, B.A. Univ of Maine
English	Louis Elliott	7	9/77	BA Framingham State
Industrial Arts	Jeremiah Fanning	3	9/78	Fitchburg State/Northeast University
Music	Leo Foley	4	9/77	BA Lowell State
Social Studies	John C. Golec	13	9/68	AB State/Lowell
Business	Mary Hayes	21	3/63	BS Boston Univ.; MEd. State/Boston
Science	Joseph Gramolini, Jr.	3	9/78	BS University of Mass.
English	Betty R. Hill	18	9/66	AB St. Joseph College; MEd. State/Fram.
French/Spanish	Juliette Hatzadourian	10	9/71	AB State/Boston
Math	(Lt Sub) Paul Janowski	0	11/81	BS Worcester State
Industrial Arts	Ronald W. Joki	6	9/75	BS State/Fitchburg
Industrial Arts	John J. Kendra	16	9/68	BSE State/Fitchburg
Chemistry	Shirley Klepadlo	12	9/71	BA Anna Maria College; MS Rutgers Univ.
Physical Education	Bruce Koskinen	16	9/68	BS Eastern Tennessee University

MAYNARD HIGH SCHOOL (continued)

Social Studies	John D. Lent	12	9/68		BA University of Massachusetts
Math	Robert LeSage	7	9/75		BS Fitchburg State
French/English	Jeanine A. Lesieur	2	1/80	6/81	BA Assumption; MA Suny-Binghamton
Math	W. Chandler Lincoln	8	9/72	6/81	BS University of Massachusetts
English	William J. Linney	12	1/68		BSE Keene State College, N.H.
English	Alice L. Mullin	21	9/65		BA Boston University
Math	Kenneth J. Najjar	18	9/65		BSE Keen N. H.; MAM Wesleyan Univ.
French	Elaine N. Newsham	7	9/74		BA Bates College
Business	Shirley M. Noyes	16	9/65		AB Nebraska, Wesleyan College
Social Studies	Bruce Pekkala	10	9/70		BA University of Mass.
Art	Beverly-Jean Smith	20	9/67		BS Boston Univ; MEd., Mass College/Art
Science (LT Sub)	Lawrence Vanaria	1	10/81		BS Suffolk University
Guidance Counselor	Donald Cranson	8	9/75		BS State, Fitchburg
Guidance Counselor	Beverly L. Fox	14	9/74		Bs Boston College; MEd. Smith College
Math (L/O/A)	Michael J. Sparkes	6	9/73		BS State/Fitchburg
Social Studies	Richard Staszewski	2	9/79	6/81	BA Framingham State
Social Studies	Allen H. Stebbins	7	7/75		BA C. W. Post College, N.Y.
Math	Arthur St. Germain	11	9/70		AB Boston College; MA Boston College
Business	George Stringos	13	9/68	5/81	BS Northeastern University
Science (L/O/A)	Bernard R. Tarara, Jr.	12	9/72		BSE State/Fitchburg
Physical Education	Martha Whittemore	23	9/59		BSE Springfield College
Physics	George F. Wing	18	9/64		BS Gorham State College; MS Worcester
<u>PUPIL SERVICES</u>					
Psychologist	Albert Kearney	9	9/70		AB Boston College; MA Boston Collete
Psychologist	Albert Jurgela	16	8/75	6/81	BA U/R.I.; MEd. & Phd., Boston College
Psychologist	Helen Lewis	6	9/80	6/81	BSE, Westfield State, MEd. C.A.S.E., B.C.
School Adjust. Couns.	Arlene Fuchs	7	3/79		BA Simmons College; MS Boston University
Nurse/Teacher	Katherine H. Downing	12	9/73	6/81	RN & BS, SUTC, Plattsburgh N.Y.



PUPIL SERVICES (continued)

Clerical Health Aide	Claudia Young	2	9/79	6/81	
Clerical Health Aide	Joan Hurley	1	11/80	6/81	
Nurse	Frances Clancy	0	9/81		
Nurse	Mary White	0	9/81		
Bilingual Teacher	Maria Rodriguez-Mamish	2	9/81		
SPED Teacher (L/0/A)	Ellen Jaffee-Zeller	8	10/72		
SPED Teacher (L/0/A)	Sharon Feingold	7	10/75		
Speech/Hearing	Jerry Ann Sullivan	16	9/69		
SPED Teacher	John Sforza	9	9/78		
C.E.T. Chairperson	Flore L. Craig	20	9/64		
SPED Teacher	Jacquelyn Dentino	9	9/74		
SPED Teacher	Richard Johnson	12	9/71		
SPED Teacher	Mary Lloyd-Smith	11	9/76		
SPED Teacher	Ann McHale	5	1/77		
SPED Teacher	Diana Campbell	4	9/78	6/81	
SPED Teacher	Gertrude Jacque	4	9/79		
SPED Teacher	Jane Ryan	13	9/80		
SPED Teacher	Ellen Marsh	5	9/79	6/81	
SPED Teacher	Dianne Newell	6	9/79	6/81	
SPED Teacher	Kathleen O'Connell	6	9/80	6/81	
SPED Teacher	Roseanne Salamone	3	9/81		
SPED Assistant	Brenda Delaney (L/0/A)	2	3/78		
SPED Assistant	Susan Hunt	3	4/78		
SPED Assistant	Jeanne Gunion	5	11/76		
SPED Assistant	Bette Ann Condon	1	10/80		
SPED Assistant	Marie Kelley	3	10/77	6/81	
SPED Assistant	Angelina Flannery	3	10/78		
SPED Assistant	Lenore Farrell	0	10/80	1/81	
SPED Assistant	Susan Byrne	1	9/80		
Speech/Hearing Aide	Irene Fanning	5	9/76		

St. Mary's General Hospital, Maine  
 St. Elizabeth's Hospital, Brighton, MA.  
 MA., Boston University; B.A. U/Mass.  
 BS Boston University  
 BS Lesley College  
 BSE Boston University  
 BSE Boston, State; MED. Boston College  
 BSE State/Fitchburg; MED. N.E.U.  
 BA Framingham State  
 BS Trinity College; MED. Fitchburg State  
 BA Smith, Northampton; MED. Lesley  
 BS State/Boston  
 BA Anna Maria College, Paxton, MA.  
 BA Univ. Mass., MED. Framingham, MA.  
 BS Syracuse Un., MED. Syracuse University  
 BS & MED., American Int'l College  
 BS Fitchburg State; MED. Worcester/State  
 BS, Lesley College, Cambridge  
 BS Lesley College

PUPIL SERVICES (continued)

SPED Assistant	Terry LoChiatto	0	11/81
SPED Assistant	Jane Hannon	1	3/81
SPED Assistant	Carol Grimes	1	1/81 12/81
SPED Assistant	Charlotte Hyden	0	3/81 6/81
Bilingual Aide	Patricia Marion	0	11/81 12/81

CLERICAL STAFF

Central Office

Accounting Clerk (payroll)	Gloria Gormley		9/68
Accounting Clerk	Grace Hender		2/78
Accounting Clerk	Marjorie Morrissey		4/72
Secretary, Supt.	Lorraine LoChiatto		5/70
Secretary, Ass't	Supt. Marjorie Greer		12/81
"	" Nettie Watson		9/75 11/81

High School

Secretary-Guidance	Mary King		9/78 6/81
Secretary-Guidance	Thelma Patterson		9/73
Secretary	Margaret Murphy		7/67
Secretary	Sandra Ballard		9/72

Junior High School

Secretary	Janet Troise		11/72
Secretary	Mary Cox		3/77

Roosevelt  
Secretary

Secretary	Marion Richardson		3/69
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CLERICAL STAFF (continued)

<u>Green Meadow Secretary</u>	Rosemarie Shaw	5/71
<u>SPED Office Clerk/Typist</u>	Alicia Bowker	9/80
<u>CUSTODIAL STAFF</u>		
Special Projects Foreman	Donald Watson	11/76
High School	Edward Beals	7/75
	Earl Carruth	7/77
	Bruce Hallett	7/77
	John Usher	11/69
	Galen Wardwell	12/74
Junior High School	Edward Cossette	11/76
	Victor Kizik	7/75
	Joseph Dearden	11/79 6/81
	Dayle MacGillivray	3/76
	Antonio Maria	1/66
Roosevelt	Philip Buscemi	7/64
Green Meadow	Vincent Scacciotti	9/62
Lunch Truck Driver	Stanley Karpeichik	11/79

CAFETERIA PERSONNEL

Manager, Lunch Program  
High School Cafeteria

Cecile Karpeichik	9/72	
Patricia Boothroyd	9/79	10/81
Joan Cogan	3/77	
Eleanor Pileeki	9/73	11/81
Stella O'Neil	12/79	
Angela Mannion	10/77	
Virginia Casey	10/77	
Mary Carruthers	9/80	
Terry Morrill	2/79	
Shirley Rhodes	2/76	
Sally Boothroyd	12/79	10/81
Constance Hatch	9/80	6/81
Betty Cotoni	9/74	
Margarita Diaz	12/80	
Elizabeth Caruso	1/74	
Paula Van Tassell	9/79	6/81
Ruth Kitowicz	1/74	6/81

Junior High School

Green Meadow School  
Roosevelt School

LUNCH RECESS AIDES

Roosevelt School

Clare Parenteau	11/78	6/81
Dorothy Maki	9/79	6/81
Linda Friend	9/79	6/81
Gail McDonald	10/77	2/81
Barbara Robbins	9/78	2/81
Jane O'Rourke	9/78	6/81
Mary Mitacavitch	2/81	6/81
Sarah Kelly	2/81	6/81
Mary Ann Armour	9/79	6/81
Joanne Horst	9/79	6/81
Margaret Priest	9/78	6/81
Ruth Leffler	1/80	6/81

Coolidge School

Green Meadow School



ANNUAL REPORT OF THE ASSISTANT SUPERINTENDENT  
OF SCHOOLS

Dear Dr. Delmonico:

I herewith submit my annual report for the year 1981.

The many cost-saving measures which have been employed in the operation of the Special Education Department for the past few years has coincided with Proposition 2½ during this past year with some impact on the manner in which special services are provided to children. Most of our programs have been maintained, but with significant changes in staffing patterns.

The change from conventional staffing in the Resource Rooms to the Generic Consultant model has now been completed. These programs are now staffed with combinations of special education teachers, generic consultants, instructional aides and special education tutors. We have been able to maintain program services in the Resource Rooms with this reorganization of staff.

An excellent program for providing vocational education experiences to special education students at the high school level, however, fell victim to Proposition 2½ and was terminated. This, unfortunately, has left a serious gap in the availability of appropriate programs for children with special needs at that level.

The school psychologist staff is now reduced to a single person. We have made radical changes in the types of psychological services provided to students and in the manner in which they are provided.

The closing of the Coolidge School and the attendant reassignment of students has necessitated the consolidation of some of our resource room and substantially-separate classroom programs and the redeployment of staff. This coupled with the lay-off of staff has resulted in substantial increases in pupil-teacher ratios. All programs, however, are working well under the new model and children are being adequately and appropriately serviced.

We have successfully returned some students from outside placements and we will actively continue to pursue this goal where appropriate.

This year also saw a change in the staff of the Assistant Superintendent's office when the secretary left for a position in private industry.

We have applied for and have been granted a total of \$50,000 in federal funds under the provisions of Public Laws 94-142 and 89-313. This is approximately the same amount as that applied for and received last year. These funds are expended both locally and through collaboratives to provide a wide variety of special education programs and services. Application has already been made for additional federal funds for next year. The status of the continued availability of federal funds for these educational programs is uncertain at this time, however.

Annual Report of the Assistant Superintendent (continued)

We are continuing to derive benefits from our participation in two special education collaboratives. Through these collaborative we have been able to join with a number of other school districts to engage in group bidding for goods and services. Participation in a collaborative bid for special education transportation has resulted in an appreciable cost savings for that particular service. We have also used collaborative bidding for the purchase of general supplies, art supplies, and food service supplies.

A number of our students continue to be served in programs operated by the collaboratives. It is therefore anticipated that we will continue our membership in these organizations while we are able to benefit from participation in cost-saving programs and activities.

As always, we maintain a liaison relationship with a number of human service agencies, both public and private. Among these are such organizations as: the Department of Youth Services, Concord District Court, the Probation Office, the Department of Mental Health, the Department of Social Services, the Department of Education, the Department of Public Health, Emerson Hospital, Children's Hospital, Mass. General Hospital, the Kennedy Foundation, and many private schools.

The decision of the School Committee, last year, to terminate our participation in Framingham's bilingual program necessitated the establishment of a program in Maynard to provide for the needs of non-English and limited-English students. There are currently 28 such students from grades K - 11 who are in need of such services. A program providing both native language support and tutoring of English as a Second-Language is now in place and appears to be adequately meeting the needs of those students at a considerably reduced cost.

The department of Health Services for pupils has been completely reorganized and restaffed. The position of Nurse/teacher and a number of clerical health aide positions have been terminated and two school nurse positions have been established. It is felt that each of the two nurses assigned to two of our schools is able to provide us with sufficient staffing to attend to those health services required by the laws of the Commonwealth.

Tests of academic aptitude and achievement were administered to students in March rather than in May as had been done in the past. This made it possible to get the results of the tests into the hands of the teachers before the end of the school year rather than the following fall. With this information available, it may be used for the assignment of pupils to classes for the following school year and to make program changes in the curriculum where called for.

Based on the results of these tests, our students appear to continue to perform well above the national norms in all academic areas which were measured.



Annual Report of the Assistant Superintendent (continued)

This office has continued to work closely with our elected representatives in the state legislature with a view toward keeping them informed of significant happenings in the operations of some state agencies which in turn impact local funding needs. It is felt that this office, in collaboration with colleagues in other school districts has been highly instrumental in the drafting of legislative bills designed to reduce the impact of local funding for state-mandated programs.

In closing, I wish to express my most sincere appreciation to you, to my fellow administrators, to the School Committee, and to all members of the staff of the Maynard Public Schools for the support and cooperation which was there when it was needed during this very difficult past school year.

Respectfully submitted,

GEORGE J. LEMIRE  
ASSISTANT SUPERINTENDENT OF SCHOOLS

## ANNUAL REPORT OF THE GREEN MEADOW SCHOOL PRINCIPAL

Dear Dr. Delmonico:

I hereby submit the annual report for the year 1981.

### KINDERGARTEN

We continue to have three full time kindergarten teachers, teaching two sessions, morning and afternoon, but we no longer have any teaching aides.

We continue to use the Stevenson Reading System for reading readiness for the kindergarten children. It is a multi-sensory approach to reading that is phonically based.

We continue to screen all incoming kindergarten children. This year's screening will be May 4th to May 6th, 1982 with the sign up for screening during the week of April 12, 1982.

### ENROLLMENT

This year, for the first time in several years, our kindergarten enrollment went up. Last year it was 89, this year it is 109. There seems to be no statistical way to explain this increase, people just seem to be having more children.

### FEDERAL FUNDS

Late this year, we received a Title IVB Grant that will be used to replenish our library. When the Roosevelt became a Grade 1 to 4 school, we sent over one-half of our grade 1 to 3 books. This left us short of books in some subjects and areas.

### CURRICULUM

The reading program we are currently using seems to be more than adequate for our needs. Mathematics is in good shape with the possible exception of metrics. When we are mandated to teach metrics full time, we are going to need some metric materials. Sometime in the near future, it will be necessary to review our Social Studies and Science programs. The programs currently in use are over ten years old and need to be reviewed and updated. We are going to emphasize spelling this year, mostly by going back to room and grade "Spelling Bees".

### MAINTENANCE

We continue to provide as much preventative maintenance as possible. Unfortunately, thanks to the very tight money situation, much work is being deferred, eventually, that is going to cause us some problems.



## Annual Report of the Green Meadow School Principal (continued)

We continued repairs to the Green Meadow roof. This year we re-did all of the expansion joints and replaced four damaged skylights with solid wooden hatches. These hatches are both energy efficient and water tight.

We continued to modify and up-date the heating univents to make them more energy efficient.

We finished up-dating our lighting system. We have replaced the incandescent fixtures with the more energy efficient florescent fixtures. Many of the fixtures installed were reclaimed from fixtures that had been taken out of the Fowler Junior High during its renovation.

### COMMUNITY INVOLVEMENT

We continue to be most appreciative of the many parents and volunteers who helped us during the year. Without volunteers, many school activities such as field trips, field days, special events, etc., would not be possible.

We would especially like to thank Officer John Marcy of the Maynard Police Department for his excellent school bus and bicycle safety talks.

Bob Loomer (Sparky the Fire Dog) of the Maynard Fire Department for an excellent kindergarten fire safety program.

Tom Sheridan and the Maynard Department of Public Works for their help in keeping the buildings cleared during the worst winter storms.

### CLOSING OF COOLIDGE SCHOOL

Finally, it was with real regret that we supervised the closing of the Coolidge School. Actually, due to declining enrollment, our long range school plans called for the closing of Coolidge, but the financial pressures of Proposition 2½ accelerated the process.

The Coolidge was a small school with a warm, friendly staff that had provided a unique and special educational experience for hundreds of children over the years. We miss it.

The building is currently being used as a central warehouse for school equipment, furniture, and supplies.

RESPECTFULLY SUBMITTED,

FRANK R. HILL, JR.  
GREEN MEADOW SCHOOL PRINCIPAL

## ANNUAL REPORT OF THE ROOSEVELT SCHOOL PRINCIPAL

Dear Dr. Delmonico:

In accordance with custom, your principal reports to you significant developments at the Roosevelt School.

We continue in our efforts to meet the needs of the individual students, so that they can successfully meet the needs of our ever changing society.

We are now in our sixth year of an expanded Title I "Catch Up" Program. Those children who are having academic difficulties in reading and math are referred for testing. If we find students who need help, they are given individual instruction so that they can catch up with their grade level.

At the beginning of the 1981-1982 school year the grade structure at the Roosevelt School was changed from an intermediate school (grades 4-5) to a primary school (grades 1-4). I wish to thank all those people, main office, teachers, my secretary and the custodians who made the transition with a minimum of problems. It did not take long for the students and teachers to adjust to a new staff and principal. It is a delight to once again be in charge of the little guys and gals.

During the year a committee of elementary teachers worked many hours developing a Minimum Competency Test for grades 2 and 4. These tests were completed in compliance with the Massachusetts Department of Education Test of Basic Skills regulation. The tests will be administered in the spring of 1982 to grades 2 and 4. The tests were administered to grades 3 and 5 this past year:

The first step toward providing special classes for advanced students began at the Roosevelt School in the spring of 1980. This program was called RIPPLE (Roosevelt Individualized Pull-Out Program for Enrichment). Mrs. Irene Naegele was appointed director of this program. An advisory committee of parents and teachers worked with the director and supported the program throughout. The selection of students was accomplished through the use of rating scales from teachers, parent recommendation and the use of I.Q. scores and achievement stanines. Sixty students participated during the year; some for varying amounts of time. As the program evolved, the most effective use of time was found to be in a three hour block, meeting once a week. During that time each student was involved in a teacher directed unit, a computer and/or challenging activity period, and an independent study project. We had excellent support on the part of our teachers. Over all the program was well received by staff, pupils and parents.



Annual Report of the Roosevelt School Principal (continued)

From the beginning, the concept of enrichment for selected students met with very little resistance in Maynard. Only a small number of parents, however, stayed informed or involved. There is a need for a parent organization which can support the philosophy while at the same time becoming more informed about all phases of gifted education. In-service workshops are needed to make teachers more aware of the needs of gifted/advanced students. Recent research points to innovative ways of providing challenges. A program of special activities for selected students K-4 would be beneficial in helping the younger, bright students develop to their potential.

RIPPLE in a revised and expanded format became the Junior High Enrichment program in September of 1981.

In September of 1981 the Roosevelt School became the home for a new Bilingual Program. Maynard has stopped sending its Bilingual children to Framingham. We are still in the process of developing and refining our Bilingual Program.

Our school has taken part in many out of school activities. Grades 4 and 5 took part in a bowling program. Field trips were made to the Museum of Science, Rockport, Sturbridge Village, Anderson Museum, Howard Museum and the Boston Aquarium. Grade five students went on a field day to George's Island in Boston Harbor.

Our chorus and band conducted Fall and Spring Concerts for the school and parents.

Last spring we had our fifth Super Sports Field Day at Alumni Field and it was a huge success. Trophies and ribbons were awarded to all students.

We at the Roosevelt School wish to thank the School Committee, Administration and parents for their support during the year.

Respectfully submitted,

JOSEPH GRAMOLINI, PRINCIPAL  
ROOSEVELT SCHOOL

## ANNUAL REPORT OF THE FOWLER JUNIOR HIGH SCHOOL PRINCIPAL

Dear Dr. Delmonico:

I hereby submit the Junior High School Principal's Annual Report for the year 1981.

The effects of the Proposition 2½ cuts have been strongly felt by us at this school as well as schools in this town and other Massachusetts towns. In spite of this handicap, we are continuing on with the business of teaching youngsters.

Grade five is now a member of the Fowler Junior High School changing the grade structure to four grades (5, 6, 7, 8) and increasing our student population to 508. Preparation for the inclusion of grade 5 was carefully made starting with an orientation here at Fowler at the end of last school year when students were in 4th grade. At the beginning of the current school year we again met with this class and discussed the many questions they thought about during the summer.

Grade five's first year in the Junior High has progressed very well. They have a section of the school pretty much to themselves in self-contained classrooms. They have their own teachers, bathrooms, lunch shift and lockers. They are also able to enhance their junior high experiences by using the school's library, gym and music area.

The Enrichment Program at Fowler Junior High School uses cluster groupings from within regular classrooms to provide special learning opportunities for academically able students. Once a week selected students meet for small group classes which extend the normal curriculum or offer a challenge in a special interest area.

The first set of mini courses offered included meteorology, animal behavior, nutrition, and the human body taught by Donald Holm. Classes meeting with Irene Naegele are doing different types of creative writing. A variety of topics will be offered throughout the year.

John Loyte heads the newly expanded Computer Lab where sixty students may enroll each 12 weeks for a BASIC course in computer programming.

"Introduction to Basic Computer Programming", an after-school computer course taken by Maynard school staff, started in early October. John Loyte is teaching the inservice course, the purpose of which is to acquaint staff with the operation and uses of the computer. The response was excellent; the class was filled with



Annual Report of the Junior High School Principal (continued)

twenty participants. Another class is planned upon completion of the first course.

Student safety has been in the forefront of our minds at Fowler. John Marcey, the Maynard Safety Officer, met with students of grades 5 and 6 in early September. All of these youngsters are new to the building this year. An excellent presentation was made dealing with the topics of walking, riding the bus, bike riding, and general guidelines for safety.

This year's "Back to School Night" was very well attended. Our "Open House" format was changed this year to try a program that had been very successful in years past. Parents were asked to follow their child's schedule. Teaching techniques, subject content, and the use of equipment and materials were a few of the areas emphasized. Formal parent-teacher conferences will be held later in December.

Our academic program commencing September, 1981 consists of the following:

Grade Five - Mandatory for all - Language Arts, Social Studies, Mathematics, Science, Reading, Gym, Music, Art.  
Electives - Band and Chorus

Grade Six - Mandatory for all - Language Arts, Social Studies, Mathematics, Science, Health, Reading, Gym, Music, Art.  
Electives - Band and Chorus

Grade Seven - Mandatory for all - Language Arts, Social Studies, Mathematics, Science, Reading, Gym, Music, Art, Industrial Arts/Home Economics.  
Electives - Band and Chorus

Grade Eight - Mandatory for all - Language Arts, Social Studies, Mathematics, Science, Life Studies, Gym, Art, Industrial Arts/Home Economics.  
Electives - Band and Chorus

In closing, I wish to extend my thanks to the people of Maynard for their understanding and support. My thanks, also, go to Dr. Delmonico and the Maynard School Committee for their usual encouragement and fine support.

Respectfully submitted,

RICHARD J. MORSE, PRINCIPAL  
FOWLER JUNIOR HIGH SCHOOL

## ANNUAL REPORT OF THE HIGH SCHOOL PRINCIPAL

Dear Dr. Delmonico:

During the first week of October, the High School was evaluated by a visiting committee of educators representing the Commission on Public Schools, New England Association of Schools and Colleges. School authorities have received a very comprehensive report regarding Committee's assessment of programs and activities at Maynard High School. The entire report has been printed in the Community Newsletter, a quarterly publication of the Maynard Public Schools. In March, the Commission on Public Schools will consider the evaluation report and other relevant materials which will determine the status of accreditation for Maynard High School.

From January through June of this year, the Art Program was conducted by one and one-half teachers. There were two classes for Art I, two for Art II, one Portofolio Development, one Photography, one Commercial Art and one Jewelry Making. During this period one hundred and thirty-five students were able to benefit from the Art Program. From September through December, the Art Program was taught by one teacher. There were two classes for Art I, one class for Art II, one Commercial Art class and one Portofolio Development. During this period, seventy-five students were able to elect Art.

Portofolio Development and Commercial Art are two new programs. Portofolio Development is expressly for those students who plan a career in the Arts. Since a portfolio of work, as well as SAT scores, is required for admission to a college of art, the course is designed to aid the student in fulfilling this requirement. Four seniors prepared portfolios and were accepted at the college of their choice. Two of these schools are among the top colleges in the country. Money earned from the Art Department's sponsorship of a performance by the Boston Repertory Ballet provided a five hundred dollar scholarship for one of the seniors.

Commercial Art was instituted in January, 1981, and is funded through a grant given by the Massachusetts Department of Education, Division of Occupational Education. The purpose of this course is to acquaint students with the career possibilities in the growing Graphic Design field and to give them simulated and actual work experience through the Graphic Art Department. Two of the students from this program are continuing their education in Art schools.



Annual Report of the High School Principal (continued)

Preparations were made during the summer and fall with the DeCordova Museum and the Artists' Foundation for a five-week Artist-in-Residence Program. A group of fifteen students and several senior citizens have signed up to participate in the program which will involve a sculptor and a choreographer. The artists will provide an opportunity for high school students and elderly people to integrate two forms of expression. Their work will culminate in the performance of a dance at the high school and the DeCordova Museum using the sculptured masks that have been created. The Town of Maynard is most fortunate in having the DeCordova Museum's support of this addition to the Art Program in view of the drastic cuts made to the Department through Proposition Two and a Half.

The Business Department is now providing training on the Digital WS78 word processor. We were fortunate to receive some funding through a Federal grant and a substantial corporate contribution from Digital Equipment Corporation, which enabled us to implement the program. By the end of the 1981-1982 school year, fifteen students will have received eight weeks' training in word processing.

Under the provisions of Public Law 94-482, Maynard has, again, received a grant. The amount this year is \$7,405. With these funds, the school will be provided with two expandable video computer terminals and a keyboard printer. This equipment will be used to implement a new business program - Data Entry and Retrieval Keyboarding. Members of the faculty are engaged in writing a computer program to be used by students in several departments - Business, Mathematics and Science.

The program in Graphic Arts has been operational for almost three years. During this time, primarily through Federal Funding, the program has been expanded to include such courses as photography and offset-lithography. Students process a large segment of graphic arts needs for the entire school system. Graduates of the program are presently working in the areas of Printing or continuing their education in graphics related fields.

RESPECTFULLY SUBMITTED,

KENNETH G. ABBOTT  
MAYNARD HIGH SCHOOL PRINCIPAL

CLASS OF 1981

- |                             |                             |
|-----------------------------|-----------------------------|
| *Joseph Howard Alexander    | Joanne Mucciaccio           |
| William James Alpine, Jr.   | Patrick M. Napolitano       |
| Paul J. Amante              | Lila E. Nau                 |
| Lee Marie Andrews           | *Robert William Newbrough   |
| Ellen Marie Arcieri         | *Linda Christine Nickerson  |
| Jon R. Armour               | Kristin Pauline Olsen       |
| Ralph L. Aulenback          | Sandra J. Palmer            |
| *Kathleen Joanna D. Ballard | Rosemarie Perrone           |
| *Edward Robert Barbagallo   | Robin C. Peterson           |
| Steven Michael Barber       | Wilfred B. Pettigrew        |
| Brian David Bean            | Debra Marie Phaneuf         |
| *Karen Lynn Beltzer         | *Linda I. Pillivant         |
| Naomi Grace Bickford        | David C. Poirier            |
| *Julie L. Blanchette        | Mark Quebec                 |
| *Audrey F. Borden           | Alain Auther Quintal        |
| Collette Marie Boudreau     | Michel Joseph Quintal       |
| John T. Boyd                | *Elisabeth Ann Rabinowitz   |
| Michael J. Britt            | Joseph Anthony Ranucci, Jr. |
| Katherine Ann Brown         | *Melissa Kathryn Rickel     |
| William Joseph Buckley      | Henry Charles Ricker, III   |
| Linda M. Burke              | *Suzanne Marie Rodday       |
| *Nancy Marie Cantino        | John Francis Rodgers        |
| Diana Gail Carter           | Barbara Joyce Saltgaver     |
| Stanley B. Chapman, III     | Scott Allen Savoy           |
| Richard Scott Clark         | John Joseph Scacciotti      |
| William A. Clarke           | Michelle A. Scesny          |
| Francesca Colombo           | Steven Peter Shaw           |
| Kevin John Connors          | *Kristyn D. Sluyski         |
| *Kimberly LynneAnn Curren   | Warren Soar                 |
| Adam S. Cziria              | John P. Souza               |
| Yvonne Marie DeFreitas      | Linda Marie Spinale         |
| Catherine M. DeGrappo       | Pamela Jean Talbourdet      |
| David Raymond Diedrich      | Margaret M. Tobin           |
| Susan Lee Dimery            | Michael Sean Troisi         |
| *David T. Duggan            | Douglas C. Tucker           |
| Lisa Marie Duquette         | Lisa A. Tucker              |
| Dawn R. Durnford            | Catherine Jeanne Tyler      |
| Anne Elizabeth Dzerkacz     | *Louis Varrichione, IV      |
| Diane Elizabeth Edwards     | Peter N. Vassil, Jr.        |
| *Cynthia Sybil Everett      | Thomas S. Wallace           |
| Robert Kevin Fanning        | Maureen Elizabeth Whalen    |
| Richard S. Fedele           | Bethalison White            |
| Lynne Elizabeth Field       | Alan William Winchenbach    |
| John Michael Fields         | *Robert Brian Young         |
| Theresa J. Finan            |                             |

\*Members of the National Honor Society

CLASS OFFICERS

- |                           |                |
|---------------------------|----------------|
| Audrey Borden . . . . .   | President      |
| Margaret Tobin . . . . .  | Vice-President |
| Linda Nickerson . . . . . | Secretary      |
| Steven Shaw . . . . .     | Treasurer      |

MAYNARD HIGH SCHOOL

Class of 1981

GRADUATION PROGRAM



SUNDAY AFTERNOON

JUNE SEVENTH

Alumni Field

1:30 p.m.

Class Flower - Rose

Class Colors - Maroon and White

CLASS MOTTO

Destiny is not a matter of chance,  
it is a matter of choice; it is not  
a thing to be waited for; it is a  
thing to be achieved.

-- W. J. Bryan



## ANNUAL REPORT OF THE DIRECTOR OF MEDIA SERVICES

Dear Dr. Delmonico:

The following is the annual report of the Director of Media Services.

The Department of Media Services in the Maynard Public Schools handles the areas of Audio-Visual Programs K-12, Library Programs K-12, Adult Education, Radio Station WAVM, Public Relations, and Federal Programs ESEA Titles I and IVB.

The Media Services Program in the Maynard Public Schools has undergone a period of adjustment during the past year with the implementation of Proposition 2½ cutbacks. In most cases, we have been attempting a "maintenance of the existing collection" type of program with limited budget monies going primarily to equipment repair and basic supplies. The major result of this type of program has been that much of our curriculum support collection of books and audio-visual materials are becoming somewhat dated. This fact was noted in the recent High School Evaluation Report. Also, a program which merely maintains what we own has caused a serious inability on our part to provide students and staff with current and relevant media materials.

The Adult Education Program has been eliminated at the present time due to Proposition 2½ cutbacks. Over the past year I have received several inquiries from residents regarding resumption of the program and it is my hope that a decision to reinstate adult education will be forthcoming for September, 1982.

During the school year 1981-1982 I applied for and received a \$4,000 Title IVB Grant. I elected to expend the funds on our elementary and Junior High libraries in an effort to offset the budget cutbacks. Unfortunately I must report I have received word that federal monies under Title IVB will no longer be available.

We are continuing our Title I Program in remedial reading and math for grades 1-7. Again the program is operating under the threat of financial cutbacks and at the present time I cannot give you a definite statement on the future of Title I. I am happy to report, however, that our program has received several commendations from our state supervisor.

Radio Station WAVM has expanded operation into a new studio facility which was constructed through the generosity of Digital Equipment Corporation and Adams-Russell Cable Company. The station is now operating at 150 watts stereo which makes it one of the largest high

Report of the Media Director (continued)

school radio stations in the country. At the time of my writing this report we are close to opening our own cable TV studio for the Town of Maynard which will be run primarily by the students at the high school.

The publication of the school newsletter, I am happy to report, has been continued. I am working closely with the Maynard High School Graphic Arts Department and all school buildings in providing weekly news releases to local newspapers. It is my hope that an informed community will gain a better understanding of the job we are trying to do in the education of their children.

Respectfully submitted,

JOSEPH P. MAGNO  
DIRECTOR OF MEDIA SERVICES



MAYNARD PUBLIC SCHOOLS  
 BUDGET ----- FY 82

FY 82  
 (Current)

<u>SALARIES</u>	\$2,601,190
<u>EXPENSE</u>	
System	
Central Office	10,850
School Committee	82,960
Sub-Total	\$ 93,810
<u>INSTRUCTION</u>	
Elementary Texts	2,630
Secondary Texts	14,020
Elementary Supplies	17,550
Secondary Supplies	46,600
Sub-Total	\$ 80,800
<u>INSTRUCTIONAL SUPPORT</u>	
Testing/Guidance	5,350
Media	12,000
ESL/Bilingual	17,550
Health	8,670
SPED	378,270
Administration (Elem.)	4,680
Administration (Secondary)	21,400
Sub-Total	444,740
<u>OPERATION OF PLANT</u>	
Custodial Supplies	32,200
Repairs and Replacement	89,660
Utilities	107,470
Fuel	114,160
Vehicles/Grounds	4,090
Sub-Total	\$ 347,580
<u>EXPENSE TOTAL</u>	\$ 966,930
<u>OUTLAY</u>	800
<u>OUT OF STATE TRAVEL</u>	100
<u>ATHLETICS</u>	17,780
<u>TRANSPORTATION</u>	85,000
<u>FOOD SERVICES</u>	25,000
<u>TOTAL SCHOOL BUDGET</u>	\$3,696,800

REVENUE FROM THE COMMONWEALTH FOR SCHOOL SUPPORT FOR  
FISCAL YEAR ENDING JUNE 30, 1981

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REIMBURSEMENTS FROM STATE

Chapter 70 (includes Special Education Chapter 766)	\$ 888,148.00
School Buidling Assistance	98,122.87
Transportation	38,518.00
	<hr/>
Total Reimbursement	\$1,024,788.87

REVENUE FOR FEDERAL PROGRAMS FOR FISCAL YEAR ENDING  
JUNE 30, 1981

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REIMBURSEMENTS FROM FEDERAL

Title I	\$ 64,506.00
Title II-Indo China	515.00
Title IVB	4,283.00
Title IVC	3,022.00
Title VI - P.L. 94-142	23,645.00
Title VI Special Ed	3,105.00
Title VI - P.L. 94-482	8,532.00
Aid to Food Service	50,048.67
	<hr/>
	\$ 157,656.67



MAYNARD PUBLIC SCHOOLS  
 ENROLLMENT AS OF OCTOBER 1, 1981

GRADE	Ungraded	K	1	2	3	4	5	6	7	8	9	10	11	12
GREEN MEADOW	6	109	41	44	46	48								
ROOSEVELT	7		44	50	51	69								
FOWLER JUNIOR HIGH SCHOOL							144	107	124	127				
MAYNARD HIGH SCHOOL										130	124	125	107	
TOTALS	13	109	85	94	97	117	144	107	124	127	130	124	125	107

HIGH SCHOOL PUPILS = 486  
 Junior High School Pupils = 502  
 Elementary Pupils = 515  
1503

STUDENT POPULATION  
5 Year History  
As of October 1, 1981

GRADE	1981	1980	1979	1978	1977
Ungr.	13	4			
K	109	88	95	101	131
1	85	106	103	121	155
2	94	97	115	153	123
3	97	114	143	122	140
4	117	150	120	140	139
5	144	115	135	133	150
6	107	127	125	142	161
7	124	132	142	154	149
8	127	144	157	146	168
9	130	143	141	154	136
10	124	129	144	166	159
11	125	127	146	114	136
12	107	125	96	117	105
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	1503	1601	1662	1763	1875