# 0 N L I N E

JANUARY/FEBRUARY 1968

DIGITAL EQUIPMENT CORPORATION · MAYNARD, MASSACHUSETTS

## Extensive Changes In Maynard Buildings

Digital's program to improve work areas in the Maynard buildings is in full swing. Entire departments have moved, are moving, or will move into refurbished quarters.

Objectives of the remodelling program are to locate all members of specific departments in the same area, to place related projects close together, and to provide more space for departments which have grown.

The program will continue throughout the year. Present plans call for departments to be located as follows:

#### BUILDING THREE

1st Floor

Metal Shops.

5th Floor

Art Department, Photography, Mechanical Engineering, Program Library, Printing, Plant Engineer.

#### BUILDING FOUR

3rd Floor

PDP-8/S Production, Numerical Control, Small Computer Stock Room, Software Stock Room.

4th Floor

Drafting.

#### BUILDING FIVE

1st Floor

PDP-8 and 81 Manufacturing, LINC-8 Manufacturing, Production Engineering and Administration, Peripherals, Teletype Assembly, DISC group, Display Manufacturing, Manufacturing Engineering, Production Engineering.

2nd Floor

Accounting, Systems and Procedures, Corporation Council, Office Services, Advertising, Special Systems, Technical Writing, Northeast Regional Sales and Service, Maynard District Sales and Service, PDP-8 Product Line.



#### Devault Named Module Product Line Manager

Allan Devault, formerly Module Marketing Manager, has been promoted to Module Product Line Manager. The position, which reports directly to Vice President Stan Olsen, carries broad design, engineering, and marketing responsibilities for a multimillion dollar product line.

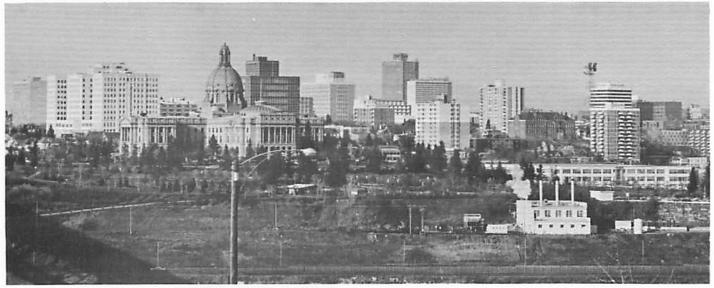
Modules, Digital's original product line, still account for a growing and very significant portion of our company's income. In fact Digital enjoys the distinction of being the world's largest manufacturing supplier of modules. Our FLIP CHIP, K-Series and M-Series modules are used throughout the world.

The Product Line, which AI now heads, delivers approximately 20,000 modules per month to customers outside of DEC. AI joined DEC in December, 1966, after serving as a staff engineer and project engineer with other New Engcontinued on page 6



Among the head table group at the final dinner of Digital's European Sales Meeting in Naarden, Holland, were (left to right) European Regional Manager, John Leng; Manager for France, Jean-Claude Peterschmitt; Vice President, Nick Mazzarese; President of the Compagnie Francaise de Telegraphie Sans Fils, Maurice Ponte; and Digital Director, Arnaud de Vitry.

### New DEC Office Serves Huge, Booming Territory



Edmonton, Alberta, the site of Digital's northernmost office on the American Continent, is an important industrial and cultural center. (National Film Board - Photo by Duncan Bancroft)

Brrh! – it's cold in Edmonton! But the city is an important booming and bustling metropolis. It is also the site of one of Digital's newest and northernmost offices on the American continent.

#### The Staff

In charge of the office is Reg Rea, a graduate of Queen's University in Kingston, Ontario. Field service technicians are Dave Akitt and Dave Wiens. Their territory stretches some 1,500 miles from Lake Superior to the Pacific ocean.

#### The City

Edmonton, a city of 500,000, is situated in the heart of oil rich Alberta Province. It is a major petroleum center and also serves as a supply depot and commercial center for Artic operations. The lowest recorded temperature is -57°, but winter temperatures of -40° are common. Summer temperatures reach into the nineties and the long daylight hours make for excellent crops. Edmonton boasts one of the largest and most modern airports in North America, an excellent planetarium, a theater for the performing arts, and a university which claims to have the most extensive computer facilities in Canada.

Edmonton's stature as a major Canadian city is a recent phenomenon. During World War II it figured prominently as a supply depot for the building of the Alaska highway. In 1947, a major oil find at Leduc, a few miles south of the city, signaled the beginning of the oil boom which is now an essential part of Alberta's economy.

#### The DEC Market in Edmonton

Like the city itself, DEC's market in and around Edmonton is unique. The major customer is Interprovincial Pipelines, Ltd. which uses 25 PDP-8/S computers to control a pipe-

line starting at Edmonton and running through four Canadian provinces and three American states to reach its destination at Sarnia, Ontario, some 2000 miles away. Another customer is the Research Council of Alberta which is studying the transmission of solids through a pipeline. It is hoped that this research will lead to the commercial exploitation of pipeline fluids to pump small packages across the country at economical rates.

The University of Manitoba in Winnipeg uses a PDP-9 at its cyclotron facility, and the Saskatchewan Power Corporation uses PDP-8's for unscrambling telemetry data.

## Additional Improvements Made in Sick Pay Plan

Another important step -- a change in sick pay procedures for hourly employees -- has been taken toward providing DEC employees with a full range of progressive fringe benefits.

The change liberalizes the method by which sick pay days are accrued: in any calendar month in which an employee uses any or all of his accrued sick paid days, he is now entitled to immediately begin to accrue additional sick paid days (including one for the full month in which the illness occurred) up to the maximum of 12 days. Under the former system, if an employee had used 12 days accrued sick pay in a calendar month, he then had to wait 12 months before he received additional days of sick pay.

Compared to other plans, Digital's is one of the most liberal offered. Combined with the company-paid accident and sickness income protection coverage, it significantly reduces the hourly employee's loss of income resulting from absence because of illness.

## Purchasing: Skilled, Complex, Vital Process

When you are responsible for annual purchases totalling in the eight figures, you have to be sure that you are getting the most and the best for your dollar. A few cents trimmed from an item can result in many thousands of dollars saved.

You can do this by demanding quality and following through to make sure you get it, negotiating aggressively with your suppliers, using resourcefulness and creativity, establishing standards, and thoroughly inspecting everything you buy to weed out flawed or defective materials.

These are precisely the methods used by Digital's Purchasing Department: a team of engineers, buyers, receivers, testers, and administrative personnel. Theirs is a monumental job — more complex and more skilled than one might assume. Together they must select, negotiate for the purchase of, acquire, and inspect millions of dollars of purchases per year.

They must insure that the best prices are being paid, that high standards are met, that the Company does not accept defective or substandard materials, and that deliveries are made on time. To do the job, Digital's Purchasing Department, headed by Henry Crouse, has the tools it needs: sophisticated test equipment, a competent staff which combines a wide range of skills, and a 10,000-catalog library.

Vital to the Department's success are the buyers, individuals who must have an unusual blend of abilities. They must be creative -- idea men, technically competent and knowledgeable, astute and aggressive negotiators, and able administrators.

Typically, the buyer's job starts with the design engineer and includes working with the specifications writer, preparing the request for bids, negotiating and awarding the contract, scheduling deliveries, insuring that purchases are received, that specifications are met, and that exacting tests are conducted.

Digital's team of buyers includes: Paul McGaunn, semiconductors; Richard King, mechanical components; Bill Burns, peripheral equipment; Tom Kennedy, passive electronic components; Pete Waldron, maintenance, repair, and operating supplies; Lee Goodbar, located in the Fabrication Shop, and Lon Beaupre, expendable supplies.

Equally important are the component engineers, whose technical know-how must bear heavily throughout the purchasing process in assessing the technical competence of a supplier and the suitability of his product for DEC use. They are: Bob Hughes, semiconductors; Harry Brockington, passive components; and Dick Heaton, peripherals.

The inspection section, headed by Ed Hogan, uses a sophisticated array of equipment to test materials in the most thorough and vigorous ways possible. The equipment includes an integrated circuit tester (a PDP-7 with multiple automatic test stations), a diode tester which tests every single incoming diode, a camera-equipped microscope, and an optical comparator. Defective items, valued in the many

thousands of dollars, are returned to vendors as a result of rigorous testing.

Purchasing also has the services of a full-time specifications writer: Bob Heald; and an integrated circuit programming engineer: Blaine Belecki. Phil Feehan supervises the receiving area.

Henry Crouse points out, "Each and every one involved are extremely aware of their contribution to the profit structure of the Company. The decisions they make are vital to the Company's earnings."

## Silk Screen Transformed By Cleanup Campaign



There's a new look in the Silk Screen Department as a result of a cleanup campaign conducted by the members of the department.

Cleanup fever, which started in the Fabrication Shop, has spread to the Silk Screen area and has resulted in an amazing transformation. What was once an unattractive work area, because of the blue ink and chemicals used in the silk screening process, has vanished beneath coats of fresh paint, rearranged equipment, and new shelves.

Credit for this transformation goes to the Silk Screen Department members themselves. Led by group leader Tony Bader, they personally conducted the sprucing up project. The floor-to-ceiling painting, cleaning, and rearranging was accomplished over a period of about six weeks. Further credit is due to the men because they did the job without disrupting the normal work schedule. In fact, output actually increased during the clean-up period.

## STEPS IN MAKING A PURCHASE

The pictures show the various steps required in making a typical purchase (integrated circuits). Step 1: Purchasing Department engineer Bob Hughes reviews integrated circuit plans with engineer Dick Sogge (L.). Step 2: Specifications writer Bob Heald, prepares the specifications for the integrated circuit. Step 3: Purchasing Department secretary Ann Windheim types the request for bids which will be sent to various suppliers. Step 4: After selection of the supplier, Buyer Paul McGaunn negotiates the terms of the contract. Step 5: John McCadden, Production Control, issues a requisition for the purchase. Step 6: Paul Mc Gaunn schedules the delivery. Step 7: Receiving Supervisor, Phil Feehan, processes the incoming shipment of integrated circuits. Step 8: In the final step of the purchasing process, Engineer, Blaine Belecki, tests the integrated circuits. Defective items will be returned to the vendor.





2. Spec.Writing



3. Preparing Requisition



4. Negotiating



5. Preparing Purchase Order



6. Scheduling



7. Receiving



8. Testing



## DEC Computer Aids Trinity Football Team

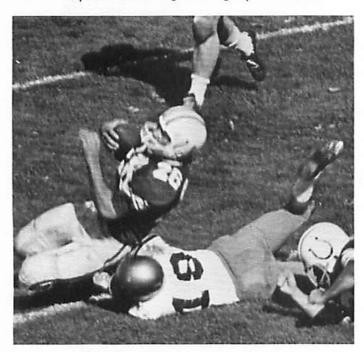
Possibly some of the credit for Trinity College's (Hartford, Conn.) recent 6-1-1 football record should go to a DEC PDP-8 computer.

The PDP-8 was programmed by graduate student Tom Ripley to look for tendencies in offensive tactics of Trinity's opponents. The computer prints out a play-by-play report of the game with 19 separate pieces of information on each play in the game. It then runs through nine master programs to identify tendencies for Trinity to look for in future games.

Trinity Coach Terry Herr indicated that he was generally looking for thefavorite plays of strong teams. Weaker teams, he said, tend to change tactics more often. "That doesn't mean we're only prepared for those strong plays," he cautioned. "It just means we have an idea of what kind of defensive adjustments to make in certain cases."

The computerized football scouting report programs interpret 75 offensive plays (one full game). Each play consists of 19 data components and is sorted into seven predetermined groupings. In order to accomplish this task using Digital's PDP-8 and the Fortran II language, the nineteen data input components are numerically represented. After the seventy-five plays are sorted, the output is translated into a designated football code. The result is a clear, concise picture of the oppenent's offensive strengths, weeknesses, and tendencies.

Ripley spent hundreds of hours during the summer to write up the programs. But his time was well spent: it not only contributed to a successful football season, but it also cut the time required for making scouting reports in half.



A Trinity tackler, aided by computer - provided information on opponent's plays, brings down an opposing ball carrier.

# Cary Armstrong Is Appointed Washington Mgr.



Cary Armstrong's appointment as District Manager in Washington, D.C., has been announced by Mid-Atlantic Regional Manager Dave Denniston.

Cary brings extensive experience to his new position, having served as an instructor, regional manager, and research scientist with several internationally-known firms. He also has considerable experience in marketing computers to scientific users.

Cary is a graduate of the University of Virginia. He was born in Richmond, Virginia, and currently resides in Annandale, Virginia. He served in the U.S. Navy for six years as an electronics technician. Cary lists his interests as golf and music, categorizing himself as a "duffer" in the former and a "listener" in the latter.

(continued from page 1)

#### Devault

land electronic firms. He was born in Clinton, Massachusetts, and is an electrical engineering graduate of Worcester Polytechnic Institute. He is married to the former Valerie Buttura of Barre, Vermont. They have one son, Kevin (8), and reside in Framingham.

Al is very optimistic about continued growth for Digital in the module area. He predicts continued growth in sales of the FLIP CHIP modules, and tremendous potential in the K and M series areas. "We are very serious about staying the world's largest manufacturing supplier of modules," he states, "and this requires a concerted effort on the part of Sales, Engineering, and Production Personnel."

(CONTINUED FROM PAGE 1)

## **Buildings**

**BUILDING FIVE** 

3rd Floor

Computer Administration; Module Product Line; Marketing & Engineering; PDP-9 Product Line, Marketing & Engineering; Marketing Services; Central Order Desk; Model Shop; Library; Sales Administration; Shipping Crating; National Field Service; Northeast Regional Field Service; Direct Mail; Trade Shows.

4th Floor

Purchasing, Personnel, Module Production and Test, Cafeteria, Receiving, Sub-Assembly.

5th Floor

PDP-10 Product Line, Marketing, Engineering and Production, UNC-8 Marketing and Engineering, PDP-9 Manufacturing, Touch-Up and Crating, Small Computer Production Control.

**BUILDING SIX** 

6-D-1

Metal Shops.

6-D B-3

Power Supply Manufacturing.

**BUILDING SEVEN** 

1st Floor

Thru-hole plating Process, Metal Shops, Wire Wrap, Module Development.

**BUILDING ELEVEN** 

Training Department, Silk Screening.

**BUILDING TWELVE** 

1st Floor

Executive Offices, Computer Center

2nd Floor

Programming.

3rd Floor

Programming, Photo Lab.

#### **ANNIVERSARIES**

Two Years

Klaus Arlt
Isabel Alpine
Robert Barnes
Edward Blair
Earl Bouse
Robert Bruno
Bernice Coggins
Michael Eaton
Ann Ferraro
Ann Flagler
Robert Fronk
Rosalind Goodman
Fred Gwin

Sylvia Head
William Heavey
David Herbert
Peter Hoth
Albert Johns
Charles Kotsaftis
Axel Kroseberg
Richard LeBlanc
Ralph Morse
Charles Sapienza
Roger Schattilly
Emily Smith
Carol Wojsznis

Six Years

Lucille Chisholm Galen Davis Francis Fortin Richard King Stella Kodzis Joseph Kosiewski Raymond Lovely Richard Mangsen John Trubiano

Three Years

Allen Kluchman Leo Landry

Marjorie Mahoney James Murphy, Jr.

Four Years

Leo Bulduc Robin Frith Mary Thomas

Five Years

Anita Carton Lois Evans Jack Hagerty Ingeborg Tolentino Veronica Trebendis Seven Years

Katherine Pareago John Simeone Kenneth Fitzgerald Fred Gould Josephine Milewski

Eight Years

William Davidson

Nine Years

Richard Best John Culkins

## London's Strand Hotel Uses PDP-8s For Billing

Guests departing from one of Europe's largest hotels, the 800-bedroom Strand Palace in London, will soon have their bills prepared by Debbie, a newcomer to the staff who will be able to produce complete detailed accounts in less than 15 seconds.

Debbie (Duplex Electronic Billing Bookkeeping and Information Equipment) is actually a dual system of DEC PDP-8 computers. The advantage of this system is that if one computer fails, the other takes over to insure an ever-ready service. The PDP-8s will handle up to 300 bills a day.

This is the second DEC installation at the Strand. Last year a PDP-8/S was installed to assist with the planning of advance bookings.



### **FACES AT DIGITAL**

Carrie Allan Josephine Stephens Jacqueline Cunningham Maynard Hilda Torppa Pauline Karkota Mary Jeanson Pamela Ferguson Kathryn McCullem George Robinson, Jr. Joseph Tomyl Mendall Colburn Raymond Garry William Webster Kenneth Powell James Sproles Gene Sengstock Gustavus Chikwendu Eric Hokans Roger Cady Phillip Wood Earl Dimmick Polly Combs Arlene Dobosh Pauline King Richard Gale Owen Ose Thomas Lonasio Lawrence Hess Warren Garlick Karen Hopkins Marcella Holmes Winifred Clark Ulysse Cormier **Donald Peterson** Yrjo Kuosmanen Louis Hohos Richard Langer David Neff Paul Sirk Larry McGowan Ronald Howington Frank Edelmann Alexander Campbell Kenneth Willis Peter Flowers Leon Ferber Sandra Bollinger

Michele Rheaume

Cormen Hernandez

Benjamin Pakus

Stow Maynard Forge Village S. Acton Maynard Washington Lowell Maynard Fitchburg Clinton **Pittsfield** New Jersey Huntsville **Ashland** Amherst Northboro Acton Wrentham California Huntsville Ft. Devens Maynard Maynard Maynord Fitchbura Westwood Maynard Sudbury Maynard Maynard Marlboro W. Acton S. Acton Berlin Maynard Maynard Mattapan **Natick** Sudbury Boxboro

**Boston** 

Acton

Norwich

Maynard

Ft. Devens

Maynard

Model Shop

Mod. Prod. "A" Purchasina Mod. Prod. "A" Mod. Prod. "A" Mod. Prod. "A" Mod. Prod. "A" Accounting Washington **Drafting** Machine Shop Comp. Prod. Comp. Prod. Training Training Huntsville Off. Training Comp. Prog. Sm. Comp. Mktg. Sm. Comp. Prod. Engr. Mod. Prod. "A" Palo Alto Sales Huntsville Sales Data Proc. Module Test Lg. Comp. Manuf. Training La. Comp. Engr. Sm. Comp. Mktg. Comp. Test. Engr. Mod. Prod. "A" Mod. Prod. "A" Mod. Prod. "A" Mod. Prod. "A" Purchasina Maintenance Comp. Prod. Field Service Field Service Model Shop Comp. Prog. Field Service Nat'l Sales Nat'l Sales Albuquerque Drafting Dig. Test Sys. Engr. Mod. "A" Mod. "A" Mod. "A"

Margaret Ciorciari Marlboro Judy Beland Thomas Forrest Arthur Lamy Joseph Diskin Gary Flanders Steven Cutshall Ronald Carlson Eugene Dionne **Cary Armstrong** John Webster James Craig Joseph Carruolo Ann Duval Kathleen Milton Nancy Busch Mary Czohara John McNiff Thomas Jessing Calvin Buckley Domenic Fasoli Walter Ruback Mary Kalinowski Ebba Kivinen John Dantini Roger Morel Sharon Lane Paula Huebner Elizabeth Weyn Thomas Hastinas Estelle Madden Myrtle Kelley Mary Calabria Lillian Crue Kathleen Galvin Diane Schnair Betty Ann Sanford Judith Wood Frances Cocco Mary Fowler Grace Colombo Helen O'Hara Alice Yorston Margaret Leone Raija Helander Mary Downey Frances Sindoris Mary Wellner Lillian Moody

Anne Driscoll

Maynard

Maynard Marlboro Berlin Concord Northboro Maynard Berlin Nashua Virginia California Needham New Jersey Fitchburg Maynard Houston Maynard Acton Mod. Hudson W. Concord Medford Maynard Maynard Maynard Fitchburg Lynn Acton Framingham Acton Cambridae Maynard Maynard Maynard Stow Maynard Maynard Hudson Harvard Maynard Maynard Maynard Maynard Hudson Sudbury Maynard Hudson Lexington Maynard Maynard

Accounting N. England Sales Receiving Maintenance Mod. "A" **Drafting** Comp. Prod. Lg. Comp. Manuf. Lg. Comp. Engr. Wash. D. C. Sales Palo Alto Field Service Philadelphia Sales E. D. P. Personnel **Houston Sales** Sm. Comp. Mktg. Comp. Prod. Lg. Comp. Manuf. Draftina Receiving Comp. Prod. Mod. "A" Accounting Comp. Prod. Model Shop Office Serv. Comp. Prod. Lg. Comp. Prog. Computer Prod. Model Shop Mod. Prod. "A" Mod. Prod. "A"